



SEATTLE CITY COUNCIL

Legislative Summary

Res 31866

Record No.: Res 31866

Type: Resolution (Res)

Status: Adopted

Version: 2

Ord. no:

In Control: City Clerk

File Created: 02/20/2019

Final Action: 03/08/2019

Title: A RESOLUTION establishing a Watch List of large, complex, discrete capital projects that will require enhanced quarterly monitoring reports for the 2019 calendar year.

Notes:

Filed with City Clerk: 3/8/2019

Mayor's Signature: 3/8/2019

Sponsors: Herbold

Vetoed by Mayor:

Veto Overridden:

Veto Sustained:

Attachments:

Drafter: patrick.wigren@seattle.gov

Filing Requirements/Dept Action:

History of Legislative File

Legal Notice Published:

Yes

No

Ver- sion:	Acting Body:	Date:	Action:	Sent To:	Due Date:	Return Date:	Result:
1	City Clerk	02/21/2019	sent for review	Council President's Office			
	Action Text: The Resolution (Res) was sent for review. to the Council President's Office						
	Notes:						
1	Council President's Office	02/21/2019	sent for review	Finance and Neighborhoods Committee			
	Action Text: The Resolution (Res) was sent for review. to the Finance and Neighborhoods Committee						
	Notes:						
1	City Council	02/25/2019	referred	Finance and Neighborhoods Committee			
1	Finance and Neighborhoods Committee	02/27/2019	adopt				Pass
	Action Text: The Committee recommends that City Council adopt the Resolution (Res). In Favor: 3 Chair Bagshaw, Member Harrell, Herbold						

Opposed: 0

1 City Council 03/04/2019 adopted as amended Pass

Action Text: The Motion carried, the Resolution (Res) was adopted as amended by the following vote, and the President signed the Resolution:

Notes: ACTION 1:

Motion was made by Councilmember Herbold, duly seconded and carried, to amend Resolution 31866, by adding a new Section 4, as shown in the underlined language below:

Section 4. The City Council anticipates that the Finance and Neighborhoods Committee (or successor committee) will review the enhanced quarterly reports.

ACTION 2:

Motion was made and duly seconded to adopt Resolution 31866 as amended.

In Favor: 8 Councilmember Bagshaw, Councilmember González , Councilmember Herbold, Councilmember Johnson, Councilmember Juarez, Councilmember Mosqueda, Councilmember O'Brien, Councilmember Sawant

Opposed: 0

2 City Clerk 03/07/2019 submitted for Mayor's signature Mayor

Action Text: The Resolution (Res) was submitted for Mayor's signature. to the Mayor

Notes:

2 Mayor 03/08/2019 Signed

2 Mayor 03/08/2019 returned City Clerk

2 City Clerk 03/08/2019 attested by City Clerk

Action Text: The Resolution (Res) was attested by City Clerk.

Notes:

CITY OF SEATTLE

RESOLUTION 31866

A RESOLUTION establishing a Watch List of large, complex, discrete capital projects that will require enhanced quarterly monitoring reports for the 2019 calendar year.

WHEREAS, Seattle’s Capital Improvement Program (CIP) identifies planned spending and revenues for City capital projects during the upcoming six-year period; and

WHEREAS, updates to the CIP are adopted by the Seattle City Council (“Council”) as part of the annual and supplemental budget process; and

WHEREAS, CIP oversight is a critical function of the Council; and

WHEREAS, effective CIP oversight ensures transparent, accountable use of public dollars; and

WHEREAS, the Council’s ability to perform effective capital oversight is dependent on access to thorough information and the opportunity to review and process this information in a timely manner; and

WHEREAS, City capital projects such as the Elliott Bay Seawall Project and the utilities’ New Customer Information System cost millions of dollars over their original proposed budget and enhanced, timely reporting could have improved the Council’s oversight by communicating potential project risks before the risks were realized; and

WHEREAS, oversight for the 2018-2023 Adopted CIP was improved via Council and City Budget Office review of capital project development and delivery, including seeking information from and holding conversations with some of the major capital departments on their project management practices and contingency budgeting, and conducting meetings to jointly discuss capital project issues across departments; and

1 WHEREAS, there is opportunity to improve CIP reporting and accountability to the Council and
2 to use the Council’s budgeting authority to improve financial oversight; and

3 WHEREAS, the City benefits from effective Executive management controls and Council
4 oversight for projects that have a significant financial, policy, or programmatic impact on
5 the City and its residents; and

6 WHEREAS, the Levy to Move Seattle Oversight Committee members sent a letter to the Mayor
7 and the Council on August 23, 2018, recommending “regularly reporting on progress and
8 challenges as projects move through their development process, especially as the true
9 cost to deliver these projects comes into greater focus”; and

10 WHEREAS, in November 2016 the Council adopted and the Mayor signed Resolution 31720 to
11 “institute new rigor in capital project oversight that will increase appropriate and timely
12 oversight and provide more transparency to the public,” through, among other things,
13 “[e]nhanced regular CIP reporting developed in conjunction with the City Budget Office,
14 including but not limited to quarterly reports to the Budget Committee on project scope,
15 schedule, or budget deviations”; and

16 WHEREAS, in order to provide uniformity across City departments, and to communicate
17 progress of projects during the budget process and in monitoring reports, City capital
18 departments agreed to use common terminology identifying project stages; and

19 WHEREAS, the City Council has imposed stage-based provisos for selected projects in 2018, to
20 allow spending of authorized appropriations only for specified activities unless and until
21 the City Council passes future separate ordinances lifting such provisos; and

22 WHEREAS, the City Council Briefings Committee reviewed and provided feedback on May 7,
23 2018, to the City Budget Office and the Council’s Central Staff on a proposed new

1 quarterly report format with more in-depth budget, schedule, and scope information about
2 a limited number of capital projects; and

3 WHEREAS, the City Budget Office transmitted on September 5, 2018, the first quarterly capital
4 projects “Watch List” report and summary information about discrete and programmatic
5 projects with more in-depth information about capital projects; and

6 WHEREAS, the Council adopted Resolution 31853, establishing enhanced reporting
7 requirements for the City’s Capital Improvement Program projects and establishing the
8 City’s intent to use a stage-gate appropriation process for selected projects; and

9 WHEREAS, on January 15, 2019, the Executive transmitted for Council’s consideration a
10 Proposed Watch List of projects requiring enhanced quarterly reports;

11 NOW, THEREFORE,

12 **BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF SEATTLE, THE**
13 **MAYOR CONCURRING, THAT:**

14 Section 1. The Seattle City Council (“Council”) establishes the following as the 2019
15 Watch List of capital projects as shown in Table 1:

1 Table 1: 2019 Watch List

	Department	CIP Project ID	Project Name
A.	Department of Parks & Recreation (DPR)	MC-PR-21007	Parks Central Waterfront Piers Rehabilitation
B.	DPR	MC-PR-21005	Smith Cove Park Development
C.	DPR	MC-PR-41040	Lake City Community Center Improvements
D.	Seattle City Light (SCL)	MC-CL-ZT8307	Alaskan Way Viaduct & Seawall Replacement – Utility Relocations
E.	SCL	MC-CL-YT7125	Denny Substation Transmission Lines
F.	Seattle Department of Transportation (SDOT)	MC-TR-C072	Alaskan Way Main Corridor
G.	SDOT	MC-TR-C040	Center City Streetcar Connector
H.	SDOT	MC-TR-C073	Overlook Walk and East-West Connections Project
I.	SDOT	MC-TR-C051	Madison Street Bus Rapid Transit
J.	SDOT	MC-TR-C066	Alaskan Way Viaduct Replacement
K.	SDOT	MC-TR-C028	S Lander St. Grade Separation
L.	SDOT	MC-TR-C013	Roosevelt Multimodal Corridor
M.	SDOT	MC-TR-C037	23rd Avenue Corridor Improvements
N.	SDOT	MC-TR-C030	Northgate Bridge and Cycle Track
O.	SDOT	MC-TR-C042	Delridge Multimodal Corridor
P.	SDOT	MC-TR-C012	Center City Gateway and South Michigan Street Intelligent Transportation Systems
Q.	Seattle Public Utilities (SPU)	MC-SU-C3614	Ship Canal Water Quality Project
R.	SPU	MC-SU-C3806	South Park Stormwater Program


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 3 Section 2. The Council requests that the Mayor submit an enhanced quarterly report for
 4 each project on the 2019 Watch List in the manner and on the timeline described in Resolution
 5 31853. The Council further requests that the Mayor continue to provide information as soon as
 6 practicable about these and other large, complex, discrete capital projects whenever significant
 7 budget, schedule, or scope risks are developing that may require Council decisions. Similarly,
 8 and consistent with Resolution 31853, the Council invites the Mayor to add any other projects to
 9 the 2019 Watch List through the course of the year and then to provide enhanced quarterly

1 reporting for those other capital projects in order to enable the Council to make critical policy
2 choices – changing funding, adjusting scope, etc. – as early as possible and before identified
3 risks develop into actual implementation challenges.

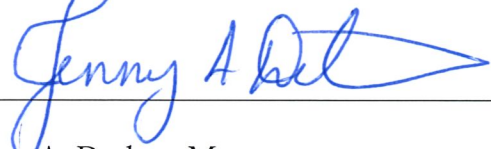
4 Section 3. The Council intends to review the enhanced quarterly reports and to determine
5 whether and how to stage Council approval of funding for each project on the 2019 Watch List.

6 Section 4. The City Council anticipates that the Finance and Neighborhoods Committee
7 (or successor committee) will review the enhanced quarterly reports.


8 Adopted by the City Council the 4th day of March, 2019,
9 and signed by me in open session in authentication of its adoption this 4th day of
10 March, 2019.

11 
12 President Pro Tem of the City Council

13 The Mayor concurred the 8th day of March, 2019.

14 
15 Jenny A. Durkan, Mayor

16 Filed by me this 8th day of MARCH, 2019.

17 
18 Monica Martinez Simmons, City Clerk

19 (Seal)