



Homeless State of Emergency Implementation Plan

Seattle City Council Human Services & Public Health Committee

Wednesday, February 10, 2016 | Seattle Human Services Department | Catherine Lester, Director

Mayor Ed Murray
Deputy Mayor Kate Joncas
Deputy Mayor Hyeok Kim

Briefing Objectives

- 1. Background Context**
- 2. Homeless State of Emergency Implementation Plan**
- 3. Homelessness Investment Analysis (system change)**
- 4. Alignment with Regional and Federal Partners**
- 5. Lift \$2.265 million proviso**

Executive's 3-Pronged Strategy

1. Address immediate needs of the unsheltered

- Unsheltered Task Force Recommendations
- State of Emergency Declaration

2. Address long-term, systemic issues

- Develop homeless investment policy framework
- Evaluate and scale new investments in promising best practices
- Design and implement a portfolio contract model

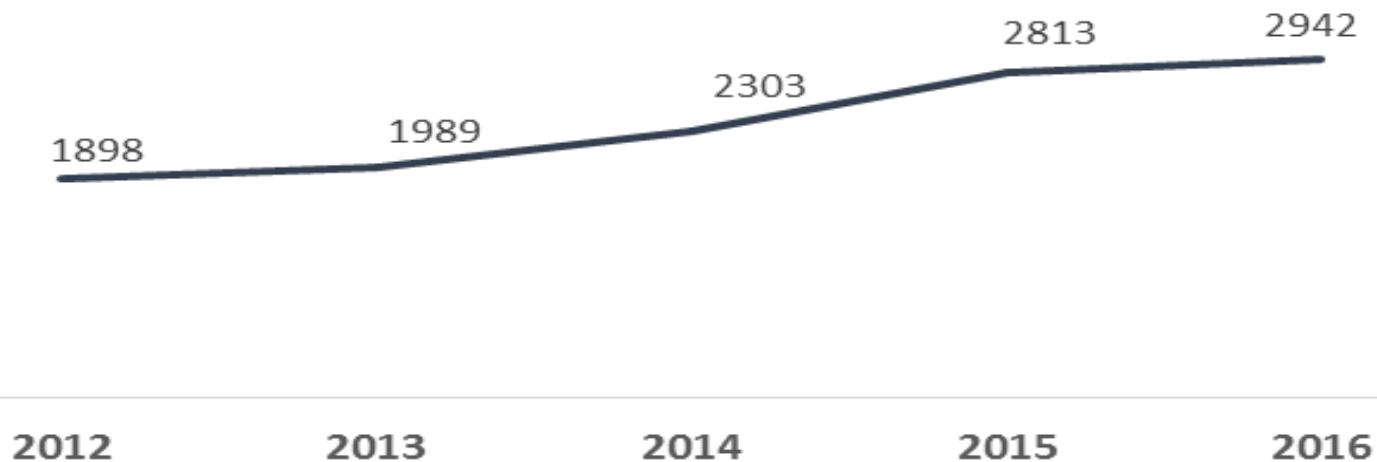
3. Address affordable housing

- Affordable Housing Development through the Seattle Housing Levy
- Housing Affordability and Livability Agenda

Homelessness Crisis

2016 One Night Count found 2,942 individuals were living unsheltered in Seattle, a 5% increase since January 2015 and a 46% increase since 2012.

Seattle ONC Results, 2012- 2016



Homelessness Crisis

- Seattle is a very prosperous city; however severe and persistent economic and racial disparities exist
- One in three residents pay more than 30% towards housing expenses
- In 2015, 91 homeless people in King County died, 67 of these were in Seattle
- Washington State ranks 46th nationally in the number of funded mental health and substance abuse treatment beds
- 6,000 units of affordable homeless housing produced over the last 10 years
- Seattle funds 1,600 emergency shelter beds; this generous investment still falls short of addressing need

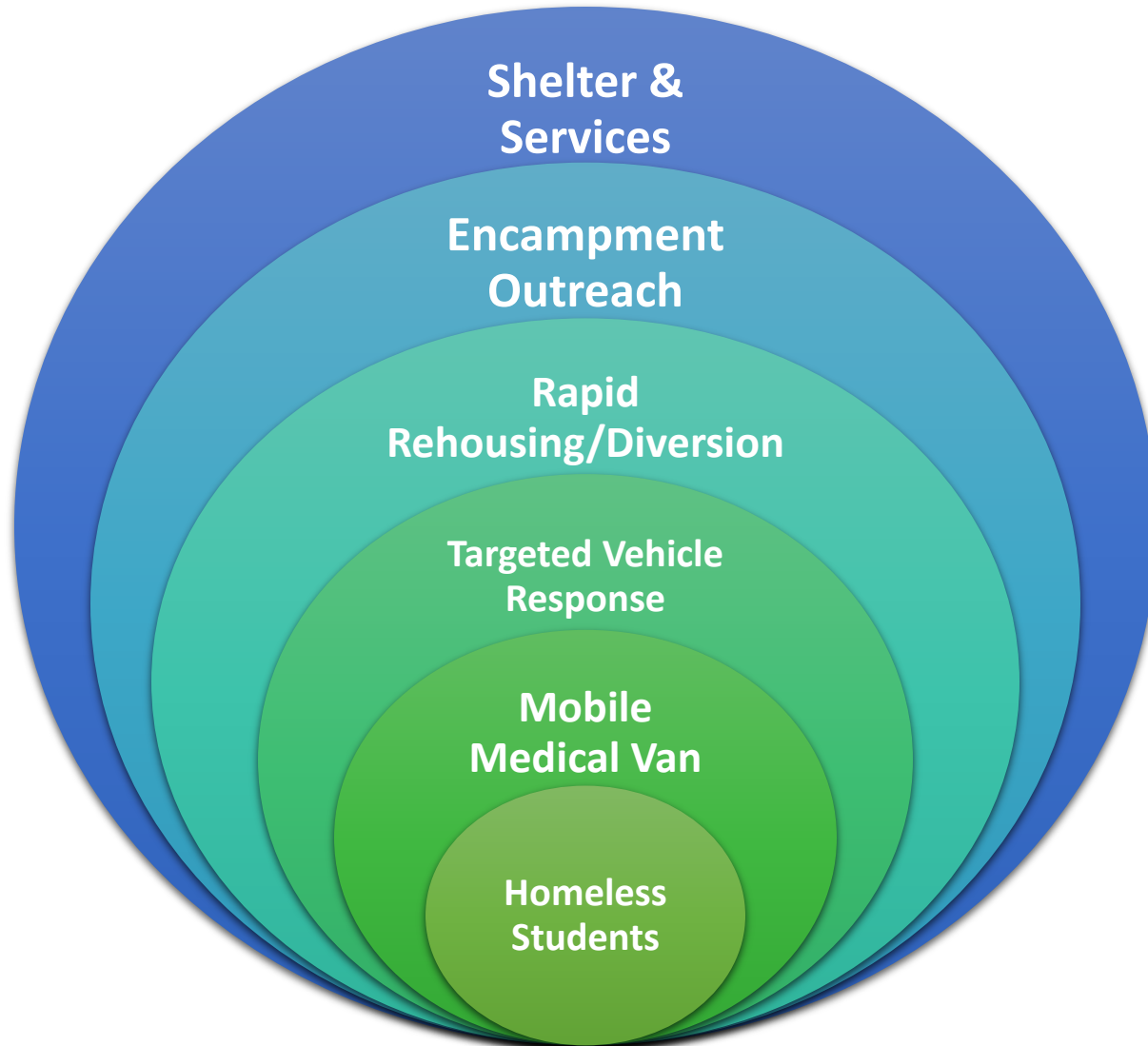
Current Homeless Investments

- **Human Services Department:** In 2015, the Human Services Department allocated over \$40M in homeless prevention, intervention, and permanent housing programs
- **Office of Housing:** Manages the voter-approved Seattle Housing Levy, HOME, and Incentive Zoning Bonus dollars that provides affordable housing for Seattle's low income residents
- **Seattle Housing Levy:** Seven-year levy generates \$145M in funds to support affordable housing development, rental assistance to prevent homelessness, and support for first time home buyers (renewal in 2016)
- **Regional Response:** Seattle is part of the regional Continuum of Care (CoC) for Seattle/King County, which includes the allocation of \$182M in total investments to address homelessness (federal, state, county, city, and philanthropic funds)

State of Emergency Declaration

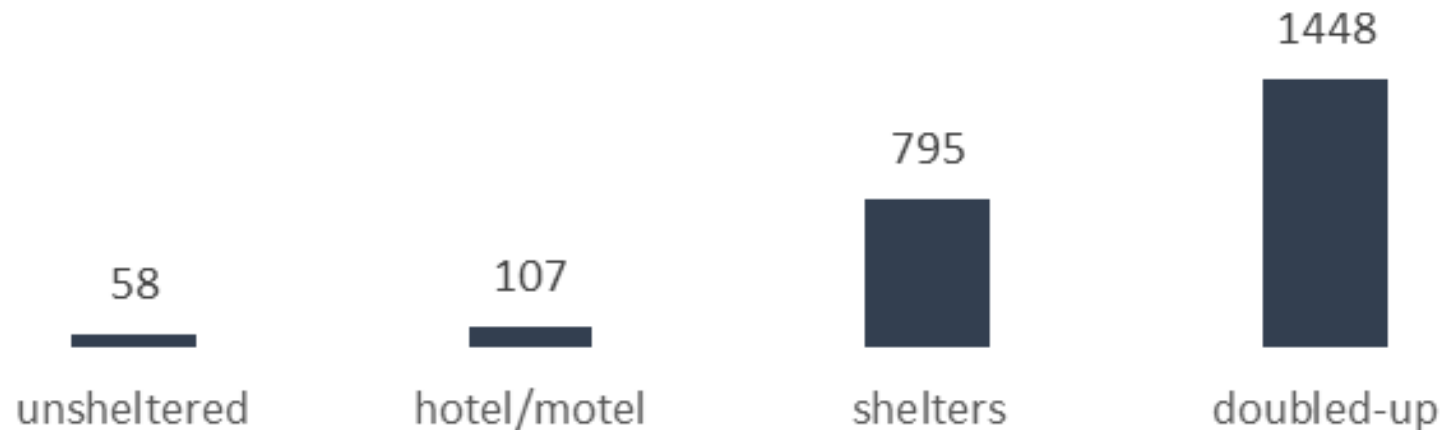
- The City of Seattle and King County declared a State of Emergency (SOE) on November 2, 2015
- Goal of the declaration was to draw attention to the large increase in the number of people sleeping outside in the region, often in unsafe conditions
- Moreover, the SOE declaration was an effort to:
 1. Inject new emergency funding in programs serving the unsheltered
 2. Request additional assistance from state and federal partners
 3. Broaden public engagement and built greater awareness of the issue

State of Emergency Key Investments



Homeless Students (Seattle Public Schools)

SPS Students Homeless Status
(as of September 2015, provided by SPS)



Homeless Students (Seattle Public Schools)

- SOE funds approximately \$528K to support homeless students in the Seattle Public Schools and their families, including
 1. Flexible funds for the McKinney Vento Liaison and Family Support Workers to use to help students with basic needs (i.e. clothes, food, hygiene, school supplies, and shelter)
 2. A rapid rehousing pilot in partnership with Seattle Housing Authority
- Focus is on short term interventions that provide immediate relief to students who are currently homeless
- Longer term interventions need greater emphasis on housing stabilization and service connection

Mobile Medical Van

- SOE funds includes \$500K to cover the operational costs associated with a mobile medical van dedicated to Seattle
- A King County mobile medical van is currently operational in Seattle twice a week until Seattle dedicated van arrives in late spring
- The Seattle mobile medical van will hold four or five clinics Monday to Friday each week, and include a full service team:
 - 1 FTE Physician
 - 1 FTE Nurse
 - 1 FTE Outreach Worker/Van Driver
 - 1 FTE Program Manager

St. Paul



Society of St. Vincent
COUNCIL OF



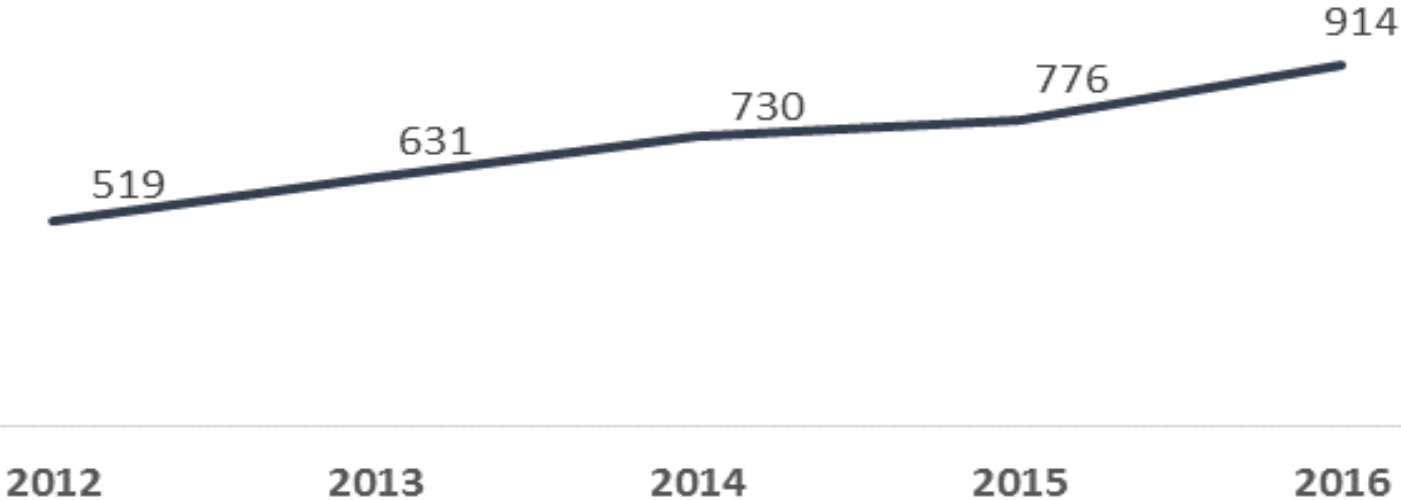
**Mobile
Medical
Clinic**



Public Health
Clark & King County

Targeted Vehicle Response

of Vehicles in Seattle per ONC Results, 2012- 2016



Targeted Vehicle Response

- SOE funding to address individuals and families living in vehicles is approximately \$740K
- Investments anticipated to serve people living in cars and RVs living in established safety lots and to provide outreach across the city:
 - \$312K to Compass Housing for the repurposed Road-to-Housing Program
 - \$284K to the Low-Income Housing Institute to operate the two newly sited safe lots (includes rent, dumpsters, staffing, and site preparation)
 - \$144K to provide trash removal and toilets at the interim parking zones

Rapid Rehousing/Diversion

Key Definitions:

- **Diversion**: Provides one time, flexible assistance to individuals or families currently experiencing homelessness with the goal of diverting people from entering the homeless service system. Diversion is a national best practice aimed at preventing entry into the shelter and transitional housing system.
- **Rapid Rehousing**: Pairs financial assistance with case management and employment navigation to rapidly place individuals and families into market rate housing while working to reduce additional barriers and promote housing stabilization through financial empowerment training, job training, etc. RRH can provide up to six months of rental assistance, with monthly subsidies reduced over time until the household is paying the full rental amount.

Rapid Rehousing/Diversion

- SOE response includes a \$800K investment in rapid rehousing and diversion assistance programs
- Investments anticipated to serve 262 people, and includes:
 - \$300K to four agencies currently implementing diversion assistance
 - \$300K to two agencies currently implementing rapid rehousing to single adults (increases number of households served)
 - \$200K to support a RRH/diversion hybrid program that will serve Seattle Public School students and their families and people living in encampments

Encampment Outreach & Cleanup

- One-time SOE funding makes approximately \$1.5M available for enhanced outreach efforts and encampment clean-ups in 2016
- SOE funding supports:
 - Nine additional outreach staff with REACH and YouthCare (total of 6.0 FTE outreach workers, 3.0 FTE case managers)
 - \$60K in “flex funds” that outreach workers can use for immediate needs (i.e. replacing identification, travel assistance, housing, etc.)
 - \$95K for motel vouchers
 - \$100K for rapid rehousing/diversion assistance specifically for people living in unpermitted encampments
 - \$250K for clean-up crews

Encampment Outreach & Cleanup

Week	Values						
	# of Clean-ups	Sum of People at site	Sum of Number of Tents	Sum of Number of Tents Removed	Sum of Non-shelter services Accepted	Sum of Shelter Accepted	
1	1	5	9	9		4	
2	2	5	11	0		4	
3	2	11	9	9	0	6	
4	2	4	6	6	1	4	
5	6	49	36	16	13	20	
6	4	46	60	8	36	14	
7	5	10	15	7	2	1	
8	4	24	18	18	4	7	
9	2	1	0	0	0	1	
10	7	18	18	18	1	3	
11	4	29	29	29	8	11	
12	4	12	8	14	7	1	
13	3	23	31	9	5	4	
14	8	56	45	45	16	10	
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Grand Total	54	293	295	188	93	90	

Shelter Beds & Services

- One-time SOE funding makes available approximately \$2.2M for additional shelter beds and associated services
- This funding will purchase an 242 additional shelter beds in 2016
- Approximately 51% are seasonal beds (open through April)
- Remaining beds will be available through the end of 2016
- Addressing known services gap for unsheltered people with pets
- Strong partnership with King County to create shelter

Shelter Beds & Services

- SOE funding is also improving pathways out of shelter by purchasing shelter-related services to include:
 - Increase shelter operations for young adults from five to seven days
 - Increase in operating hours for day centers from five to seven days
 - Increase day center operating hours from 11 a.m. - 6.30 p.m. to 7 a.m. - 6:30 p.m.
 - Thirty motel vouchers (15 are designated for people living in encampments and 15 for Seattle Public School students)
 - 2.0 FTE case managers
 - 2.0 FTE housing locators

Homeless Investment Analysis

- HSD's *Homeless Investment Analysis* identifies a three-pronged approach:
 1. Pilot a **progressive engagement** model with selected service providers to shift investments and services, i.e. "Portfolio Pilot".
 2. Evaluate and scale **recent pilots** with continual shift towards housing focused solutions and coordinated assessment and access.
 3. Develop a **Homeless Investment Policy (HIP) Framework** in 2016 to guide the City's future investments in homeless services.

Alignment with Regional & Federal Partners

State and Federal Legislative Agenda:

- Requests to state and federal partners (see implementation plan)
- West Coast Mayor's Summit
- U.S Conference of Mayors
- Engagement with state and federal partners (i.e. U.S. Interagency Council on Homelessness, Senator Patty Murray, HUD, advocacy visits to Olympia, etc.)

Working Closely with Regional Partners:

- All Home King County Strategic Plan
- King County Department of Community and Human Services
- Seattle/King County Public Health
- Human service, homeless and housing providers/advocates

Green Sheet 136-1-C-1-2015

The \$2.3 million in one-time funds allocated by this green sheet shall be placed in a new Finance General reserve named the Emergency Homeless Program for 2016 (One-Time Funding) Reserve and will only be released for expenditure once the Council has received a proposed spending plan from the Executive and passes a specific ordinance moving the funds from Finance General to HSD.

Spending Plan submitted Monday January 25th and Implementation Plan submitted Monday February 1st satisfies the proviso in GS 136-1-C-1-2015. Funds should be moved from Finance General to HSD.

Questions & Discussion

Homeless State of Emergency Implementation Plan

Briefing to the Seattle City Council's Human Services & Public Health Committee

February 10, 2016