



City of Seattle Boards & Commissions Notice of Appointment

Appointee Name: Maiko K. Winkler-Chin		
Board/Commission Name: Central Waterfront Oversight Committee		Position Title: At-Large
<input checked="" type="checkbox"/> Appointment OR <input type="checkbox"/> Reappointment		Council Confirmation required? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
Appointing Authority: <input type="checkbox"/> Council <input checked="" type="checkbox"/> Mayor <input type="checkbox"/> Other: <i>Fill in appointing authority</i>	Date Appointed: 11/19/2019	Term of Position: * 12/31/2019 to 12/30/2022 <input type="checkbox"/> Serving remaining term of a vacant position
Residential Neighborhood: Chinatown International District	Zip Code: 98104	Contact Phone No.: [REDACTED]
Background: Maiko is a community development professional with broad experience in property and asset management, development, and neighborhood revitalization. She is currently the Executive Director for the Seattle Chinatown International District Preservation and Development Authority, where she has been employed since 2004.		
Authorizing Signature (original signature): 		Appointing Signatory: Jenny A. Durkan Mayor of Seattle

FILED
 CITY OF SEATTLE
 19 NOV 19 PM 4:12
 CITY CLERK

*Term begin and end date is fixed and tied to the position and not the appointment date.

Maiko K. Winkler-Chin

Community development professional with broad experience in property and asset management, development, and neighborhood revitalization. Proven team player in a leadership or contributing role. Recognized for consistently achieving high levels of productivity; ability to prioritize, problem-solve at micro and macro levels, learn quickly; and willingness to take on new challenges.

Work Experience

Seattle Chinatown Int'l District Preservation & Development Authority, Seattle, WA **2004 – Present**

Executive Director (2009 to present). Responsible for the overall direction and sustainability of SCIDpda

- Ensure the SCIDpda meets its mission to promote, preserve and develop the Seattle Chinatown International District as a vibrant community and unique ethnic neighborhood through its various programs and initiatives.
- Represent the organization to our partners, organizations, elected officials, government officials and staff, and community leaders and residents. Utilize these relationships to advocate for our community.
- Provide leadership and vision for SCIDpda's pro-active, long term strategic planning. Work with Senior Management on meeting the organization's strategic plan. Ensure the organization's health by identifying and addressing internal and external issues and thoughtfully growing the organization.
- Ensure organizational capacity to carry out the vision, mission and core values. Lead and motivate staff.
- Oversee SCIDpda-sponsored commercial, residential and historical development projects, including feasibility studies, obtaining site control and/or development authority, preparing development and operating proformas, structuring and managing project subsidies and financing.

Director of Housing and Facilities (2008 to 2009). Responsible for providing safe, decent, and affordable homes for our residents, and maintaining the diverse properties in SCIDpda's portfolio.

- Oversee the operations of the housing and maintenance divisions. Create division and property budgets, and review and analyze financial reports. Establish and track performance standards, and identify improvements. Work with staff to continually refine systems for greater efficiency and improved communication. Continue in a similar role as the Housing Manager position, but in a less direct management role.
- Select, motivate and train a diverse work group tasked with a wide range of responsibilities to the organization, property owners, residents and tenants, and the greater community. Manage staff to meet budget and organizational goals. Mentor and coach staff in professional development, priority- and goal-setting, and provide constructive criticism when necessary.
- Plan for the long term viability of SCIDpda's physical assets. Create and maintain capital needs assessments, implement capital projects, develop recommendations for long-term sustainability and recapitalization strategies and sources.

Housing Manager (2004 to 2008). Hired to provide leadership and stability to the housing division.

- Oversaw day to day operations of 360 units in 7 buildings. Managed building managers and assistants to meet property needs. Created and monitored property budgets, and maximized revenue through initiating HUD contract renewals, and HUD and Seattle Housing Authority Porchlight rent increases. Acted as the resource and internal expert on housing-related issues for housing division and Legacy House.
- Reported to owners, funders and regulatory agencies on operations, compliance, finances, and other issues. Ensured that operations are compliant with various regulatory requirements to include Federal Low Income Housing Tax Credits, HUD Section 8, Seattle Housing Authority Porchlight, City, and State. Trained staff to understand different regulatory requirements. Developed and maintain positive relationships with funders.

- Assisted in the selection, design and implementation of the Yardi software system. Set up the affordable housing module and merged data from previous software system and paper files to new software. Trained staff on daily activities, and worked with accounting to ensure that the system worked properly. Continue to debug system, test operations, and work on system upgrades.

Southeast Effective Development (SEED), Seattle WA

1997 - 2004

Asset Manager (2001 to 2004). Ensured that SEED's properties served its mission over the long term.

- Analyzed feasibility of commercial, housing, and mixed-use developments by creating development and operating pro formas, identifying funding sources, determining consistency with neighborhood desires. Advised Executive Director on appropriate course of action to ensure projects met organizational goals.
- Managed development projects. Structured and obtained funding, and worked with development team to ensure that projects were completed on schedule and on budget. Managed a phased rehabilitation of an occupied building. Assisted Executive Director in managing a renovation of a rehabilitation center.
- Developed and analyzed performance indicators to ensure property performance. Instructed staff on performance measures, identified performance problems, and identified improvement methods when necessary. Ensured that third-party managed properties met SEED's community and financial goals. Acted as liaison between accounting, property management and senior management to improve communications, understanding and accountability.

Main Street/Economic Development Coordinator (1997-2000). Provided economic development and other assistance based on the "Main Street" revitalization approach in neighborhood business districts.

- Advised start-up business owners of technical assistance programs and small business lenders focused on Southeast Seattle. Provided GIS data and researched and obtained other demographic data in assistance with business plan development. Reviewed and edited business plans. Referred potential businesses to property owners with vacant space; maintained data on for-sale and lease properties, and rental rates for comparable properties.
- Marketed and administered a façade improvement program funded through Community Development Block Grant funds. Worked with fund users to troubleshoot and obtain approval through the Landmarks process, obtaining approval and getting projects completed more quickly.
- Worked on visibility programs with Columbia City business owners, which included fundraising and rehabilitating large electrical holiday ornaments; initiating Trick or Treat in the district; creating and updating the business district brochure and monthly "table top" ads.

Professional Development and Community Involvement

Master of Public Administration, University of Washington Evans School of Public Affairs; Seattle WA
Bachelor of Arts in International Affairs and Asian Studies, University of Puget Sound; Tacoma WA

Served on various city task forces and advisory committees related to community development, transportation, and planning. Current National Coalition of Asian Pacific American Community Development Secretary (past president, Transition Committee Chair).

Training includes: Nonprofit Housing Management Specialist, Affordable Housing Asset Manager (Consortium of Housing and Asset Management); Housing Development Finance Professional, classes in Economic Development Finance, New Markets Tax Credits and Public Private Partnerships (National Development Council); Specialist in Housing Credit Management (National Affordable Housing Management Association), Certified Occupancy Specialist (Affordable Housing Management Association of Washington)

Central Waterfront Oversight Committee

19 Members: Pursuant to Ordinance 125761, 14 members subject to City Council confirmation, positions 4 through 10 initial 3-year terms and 2-years for all others; all subsequent positions shall be 2-years except positions 15 through 19 which shall be permanent.

- 7 Mayor- appointed
- 7 City Council- appointed
- 5 Other Appointing Authority: Chief Executive Officer, Executive Director or designee

Roster:

*D	**G	RD	Position No.	Position Title	Name	Term Begin Date	Term End Date	Term #	Appointed By
			1.	At-Large (Environmental)	Donny Stevenson	12/31/19	12/30/21	1	Mayor
			2.	At-Large (Labor)	Katie Garrow	12/31/19	12/30/21	1	Council
6	M	7	3.	At-Large	Gerry Johnson	12/31/19	12/30/21	1	Mayor
1, 5	M	3	4.	At-Large	Ashraf Hasham	12/31/19	12/30/22	1	Council
9	F	2	5.	At-Large	Maiko K. Winkler-Chin	12/31/19	12/30/22	1	Mayor
			6.	At-Large	Eric R. Howard	12/31/19	12/30/22	1	Council
3	F	2	7.	LID Residential Tenant	Michelle A. Rusk	12/31/19	12/30/22	1	Mayor
6	M	6	8.	LID Commercial Tenant	Jim Rowe	12/31/19	12/30/22	1	Council
6	M	3	9.	LID Hotel Property Owner	Craig Schafer	12/31/19	12/30/22	1	Mayor
6	F	7	10.	LID Condominium Owner	Emily Hooper George	12/31/19	12/30/22	1	Council
6	M	7	11.	LID Residential Apartment Property Owner	Edward M. Leigh	12/31/19	12/30/21	1	Mayor
6	F	1	12.	LID Office Property Owner	Lindsey Pasternak Wolpa	12/31/19	12/30/21	1	Council
			13.	LID property on or within one block of Pike/Pine St. owner	Shawn Jackson	12/31/19	12/30/21	1	Mayor
6	M	7	14.	LID Commercial/Retail Property Owner	Brett Phillips	12/31/19	12/30/21	1	Council
6	F	3	15.	Pike Place Market PDA	Mary Bacarella	12/31/19			Executive Director (or designee)
6	M	3	16.	Seattle Aquarium Society	Robert W. Davidson	12/31/19			Chief Executive Officer (or designee)
6	M	4	17.	Downtown Seattle Association/MID	Jon Scholes	12/31/19			Chief Executive Officer (or designee)

6	M	NA	18.	Seattle Historic Pier Association	Bob C. Donegan	12/31/19		Executive Director (or designee)
6	F	2	19.	Alliance for Pioneer Square	Lisa Dixon Howard	12/31/19		Executive Director (or designee)

SELF-IDENTIFIED DIVERSITY CHART

		(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)			
	Male	Female	Transgender	NB/ O/ U	Asian	Black/ African American	Hispanic/ Latino	American Indian/ Alaska Native	Other	Caucasian/ Non- Hispanic	Pacific Islander	Middle Eastern	Multiracial
Mayor	3	2					1			3			1
Council	3	2			1				1	4			
Other	3	2								5			
Total	9	8			1		1		1	12			1

Key:

***D** List the corresponding *Diversity Chart* number (1 through 9)

****G** List *gender*, M= Male, F= Female, T= Transgender, NB= Non-Binary, O= Other, U= Unknown

RD Residential Council District number 1 through 7 or N/A

Diversity information is self-identified and is voluntary.