



2016 WORK PLAN

OFFICE OF THE WATERFRONT



2016 Waterfront Program Work Plan

The following document outlines the work plan for the Office of the Waterfront (OW) for 2016. The Office of the Waterfront brings together key staff from the Mayor's Office and the City's Departments of Transportation (SDOT), Planning and Development (DPD), Finance and Administrative Services (FAS) and Parks and Recreation (Parks) to manage implementation of the City's Waterfront Program. This effort is based on the Waterfront Framework Plan and Concept Design for the Central Waterfront which was endorsed by the Seattle Mayor and City Council in 2012 by Resolution 31399, and is consistent with the City's Adopted 2016 Budget and 2016-2021 Capital Improvement Plan (CIP).

What is the Waterfront Program?

The Waterfront Program is an integrated series of capital projects and related efforts undertaken by the City of Seattle and its partners to transform the City's central waterfront with the removal of the Alaskan Way Viaduct in 2018. The program will build a multimodal surface street along Alaskan Way and Elliott Way, create eight acres of new public open space to serve the city and the region, and improve east-west street connections between Seattle's center city and the waterfront. These projects are part of an integrated program that will transform the central waterfront in accordance with the City's established goals and objectives for the area.

Projects within the Waterfront Program range from large and technically complex to relatively small-scale street improvements. Project descriptions are included in Sections III and IV and shown on the map included as Exhibit A.

I. 2015 ACCOMPLISHMENTS

OW was formed in 2014, bringing together key staff and resources from SDOT, Parks, DPD and FAS into one centralized project team with leadership from the Mayor's Office. With this step the Waterfront Program transitioned from the visioning and conceptual phase of work, to a capital project management office focused on implementing the new waterfront. In 2015, OW focused on completing key environmental documents, supporting partner projects, activating the waterfront in the summer and refining the established design with more detailed engineering review and developing cost-saving strategies. What follows is a list of key accomplishments in 2015:

- **Final 'MarketFront' Project Development Agreement and beginning of construction.** In May 2015 Council approved the final Project Development Agreement for the 'MarketFront' project, now under construction by the Pike Place Market Preservation and Development Authority. This \$73M investment will provide 300 new parking stalls, 18,000-square-feet of retail, low-income senior housing and a critical public space connection between Pike Place Market, Victor Steinbrueck Park and the planned Overlook Walk. This agreement was the culmination of more than five years of work.

- **Aquarium Master Plan Completed.** In August 2015 Council reviewed and endorsed the Seattle Aquarium Society's Master Plan for Expansion. This plan was developed through close collaboration with OW, and shifts the location of the Aquarium's planned expansion from an over-water site south of Pier 59 to the base of the Overlook Walk.
- **Draft Environmental Impact Statement Published.** In June 2015 OW published a State Environmental Policy Act (SEPA) Draft Environmental Impact Statement (EIS) for public review covering the planned improvements to Alaskan Way, Promenade, and the Overlook Walk. This document comprehensively assesses the full range of potential impacts from the proposed project. We completed a public review and comment phase by August 2015 and subsequently began work to continue efforts to complete the environmental review process.
- **Practical Design and Value Engineering.** OW engaged in extensive review of the proposed 60% plans for Alaskan Way and Elliott Way to identify opportunities to simplify and/or streamline their design and engineering. In July 2015 we held a practical design workshop with our partners at the Washington State Department of Transportation (WSDOT). This was followed by extensive evaluation of practical solutions proposed during the workshop, with the goal of implementing appropriate items as part of a 60% design update. This effort will result in reductions to future capital and operating costs for the project.
- **Funding Agreement with WSDOT.** OW reached an agreement with WSDOT to fund completion of 60% design for the WSDOT-funded elements of the Waterfront Program. This agreement will advance the design through 2016, with the exception of the Marion Street Pedestrian Bridge Replacement project, which will require an additional funding agreement in early 2016.
- **Maintenance Report.** OW completed a detailed report outlining maintenance and security needs for the new waterfront public spaces. This plan identifies the specific maintenance and security recommendations based on the existing 30% and 60% designs, including identifying the staffing levels and budget to ensure the new public spaces are well-maintained. The report establishes a total annual maintenance budget need of \$4.6 million initially, including capital replacement costs.
- **Washington Landings Concept Design Completed.** In November 2015, OW completed a Concept Plan and Design for the Washington Landings project which looks at Colman Dock and Pier 48 on the south end of the Central Waterfront. This work was funded by the Washington Department of Commerce and was built on extensive engagement with the Pioneer Square and Chinatown International District communities.
- **Kiosks 60% Design Approved by Seattle Design Commission.** In June 2015, the Seattle Design Commission unanimously approved our 60% design for waterfront kiosks at four locations along the planned waterfront promenade.
- **Public Engagement.** In 2015 public engagement focused on increasing awareness and input on the project from a diverse audience. Specific activities included:

- Launched a redesigned website in January 2015, which improved usability, mobile responsiveness and ease of locating new and frequently-requested project information. The new website has had more than 51,000 unique visitors since January 2015. OW also continued to see strong growth in social media this year, gaining 900 new Facebook likes (now more than 3,600 total) and 600 new Twitter followers (now more than 3,800 total).
- Worked with the Elliott Bay Seawall Project, Friends of Waterfront Seattle and the Metropolitan Improvement District to create an inviting pedestrian promenade during the pause in Seawall construction for July – September. The summer promenade included wayfinding signs, a seawall construction self-guided tour, outdoor games and entertainment to keep the space active all summer.
- Welcomed an average of 600 to 700 visitors per month in 2015 and hosted 35 community events at the Waterfront Space at Union and Western Avenues. Friends of Waterfront Seattle maintains and programs this exhibition and community meeting space, which includes educational exhibits about the project and its history, a flexible event and meeting space and rally point for construction tours. The Waterfront Space's public hours are Wednesdays through Sundays, 12 PM to 5:00 PM. A team of trained Space Guides welcome visitors and answer questions during these public hours.
- Continued coordination with tribal leaders, including a workshop in February 2015 with leaders from the Muckleshoot, Suquamish and Stillaguamish Tribes to recap what the City has learned from the tribes and present ideas for integrating tribal culture and history into the Waterfront Program.
- Hosted two events with the Cambodian, Mien, Hmong and Laotian communities in Seattle which yielded requests for simple amenities that would make the area attractive for large families, such as restrooms, benches and picnic tables.
- Continued coordination with both the City's Commission for People with disAbilities and Lighthouse for the Blind, Inc. to refine design concepts and better meet the needs of a wide variety of users. Highlights of this coordination in 2015 included a guided walking tour for project staff using blindness simulation equipment.
- Continued coordination with leaders in communities of color, including roundtable discussions in June and November on topics including small retail business development and utilization of Women and Minority Business Enterprises (WMBEs).

Finally, some goals identified in the 2015 work plan were not achieved this year. Progress and updates on these items are below.

- Complete Final EIS for Alaskan Way, Promenade, and Overlook Walk – After completing the Draft EIS publication and reviewing all comments on the Draft EIS, OW has elected to complete a

Supplemental Draft EIS for Alaskan Way, Promenade, and Overlook Walk, prior to completing the Final EIS. The Supplemental Draft EIS is anticipated in spring 2016, with a Final EIS in fall 2016.

- Complete City/WSDOT funding agreement – Negotiating a funding agreement continues to remain a priority and significant progress was made this year on design refinements in coordination with WSDOT. The City and WSDOT have already established an updated schedule for reaching a final funding agreement by the end of 2016.
- Begin 90% design for Main Corridor – In alignment with both the revised environmental review schedule for the Main Corridor and the City/WSDOT funding agreement, 90% design will now begin at the start of 2017. At that time, both the environmental review and funding agreement processes are expected to be complete.

II. 2016 WORK PLAN – DESIGN AND ENGINEERING

Below are descriptions of key activities OW will be focused on in 2016. Exhibit B provides an overall schedule for the Waterfront Program.

Elliott Bay Seawall Project

Reconstruction of the failing Elliott Bay Seawall provides for the foundation for the Waterfront Program. The new seawall will meet current seismic standards and last more than 75 years, as well as improve habitat conditions along the new seawall. This project is currently in construction and is directly managed by the Seattle Department of Transportation, separately from the Waterfront Program. That said, OW will continue to actively coordinate with the Seawall team. Key areas of focus will be utility design and coordination, schedule and scope for ‘Season 3’ construction north of Pier 59 and operations and activation of the waterfront in summer 2016. More information on the seawall project can be found at <http://www.waterfrontseattle.org/about-the-project>.

Updated 60% plans for the Main Corridor (Alaskan Way / Promenade / Elliott Way)

A new city street, Alaskan Way, will be built in the footprint of the existing viaduct beginning at S King Street and continuing up the hill below the Pike Place Market to Pine Street. From Pine Street it continues north as Elliott Way to connect with the existing Elliott and Western avenues. The new street will serve all modes of travel and provide an important city and regional transportation connection, providing critical access for freight, transit and ferry traffic in and out of center city. It will include a dedicated two-way cycle track on the west side of the street from Pine Street to the south, as well as a bicycle facility to the north of Pine Street extending to Bell Street. It has been designed to include signalized intersections with high-quality pedestrian crossings, as well as to provide a safe and efficient freight route through center city and a dedicated transit pathway from the southwest into center city.

A new waterfront Promenade will be built to the west of the existing viaduct and the new Alaskan Way surface street. The Promenade will include ample space for public access to the waterfront, trees and

landscaping, and new green stormwater infrastructure to manage runoff from the project area. It will also include four kiosk buildings to provide public services and amenities.

In late 2014, these elements – collectively known as the “Main Corridor” – reached the 60% design milestone, and plans were circulated for interagency review. In 2015, more than 2,000 comments and issues were identified and responded to by the project team. The City and WSDOT also engaged in a “Practical Design” process to review the entire Main Corridor design to identify simplifications and cost-saving opportunities. Based on this, the project team will complete a comprehensive update to the 60% plans to resolve and integrate changes. This update will be completed by July 2016. This process is essential to ensure design plans, specifications, cost estimates and construction sequencing issues are resolved and accurate before final design advances in 2017. The project team will continue close coordination with WSDOT’s Colman Dock Terminal Replacement Project, which is now funded and moving into more detailed design. The project team will also be coordinating closely with Seattle Public Utilities (SPU), Seattle City Light (SCL) and franchise utilities to complete the 60% and 90% utility design milestones in 2016.

Marion Street Pedestrian Bridge

A portion of the existing Marion Street Pedestrian Bridge, between the east side of Alaskan Way and the Colman Dock Ferry Terminal, will be demolished with the Alaskan Way Viaduct. In its place a new, wider pedestrian bridge will be built to better connect the large volumes of people from Colman Dock and provide an identity for Colman Dock and the waterfront.

A design team for the Marion Street Pedestrian Bridge is now under contract and work is underway. Based on 2015 work, the City and WSDOT have agreed on a 16-foot clear bridge width to better accommodate pedestrian counts, as well as ADA access needs. In the first quarter of 2016, the design team will identify a structure type and foundation locations for the new bridge in relation to the new Seawall and Promenade.

Lenora Street Pedestrian Bridge

The existing Lenora Street Pedestrian Bridge connecting Lenora Street, at the viaduct over the BNSF rail tracks to Alaskan Way, will be modified in order to connect a surface intersection at Lenora Street and Elliott Way. This bridge, elevator and stair are owned and operated by the Port of Seattle.

OW is currently working with the Port of Seattle, who will own and maintain the bridge, and WSDOT to resolve how the bridge will be modified to match the new surface Elliott Way, including consideration of how the bridge will be maintained in the future. When an agreement is reached, design will resume with the goal of reaching 60% completion by July 2016.

Seneca Street Improvements

Seneca Street will be rebuilt from Alaskan Way to Western Avenue, providing public access and on-street parking. WSDOT will complete minor road and sidewalk repairs and build a new railing at First Avenue and Seneca Street as part of the removal of the Seneca Street off-ramp at the time the Alaskan

Way Viaduct is removed. The team has advanced the design for Seneca Street to 60%, and will update that work as part of the Main Corridor by July 2016.

Columbia Street Improvements

A new transit pathway for buses coming to and from the southwest will be built on Columbia Street from Alaskan Way to First Avenue. It will include sidewalk improvements, new transit boarding areas, lighting and other elements. Additional improvements from First to Third Avenues will be implemented in partnership with King County Metro.

In 2014, the team reached the 30% design milestone, and plans were circulated for review. The design for the Columbia Street improvements has advanced to 60% in 2015, and the team will update that work as part of the Main Corridor by July 2016.

Railroad Way

In coordination with WSDOT's SR-99 South Access Project, Railroad Way will be improved to allow enhanced and safe access between the Stadium District and the waterfront. Starting at Stadium Plaza, it will lead visitors to the waterfront promenade, while keeping strong connections to Pioneer Square through First Avenue and Occidental Avenue South.

WSDOT is responsible for construction of Railroad Way in the area south of King Street as part of its South Access Project. The City entered into an agreement with WSDOT to complete design for Railroad Way consistent with the Waterfront Seattle design vision. OW completed this design in 2014.

Agreements were finalized in early 2015 on funding and the schedule to construct this project; although we are still awaiting final signatures on this agreement from WSDOT. This project will be included in WSDOT's anticipated South Access construction contract, with construction anticipated once viaduct demolition is completed.

Overlook Walk

The Overlook Walk is a new, pedestrian connection and park space between the waterfront and the Pike Place Market. It provides an elevated, accessible pedestrian connection over the new Alaskan Way and includes landscaped public open spaces, a viewing platform, retail and informal play areas. The Overlook Walk will provide new park spaces to serve the market and waterfront communities, and a critical east/west connection between the Pike Place Market, the Pike/Pine Retail Corridor and the waterfront.

In 2014, Overlook Walk reached the 30% design milestone, and plans were circulated for review. In August 2015, Council endorsed a concept for locating a significant expansion area for the Seattle Aquarium in the base of the Overlook Walk. This concept is undergoing environmental review. Based on this work, the project team will provide for an updated 30% design for the Overlook Walk in 2016 to incorporate the Aquarium expansion area.

Pier 62/63

The existing Pier 62/63 is seismically vulnerable and unable to withstand high weight loads. The Waterfront Program will rebuild a portion of the pier to support recreational uses and to allow for large public gatherings and events. A new floating dock will be included south of the existing pier to provide water access for small boats, kayaks and canoes and to support Salmon Homecoming and tribal events.

In January 2014, Pier 62/63 reached the 30% design milestone. A revised concept design was developed in late 2015 focused on a more basic repair of the pier, building on the Seawall 'Season 3' work. Additional design for the Pier 62/63 repairs will take place in early 2016, in order to make it eligible for potential early construction opportunities, pending funding approval.

Utility Design

OW is overseeing the design and construction of the new telecommunications duct bank system that will accommodate several telecommunication companies. This system will house firms that currently provide service to the Waterfront area as well as new firms looking to expand their network. In 2015, the system met the 30% design milestone. Currently, the interested telecoms are considering their options of reducing their existing footprint, accepting the current footprint per the 30% design layout, or requesting additions to their proposed 30% design footprint. In 2016, design will be progressed to 60% with the telecoms' footprint finalized.

OW is coordinating with SCL and SPU to design utility relocations to accommodate the Waterfront Program. SCL and SPU are responsible for the costs of design and construction of these relocations. Both SCL and SPU have completed the 30% design for their necessary relocation work, and in 2016, design will be progressed to 60%. Timing is expected to match the Main Corridor roadway design milestones. SCL facilities to be relocated include its 13.8-kilavolt network distribution lines and Transmission Line 4. SPU's facilities to be relocated and/or upgraded include the Combined Sewer Overflow mainline.

In 2015, Puget Sound Energy (PSE) coordinated with us on the design of its 12-inch high-pressure (HP) main relocation along the east side of Alaskan Way. Construction began in November of 2015 and is projected to be completed by January or February 2016. The remaining HP main sections requiring relocation will be completed with waterfront construction.

Mock-Ups

OW will install mock-ups of the proposed promenade paving along Alaskan Way in 2016. This will allow us to test the materials and construction and vet the ability of contractors to efficiently build the new promenade, as well as the ability of our City crews to maintain it.

III. 2016 WORK PLAN - PROGRAMMATIC ACTIVITIES

In addition to the project-specific activities described above, the following are Waterfront Program-wide activities that are critical to move the overall program forward in 2015. These topics advance permitting for the Waterfront Program, support our partner projects, and help us to prepare for construction.

Environmental Review

During 2014 OW began assembling a SEPA EIS for improvements to Alaskan Way and Elliott Way, the Overlook Walk, and key east-west connections. OW published the Draft EIS in June 2015. OW will complete a Supplemental Draft EIS for Alaskan Way, Promenade, and Overlook Walk prior to completing the Final EIS. We will publish a Supplemental Draft EIS in spring 2016, followed by public comment and a Final EIS anticipated in fall 2016.

City/WSDOT Funding Agreement

In 2016 OW will work closely with WSDOT to complete a funding agreement for construction of the elements of the new Alaskan Way and Elliott Way roadways that WSDOT is responsible for. OW and WSDOT AWV project management have agreed to a specific schedule and milestones to complete a Cost Estimation and Validation Process (CEVP) in September 2016, and then negotiate a final agreement by the end of 2016.

Cost Estimate and Budget Review

In late 2015 project management staff for the Waterfront Program began reviewing cost, scope and schedule assumptions in order to refine and update project cost estimates. This work is taking into account the revised schedule for design and implementation of the waterfront projects due to the delay in the SR-99 Tunnel Project and the delay in reaching an agreement with WSDOT to continue design work. The team plans to have preliminary revised cost estimates in early 2016, taking into account escalation of costs due to project delay and refinements of cost savings estimates due to Value Engineering and Practical Design. These will be further refined with completion of the updated 60% design plans and other design work slated for July 2016.

Local Improvement District

A Local Improvement District (LID) has been identified through the adopted 2013 Waterfront Strategic Plan and subsequent City Budgets as a critical tool in financing the Waterfront Program, along with City and State funding sources and private philanthropy. Formation of a LID is expected to take place in late 2017 or early 2018 to maintain alignment with the overall Waterfront Program schedule. In 2016 OW will work with the Downtown Seattle Association (DSA), the Building Owners and Managers Association (BOMA), and others to review the scope of planned waterfront improvements, and to engage downtown stakeholders in better understanding the Waterfront Program's scope, design and schedule. More detailed financial work on the LID is expected to begin in late 2016.

"Construction Experience" and Public Space Activation

This effort focuses on improvements in the right-of-way to benefit residents, customers, visitors, and businesses during Waterfront Program construction. It seeks to provide better wayfinding, enhanced

access, spot and temporary lighting; and art, cultural and other activation to engage and delight the public.

Activities in 2016 will focus on ensuring good operations of the core Promenade area during summer 2016. We will work with waterfront stakeholders, the Seawall team and Friends of Waterfront Seattle to bring added 'clean and safe' services to the waterfront during peak summer months and to provide arts and cultural programs in Waterfront Park during this time. This will be done primarily through a partnership with Friends of Waterfront Seattle to sponsor public concerts and neighborhood events in Waterfront Park as part of a continuation of a successful project called "HotSpot" in the summer of 2015. The holidays will include a renewal of successful holiday lighting between the Pike Place Market Garage and Union Street. In addition, we will look for opportunities for strategic signage and wayfinding to make navigation on the waterfront easier.

Maintenance and Operations Planning

In 2015 OW completed a detailed report outlining maintenance and security needs for the new waterfront public spaces. This work built on previous studies of visitation, maintenance and programming, and the preliminary budget that was created in 2012. In 2016, we will work with Parks, SDOT, Friends of Waterfront Seattle and the Metropolitan Improvement District on a partnership approach to providing these services, leveraging the core skills of each partner.

Parking Agreements

In 2016, OW will continue to work with WSDOT and waterfront stakeholders to address the loss of on-street public parking caused by the SR-99 Tunnel Project and the Waterfront Program. We will negotiate with private parking facilities and property owners to secure agreements to preserve and expand access to short-term public parking. We will also continue to work on access improvements for pedestrians, cyclists and transit riders, such as enhanced wayfinding and coordinating with projects such as the Center City Connector.

Public Engagement

OW will continue to build on the broad and inclusive standard of public engagement established at the start of the Waterfront Program and in support of the guiding principle of a "waterfront for all."

In 2016, public engagement efforts will focus on providing clear and accurate information about the scope and schedule of the project, appropriate public review and engagement with the Alaskan Way, Promenade, and Overlook Walk EIS process and advancing the principle of equity in the design of the new waterfront.

Summary of Planned Activities

OW will foster productive public engagement that clearly articulates the Waterfront Program's design, delivery schedule and next steps. Specific activities include:

- Outreach to support **public engagement for environmental review** of the Alaskan Way, Promenade, and Overlook Walk EIS, including a Supplemental Draft EIS and Final EIS.

- **Briefings to key organizations**, including the Downtown Seattle Association, Downtown Residents Council, Seattle Metropolitan Chamber of Commerce, West Edge neighbors, Alliance for Pioneer Square, Belltown Community Council and additional briefings as requested.

We will also continue to broaden engagement and increase inclusivity, in support of the City's Race and Social Justice Initiative, particularly addressing communities' racial, cultural and socio-economic complexities. Specific activities include:

- Continue meeting with leaders in the **disabilities community**, including Lighthouse for the Blind, Inc. to refine design details and increase overall engagements.
- Reconvene **tribal leaders** from 2015 workshops and meetings to provide updates on the Waterfront Program schedule, budget and 2016 priorities and partner to host culturally-appropriate activities to engage tribal members.
- Continue discussions with communities that use the existing public piers for **subsistence fishing**, building on successful events in 2015 with the Cambodian, Mien, Lao and Hmong communities.
- Continue discussions with **leaders from communities of color**, building upon multiple roundtable meetings in 2014 and 2015 and addressing topics including opportunities for small business retail development and engaging the minority-owned contracting community ahead of project construction.
- Convene **social service advocates**, particularly those serving people who are homeless or low-income populations, to discuss how the waterfront can best serve all users in a safe and inviting manner.

Finally, to continue to ensure that the public has easy access to the project and to maintain a high level of responsiveness and transparency. Specific activities include:

- Continue to use the **project website** to communicate the latest project news and how the public can be engaged.
- Continue to send regular **email newsletters** to provide timely and relevant information about the program, opportunities for engagement and share progress.
- Continue to use **social media** to share information and connect with new audiences.
- Continue to staff a **project email and hotline** to respond to questions and requests for information.

Public Art

In 2015 OW and the Office of Arts and Culture (ARTS) worked together to develop commissions with the five artists selected for permanent artworks that will be part of the new waterfront. The selected artists are Ann Hamilton, Norie Sato, Cedric Bomford, Oscar Tuazon and Stephen Vitiello. To learn more about these artists and how their work fits into the Waterfront Program projects, visit <http://waterfrontseattle.org/art-on-the-waterfront>. As design progresses in 2016, these artists will work with the waterfront team to create final concepts for their commissions and to integrate those commissions into the updated 60% design plans.

“Low Res,” a series of short waterfront residencies that convenes artists in many fields to respond to the waterfront in a variety of ways, began in summer 2014. Three artists were selected by an expert in a particular field to participate in the program. Each artist produced a work in response to the waterfront, which were digitally archived and distributed through a variety of physical and digital means. In 2016 this program will continue building a catalogue of artworks in a range of mediums and approaches. The program helps build an arts and cultural perspective on the waterfront, engaging a wide spectrum of artists.

In summer 2016 ARTS and OW will commission a curated arts program on the waterfront, including a range of visual, performance and other arts activities to complement other public activities and attract visitation.

Waterfront Steering Committee

In 2016 the Waterfront Steering Committee will meet quarterly, and continue advising the City on issues including design refinements, funding and financing, management and operations of new public spaces and public engagement. At the end of 2016, half of the committee members will end their terms and future appointments will be made jointly by the Mayor and Council.

IV. PARTNER PROJECTS

The following partner projects are occurring within the project area and will have an important role in the success of the Waterfront Program. All projects are being closely coordinated with City-led efforts.

“MarketFront” Project (Pike Place Market PDA)

The MarketFront project, located on the PC-1 North site on Western Avenue, is currently under construction. The project will provide the key connection to the future Overlook Walk, 18,000-square-foot of new retail and market stalls, 40 units of low-income senior housing and 300 stalls of short-term, public parking. The new structure is the last infill development as part of the Pike Place Market Urban Renewal Plan. The City entered into a Project Development Agreement with the Pike Place Market Preservation and Development Authority (PPM PDA) in 2014 to provide \$34 million in funding for the project. OW is currently overseeing the Market’s management of the construction process, to ensure that the commitments to the City are met.

Seattle Aquarium Expansion (Seattle Aquarium Society)

In August 2015 the City recognized the Seattle Aquarium’s Master Plan for expansion, which calls for a significant new exhibit structure to be developed concurrently with the Overlook Walk, along with future renovations to the existing Piers 59 and 60. OW will be coordinating closely with the Aquarium and its design team to ensure that the two projects are carefully coordinated; the 30% design for the Overlook Walk will then be updated to incorporate the new Aquarium exhibit.

Multimodal Terminal at Colman Dock Project (Washington State Ferries)

The Washington State Ferry System's terminal replacement project at Colman Dock will replace the timber portions of the existing dock and rebuild the main terminal building. The existing connection to the Marion Street Pedestrian Bridge will be preserved. King County will build a passenger-only water taxi facility on the southern edge of the dock as part of the terminal replacement. The project was fully funded as part of the State Transportation Package and will advance design in 2016. Close coordination between WSF and OW on design and construction sequencing issues will continue.

V. COORDINATION WITH CITY COUNCIL

The Office of the Waterfront will continue to provide regular briefings to City Council's Central Waterfront, Seawall, and Alaskan Way Viaduct Replacement Program Committee. Briefings will be used to share milestones, progress and issues. The following milestones and topics have been identified for Council coordination in 2016; these are subject to change as the year progresses.

Formal Review/Action Required

- OW expects that a Memorandum of Understanding (MOU) between the City and the Seattle Aquarium Society will be brought to the City council in June 2016. This MOU would describe the Seattle Aquarium Society's expansion project in more detail, following additional environmental review, and outline next steps in advancing our partnership.

Coordination Topics

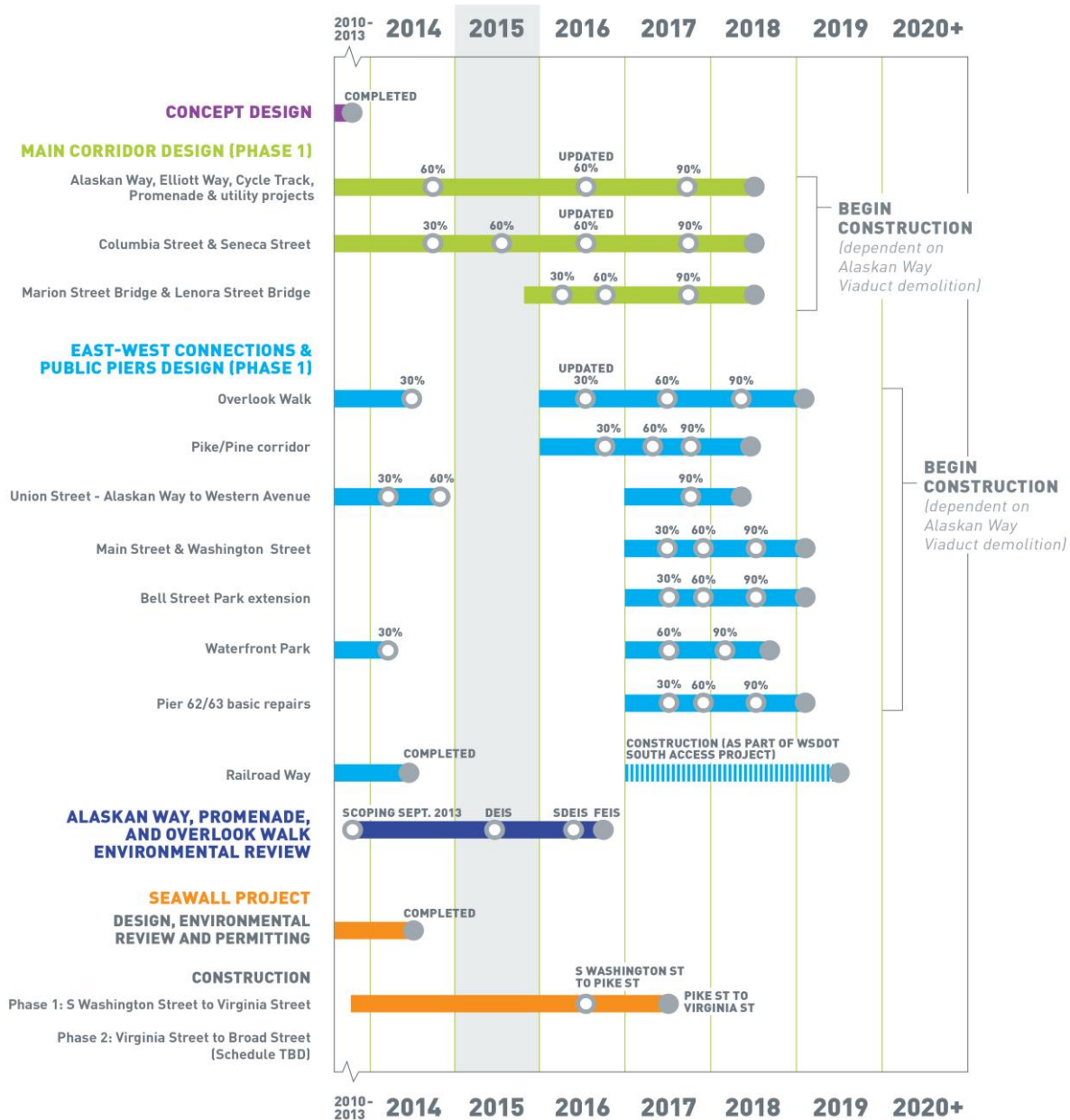
- Progress on City/WSDOT funding agreement
- Environmental review progress for Alaskan Way, Promenade and Overlook Walk, including Supplemental Draft EIS and Final EIS
- Operations and maintenance plan progress and next steps

Exhibit A

Waterfront Program Map



Exhibit B Waterfront Program Schedule





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