

An Economic Impact Study of Arts, Cultural, and Scientific Organizations in King County

2014

AN ECONOMIC IMPACT STUDY OF ARTS, CULTURAL, AND SCIENTIFIC ORGANIZATIONS IN KING COUNTY: 2014

PREPARED FOR:



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We are honored to have been asked by ArtsFund to undertake again this study of the economic impact of arts, cultural, and scientific organizations in King County.

This was truly a collaborative effort. We could not have undertaken this study if ArtsFund had not taken leadership in data gathering from patrons and arts, cultural, and scientific organizations. Sarah Sidman, Graham Mills, and Andrew Golden were instrumental in making sure that the sampling plan for patrons was executed, and making sure that we obtained a very high level of coverage for the organization survey. They also took leadership in identifying the full scope of organizations included in this study, working closely with agencies throughout the region to obtain budget and attendance data needed for this project. It has truly been a pleasure to work with ArtsFund staff in the design, conduct, and completion of this consulting job.

The ultimate success of this project hinged on the cooperation of arts, cultural, and scientific organizations in this region. These organizations provided data of outstanding quality, yielding a database unmatched in any metropolitan region in the United States. Almost 3,000 groups of patrons responded to requests for information, with a very high level of completeness. This includes an amazing set of open-ended comments about the importance of arts, cultural, and scientific organizations to these patrons and to the identity of this region. These data are far richer than gathered by several national arts advocacy support organizations, making this region a leader nationally in analyses of the type reported in this study.

ArtsFund would not have been able to undertake this study without the financial support of a dozen public and private organizations in this region. Beyond financial support, some of these organizations contributed to the data gathering needed to complete this report. Their support reinforces the contribution of arts, cultural, and scientific organizations to the quality of life and the process of economic development in this region. We hope that the report we have created meets the expectations of these funders, and contributes to the further development of arts, cultural, and scientific organizations in this region.

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ARTSFUND'S ACKNOWLEDGMENTS

Arts and creativity live at the very core of our region's identity, and the Central Puget Sound is recognized around the globe for being at the forefront of innovation, research, invention, technology, and design. The ability of the great companies rooted here to attract top talent to our region depends in no small part on the vibrant arts and cultural scene and the resulting quality of life. Our region's cultural organizations inspire and provoke us, and help us understand the world around us. They teach our children and the workforce of tomorrow about creativity, empathy, and problem solving. Our cultural assets not only enrich our lives, they are critical to a healthy society and are vital to our region's competitive advantage. They fuel the local economy, contribute to vibrant communities, and promote tourism.

Every five years, ArtsFund partners with cultural, civic, business, and public sector leaders to undertake a comprehensive scan of the economic impact of our region's cultural organizations. Arts, cultural, and scientific organizations are vital contributors to our region's economic and civic health, and the commitment of both public and private leadership is an indicator of the wide scope and value of the study. The 2014 Economic Impact Study supporters include: The Seattle Foundation, King County, 4Culture, Bank of America, Safeco Insurance, Visit Seattle, the Nesholm Family Foundation, the Seattle Office of Arts & Culture, and Amazon. We are grateful to our cross-sector funding partners for their support.

We would also like to acknowledge and thank the Paul G. Allen Family Foundation for their major funding support of previous ArtsFund studies.

As is evident in the sheer number and variety of groups taking part in this year's Economic Impact Study, the Central Puget Sound is home to a vibrant cultural ecology. As with our 2009 study, we have compiled both a King County and a four-county Regional Report. We have also generated a supplemental Eastside breakout report, with funding support from the Bellevue Arts Commission, the Redmond Arts and Culture Commission, the City of Kirkland, and the City of Issaquah Arts Commission. These three reports demonstrate the ripple effects of cultural organizations throughout the region.

This study would not be possible without Professor William Beyers, the study's main author. All ArtsFund studies dating back to 1993 have been authored by Professor Beyers, who is recognized as one of the foremost experts in the field. The depth of reporting and scope of comparative analysis the ArtsFund studies offer is only possible due to his diligent work over the past 23 years. We are honored to collaborate with such an expert.

As in all our previous studies, Professor Beyers worked with ArtsFund's long-time partner GMA Research of Bellevue, Washington, who designed the sampling plan



and tabulated data from the patron surveys. We thank Dick Anderson for his integral contribution to this study, and to all prior. And thank you to Dwight Gee for sharing the expertise and perspective garnered from overseeing all prior iterations of the study.

For helping connect ArtsFund with the nonprofit groups and organizational data needed for participation in the study, we thank our research partners: 4Culture, the Association of King County Historical Organizations, the Kitsap County Arts Board, the League of Snohomish County Heritage Organizations, the Seattle Office of Arts & Culture, the Snohomish County Arts Commission, and the Tacoma Arts Commission.

The work on this report spans well over a year and a half, and we highlight and thank three members the ArtsFund team for their invaluable contributions during various stages of the process.

Graham Mills, for outlining the launch of the process, ensuring the organizational and patron surveys were widely distributed, designing timelines and databases, and for countless hours of research and outreach. Graham oversaw six months of patron sampling, in addition to the collection of the organizational information from which this study is built.

Halle Townes, for stepping in during the final weeks of data collection and working with our cultural partners to ensure all surveys were received, tracked, and processed.

And Andrew Golden, for picking up the baton and ushering the Economic Impact Study to completion. In compiling additional research, partnering with our creative team in the production of the final documents, offering communications support, and administering the rollout and distribution plan, Andrew's voice has been key in the final stages of the project.

We also thank ArtsFund's creative partners, Dapper + Associates, for their vision in designing and formatting the reports and summary brochure.

Finally, we are deeply grateful to the 241 arts, cultural, heritage, and scientific organizations who participated in the surveying process, and to the nearly 3,000 patrons who shared their data and perspective. It is thanks to the dedication of cultural organizations and patrons alike that this region's cultural assets play such a vital role in our lives and our communities.

Mari Horita President & CEO ArtsFund

Director of Strategic Initiatives & Communications
ArtsFund

KING COUNTY-2014

SPONSORS' REMARKS

"The Seattle Foundation is proud to partner with ArtsFund on the 2014 Economic Impact Study. Seattle is redefining what the arts mean to the health of our community. We know that supporting the arts brings creativity, vibrancy, and richness to our lives. The arts and cultural sector in our region is helping us realize that it also changes the trajectory of children's lives, unlocks our compassion for each other, and ignites our collective vision of the world we want to live in."

Tony Mestres

President & CEO, The Seattle Foundation

"Arts and culture enliven our community, enrich our quality of life, and make this region a more attractive place for businesses that bring with them new jobs. The ArtsFund Report will inform future decisions by elected leaders through its detailed analysis of the impact of the arts on our local economy. I look forward to the results of this study."

Dow Constantine

King County Executive

"Not only does a vital arts ecology contribute to a better quality of life for residents, but it also serves as a robust driver of tourism. Seattle is increasingly recognized as a top cultural capital, and visitors come to experience our outstanding arts and culture. The ArtsFund **Economic Impact Study** helps us quantify the powerful impact of cultural tourism, and the importance of continued investment in, and promotion of, our region's unique cultural assets. We're proud to be a partner in this study."

Tom Norwalk

President & CEO, Visit Seattle

"Bank of America's support of the arts reflects our belief that the arts matter: they are a powerful tool to help economies thrive, to help individuals connect with each other across cultures. Partnering with ArtsFund and supporting the Economic Impact Study is a part of our commitment to creating economically vibrant communities, and this report showcases the measurable benefits the collective arts bring to our region."

Anthony DiBlasi

Washington State President, Bank of America



EXECUTIVE SUMMARY

Arts, cultural, and scientific organizations make significant contributions to the quality of life of people living in King County, as well as to people living elsewhere in Washington State, and from out-of-state. Patrons of these organizations eloquently expressed their opinions about the value or these organizations to them:

- "Having a variety of accessible cultural venues and events is one of the integral facets that make this region such a desirable place to live, like the natural beauty of the region."
- "Culture is the lens through which we interpret and understand our world, so developing our knowledge of culture is critical for understanding others and critically examining ourselves."
- "Arts and cultural activities allow me to learn, explore, think, dream and understand. These activities increase my quality of life, reduce stress and encourage me to engage and participate in the community."
- "Cultural activity is very important to the livability and economy of the region. One of the reasons we choose to live here!"

 Source: Patron Survey

Arts, cultural, and scientific organizations are also an important part of the local economy, directly creating thousands of jobs, millions of dollars in labor income, business sales, and tax revenues to governments.

This study reports on the economic impacts of 241 non-profit arts, cultural, and scientific organizations located in King County. It documents these economic impacts through data gathered on the expenditures that these organizations and their patrons make in the local and Washington State economies. It includes organizations with budgets of at least \$35,000 in Dance, Heritage, Theatre, Music, Science, Interdisciplinary/Festival, and the Visual Arts. It also includes public and private sector non-profit organizations supporting the delivery of services from arts, cultural, and scientific organizations. This is the fifth Economic Impact Study of King County arts and cultural organizations sponsored by ArtsFund. This study includes scientific and festival organizations that were not included in the first three ArtsFund Economic Impact Studye.

AGGREGATE IMPACT

The aggregate economic impact of King County arts, cultural, and scientific organizations arises due to spending of patrons visiting these organizations, and by the spending that the organizations make in the process of supplying their services. In 2014, \$2.0 billion in business activity was generated in the Washington economy due to spending by King County arts, cultural, and scientific organizations, and spending by their patrons. This business activity supported 30,721 jobs, and \$859 million in labor income, and resulted in \$87 million in sales, business and occupation, and hotel-motel room taxes.

Spending by cultural organization patrons in King County totaled \$574 million, with tickets and admissions accounting for \$211 million of these expenditures. Income of arts, cultural, and scientific organizations were \$454 million in 2014, while they spent \$439 million providing these services.

Economic impacts have changed modestly when compared to the 2009 ArtsFund Economic Impact Study. Business activity and jobs in Washington State supported by the spending of these organizations and their patrons rose by 5%, while labor income impacts fell by 2% (as measured in \$2014).

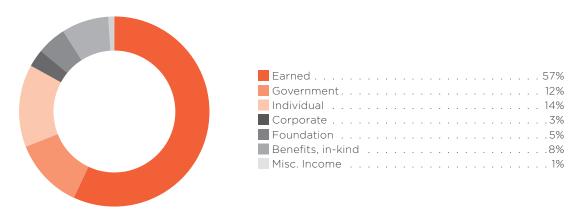
NEW MONEY

The majority of the economic impacts of arts, cultural, and scientific organizations and their patrons are related to spending by local residents, spending part of their discretionary income on visits to these local organizations. However, a significant proportion of the patrons to these organizations come from outside the local area, and their spending represents "new money", funds that would not be spent in the local area if the organizations that are the subject of this study were not located here. In addition, arts, cultural, and scientific organizations generate a portion of their income from sources located outside of King County. New money accounts for about 30% of the revenue of arts, cultural, and scientific organizations, while 58% of patron spending is new money. New money economic impacts in 2014 created 9,730 jobs in King County, \$703 million in King County business activity (sales), \$291 million in King County labor income, and \$39 million in tax revenues.



New money economic impacts in the current study are smaller when compared to those reported in the 2009 ArtsFund Economic Impact Study. Employment impacts were down 7.5%, while output impacts were down 5.9% (in constant \$) and labor income impacts were down by 11.7% (in constant \$). This decrease was largely due to a significant reduction in the share of patrons coming from outside King County; this percentage decreased from 37% in the 2009 study to 31% in the current study. Nonlocal patron spending per capita is much higher than local patron spending per capita.

Percent of Total Income by Source



INCOME

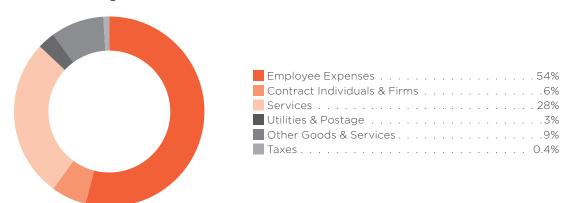
Earned income comes from tickets, admissions, tuition, retail sales, and other sources; it accounted for 57% of total income to arts, cultural, and scientific organizations in King County in 2014. The other 43% was generated through contributions, of which 14% were from individuals, 12% from governments, 8% from benefits and in-kind, 3% from corporations, 5% from foundations, and 1% was miscellaneous income. The shares of earned and contributed income were similar to those reported in the 2009 ArtsFund Economic Impact Study.

EXPENDITURES

Expenditures are divided between employee expenses (54%) and operating expenses (46%). Almost all employee expenses are related to payments to people living in King County, and they include wages and salaries, benefits, and payroll taxes. Operating expenses are more widely distributed, but 85% of operating expenses are made in King

County. Payments to visiting artists and performers are referred to as "contract income," and approximately 33% of these payments went to individuals living outside King County. Services account for the largest share of operating expenses (28%), and the majority of these are made in King County (88%). Service expenses include accounting, legal, banking, transportation, marketing, royalties, consulting, and professional services. Other goods and services include purchases made for resale at organization venues, such as books, souvenirs, and replicas, and the purchase of materials for sets/exhibitions. These costs accounted for 9% of aggregate expenditures. Utilities and telephone costs amounted to 3%, and taxes accounted for only 0.4% of expenditures of arts, cultural, and scientific organizations. Expenditures of arts and cultural organizations in the 2009 ArtsFund Economic Impact Study had a very similar composition to expenditures reported in the current study.

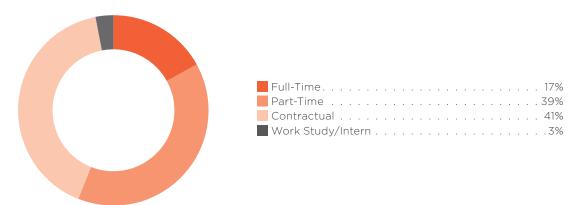
Aggregate Expenditures Of King County Arts, Cultural, and Scientific Organizations



EMPLOYMENT

An estimated 30,721 jobs in the Washington economy were related to arts, cultural, and scientific organizations in 2014. Of these 16,586 were directly tied to arts, cultural, and scientific organizations. Many of these jobs are part-time or contractual (80%), and were held by individuals working for more than one arts, cultural, or scientific organization in the region. For example, some of the musicians performing for the Seattle Symphony, Seattle Opera, and Pacific Northwest Ballet work part-time for each of these organizations. Part-time and contractual employment accounts for the majority of jobs in Dance, Interdisciplinary/Festival, Heritage, Music, Theatre, and Visual Arts organizations. People working in King County arts, cultural, and scientific organizations received \$239 million in labor income in 2014, while contract individuals and firms received an additional \$26 million.

Employment Status



ATTENDANCE

There were 11.4 million admissions to arts, cultural, and scientific organizations in King County in 2014. The season ticket/membership or single ticket visits accounted for 58% of attendance, while 26% (2.9 million) were free admissions. The balance (16%) were discounted admissions, for students, seniors, and other types of discounted admissions. K-12 students accounted for 1.1 million free or discounted admissions. About half of these students were Caucasian, and about half were other ethnicities.

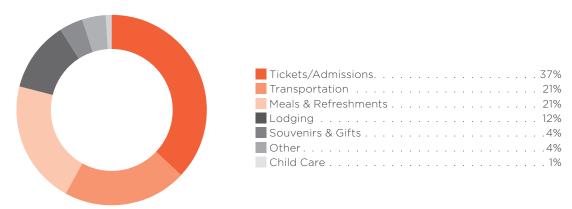
Percentage Distribution Of Attendance By Category



PATRON SPENDING

Patrons spent an average of \$56 on their visits to King County arts, cultural, and scientific organizations in 2014. Local residents spent less (\$45) than those coming from elsewhere in Washington State (\$75) or from out-of-state (\$149). The largest share of expenditures was for tickets/admissions (37%). Significant outlays were also made for transportation (21%), meals and refreshments (21%), and lodging (12%). Smaller outlays were made for souvenirs and gifts, child-care, and other expenses. The composition of these outlays varies by region of origin. Local residents have low travel and lodging costs, while these costs are much higher for those traveling from outside the local area.

Patron Expenditures by Category



VOLUNTEERS

Volunteers are important to arts, cultural, and scientific organizations, as they provide assistance with both administrative work as well as artistic/professional/technical work. Arts, cultural, and scientific organizations in King County reported the use of 24,800 volunteers, providing 941,000 hours of volunteer activity, an average of 38 hours per volunteer.

VALUES REGARDING CULTURAL ACTIVITY

Patrons regard cultural activities as a very important part of the quality of life in King County. They also consider it to be very important to the identity of the region, and to have been an important influence on their decision to live and work in this community. Most patrons report that their attendance and spending on cultural activities has been stable or increased in recent years, in increasingly diverse modes of engagement. They report a



willingness to travel long distances to consume cultural activities, and have a desire to be able to attend cultural activities in more diverse locations.

QUALITY OF LIFE CONSIDERATIONS

This report contains extensive statistical information about arts, cultural, and scientific organizations in the Puget Sound region. It documents the economic impacts of these organizations, reporting strong impacts on jobs, business activity, and labor income. However, the community support for these organizations through contributed income and volunteer activity is not primarily because of these economic contributions to the regional economy. Rather, the organizations that are the focus of this study are vital elements in the cultural life of our region, anchors for the quality of life for which this region is so highly regarded. The following patron quotes make this contribution clear.

- "Culture is a vital element of this region's identity. Great art is a critical part of what makes this region a great place to live."
- "(Cultural activity) is a springboard for creativity and good brain development for the future problem solvers/leaders/inventors/ idea builders."
- "I feel very fortunate to be in a city that appreciates the role culture plays in society. It keeps us human and expands our perception of the world around us."
- "(Cultural activity) is the reason I want to retire here in Seattle.

 There is such a wealth of cultural activities that are both excellent and affordable."
- "Culture expands my understanding of myself and the world I live in."

Source: Patron Survey



I. INTRODUCTION

"The arts are extremely important to me, my family, my social life, and to the vitality of my city."

"Cultural activities help to open one up to a bigger life. They open my eyes, my mind, and my world."

Source: Patron Survey

GOALS AND OBJECTIVES OF THIS STUDY

ArtsFund began measuring the economic impact of arts and cultural organizations in King County over twenty years ago, with a first study benchmarked against the year 1992 (GMA and Beyers). Since then ArtsFund has supported three additional measurements of the economic impact of these activities on the King County and Washington State economies, benchmarked against the years 1997, 2003, and 2009. The current study is the fifth measurement of these activities. The regional economy has been in varying situations over the course of these studies. The period from 1992 to 1997 was one of rapid growth in the regional economy, while 2003 felt lingering effects of the recession early in that decade and the events of 9/11. The 2009 study was undertaken at a time when the local economy suffered high levels of unemployment related to the Great Recession that began in December 2007. The current study approaches the measurement of the economic impact of non-profit arts, cultural, and scientific organizations from the same methodological perspective as in the earlier ArtsFund Economic Impact Studies, allowing comparisons of selected measures over the course of these studies. The regional economy in 2014 had returned to a period of sustained growth and low unemployment.

The organizations included in this study are central to the high quality of life enjoyed by residents of King County. They also generate jobs, business activity, tax revenues, and labor income through the spending of the organizations and their patrons. This study documents these patterns of spending, and uses models of the state and regional economy to estimate the cumulative economic impacts related to attendance at exhibitions, performances, lectures, zoos and botanical gardens, and science-based organizations.

The current study includes the expanded definition of organizations included in the research project in 2009, which added scientific organizations and festivals to the disciplines included in earlier ArtsFund Economic Impact Studies. The scope of the study remains focused those organizations that are classified as by the IRS as having 501(c)3 tax status. The study includes very large organizations, such as the Seattle Symphony, Woodland Park Zoo, Museum of Flight, Seattle Opera, Seattle Repertory Theatre, Pacific Northwest Ballet, and the Seattle Art Museum. It also includes literally hundreds

of smaller organizations. We have used a budget estimate for the most recent year for which data were available to determine which organizations were included in this study, and have included all organizations with a budget of at least \$35,000. This figure was arrived at by referencing the budget basis for inclusion in the earlier ArtsFund Economic Impact Studies, and inflation since the dates of those earlier studies. The disciplines defined for purposes of the current study differ somewhat from the 2009 study. In recognition of the changing nature of presentations by arts and cultural organizations, a new disciplinary classification has been utilized—Interdisciplinary/Festival. Many organizations included in earlier ArtsFund studies in other disciplines were classified in this new category in the current study, making it difficult to make some intertemporal comparisons of disciplinary activity.

This report is organized as follows. The research approach is discussed in this section, including the two surveys that provide the basic data for this project. The economic impact model is also discussed in this section. Section II presents the data used to estimate economic impacts; this includes (1) data from arts, cultural, and scientific organizations on their revenue and expenditures, (2) data on expenditures made by patrons of these organizations, and (3) the calculation of economic impacts based on data from patrons and organizations included in this study. Section III presents detailed information from the survey of patrons of arts, cultural, and scientific organizations in King County. It also includes patronage statistics from the survey or organizations, including detailed data on student participation. Section IV reports on comparisons between the current study and similar reports undertaken in other regions in the United States. Section V presents some concluding comments. There are six appendices to this report. Appendix I identifies the arts and cultural organizations included in this study, divided between those who responded to the organizational questionnaire, and those otherwise included. Appendix II describes the input-output modeling methodology. Appendix III and IV contain the survey instruments used for this study. Appendix V is a summary of the economic impact measures. Appendix VI identifies the ArtsFund Board of Trustees and staff, who were instrumental in the execution of this study.

RESEARCH APPROACH

This study was informed in its development by decisions made in earlier ArtsFund Economic Impact Studies. The approach taken to the current study closely approximates the earlier Economic Impact Studies undertaken by ArtsFund. The questionnaires used in the research project are quite similar to those used in previous ArtsFund Economic Impact Studies, with minor changes intended to improve the accuracy and comprehensiveness of responses. We have undertaken these surveys because data are not available from published sources on business activity in these arts, cultural, and scientific organizations, or their patrons.



ARTS, CULTURAL, AND SCIENTIFIC ORGANIZATION SURVEY

Agencies such as the Washington State Department of Employment Security or the Washington State Department of Revenue include the organizations covered in this report in their data, but they do not isolate them from broader measures of economic activity in arts, cultural, and scientific organizations. These agencies do not distinguish between 501(c)3 organizations and for-profit organizations in the industry codes covered by this study, and they do not provide data on the "disciplines" that are a major focus of this report. In this study we identify eight disciplines—Arts Service Organizations, Interdisciplinary/Festival, Heritage, Dance, Music, Scientific, Theatre, and Visual Arts. The survey of organizations provides detailed information on all eight of these disciplines, while the survey of patrons provides data on seven disciplines. The survey of patrons combines data for Music and Dance due to the size of the sample of patrons in these disciplines. Government statistical agencies also fail to report data on performances by organizations in non-profit arts, cultural, and scientific organizations by their budget size. Since this study is benchmarked against those organizations in King County with a budget of at least \$35,000, we needed to develop a data-base specific to the organizations that met this budget test. ArtsFund staff worked with other local organizations to develop this data-base; Appendix I reports the names of organizations deemed to have a budget sufficient to be included in this study. There were 241 organizations that were identified as meeting this budget test, as reported below in Table I-1. Many of these organizations were asked to fill out the questionnaire found in Appendix 3. A total of 102 eligible questionnaires were returned, with a small number of additional questionnaires returned by organizations whose budgets did not meet the \$35,000 threshold for inclusion in this study.

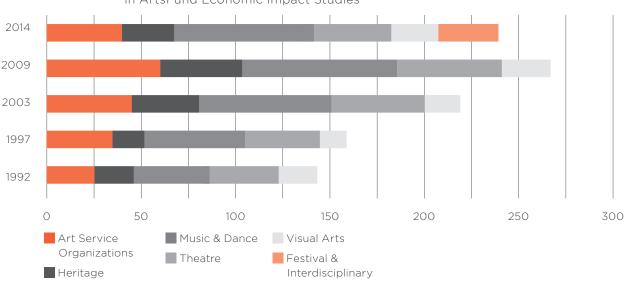
The number of organizations meetings the budget test for inclusion in ArtsFund's Economic Impact Studies has gradually increased, as reported in Figure I-1 (This figure excludes Science organizations). The number of organizations included has increased from 145 in the 1992 study to 241 in this study in the disciplines included in Figure I-1, an increase of 63%. Over this same time period, the population of King County has grown by 22%. Over the course of these studies there has been growth in the number of organizations in all disciplines.

The questionnaires sent to arts, cultural, and scientific organizations were in the form of a spreadsheet. The responding organizations sent their questionnaires to ArtsFund. ArtsFund staff worked hard to obtain as many questionnaires as possible, including returns from many organizations that do not receive funding support from ArtsFund. The questionnaires were benchmarked against the most recent budget year for the organizations participating; in most cases these were based on the year 2014. Appendix III contains a copy of the survey instrument sent to arts, cultural, and scientific organizations.

Table I-1 Cultural Organizations Included in this Study

	# OF QUESTIONNAIRES RETURNED	# OF OTHER ORGANIZATIONS INCLUDED
Arts Service Organizations	18	19
Dance	6	9
Interdisciplinary/Festival	11	13
Heritage	11	20
Music	20	37
Science	3	4
Theatre	18	26
Visual Arts	15	11
TOTAL	102	139

Figure I-1 Number of Cultural Organizations in ArtsFund Economic Impact Studies



Each organization was asked to provide information on (1) their general activity and attendance; (2) detailed activity on their income; (3) detailed expenditures on employees, including wages and salaries, benefits, and types of employment; (4) detailed information on expenses other than wage and salary employees, including contract employees, and detailed purchases of goods and services; and (5) information on free or reduced admissions for K-12 students.

Excellent coverage was obtained in the organizational survey, as reported in Table I-2. This table reports in column (1) the estimated total revenue by discipline, and in column (2) the reported income of organizations responding to this survey. Column (3) contains the ratio of covered to estimated total revenue. Across the disciplines we had coverage from organizations reporting \$382 million in revenue, out of an estimated \$454 million, or 84% percent of total revenue. Excellent coverage was obtained in all disciplines except Heritage and Arts Service Organizations. This study has the same high level of



support from arts and cultural organizations as reported in previous ArtsFund Economic Impact Studies, and the newly defined discipline in this study also had an excellent rate of return on organizational questionnaires.

PATRON SURVEY

The patron survey was conducted by the intercept method in venues for each discipline. People were asked by volunteers to complete a questionnaire at 40 venues in King County from January 14, 2015 to July 20, 2015. A copy of the patron questionnaire is found in Appendix IV. A total of 2,978 questionnaires were gathered in this process. The questionnaire did not go through a pre-test, but its content was reviewed by a committee established by ArtsFund to oversee development of this project. The questionnaire was quite similar to that used in the 2009 ArtsFund Economic Impact Study.

Table I-2 King County Cultural Organizations Budget Coverage

	INCOME OF ORGANIZATIONS COMPLETING QUESTIONNAIRES	ESTIMATED TOTAL BUDGETS	RATIO
Arts Service Organizations	\$28,693,235	\$39,790,038	1.3867
Dance	\$25,100,864	\$27,688,287	1.1031
Interdisciplinary/Festival	\$66,535,588	\$78,436,609	1.1789
Heritage	\$18,934,575	\$28,394,015	1.4996
Music	\$63,754,897	\$71,197,107	1.1167
Science	\$66,291,174	\$82,500,849	1.2445
Theatre	\$67,362,892	\$74,577,224	1.1071
Visual Arts	\$45,503,733	\$51,047,592	1.1218
Total	\$382,176,958	\$453,631,721	1.1870

GMA Research Corporation developed the sampling plan for the patron survey. The questionnaires were also processed by GMA Research Corporation. The survey obtained data on (1) numbers of patrons in groups being interviewed, (2) their spending related to attendance at arts, cultural, and scientific organizations, (3) demographic characteristics of the respondents, (4) primary reasons for their trips, (5) attitudinal responses on a variety of questions related to the their perception of the value of arts, cultural, and scientific organizations, and (6) their frequency of attendance to these organizations. These data are presented in Sections II and III of this report.

ECONOMIC IMPACT MODEL

The data estimated from the organizational and patron surveys were drawn together to estimate the economic impact of arts, cultural, and scientific organizations in King County. These data were used with the 2007 Washington State input-output model to develop the economic impact estimates (Beyers & Lin 2012). The 2007 Washington State input-output model was based on an extensive survey of businesses across the Washington State economy; this was the eighth estimate of input-output relationships in the Washington economy (Beyers & Lin 2012). Unlike most regions in the United States, Washington State has invested repeatedly in the measurement of input-output relationships through survey research. Details about this model are reported in Appendix II. It should be noted that analyses of the multiplier structure in the Washington input-output model show considerable stability over time, while labor productivity has increased significantly over the history of these models (Beyers & Lin 2013).

The economic impact data in this report are benchmarked against Washington State and King County. The structure of the state model was changed using the location quotient approach to input-output model adjustment (Miller and Blair 2009). Data reported from the patron survey were reclassified from consumer expenditure categories to producer prices, in accordance with input-output modeling procedures. Patron expenditures on tickets and admissions were excluded from the economic impact calculations, as these are part of the income of arts, cultural, and scientific organizations. The overall expenditures of these organizations within the state or regional economy were included in this report. As documented in Section II, a large fraction of the revenue of arts, cultural, and scientific organizations are not from earned income (such as tickets/admission), but from contributed income. Thus, the accounting frame used for this study avoids "double-counting" of sources of economic impacts.

Two approaches to economic impacts are presented in this report. The first is a gross regional measure of economic impacts, based on total expenditures by patrons and arts, cultural, and scientific organizations. The second is what is referred to as a "new money" measure—economic impacts that occur due to organization income or patron spending that originates outside the local region of analysis. The new money measure is often times viewed as the contribution of economic activities to the economic-base of regions—a measure of economic impact that would not occur if the organizations included were not located here. In contrast, the difference between the gross economic impact measure and the new money measure reflects the level of discretionary spending by local residents, which could be redirected to other categories of local economic activities if the arts, cultural, and scientific organizations included in this study were not present in the local economy.



II. ECONOMIC IMPACT OF CULTURAL ORGANIZATIONS IN KING COUNTY

"Quality and variation of cultural offerings are critical drivers of the regional economy, because people have a choice where they live (often) and are attracted because of cultural diversity and excellence."

"(Cultural activity) makes a visit here for business rich and varied. Gives reason to stay, enjoy."

Source: Patron Survey

This chapter presents estimates of the economic impact of arts, cultural, and scientific organizations on the Washington and King County economies. The chapter is divided into several parts. The first two sections document the stream of income and the pattern of expenditures of arts, cultural, and scientific organizations. Then estimated levels of employment are presented, followed by estimates of patron spending. Estimates of expenditures by patrons and arts, cultural, and scientific organizations are then used to estimate economic impacts on the Washington and King County economies. The chapter also presents estimates of volunteer activity in arts, cultural, and scientific organizations in King County.

INCOME OF KING COUNTY CULTURAL ORGANIZATIONS

Arts, cultural, and scientific organizations obtain their income from a combination of earned and contributed sources. The next section of this report presents estimates of the overall structure of income. Then the structure of earned, contributed, government, and other income is reported.

(1) Total Income

Total income to arts, cultural, and scientific organizations is presented in Table II-1, while Figures II-1, II-2, and II-3 present graphic representations of the income of King County arts, cultural, and scientific organizations. Total income of these organizations in 2014 is estimated to be \$453.6 million (this date represents the most recent year for budget data utilized in this analysis; it should be noted that organizations were asked to supply budget information for the most recent year for which they had data. In some cases that was calendar year 2014, in other cases it was fiscal year 2014, and in some cases it included a budget period that stretched between 2013 and 2014). Figure II-1 shows the same data as in the last row of Table II-1, the share of total income associated with the disciplines included in this study. Science and Theatre account for one-third of the

budgets of organizations included in this study, while the balance was divided between Arts Service Organizations, Interdisciplinary/Festival, Heritage, Visual Arts, Music, and Dance organizations. Figure II-2 presents in graphical form the composition of income, with the shares being the same as the values in the last column of Table II-1. Figure II-2 reports that earned income was 57% of total income for all arts, cultural, and scientific organizations in King County, while contributed income accounted for the balance (43%) of total income.

Figure II-3 and Table II-2 show the composition of earned and contributed income by discipline. This figure and table document the variation in the mix of earned and contributed income by discipline. Arts Service Organizations have a relatively small level of earned income, and obtain a relatively large share of their income from government sources, compared to the other disciplines. Heritage and Visual Arts organizations report a relatively large share of benefit or in-kind income.

Table II-1 Total Income of King County Cultural Organizations (\$ Millions)

	ARTS SERVICE ORGANIZATIONS	DANCE	HERITAGE	MUSIC	SCIENCE	THEATRE	VISUAL	INTERDISCIPLINARY/ FESTIVAL	TOTAL
Earned	\$7.8	\$18.3	\$9.9	\$33.1	\$50.3	\$51.6	\$25.5	\$61.4	\$257.9
Government	23.7	0.4	7.0	1.3	17.0	1.0	4.0	1.2	55.7
Individual	2.2	4.5	3.2	23.0	7.0	10.0	6.8	7.8	64.5
Corporate	2.0	0.8	0.7	2.6	1.7	2.4	2.7	2.7	15.7
Foundation	0.9	1.8	3.3	7.6	2.1	2.4	2.4	1.4	22.0
Benefits, in-kind	3.2	1.9	3.2	3.6	4.3	4.6	9.4	4.0	34.1
Misc. Income	0.0	0.0	1.0	0.1	0.0	2.6	0.1	0.0	3.8
TOTAL	\$39.8	\$27.7	\$28.4	\$71.2	\$82.5	\$74.6	\$51.0	\$78.4	\$453.6
DISCIPLINE INCOME AS A % OF TOTAL INCOME	8.8%	6.1%	6.3%	15.7%	18.2%	16.4%	11.3%	17.3%	100.0%

Table II-2 Percentage of Total Income by Discipline and Total

	ARTS SERVICE ORGANIZATIONS	DANCE	HERITAGE	MUSIC	SCIENCE	THEATRE	VISUAL	INTERDISCIPLINARY/ FESTIVAL	TOTAL
Earned	19.5%	66.2%	34.9%	46.6%	61.0%	69.2%	50.0%	78.2%	56.9%
Government	59.5%	1.6%	24.8%	1.8%	20.7%	1.4%	7.8%	1.5%	12.3%
Individual	5.6%	16.1%	11.2%	32.3%	8.5%	13.4%	13.4%	9.9%	14.2%
Corporate	5.1%	2.9%	2.5%	3.6%	2.1%	3.2%	5.3%	3.5%	3.5%
Foundation	2.3%	6.4%	11.7%	10.6%	2.6%	3.2%	4.8%	1.8%	4.8%
Benefits, in-kind	7.9%	6.9%	11.3%	5.0%	5.2%	6.2%	18.5%	5.1%	7.5%
Misc. Income	0.0%	0.0%	3.6%	0.2%	0.0%	3.5%	0.1%	0.0%	0.8%
TOTAL	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Figure II-1 Percentage of Total Income by Discipline

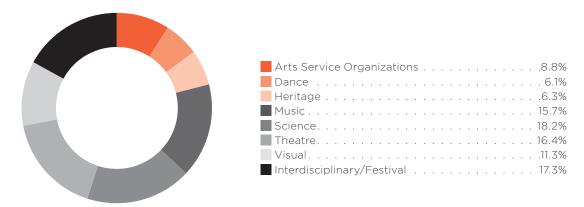


Figure II-2 Percentage of Total Income by Source



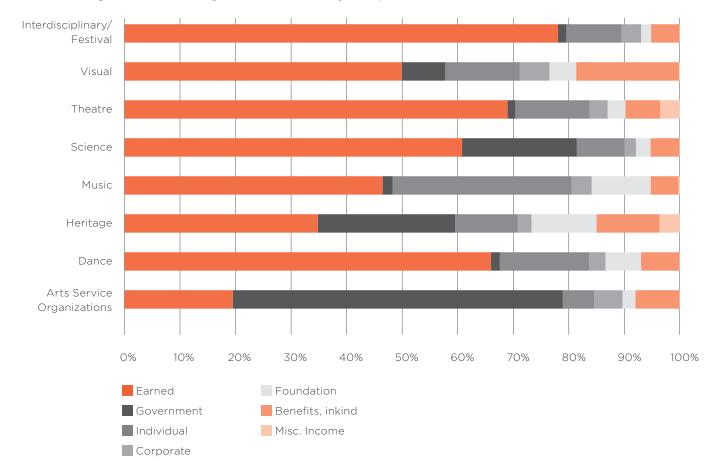


Figure II-3 Percentage of Total Income by Discipline and Source

The overall composition of income of arts, cultural, and scientific organizations reported in Table II-2 and Figures II-2 and III-3 are very similar to those reported in the 2009 ArtsFund Economic Impact Study. Arts Service Organizations reported higher levels of earned income and lower levels of individual income in the current study, compared to the 2009 study. Heritage organizations reported higher levels of government support and lower levels of individual support in the current study. Visual Arts organizations reported higher levels of earned income, and lower levels of miscellaneous income in the current study.

(2) Earned Income

Table II-3 documents the detailed composition of earned income. This table clearly indicates significant variations in the composition of earned income by discipline. Box office/admissions form the largest source of earned income for all of the organizations included in this study, but Arts Service Organizations, Heritage, and Visual Arts organizations had much lower than average levels of box office/admissions. In the case

of Arts Service Organizations other earned income, interest, and tuition/workshops provided a relatively large share of earned income. Heritage organizations have a relatively large reliance on tuition/workshops, retail/wholesale sales, interest, and other sources of earned income. Visual Arts organizations reported relatively large levels of retail/wholesale sales and other earned income.

The composition of earned income in the current study is similar to that reported in the 2009 study. Box office/admissions were identical at 72% of total earned income. Interest formed a lower share of earned income (1.3% vs. 5%), undoubtedly a reflection of the historically low interest rates in the current economy.

(3) Contributed Income

The composition of contributed income (except government) is reported in Table II-4. Arts, cultural, and scientific organizations rely on a broad variety of private sources of contributed income, including individuals, corporations, foundations, and benefits/in-kind sources. There are clear differences in the mix of contributed income across the disciplines reported in Table II-4. Corporate sources of income were relatively important for Arts Service Organizations (including ArtsFund, which receives considerable support from corporations). Interdisciplinary/Festivals, Visual Arts, and Arts Service Organizations report a large share of in-kind activity. Foundations provide support broadly across all disciplines (except Interdisciplinary/Festivals), while miscellaneous contributions were quite important to Heritage and Theatre organizations. Individuals provided the largest share of contributed income for all disciplines.

The composition of contributed income in the current study was very similar to that reported in the 2009 study. Miscellaneous contributions dropped from 8% to 3% in the current study, with the difference spread across other categories of contributed income.

Individual Contributions

Individual contributions totaling \$64.5 million were received from over 128,000 contributors, as reported in Table II-5. The average individual donation was \$503; and the data in Table II-5 indicate that Dance, Heritage, Music, and Visual Arts organizations had average individual donations well above the average. On average, 9.1% of these donations came from people outside King County, with Heritage, Music, Theatre, and Interdisciplinary/Festival organizations reporting relatively large donations from outside the local area. In contrast, Science organizations reported no outside donations from individuals.

The number of individual contributors to organizations in the 2014 ArtsFund study increased by 8% over the number reported in the 2009 Economic Impact Study. Overall contributions increased slightly from \$63.4 million (constant \$2014) to \$64.5 million.



The average size of a donation dropped from \$539 (constant \$2014) to \$503. The percentage of these donations from outside King County rose from 4.5% to 9.1%.

Corporate Contributions

Corporate organizations contributed \$15.7 million to King County arts, cultural, and scientific organizations in 2014, as reported in Table II-6. Over eighteen hundred corporate donations were received, with an average value of \$8,624. Some 7.3% of these donations came from corporations located outside King County. Dance, Interdisciplinary/Festival, and Music organizations received relatively large average corporate contributions, while Interdisciplinary/Festival, Heritage, and Music organizations received a relatively large fraction of their donations from outside King County.

Corporate contributions fell modestly from \$16.9 million (constant \$2014) to \$15.7 million. The number of corporate donors decreased modestly from 1,961 to 1,815. The average size of a donation was almost identical (\$8,630 in constant \$2014 versus \$8,624). The percentage of donations from outside King County decreased significantly, from 22.2% to 7.3%.

Private Foundations

Private foundations provided \$22 million in donations in 2014 to King County arts, cultural, and scientific organizations. Table II-7 reports that there were over 900 donations by private foundations, with an average value of \$24,287. Private foundation donations were large on average across all disciplines, compared to corporate or individual donations. On average, 15.8% of these donations came from outside the local area, but Dance, Interdisciplinary/Festival, and Theatre organizations had relatively large shares of foundation donations from outside the local area.

Private foundation contributions increased modestly from the 2009 ArtsFund study, from \$20.5 million (constant \$2014) to \$22 million. The number of donors increased from 815 to 904, and the average donation decreased slightly from \$25,114 (constant \$2014) to \$24,287. The percentage of funds donated by private foundations outside King County declined from 17.2% to 15.8%.

In-kind Contributions

The level of in-kind contributions received by King County arts, cultural, and scientific organizations was \$15.4 million in 2014, as reported in Table II-8. A total of 1,925 in-kind contributions were reported, with an average value of \$7,978. In kind-donations were relatively important for Arts Service, Dance, Visual Arts, and Interdisciplinary/Festival organizations. A relatively small fraction of in-kind donations (3.1%) came from outside the local area (4%).

In-kind contributions declined from \$21.5 million (constant \$2014) reported in the 2009 ArtsFund Economic Impact Study to \$15.4 million. The number of contributors declined from 5,454 to 1,925 while the average donation increased from \$3,946 (in constant \$2014) to \$7,978. The percentage of these donations from outside King County declined modestly, from 3.6% to 3.1%.

(4) Government Income

Government income was almost \$56 million in 2014, accounting for 12% of total income to arts, cultural, and scientific organizations, as reported in Tables II-1 and II-2. Government income was relatively important for Arts Service, Heritage, and Science organizations. Table II-9 reports the composition of government income by discipline. Local governments were the source of most of this government income, followed by state government. Heritage and Interdisciplinary/Festival organizations were relatively dependent on state government income sources as well as federal government sources.

Government income also accounted for 12% of total income to arts, cultural, and scientific organizations in 2009. Federal support increased from 8% to 9% of total government income. State supported declined from 24% to 17%, and support from county governments declined from 33% to 24%. In contrast, support from cities increased from 35% to 50% of government support.

(5) Historical Shares of Income

Figure II-4 reports shares of earned and contributed income to King County arts and cultural organizations over the course of the five ArtsFund Economic Impact Studies. Science organizations are excluded from the data for 2009 and 2014. This figure documents a fairly stable share for earned income—typically in the 50% to 55% range. Individual and foundation contributions have grown as a share of contributed income over time, while corporate contributions have declined as a share of contributed income. Government income decreased sharply after 1992, but has increased since 2003.

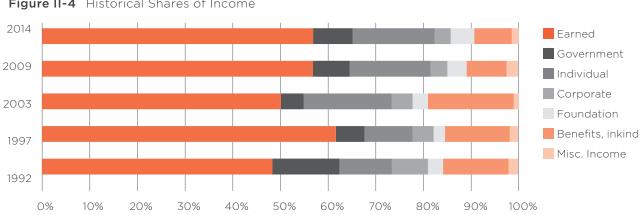


Figure II-4 Historical Shares of Income

Table II-3 Percentage Composition of Earned Income

	ARTS SERVICE ORGANIZATIONS	DANCE	HERITAGE	MUSIC	SCIENCE	THEATRE	VISUAL	INTERDISCIPLINARY/ FESTIVAL	TOTAL
Box Office/ Admissions	15.5%	68.2%	33.0%	85.3%	79.7%	75.6%	38.5%	83.5%	71.9%
Tuition/Workshops	47.8%	26.6%	12.1%	6.4%	8.1%	8.2%	16.0%	0.5%	9.5%
Retail/Wholesale Sales	6.7%	1.7%	11.9%	2.0%	5.7%	2.7%	15.2%	4.4%	5.2%
Other Earned Income	22.5%	3.5%	29.5%	4.8%	6.0%	13.5%	28.3%	11.5%	12.1%
Interest	7.6%	0.0%	13.6%	1.5%	0.5%	0.1%	2.0%	0.2%	1.3%
TOTAL EARNED INCOME	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

 Table II-4 Percentage Composition of Contributed Income by Source (Except Government)

	ARTS SERVICE ORGANIZATIONS	DANCE	HERITAGE	MUSIC	SCIENCE	THEATRE	VISUAL	INTERDISCIPLINARY/ FESTIVAL	TOTAL
Corporations	24.2%	9.0%	6.1%	7.0%	11.3%	10.8%	12.6%	17.3%	11.2%
Foundations	11.2%	19.8%	29.0%	20.5%	14.2%	10.9%	11.4%	8.8%	15.7%
Individuals	26.6%	49.9%	27.8%	62.5%	46.4%	45.5%	31.8%	48.9%	46.0%
Benefits/Galas/Guilds	20.7%	9.5%	22.8%	6.4%	20.6%	15.1%	16.3%	8.2%	13.4%
In-Kind	17.3%	11.7%	5.2%	3.3%	7.6%	6.0%	27.6%	16.7%	11.0%
Misc. Contributions	0.0%	0.1%	9.0%	0.3%	0.0%	11.8%	0.3%	0.0%	2.7%
TOTAL	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Table II-5 Individual Contributions to King County Cultural Organizations

	ARTS SERVICE ORGANIZATIONS	DANCE	HERITAGE	MUSIC	SCIENCE	THEATRE	VISUAL	INTERDISCIPLINARY/ FESTIVAL	TOTAL
Individual Contributions (\$ Millions)	\$2.2	\$4.5	\$3.2	\$23.0	\$7.0	\$10.0	\$6.8	\$7.8	\$64.5
Number of Contributors	3,934	5,892	5,199	19,315	27,564	29,750	8,770	27,754	128,178
\$/Contributor	\$562	\$757	\$614	\$1,190	\$255	\$336	\$781	\$280	\$503
% Outside King County	1.9%	9.4%	14.9%	11.5%	4.2%	14.1%	4.6%	3.6%	9.1%

Table II-6 Corporate Contributions to King County Cultural Organizations

	ARTS SERVICE ORGANIZATIONS	DANCE	HERITAGE	MUSIC	SCIENCE	THEATRE	VISUAL	INTERDISCIPLINARY/ FESTIVAL	TOTAL
Corporate Contributions (\$ Millions)	\$2.0	\$0.8	\$0.7	\$2.6	\$0.7	\$2.4	\$2.7	\$2.7	\$15.7
Number of Contributors	266	41	123	173	197	475	316	224	1,815
\$/Contributor	\$7,576	\$19,668	\$5,711	\$14,966	\$8,682	\$4,979	\$8,600	\$12,270	\$8,624
% Outside King County	5.8%	5.2%	9.6%	10.2%	0.0%	9.9%	6.0%	9.2%	7.3%

 Table II-7 Private Foundation Contributions to King County Cultural Organizations

	ARTS SERVICE ORGANIZATIONS	DANCE	HERITAGE	MUSIC	SCIENCE	THEATRE	VISUAL	INTERDISCIPLINARY/ FESTIVAL	TOTAL
Private Foundation Contributions (\$ Millions)	\$0.9	\$1.8	\$3.3	\$7.6	\$2.1	\$2.4	\$2.4	\$1.4	\$22.0
Number of Contributors	67	51	96	143	87	209	177	74	904
\$/Contributor	\$14,032	\$34,841	\$34,613	\$52,827	\$24,672	\$11,437	\$13,803	\$18,767	\$24,287
% Outside King County	18.2%	43.0%	14.2%	6.3%	0.1%	25.1%	16.6%	41.8%	15.8%

Table II-8 In-Kind Contributions to King County Cultural Organizations

	ARTS SERVICE ORGANIZATIONS	DANCE	HERITAGE	MUSIC	SCIENCE	THEATRE	VISUAL	INTERDISCIPLINARY/ FESTIVAL	TOTAL
In-Kind Contributions (\$ Millions)	\$1.4	\$1.0	\$0.6	\$1.2	\$1.2	\$1.3	\$5.9	\$2.7	\$15.4
Number of Contributors	105	55	76	227	124	562	589	185	1,925
\$/Contributor	\$13,656	\$18,999	\$7,826	\$5,309	\$9,266	\$2,357	\$10,073	\$14,337	\$7,978
% Outside King County	1.4%	0.3%	7.0%	1.9%	0.0%	7.7%	0.9%	8.7%	3.1%

Table II-9 Government Income by Source (% of Government Income)

	ARTS SERVICE ORGANIZATIONS	DANCE	HERITAGE	MUSIC	SCIENCE	THEATRE	VISUAL	INTERDISCIPLINARY/ FESTIVAL	TOTAL
Federal	4%	19%	23%	13%	8%	20%	6%	32%	9%
State	1%	11%	67%	7%	8%	8%	67%	43%	17%
Counties	27%	25%	5%	23%	33%	24%	7%	8%	24%
Cities	69%	45%	5%	58%	50%	47%	21%	17%	50%
TOTAL	100%	100%	100%	100%	100%	100%	100%	100%	100%

EXPENDITURES OF KING COUNTY CULTURAL ORGANIZATIONS

Table II-1 reported that King County arts, cultural, and scientific organizations had income of \$453.6 million in 2014. Table II-10 reports that their expenditures in this same time period were just slightly less than their total income, an estimated \$438.7 million. Expenses in Table II-10 are divided into two broad categories, employee expenses (54%) and operating expenses (46%). Figure II-5 provides more detail on the composition of operating expenses. Table II-10 indicates that almost all of the employee expenses were incurred within King County (99%), while 85% of operating expenses were made within King County. In the aggregate, 93% of total expenditures were made in the local economy.

Table II-10 Aggregate Expenditures of King County Cultural Organizations

	TOTAL	KING COUNTY EXPENDITURES	% KING COUNTY
Employee Expenses	\$238,401,580	\$235,505,774	99%
Operating Expenses	\$200,278,608	\$170,752,458	85%
TOTAL	\$438,680,188	\$406,258,232	93%

Figure II-5 Aggregate Expenditures of King County Cultural Organizations





The composition of employee and operating expenses varies across the disciplines, as reported in Table II-11. Interdisciplinary/Festival organizations report a much lower share of their expenses for employees than the other disciplines. However, the Theatre percentage is lowered because of the relatively strong use by Theatres of contract employees, which are counted as part of operating expenses. Arts Service Organizations, Dance, Science, Heritage, and Music report somewhat higher employee expenses than the regional average.

Table II-11 Employee and Operating Expenses by Discipline

	EMPLOYEE EXPENSES (%)	OPERATING EXPENSES (%)	TOTAL
Arts Service Organizations	64%	36%	100%
Dance	62%	38%	100%
Heritage	64%	36%	100%
Music	59%	41%	100%
Science	61%	39%	100%
Theatre	57%	43%	100%
Visual	49%	51%	100%
Interdisciplinary/Festival	34%	66%	100%
TOTAL	54%	46%	100%

The shares of employee expenses and operating expenses reported in Table II-11 are similar to those reported in the 2009 ArtsFund Economic Impact Study. The 2009 study found employee expenses to be 51% of total expenses, and operating expenses to be 49% of total expenses. The 2009 study reported a somewhat lower percentage of operating expenses made in King County (73%) than reported in the current study (85%).

(1) Composition of Employee Expenses

Employee expenses are divided into two broad categories: administrative and other categories of employee expenses. For arts and cultural organizations, the other employees include artistic/technical/and professional occupations. Table II-12 reports the share of these two categories across the disciplines included in this study. On balance, slightly more than one-third of employee expenses are administrative, and approximately two-thirds are for other employees. Dance and Heritage organizations report shares of administrative employee expenses well below the average, while Arts Service Organizations, Interdisciplinary/Festivals, and Visual Arts report shares of administrative employment expenditures above the regional average. These percentages are inclusive of wages and salaries, as well as estimated benefits and payroll taxes incurred by arts, cultural, and scientific organizations in King County.

The overall split between administrative and artistic/professional/technical wages, salaries, and benefits for the disciplines included in the 2009 ArtsFund Economic Impact Study has not changed significantly (32% for administrative in the 2009 study vs. 35% in the current study). However, there have been some more significant changes at the discipline level. Arts Service Organization administrative salaries, wages, and benefits fell from 57% to 51%; in Dance they rose from 17% to 25%, while in Heritage they increased from decreased from 55% to 24%. Music reported a rise in administrative salaries, wages, and benefits from 24% to 30%, while in Theatre these expenses decreased from 41% to 35%. These changes up or down in administrative expenses are offset by corresponding changes in artistic/professional/technical wages, salaries, and benefits.

Table II-12 Composition of Employee Expenses

	ADMINISTRATIVE WAGES AND SALARIES & BENEFITS	OTHER WAGES AND SALARIES & BENEFITS	TOTAL
Arts Service Organizations	51%	49%	100%
Dance	25%	75%	100%
Heritage	24%	76%	100%
Music	30%	70%	100%
Science	31%	69%	100%
Theatre	35%	65%	100%
Visual	45%	55%	100%
Interdisciplinary/Festival	45%	55%	100%
TOTAL	35%	65%	100%

(2) Operating Expenses

Operating expenses were divided into five broad categories, as reported in Table II-13 and Table II-14. The largest share of operating expenses was for services (60.5%), followed by "other goods and services (18.7%)," contract individuals (13.2%), utilities and postage (6.8%), and taxes (0.8%). There are significant differences in the composition of operating expenses across disciplines; these broad differences are reported in Table II-13, while Table II-14 provides much greater detail on these operating expenses. Interdisciplinary/Festivals report significantly higher than average services expenses, while these costs are relatively low for Heritage and Arts Service Organizations. Contract individuals represent relatively high shares of operating cost expenses for Arts Service Organizations and Music organizations, and a small share for Science, Interdisciplinary/Festival, and Visual Arts organizations. Utilities and postage are higher than average for Visual Arts, Science, and Heritage organizations. Other goods and services (which includes exhibit/set materials and production materials) is relatively high for Heritage and Visual Arts organizations. Taxes represent a small share of operating expenses for all disciplines except Heritage.



Table II-13 Operating Expenses by Broad Category

	CONTRACT INDIVIDUALS & FIRMS	SERVICES	UTILITIES & POSTAGE	OTHER GOODS & SERVICES	TAXES	TOTAL
Arts Service Organizations	25.8%	48.7%	5.6%	18.3%	1.6%	100.0%
Dance	13.5%	62.0%	3.8%	20.5%	0.2%	100.0%
Heritage	9.4%	37.1%	9.0%	40.1%	4.4%	100.0%
Music	39.8%	45.7%	3.7%	10.6%	0.3%	100.0%
Science	9.3%	58.0%	12.9%	18.4%	1.4%	100.0%
Theatre	11.6%	59.5%	6.5%	22.1%	0.3%	100.0%
Visual	6.8%	54.5%	10.6%	27.5%	0.6%	100.0%
Interdisciplinary/ Festival	3.0%	82.2%	3.3%	11.2%	0.3%	100.0%
TOTAL	13.2%	60.5%	6.8%	18.7%	0.8%	100.0%

The shares of operating expenses reported in Table II-13 did not change very much from shares reported in the 2009 ArtsFund Economic Impact Study. The cost of contract individuals and firms rose from 9.6% to 13.2%, service purchases fell from 64.3% to 60.5%, and other goods and services purchases fell from 19.4% to 18.7%. Utilities and postage expenses increased from 5.9% to 6.8%. Taxes remained unchanged at 0.8%. At the discipline level there was also relative stability in operating expenses. Dance organizations reported higher expenditures for contract individuals & firms (13.5% vs. 8.4% in the 2009 study) and services (62% vs. 58.2% in the 2009 study), but lower outlays for other goods and services (20.5% vs. 29.4% in the 2009 study. Heritage organizations reported lower services purchases (37.1% vs. 47.3% in the 2009 study). Music reported a sharp increase in contract individuals and firms (39.8% vs. 22.7% in the 2009 study), and lower expenditures on all other categories of costs. Science organizations also reported an increase in contract individuals & firms (9.3% vs. 1% in the 2009 study), and lower expenditures on all other categories of costs.

The detailed estimates of operating expenses in Table II-14 report variations in the level and composition of these expenses across disciplines more sharply than the broad operating expenses reported in Table II-13. Marketing expenses are much larger than average for Dance and Science organizations. Press and public relations costs are relatively high for Science organizations, while photographic services were relatively high for Arts Service Organizations and Visual Arts organizations. Banking was a relatively high cost for Dance organizations, while insurance was reported as a relatively high cost for Heritage and Visual Arts organizations. Arts Service Organizations incurred relatively high accounting costs. Set or costume rental was reported as a relatively high cost by Visual Arts organizations, while Interdisciplinary/Festivals reported relatively

high costs for "other services." Hall rental costs were reported to be relatively high by Music and Dance organizations. Office space rental was reported to be relatively high in cost by Dance, Visual Arts, and Arts Service Organizations. Royalties were a relatively high cost for Theatres. Other utilities were reported as a relatively high cost by Science organizations. Exhibit materials were reported as a relatively high cost by Heritage, Theatre, and Visual Arts organizations. Production materials were reported as a relatively high cost by Heritage and Visual Arts organizations, while supplies were a relatively high cost for Heritage organizations.

(3) Historical Employee and Other Expenses Shares

Figure II-6 presents historical shares of employee and operating expenses for King County ArtsFund Economic Impact Studies. This figure reports a slight increase in the share of employee expenses over the history of these studies. It should be noted that this figure excludes Science organizations from data for the years 2009 and 2014, as this discipline was not included in earlier ArtsFund Economic Impact Studies. It should also be noted that contract labor costs are included with operating expenses in this figure.

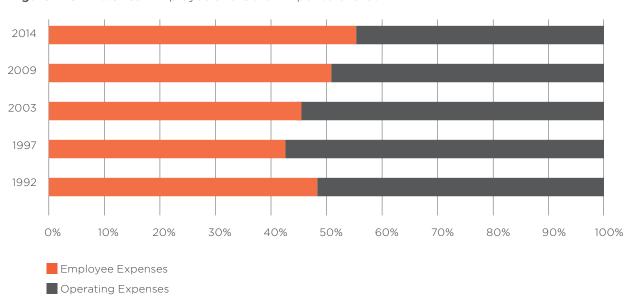


Figure II-6 Historical Employee and Other Expense Shares

 Table II-14 Operating Expenses by Detailed Categories (% of Total Operating Expenses)

	ARTS SERVICE ORGANIZATIONS	DANCE	HERITAGE	MUSIC	SCIENCE	THEATRE	VISUAL	INTERDISCIPLINARY/ FESTIVAL	TOTAL
Contract Individuals & Firms	25.8%	13.5%	9.4%	39.8%	9.3%	11.6%	6.8%	3.0%	13.2%
Services									
Marketing	5.1%	20.8%	7.2%	10.3%	16.0%	14.5%	10.7%	10.8%	12.1%
Press and Public Relations	0.3%	0.3%	0.1%	0.8%	4.4%	0.8%	1.1%	0.7%	1.3%
Photographic/Art Services	2.8%	0.5%	0.3%	0.4%	0.0%	0.6%	3.2%	1.1%	1.1%
Banking	1.4%	4.3%	2.3%	2.2%	3.2%	1.1%	2.4%	1.4%	2.1%
Insurance	1.9%	1.0%	3.0%	0.8%	2.6%	1.6%	4.4%	1.4%	2.0%
Accounting/Audit	2.6%	0.7%	2.5%	0.7%	1.2%	0.9%	2.1%	0.4%	1.1%
Transportation	1.9%	2.3%	1.0%	4.2%	0.9%	1.2%	2.1%	0.8%	1.7%
Lodging	0.4%	0.9%	1.7%	1.9%	0.7%	1.0%	0.5%	0.6%	0.9%
Food & Beverages	2.1%	2.8%	2.4%	3.3%	3.0%	2.7%	3.4%	1.3%	2.6%
Set/Costume Rental	0.2%	0.5%	1.7%	0.6%	0.9%	3.2%	7.1%	0.6%	2.0%
Equipment Rental	5.0%	0.4%	1.3%	1.3%	0.9%	0.6%	1.4%	1.7%	1.4%
Hall Rental	1.5%	7.0%	2.5%	7.0%	0.0%	4.1%	1.7%	2.5%	3.1%
Office Space Rental	8.3%	11.6%	2.2%	4.4%	1.2%	3.1%	8.6%	1.2%	4.0%
Royalties	0.2%	3.1%	0.1%	1.1%	7.0%	16.8%	0.3%	0.4%	4.3%
Other Services	15.2%	5.7%	8.8%	6.6%	16.2%	6.9%	5.6%	57.2%	20.8%
Subtotal Services	48.7%	62.0%	37.1%	45.7%	58.0%	59.5%	54.5%	82.2%	60.5%
Utilities & Phone									
Telephone	1.3%	0.4%	1.8%	0.7%	0.9%	0.7%	0.7%	0.6%	0.8%
Postage	1.7%	2.2%	1.9%	2.0%	0.6%	2.3%	2.5%	0.3%	1.5%
Other Utilities	2.7%	1.2%	5.2%	0.9%	11.4%	3.4%	7.4%	2.4%	4.5%
Subtotal Utilities	5.6%	3.8%	9.0%	3.7%	12.9%	6.5%	10.6%	3.3%	6.8%

	ARTS SERVICE ORGANIZATIONS	DANCE	HERITAGE	MUSIC	SCIENCE	THEATRE	VISUAL	INTERDISCIPLINARY/ FESTIVAL	TOTAL
Other Goods & Services									
Printing Of Programs, etc.	1.8%	0.2%	3.8%	3.4%	1.8%	0.7%	2.2%	1.1%	1.8%
Exhibit Materials	0.4%	0.3%	6.0%	3.2%	1.5%	8.2%	6.7%	0.8%	3.5%
Production Materials	3.8%	3.8%	9.8%	1.0%	3.2%	2.5%	7.9%	4.7%	4.2%
Supplies	3.5%	0.9%	8.3%	1.4%	0.4%	1.7%	3.5%	0.8%	1.9%
Other Goods & Services	8.9%	15.3%	12.1%	1.6%	11.6%	9.0%	7.1%	3.8%	7.3%
Subtotal Other Goods & Services	18.3%	20.5%	40.1%	10.6%	18.4%	22.1%	27.5%	11.2%	18.7%
Taxes									
Sales Tax	0.6%	0.1%	0.6%	0.1%	0.0%	0.1%	0.1%	0.0%	0.1%
B&O Tax	0.1%	0.0%	0.1%	0.0%	0.9%	0.0%	0.0%	0.0%	0.2%
Property Tax	0.6%	0.0%	0.2%	0.1%	0.0%	0.2%	0.4%	0.2%	0.2%
Other Taxes	0.3%	0.0%	3.5%	0.0%	0.4%	0.1%	0.0%	0.0%	0.3%
Subtotal Taxes	1.6%	0.2%	4.4%	0.3%	1.4%	0.3%	0.6%	0.3%	0.8%
TOTAL OPERATING EXPENSE	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%



EMPLOYMENT IN KING COUNTY CULTURAL ORGANIZATIONS

King County arts, cultural, and scientific organizations employ a mixture of full-time and part-time employees, contractual employees, and work-study or interns. Table II-15 reports estimated levels of employment by discipline, while Figure II-7 reports the total level of employment by employment category. The number of employees under a union contract is much highest in Music and Theatre, but also of importance in Dance, Visual Arts, and Interdisciplinary/Festival organizations.

Table II-15 Employment Status

	FULL-TIME	PART-TIME	CONTRACTUAL	WORK STUDY/ INTERN	TOTAL	# PERSONNEL UNDER UNION CONTRACTS
Arts Service Organizations	161	276	2,147	21	2,604	7
Dance	157	496	186	35	875	363
Heritage	301	342	181	34	859	84
Music	305	1,058	1,413	37	2,812	887
Science	745	703	31	6	1,486	0
Theatre	405	2,099	1,629	244	4,376	707
Visual	408	621	623	154	1,806	307
Interdisciplinary/ Festival	257	861	617	33	1,767	470
TOTAL	2,740	6,456	6,826	564	16,586	2,826

Figure II-7 Employment Status

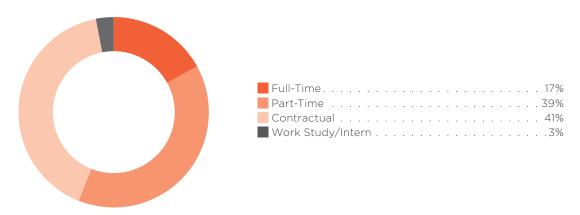


Table II-16 reports the composition of employment by discipline, and there are significant differences in the mix of employment. Arts Service Organizations have high levels of contractual employees, a reflection of public art programs hiring artists to do particular projects, often on a short-term basis. Science organizations report few contract workers. Science, Heritage, and Visual Arts organizations have much larger proportions of full-time employees than on average. Dance, Interdisciplinary/Festival, Science, and Theatre organizations report higher than average proportions of part-time employees.

Table II-16 Employment Mix by Discipline

	FULL-TIME	PART-TIME	CONTRACTUAL	WORK STUDY/ INTERN	TOTAL
Arts Service Organizations	6.2%	10.6%	82.4%	0.8%	100.0%
Dance	17.9%	56.7%	21.3%	4.0%	100.0%
Heritage	35.1%	39.8%	21.1%	4.0%	100.0%
Music	10.8%	37.6%	50.2%	1.3%	100.0%
Science	50.2%	47.3%	2.1%	0.4%	100.0%
Theatre	9.3%	48.0%	37.2%	5.6%	100.0%
Visual	22.6%	34.4%	34.5%	8.5%	100.0%
Interdisciplinary/ Festival	14.5%	48.7%	34.9%	1.9%	100.0%
TOTAL	16.5%	38.9%	41.2%	3.4%	100.0%

Table II-17 reports the number and percentage of employees working in administrative versus other types of employment for arts, cultural, and scientific organizations. Employment in every discipline is largely non-administrative. This table excludes contract workers, as their status as to administrative or other cannot be defined.

Figure II-8 presents estimates of administrative and artistic/professional/technical employment for disciplines included in the series of ArtsFund Economic Impact Studies. This figure reports relatively constant employment in administrative work. However, after

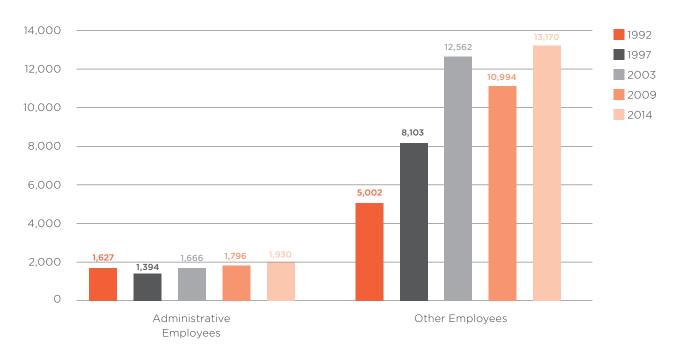
Table II-17 Composition of Employment by Discipline

	ARTS SERVICE ORGANIZATIONS	DANCE	HERITAGE	MUSIC	SCIENCE	THEATRE	VISUAL	INTER- DISCIPLINARY/ FESTIVAL	TOTAL
Administrative	194	108	109	322	594	559	439	199	2,524
Other	263	580	568	1,078	861	2,189	745	951	7,236
TOTAL	458	688	678	1,399	1,455	2,748	1,184	1,151	9,760
% Administrative	42%	16%	16%	23%	41%	20%	37%	17%	26%
% Other	58%	84%	84%	77%	59%	80%	63%	83%	74%
TOTAL	100%	100%	100%	100%	100%	100%	100%	100%	100%



significant increases in artistic/professional/technical employment across the 1992, 1997, and 2002 studies, the current study finds a slight increase in this employment category. Part-time employment was very similar in the 2009 and in the current study (5,603 and 6,456), while contractual employment was reported to have an increase of 1,371 employees. The number of work-study/interns was estimated to have decreased from 895 to 564. The number of personnel working under union contracts increased from 2,410 to 2,826.

Figure II-8 Employment Categories Compared 1992, 1997, 2003, 2009, and 2014



The full-time number of part time and contractual workers was estimated from the survey of arts, cultural, and scientific organizations using the following methodology. Organizations reported the number of hours worked by these employees. It was assumed that a full-time worker would work 1,920 hours per year (48 weeks at 40 hours per week). Table II-18 reports the full-time equivalent of the part time employee numbers reported in Table II-15. Data were not gathered on the number of hours worked by workstudy students or interns.

The level of full-time equivalent employment in the 2009 ArtsFund Economic Impact Study was 1,663 persons, very similar to the 1,462 persons reported in the current study.

Table II-18 Full-Time Equivalent Employment

	FTE ADMINISTRATIVE PART-TIME	FTE OTHER EMPLOYEES PART-TIME	FTE CONTRACT	TOTAL
Arts Service Organizations	24	45	17	86
Dance	11	64	31	106
Heritage	13	147	14	174
Music	59	117	53	228
Science	7	107	27	140
Theatre	54	258	104	416
Visual	45	118	26	189
Interdisciplinary/ Festival	19	99	5	122
TOTAL	232	954	277	1,462

EXPENDITURES OF PATRONS

People travelling to an arts, cultural, or scientific organization have expenses beyond the cost of admission to these organizations. They incur travel costs, frequently they have food costs attributable to their trip, and if they come from long distances they frequently have overnight accommodation costs. Table II-19 documents estimated per capita expenses by discipline. The survey of patrons did not estimate a separate statistically valid sample for Music and Dance; rather data for these two disciplines is combined in tables based on the survey of patrons. There are significant differences in per capita spending across disciplines. Ticket costs are relatively high for Music & Dance and for Theatre. There are differences in the geographic origins of patrons across disciplines; these differences are reported in Section III of this report. In the case disciplines with large proportions of patrons coming from out of state or outside the region, air travel and lodging costs are relatively high. Arts Service Organization events tend to draw local residents to community-based events, with relatively low reported per capita expenditures.

Table II-19 Per-Capita Patron Expenditures

	ARTS SERVICE ORGANIZATIONS	HERITAGE	MUSIC & DANCE	SCIENCE	THEATRE	VISUAL	INTER- DISCIPLINARY	WEIGHTED AVERAGE
Tickets/ Admissions	\$11.83	\$11.09	\$50.58	\$13.15	\$35.47	\$8.19	\$25.73	\$20.49
Souvenirs	0.54	2.78	1.79	2.73	0.48	2.05	4.10	2.38
Parking	0.49	1.27	5.13	1.57	2.05	1.76	3.06	2.20
Bus/ferry/ light rail	0.44	0.33	2.14	1.25	0.39	1.25	1.24	1.18
Auto travel	1.14	2.15	4.21	2.96	2.82	2.24	4.13	3.02
Food before or after event	6.83	6.11	15.44	5.20	16.72	9.78	9.67	9.16
Food at event	1.19	1.01	5.08	2.20	2.43	1.09	2.59	2.30
Entertainment	0.04	0.68	1.18	1.85	0.77	1.25	1.43	1.37
Lodging	0.76	7.33	3.16	9.46	3.22	6.47	8.15	6.92
Air travel	0.76	3.09	0.76	5.07	3.72	7.96	8.82	5.32
Child care	0.61	0.13	0.48	0.09	0.37	0.72	0.41	0.35
Other	0.37	1.04	0.43	1.54	0.06	1.64	0.92	1.11
TOTAL	\$25.00	\$37.01	\$90.37	\$47.07	\$68.49	\$44.39	\$70.25	\$55.79
N=2,680								

Table II-20 Number of Patrons

	ARTS SERVICE ORGANIZATIONS	DANCE	HERITAGE	MUSIC	SCIENCE	THEATRE	VISUAL	INTERDISCIPLINARY/ FESTIVAL	TOTAL
Total Attendance	543,602	262,209	639,036	894,552	3,980,791	1,377,018	1,887,439	1,820,935	11,405,582
Discounted Student Tickets	20,551	14,951	60,673	30,003	104,984	179,619	21,626	149,615	582,022
Free Student Tickets	73,279	6,473	250,897	44,743	2,498	30,270	45,924	74,542	528,627
NET ATTENDANCE	449,771	240,785	327,466	819,806	3,873,310	1,167,129	1,819,889	1,596,778	10,294,933



Table II-21 Estimated Total Patron Expenditures (\$ Millions)

	ARTS SERVICE ORGANIZATIONS	HERITAGE	MUSIC & DANCE	SCIENCE	THEATRE	VISUAL	INTERDISCIPLINARY/ FESTIVAL	TOTAL
Tickets	\$5.3	\$3.6	\$53.6	\$51.0	\$41.4	\$14.9	\$41.1	\$210.9
Souvenirs	0.2	0.9	1.9	10.6	0.6	3.7	6.5	24.5
Parking	0.2	0.4	5.4	6.1	2.4	3.2	4.9	22.6
Bus/ferry/Light rail	0.2	0.1	2.3	4.8	0.5	2.3	2.0	12.1
Auto travel	0.5	0.7	4.5	11.4	3.3	4.1	6.6	31.1
Food before or after event	3.1	2.0	16.4	20.1	19.5	17.8	15.4	94.3
Food at event	0.5	0.3	5.4	8.5	2.8	2.0	4.1	23.7
Entertainment	0.0	0.2	1.2	7.2	0.9	2.3	2.3	14.1
Lodging	0.3	2.4	3.4	36.6	3.8	11.8	13.0	71.3
Air travel	0.3	1.0	0.8	19.6	4.3	14.5	14.1	54.7
Child care	0.3	0.0	0.5	0.3	0.4	1.3	0.7	3.6
Other	0.2	0.4	0.5	5.9	0.1	3.0	1.5	11.5
TOTAL	\$11.2	\$12.1	\$95.8	\$182.3	\$79.9	\$80.8	\$112.2	\$574.4



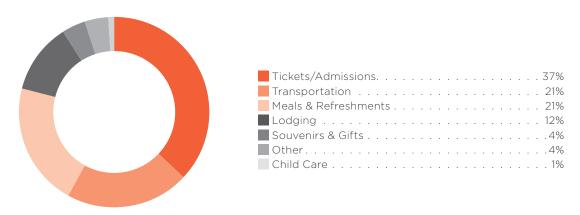
Average patron spending in the current ArtsFund Economic Impact Study is lower than reported in the 2009 study (\$55.79 vs. \$78.15 (\$2014)). A major factor explaining this difference is differences in the origins of patrons measured in the 2009 study versus the current study. The geographic origin of patrons and their spending patterns is discussed in more detail in section III of this report, and average patron spending is directly proportional to distance travelled. The current study reports patrons from King County were 68.6% of total patrons, vs. 62.6% in the 2009 study. The percent of out-of-state patrons was estimated to be 17.8% in the 2009 study, and 12.2% in the current study. The percentage of patrons from Washington State outside King County was almost the same in the current and 2009 studies (19.6% and 19.2%).

An estimate of the number of patrons by discipline was developed from the survey of organizations. Greater detail about this survey is provided in Section III of this report. Table II-20 reports estimated numbers of patrons, and the estimated number of discounted student tickets or free student tickets. It was presumed that students did not incur expenditures similar to regular visitors. Section III of this report documents characteristics of student visitors. Arts, cultural, and scientific organizations were asked to estimate the number of discounted student tickets as a part of their overall estimated attendance, and to also estimate their free ticket numbers. The number of those free tickets estimated to go to students was derived from a part of the organizational questionnaire that specifically asked how many free student tickets were supplied. The last line in Table II-20 reports the estimated attendance net of free and discounted student tickets. The number of patrons reported in the last line of Table II-20 was multiplied by the average spending reported in Table II-19 to obtain estimated total patron spending. These estimates are reported in Table II-21.

The net attendance to arts, cultural, and scientific organizations in the current study rose 11% over the level reported in the 2009 ArtsFund Economic Impact Study. The total attendance to these organizations increased from 10.5 million to 11.4 million (a gain of 8.7%); the number of discounted student tickets decreased from 789,000 to 582,000, while the number of free student tickets increased from 254,000 to 529,000. Changes in the net attendance at the disciplinary level are not possible to estimate for some disciplines due to shifting organizations into the Interdisciplinary/Festival discipline in the current study. Arts Service Organizations reported much higher net attendance in the current study (450,000 vs. 242,000). Heritage organizations report a decline in net attendance from 423,000 to 327,000. Science organizations report an increase in net attendance, from 3.578 million to 3.873 million. Visual Arts organizations report a strong increase in net attendance, from 1.177 million to 1.820 million.

The estimated 10.3 million patrons of arts, cultural, and scientific organizations in King County are estimated to have spent \$574 million on their visits to these organizations, as reported in Table II-21. Patrons reported spending \$210 million on tickets; the organizational survey yields an estimate of income from tickets/admissions of \$185 million; this difference is likely related to some patrons reporting annual costs for memberships or donations that were not considered tickets or admissions in the organizational survey. Figure II-9 graphically depicts the distribution of patron expenditures. After tickets/admissions, travel costs are the largest reported expenditure, followed by meals and refreshments, and lodging. Smaller shares on spent on entertainment, other goods and services, and child care.





The composition of average patron spending changed moderately, reflecting the change in the origin of patrons (discussed in more detail in section III of this report). Ticket/admission expenditures rose from 32% to 37% of total outlays, while transportation costs fell from 24% to 21%, and lodging costs fell from 13% to 12%. Meal and refreshment costs were reported to have risen from 16.9% to 20.5%, while souvenir and gift, other, and child care expenses remained similar to the 2009 study levels.



ECONOMIC IMPACT OF CULTURAL ORGANIZATIONS AND THEIR PATRONS

The expenditures of arts, cultural, and scientific organizations were combined with the expenditures of patrons to estimate economic impacts. A brief description of this process was presented in Section I, and a more detailed description of the mathematics involved is presented in Appendix II. Direct, indirect, and induced economic impacts were estimated for King County and for Washington State. The classification of expenditures used in the patron survey and in the organizational survey required reclassification into the categories and principles used in the input-output model utilized to calculate economic impacts. The input-output model requires data to be expressed in producer prices. For example, the purchase of gasoline at a service station is composed of the margins earned by the retailer of the gasoline, the transport costs incurred to move the gasoline from a petroleum refinery to the gas station, and the value of the gasoline at the petroleum refinery. Both organizational and patron purchases were re-expressed in producers prices, utilizing data from the 2007 U.S. benchmark input-output tables that describe this conversion from consumer expenditure categories to producers prices.

Two versions of the Washington State input-output model were used to estimate economic impacts. The state model was used to estimate statewide impacts, while an adjusted version of the multiplier structure was estimated for King County. This model used location quotients estimated for the sectors contained in the Washington input-output model to adjust the direct requirements coefficients in the state model. This technique assumes that when the location quotient is less than 1.0, regions cannot supply all of the inputs needed by particular sectors. In these cases the direct requirements coefficients are reduced, by multiplying them by the values of the location quotient. After this procedure has been undertaken across all sectors, then an adjusted matrix of multipliers is calculated and is used to calculate local economic impacts. An example of an industry that is important at the state level, but that is modest in King County, is agriculture. This industry is very important in Eastern Washington, and in some rural parts of Western Washington, but it has a small presence in the Central Puget Sound region. The result of these adjustments is that the economic impact estimates for King County are lower than the statewide estimates.

Two estimates of economic impacts were calculated. The first is based on total spending by the patrons of arts, cultural, and scientific organizations, and on the total spending of arts, cultural, and scientific organizations. The second is an estimate of "new money," which is the estimate of funds flowing into King County from outside it. These are the earned and contributed funds that arts, cultural, and scientific organizations obtain from sources outside the local area, and the spending locally by patrons who come from outside the local area. The second estimate can be regarded as the contribution of arts, cultural, and scientific organizations to the economic base of King County.

(1) Aggregate Impacts

Aggregate economic impacts of King County economic, cultural, and scientific organizations are reported in Table II-22. This table provides estimates of business activity (sales or output), employment, labor income, and selected taxes generated. Output or sales in the Washington economy are estimated to be \$2.03 billion, while King County impacts are estimated to be \$1.78 billion. An estimated 30,721 jobs are supported in the Washington State economy by King County arts, scientific, and cultural organizations and their patrons, while 29,276 of these jobs are estimated to be created in King County. Labor income in the state is estimated to be \$859 million, while in King County it is estimated to be \$793 million.

Arts, cultural, and scientific organizations pay only modest taxes to federal, state, and local governments. Their tax status largely explains these modest tax payments, and their tax liability is largely related to employee-related taxes (\$19.4 million). Patron spending and the other expenditures of arts, cultural, and scientific organizations leads to much larger tax revenues. Most businesses beyond a certain threshold of sales in Washington State pay business and occupations (B&O) taxes. The input-output model provides estimates of total sales by sector or industry, and data from the Washington State Department of Revenue also reports total tax collections by these same industries. A ratio was calculated of total B&O tax collections to total sales, to estimate B&O tax revenues. Sales taxes are paid on souvenirs and gifts, retail sales and food and beverages reported by patrons, but they are also paid on labor income earned as a function of economic activity generated as measured through the input-output model. Hotel or motel stays are subject to the hotel-motel room tax. Table II-22 provides estimates of these tax revenues sources. Other sources of tax revenue accrue as a result of income and expenditures of organizations and patrons included in this study, including property taxes and car rental taxes. Data were not available to estimate these additional sources of tax revenue. Therefore, the estimates of tax revenue reported in this study bound on the low side their total revenue to state and local governments. It is estimated that King County arts, cultural, and scientific organizations and their patrons generated \$87 million in taxes statewide, while business activity in King County generated \$82 million in the types of taxes reported in Table II-22.



Table II-22 Summary of Washington State and King County Economic Impacts

	WASHINGTON	KING COUNTY
Output (\$ Millions)		
Natural Resources and Utilities	\$65.766	\$54.703
Construction and Manufacturing	233.607	121.087
Retail and Wholesale Trade	200.135	162.469
Producer and Transport Services	499.025	461.284
Consumer Services & S&L Govt.	1,031.951	984.165
TOTAL	\$2,030.484	\$1,783.708
Employment		
Natural Resources and Utilities	140	90
Construction and Manufacturing	506	371
Retail and Wholesale Trade	1,542	1,212
Producer and Transport Services	2,978	2,759
Consumer Services & S&L Govt.	25,554	24,843
TOTAL	30,721	29,276
Labor Income (\$ Millions) Natural Resources and Utilities	#10 710	ф17 O71
	\$16.718	\$13.871
Construction and Manufacturing Retail and Wholesale Trade	33.045 69.269	23.657 55.582
Producer and Transport Services	179.628	166.620
Consumer Services & S&L Govt.	560.603	533.706
TOTAL	859.263	793.437
TOTAL	033.203	733.437
Tax Impacts (\$ Millions)		
State Sales on Direct Sales	\$10.428	\$10.428
Local Sales on Direct Sales	4.813	4.813
State sales as a share of labor income	25.660	23.694
Local Sales as a share of labor income	11.843	10.936
Hotel-Motel Tax (Direct sales)	11.763	11.763
State B&O Tax	14.957	13.453
Seattle Business Tax	7.622	6.874
TOTAL	\$87.086	\$81.960

 Table II-23 Detailed King County Economic Impacts

	OUTPUT (MILS. \$2014)	EMPLOYMENT	LABOR INCOME (MILS. \$2014)
1. Crop Production	\$0.092	1	\$0.030
2. Animal Production	0.090	0	0.022
3. Forestry and Logging	0.032	0	0.006
4. Fishing, Hunting, and Trapping	4.324	10	1.237
5. Mining	1.884	7	0.362
6. Electric Utilities	33.946	45	10.110
7. Gas Utilities	8.618	5	0.568
8. Other Utilities	5.717	20	1.535
9. Highway, Street, and Bridge Construction	7.996	22	1.864
10. Other Construction	65.832	235	15.163
11. Food, Beverage and Tobacco Manufacturing	25.996	39	2.144
12. Textiles and Apparel Mills	0.592	3	0.112
13. Wood Product Manufacturing	0.252	1	0.039
14. Paper Manufacturing	1.361	2	0.177
15. Printing and Related Activities	6.914	42	2.278
16. Petroleum and Coal Products Manufacturing	1.792	0	0.022
17. Chemical Manufacturing	0.283	0	0.053
18. Nonmetallic Mineral Products Manufacturing	3.288	7	0.473
19. Primary Metal Manufacturing	0.057	0	0.011
20. Fabricated Metals Manufacturing	1.755	6	0.366
21. Machinery Manufacturing	1.229	3	0.181
22. Computer and Electronic Product Manufacturing	0.545	2	0.178
23. Electrical Equipment Manufacturing	0.102	0	0.016
24. Aircraft and Parts Manufacturing	0.102	0	0.021
25. Ship and Boat Building	0.154	0	0.043
26. Other Transportation Equipment Manufacturing	0.988	2	0.114
27. Furniture Product Manufacturing	0.567	3	0.146
28. Other Manufacturing	1.282	5	0.255
29. Wholesale	63.906	225	17.974
30. Non-Store Retail	2.624	19	0.650
31 Other Retail	95.939	968	36.958
32. Air Transportation	38.035	63	5.459
33. Water Transportation	6.517	14	1.323
34. Truck Transportation	8.790	47	2.722
35. Other Transportation/Postal Offices	30.518	134	10.030
36. Support Activities for Storage, Transportation and Warehousing	7.726	38	2.791
37. Software Publishers & Data Processing & related services	9.805	19	3.406
38. Telecommunications	40.090	75	6.951
39. Other Information	16.092	73	6.812
40. Credit Intermediation and Related Activities	63.144	141	14.116
41. Other Finance and Insurance	64.599	316	20.975
42. Real Estate and Rental and Leasing	65.446	639	13.128



	OUTPUT (MILS. \$2014)	EMPLOYMENT	LABOR INCOME (MILS. \$2014)
43. Legal/Accounting and Bookkeeping /Management Services	60.540	581	47.861
44. Architectural, Engineering, and Computing Services	25.119	158	13.599
45. Educational Services	11.737	149	4.145
46. Ambulatory Health Care Services	50.024	365	26.302
47. Hospitals	44.272	214	16.268
48. Nursing and Residential Care Facilities, Social Assistance	20.013	280	8.572
49. Arts, Recreation, and Accommodation	558.530	17,806	296.087
50. Food Services and Drinking Places	183.297	2,601	59.898
51. Administrative/Employment Support Services	24.864	460	17.445
52. Waste Management/Other, and Agriculture Services	116.293	882	36.774
State & Local Government		2,546	85.660
TOTAL	\$1,783.708	29,276	\$793.437

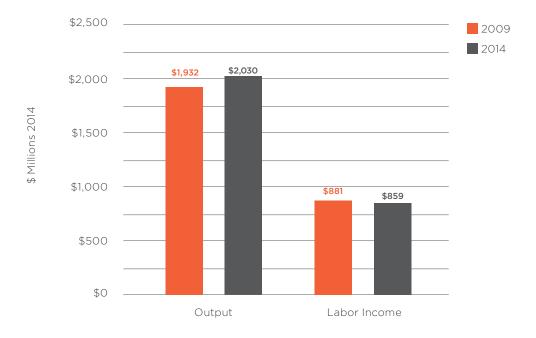
Table II-23 presents a more detailed portrait of regional economic impacts than contained in Table II-22. This table shows the output (sales), employment, and labor income created in each sector included in the input-output model. These impacts are largely driven by the spending of labor income by consumers. Arts, cultural, and scientific organization costs are dominated by their labor payments, and the expenditures by patrons lead to other large levels of direct earnings of labor income (in places such as restaurants or hotels). The economic impact model calculates the indirect and induced effects of these measures, and Table II-23 documents the magnitude of these effects for the sectors in the input-output model. Every industry has some economic impact, but the total impacts are concentrated in service industries for arts, cultural, and scientific organizations.

The economic impact of spending by arts, cultural and scientific organizations in King County, and by their patrons, have increased since the 2009 study, as reported in Table II-24 and Figure II-10. These increases were recorded for sales (output), employment, and tax revenues. Labor income impacts have a reported modest decline. Compared to background measures for Washington State population and employment, economic impacts of arts, cultural, and scientific organizations in King County have mirrored these background measures. Labor income impacts may well be related to changes in the economic impact models used in the 2009 and 2014 ArtsFund Economic Impact Studies. The 2009 study used an economic impact model benchmarked against the year 2002, while the current study uses an economic impact model benchmarked against the year 2007. Labor income as a share of output has declined over the years in the Washington State input-output models used to calculate economic impacts in this study. The reduced economic impact as measured by labor income is likely related to this trend in economic structure in the Washington State economy.

Table II-24 Change in Aggregate Impact Measures 2009-2014

	WASHINGTON STATE	KING COUNTY
Output (constant \$)	5.1%	3.8%
Labor Income (constant \$)	-2.5%	-0.9%
Tax Revenue Impacts (constant \$)	6.8%	8.0%
Employment	5.3%	7.1%
Background Measures		
Population	4.5%	5.7%
Employment	7.3%	9.4%

Figure II-10 Aggregate Economic Impacts in Washington State



(2) New Money Impacts

The second perspective on economic impacts included in this study is from the perspective of "new money." This concept benchmarks economic impacts against spending that comes from outside King County by patrons, and income that is earned by organizations from outside this region. Table II-25 reports that an estimated 13.4% of overall organization income came from outside King County based on the organization survey. When data from the patron survey are used to adjust earned income, this figure rises to 25.4%. Significant differences in the share of patrons who come from outside King County are evident across disciplines. Science, Visual Arts, and Interdisciplinary/Festival organizations



attract a relatively large share of patrons from outside the local area, while Arts Service Organizations, Music & Dance, Theatre, and Heritage organizations draw most of their patrons from the local area. A large share of patron spending comes from outside the local area, because expenditures by non-local patrons spend more per trip than local patrons. Table II-25 estimates that non-local patron outlays were \$336 million, of which \$247 million were made on expenses other than tickets.

Table II-25 New Money Sources

PERCENTAGE OF PATRONS	WASHINGTON OUTSIDE KING COUNTY	OUT OF STATE
Arts Service Organizations	5.1%	1.7%
Heritage	12.5%	6.8%
Music & Dance	20.7%	1.4%
Science	25.9%	16.7%
Theatre	16.0%	1.4%
Visual	12.6%	18.9%
Interdisciplinary/ Festival	22.5%	13.7%
Weighted Average	19.2%	12.2%

ORGANIZATION INCOME SOURCES (\$ MILLIONS)	BASELINE	ADJUSTED
Earned	\$34.5	\$89.0
Government	14.6	14.6
Individuals	5.9	5.9
Corporate	1.1	1.1
Foundation	3.5	3.5
Other	0.9	0.9
TOTAL	\$60.6	\$115.0
Patron Expenditures (total)		\$335.8
Except Tickets		\$246.9
TOTAL GROSS NEW MONEY (\$ MILLIONS)		\$361.9

Table II-26 contains estimates of new money economic impacts for King County arts, cultural, and scientific organizations and their patrons. These impacts are approximately 39% of the gross value of sales impacts, 33% of the overall job impact, and 37% of total labor income impacts. Tax impacts are well above these values, they are about 47% of the total tax impacts reported in Table II-23. The tax impact percentage is because the majority of the hotel-motel room taxes are paid by visitors coming from outside the local area.

Table II-26 New Money Economic Impacts

	OUTPUT (\$ MILLIONS)	EMPLOYMENT	LABOR INCOME (\$ MILLIONS)
Natural Resources and Utilities	\$20.644	34	\$5.248
Construction and Manufacturing	\$51.052	154	\$9.856
Retail and Wholesale Trade	\$65.006	489	\$22.301
Producer and Transport Services	\$193.584	1,049	\$64.286
Consumer Services & S&L Govt.	\$372.408	8,004	\$189.597
TOTAL	\$702.694	9,730	\$291.287

TAX IMPACTS	\$ MILLIONS
State Sales on Direct Sales	\$5.160
Local Sales on Direct Sales	\$2.382
State sales as a share of labor income	\$8.699
Local Sales as a share of labor income	\$4.015
Hotel-Motel Tax (Direct sales)	\$10.576
State B&O Tax	\$5.281
Local B&O Tax	\$2.705
TOTAL	\$38.817

New money economic impacts in the current study are slightly below those reported in the 2009 ArtsFund Economic Impact Study, as reported in Figure II-11. In the 2009 study, an estimated 57.5% of patron spending came from outside King County, while in the current study this percentage is estimated to be 58.5%. Since non-local patron spending is significantly above that for local patrons (see Table III-10), this leads to larger economic impacts. Organization's direct spending was estimated to be 13.4% from new money sources (based on the organization survey; 25.4% using adjusted data from the patron survey). This compares with 17.5% in the 2009 study (or 29.5% using adjusted data from the patron survey). New money output impacts are down 6%, while labor income impacts are down 11.8% from the 2009 study. Employment impacts are down 7.5% compared to the 2009 study. Reductions in new money economic impacts are related to a smaller share of patrons from outside King County as well as lower revenue to cultural organizations from outside King County than estimated in the 2009 study.

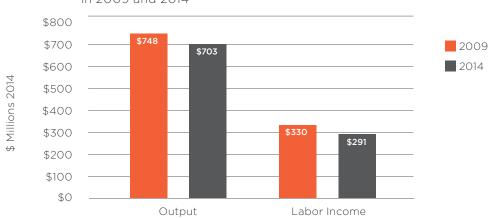


Figure II-11 New Money Economic Impacts of King County Cultural Organizations in 2009 and 2014

VOLUNTEERS IN CULTURAL ORGANIZATIONS

Table II-27 reports data from the organization survey with regard to volunteers. This survey finds 24,793 volunteers, working over 900,000 volunteer hours, or an average of 38 hours per volunteer. There are striking differences in the number of hours that organizations report per capita for volunteer activity. Arts Service Organizations have very large numbers of volunteers, but the average time spent per volunteer is relatively short. In contrast, Science and Music volunteers spend many hours on average in their volunteer work.

Table II-27 Volunteers in Cultural Organizations

	NUMBER OF ADMINISTRATIVE VOLUNTEERS	NUMBER OF OTHER VOLUNTEERS	TOTAL HOURS	HOURS/ VOLUNTEER
Arts Service Organizations	1,205	2,994	33,531	8
Dance	429	606	47,306	46
Heritage	538	2,959	155,506	44
Music	1,294	2,025	188,657	57
Science	19	3,126	262,968	84
Theatre	1,954	3,321	100,937	19
Visual	927	2,264	114,261	36
Interdisciplinary/ Festival	580	553	37,699	33
TOTAL	6,946	17,847	940,865	38

The number of volunteers and the number volunteer-hours estimated in the 2009 ArtsFund Economic Impact Study were larger than estimated in the current study. The estimated number of administrative and other volunteers declined in total, but there are significant variations in these changes across disciplines. Declines were recorded in Arts Service Organizations, Heritage, Science, and Theatre organizations. Increases were recorded in Dance, Music, and Visual Arts organizations. The creation of the Interdisciplinary/Festival discipline in the current study makes these disciplinary comparisons less robust, as organizations in the Interdisciplinary category were largely included in other disciplines in the 2009 study. Average volunteer hours were up across all disciplines (rising from 25 hours to 38 hours). These data were drawn from the organization survey; another perspective on volunteer activity is presented in section III, with data drawn from the patron survey.



III. CULTURAL ORGANIZATION PATRONAGE CHARACTERISTICS

"Cultural activities keep me well rounded. They inspire, they educate, they touch a deep inner spiritual need in me."

"(Cultural activities) enrich and expand on my understanding of what binds us together as a community, where we have come from and perhaps where we are going."

Source: Patron Survey

This section presents information about patrons attending arts, cultural, and scientific organizations in King County. It reports responses from many questions in the patron survey, but also includes data from the survey of organizations on the numbers of patrons, and on students.

NUMBER OF PATRONS

Arts, cultural, and scientific organizations reported information on the number of patrons and other characteristics of patrons on their survey forms. These data are summarized by discipline in Table III-1, and were used to calculate the percentages of attendance by type in Table III-2 and presented graphically in Figure III-1. Line (1) in Table III-1 reports the number of season tickets sold or the number of visits made by people who were members of a particular organization. This is not a measure of the number of season ticket holders or members, but rather an estimate of their total number of times attending these organizations. The number of season tickets/memberships is reported in Table III-3. Line (2) reports the number of single tickets/admissions purchased; lines (1) and (2) represent the majority of the attendance at these organizations, as depicted in Figure III-2. Discounted student, senior and other discounted tickets/admissions are reported in lines (3), (4) and (5). Free admissions/tickets are reported on line (6), while total admission/tickets are reported on line (7). Table III-2 reports considerable differences in the composition of tickets/admissions across disciplines. Arts Service Organizations report large levels of free admissions. The large level of free admissions at Visual Arts organizations is related to the Olympic Sculpture Park of the Seattle Art Museum. Line (8) reports the number of tickets/admissions used to calculate total patron spending, as reported in Section II of this report. These numbers exclude discounted student admissions (line 3), and estimated free student admissions reported by organizations (See Table II-20 for further adjustments to these numbers, to also exclude free student admissions reported in Table III-27).

Figure III-1 reports the composition of patrons by discipline, while Figure III-2 documents attendance by category (as shown in Table III-1). Figure III-3 reports the percentage distribution by discipline; slightly more than half of the attendance/tickets comes from Interdisciplinary/Festival and Science organizations. Music accounts for 7.8% of attendance/tickets; Theatre accounts for 12.1% of attendance/tickets, while Visual Arts accounts for 16.5% of attendance/tickets. Smaller shares are related to Arts Service Organizations, Heritage, and Dance organizations.

Table III-1 Estimated Number of Patrons by Discipline

	ARTS SERVICE ORGANIZATIONS	DANCE	HERITAGE	MUSIC	SCIENCE	THEATRE	VISUAL	INTERDISCIPLINARY /FESTIVAL	TOTAL
(1) Season Ticket/ Membership Visits	7,444	39,348	89,009	208,940	646,813	434,147	406,952	169,067	2,001,721
(2) Single Tickets/ Admissions	87,832	120,530	204,337	226,150	1,888,179	421,556	489,646	1,211,957	4,650,187
(3) Discounted Student Tickets	2,958	32,211	127,009	31,988	187,954	216,128	119,638	156,226	874,112
(4) Discounted Senior Tickets	6,591	1,535	36,609	12,557	22,927	39,668	57,627	21,833	199,348
(5)Other Discounted Tickets	277	45,545	30,983	76,210	262,635	147,476	69,586	107,212	739,925
(6) Free Tickets	438,499	23,039	151,089	338,707	972,283	118,042	743,990	154,640	2,940,289
(7) Total Attendance	543,602	262,209	639,036	894,552	3,980,791	1,377,018	1,887,439	1,820,935	11,405,582
(8) Net Of Free Tickets and Discounted Students	102,144	206,959	360,938	523,858	2,820,554	1,042,847	1,023,812	1,510,069	7,591,181

 Table III-2 Percentage Distribution of Attendance

	ARTS SERVICE ORGANIZATIONS	DANCE	HERITAGE	MUSIC	SCIENCE	THEATRE	VISUAL	INTERDISCIPLINARY /FESTIVAL	TOTAL
Season Ticket/ Membership Visits	1%	15%	14%	23%	16%	32%	22%	9%	18%
Single Tickets/ Admissions	16%	46%	32%	25%	47%	31%	26%	67%	41%
Discounted Student Tickets	1%	12%	20%	4%	5%	16%	6%	9%	8%
Discounted Senior Tickets	1%	1%	6%	1%	1%	3%	3%	1%	2%
Other Discounted Tickets	0%	17%	5%	9%	7%	11%	4%	6%	6%
Free Tickets	81%	9%	24%	38%	24%	9%	39%	8%	26%
TOTAL	100%	100%	100%	100%	100%	100%	100%	100%	100%



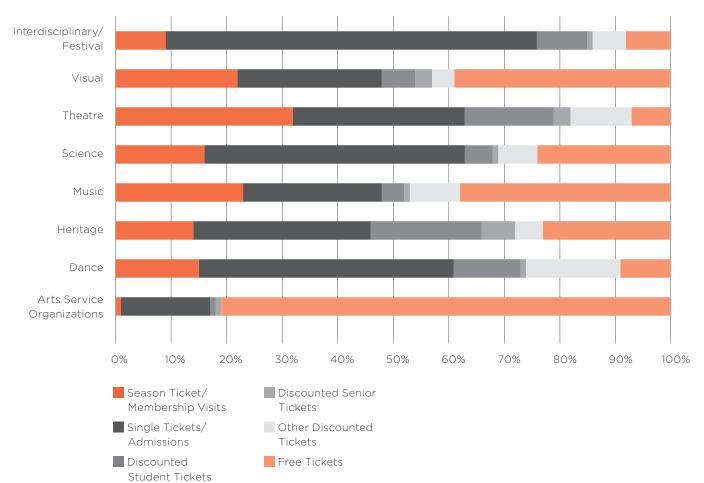
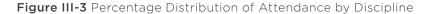


Figure III-1 Percentage of Patrons by Discipline







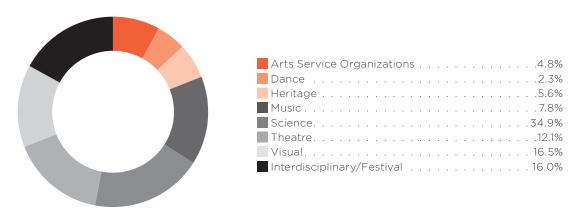


Table III-3 provides comparisons of selected patronage statistics for the 2009 and 2014 ArtsFund Economic Impact Studies. This table reports an increase in overall attendance (8.7%), and a drop in season ticket/membership and single ticket/admission attendance levels. In contrast, discounted student and free tickets had strong percentage gains. The composition of admissions reflects the percentage changes by attendance category. The share of overall admissions rose for discounted student and free tickets, and declined for the other categories in Table III-3. Attendance shares by discipline between the 2009 and 2014 ArtsFund Economic Impact Studies are not possible to calculate for some disciplines, due to their redefinition. Arts Service Organizations' share of patronage fell from 8% to 5%, while Science had a sharp increase from 20% to 35%. Visual Arts patronage rose from 11% to 16.5%. Heritage organization patronage was stable, accounting for 5% in the 2009 study and 6% in the current study.

Table III-3 Comparison of Patronage Levels and Composition

	2009 PATRON #	2014 PATRON #	% CHANGE	2009 % OF TOTAL	2014 % OF TOTAL
Season Ticket/ Membership Visits	2,189,294	2,001,721	-8.6%	20.9%	17.6%
Single Tickets	4,763,615	4,650,187	-2.4%	45.4%	40.8%
Discounted Student	789,249	874,112	10.8%	7.5%	7.7%
Discounted Senior	192,980	199,348	3.3%	1.8%	1.7%
Other Discounted	700,851	739,925	5.6%	6.7%	6.5%
Free	1,857,415	2,940,289	58.3%	17.7%	25.8%
TOTAL	10,493,403	11,405,582	8.7%	100.0%	100.0%

CULTURAL ORGANIZATION PERFORMANCE, EXHIBITION, AND ATTENDANCE STATISTICS

The survey of arts, cultural, and scientific organizations documented the number of productions or exhibits, memberships sold, subscriptions sold, average percentage of capacity, and the number of patrons served with disabilities. Table III-4 provides summaries of these data. Over 9,000 unique productions or exhibits were mounted by King County arts, cultural, and scientific organizations. They sold almost 183,000 memberships, and 148,000 full or partial subscriptions to performances or exhibitions. These memberships and subscriptions generated two million season ticket or memberships visits, as reported in Table III-1. The average percentage of capacity measure is only meaningful for certain of the disciplines included in Table III-4. It is estimated that Dance organizations played to 71% of capacity, Music organizations to 75% of capacity, and Theatre organizations to 71% of capacity. Over 43,000 patrons were served with disabilities; a relatively large fraction of these were reported from Theatres and Visual Arts organizations.

Performance, exhibition, and attendance statistics in the 2009 ArtsFund Economic Impact Study show significant differences for most of the measures reported in Table III-4. The number of productions/exhibits shows a sharp rise—from 5,709 to 9,031. This increase was sharpest in Theatre and Visual Arts organizations. The number of memberships sold were similar to those reported in the 2009 study, while full and partial subscriptions sold, and numbers of patrons served with disabilities were lower than the numbers reported in the 2009 study. The average percentage of capacity was stable for Theatres (72% vs. 71%), while it increased for Dance (from 61% to 71%) and Music organizations (from 66% to 75%).

Table III-4 Cultural Organization Performance and Exhibition Statistics

	# OF PRODUCTIONS/ EXHIBITS	# OF MEMBERSHIPS SOLD	# OF FULL OR PARTIAL SUBSCRIPTIONS	AVG % OF CAPACITY	# OF PATRONS SERVED WITH DISABILITIES
Arts Service Organizations	1,315	2,461	42	NA	1,733
Dance	225	0	7,006	70.8%	300
Heritage	751	17,589	0	NA	4,139
Music	1,203	68	43,471	74.8%	2,411
Science	12	86,366	0	NA	2,613
Theatre	2,586	0	83,506	70.7%	16,184
Visual	1,697	60,120	0	NA	14,343
Interdisciplinary/ Festival	1,241	16,160	13,479	75.9%	1,415
TOTAL	9,031	182,764	147,504	NA	43,138



PATRON TRIP REASONS

Patrons were asked whether the primary reason for their trip was to attend the arts, cultural, or scientific organization at which they were interviewed. Table III-5 reports responses to this question. Overall, about three-quarters of patrons were primarily on trips to go to the organization at which they were interviewed. These percentages were particularly high for Arts Service Organizations, Interdisciplinary/Festivals, Music & Dance, and Theatres. Patrons who said that their primary trip reason was other than visiting the venue in which they were interviewed were asked what the primary reason for their trip was. These responses were quite diverse. Here are a few of them: birthday party. UW assignment for concert attendance. Bring grandchildren to see history. Visiting aquarium for my 9 year olds birthday. City pass. Yo-yo competition upstairs on armory stage. We were going to go scuba diving, but the weather did not meet our expectations. Relatively few of these open-ended comments mentioned business reasons for trips, most had to do with family or personal activities.

Table III-5 Primary Reason for Patron Trips

	ARTS SERVICE ORGANIZATIONS	HERITAGE	MUSIC & DANCE	SCIENCE	THEATRE	VISUAL	INTER- DISCIPLINARY	WEIGHTED AVERAGE
Yes	96.6%	71.9%	98.8%	51.9%	98.2%	66.9%	87.4%	72.7%
No	3.4%	28.1%	1.2%	48.1%	1.8%	33.1%	12.6%	27.3%
TOTAL	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
N=2,641; 1%	did not respond to this qu	uestion						

Primary trip reasons for patrons interviewed in the 2009 ArtsFund Economic Impact Study have changed modestly. In the 2009 study 76.9% of the patrons said that their primary trip reason was to attend the event at which they were interviewed. This response declined to 72.7% in the current study. Theatre patrons reported very similar answers to this question—the overwhelming percentage coming primarily to attend the event at which they were interviewed. Other disciplines report varying differences in the percentages of patrons primarily coming to the venue in which they were interviewed. Music and Dance patrons increased their "yes" answers from 84.7% to 98.8%, while Science patron answers dropped from 59.7% to 51.9% "yes."

PATRON ORIGINS

Most patrons coming to King County region arts, cultural, and scientific organizations live in the local area, as reported in Table III-6. Approximately 63% of the patrons are from the local area. However, there are important differences in the origin of patrons by discipline. Arts Service Organization patrons are overwhelming local, reflecting the community nature of presentations by most of these organizations. In contrast, Visual

Arts, Interdisciplinary/Festival, and Science organization patrons are more frequently from outside the local area. The weighted average is calculated based on the levels of attendance reported for each discipline, as reported in Table III-1, and using estimates of the number of patrons by discipline from each region of origin.

Table III-6 Patron Origins by Discipline

	ARTS SERVICE ORGANIZATIONS	HERITAGE	MUSIC & DANCE	SCIENCE	THEATRE	VISUAL	INTER- DISCIPLINARY	WEIGHTED AVERAGE
King	93.2%	80.8%	77.9%	57.4%	82.6%	68.5%	63.8%	68.6%
Other Central Puget Sound	4.3%	8.3%	13.6%	14.8%	10.2%	7.6%	13.5%	11.6%
Other WA	0.9%	4.2%	7.1%	11.1%	5.8%	5.0%	8.9%	7.6%
Out of State	1.7%	6.8%	1.4%	16.7%	1.4%	18.9%	13.7%	12.2%
TOTAL	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

A cross-tabulation of the shares of patrons primarily making their trip to go to the organization at which they were interviewed by geographic origin and discipline is presented in Table III-7. This table indicates data similar to that in Table III-5. The respondents included in Table III-5 who said that they made their trip primarily to attend the event that they were interviewed at are then shown by region of origin as to their primary reason for their trips. For example, all of those interviewed going to Theatre from out-of-state and saying that they primarily made their trips to go to a Theatre presentation answered "yes." Overall the percentages are generally lower for people travelling longer distances.

Table III-7 Patron Origins and Percentage Making Trip Primarily to Attend a King County Cultural Organization

	KING COUNTY	OTHER WA	OUT OF STATE
Arts Service Organizations	98%	100%	100%
Heritage	73%	68%	55%
Music & Dance	98%	100%	100%
Science	54%	46%	38%
Theatre	98%	99%	100%
Visual	73%	63%	42%
Interdisciplinary/Festival	92%	86%	61%
TOTAL	88%	82%	53%

N=2,646



Another perspective on the origin of patrons is presented in Table III-8. This table reports on the share of patrons interviewed by discipline, and in total. The last column indicates the share of patrons interviewed by discipline, while the first three data columns indicate the share of patrons interviewed by geographic region. For example, Heritage organizations had 5.6% of total attendance, but 8.5% of those interviewed were from out-of-state. Arts Service Organizations and Theatre patrons tend to be from King County, Interdisciplinary/Festival patrons from other Washington, and Heritage and Visual Arts patrons from out of state.

Table III-8 Origin of Sampled Patrons and Share of Total Attendance

	KING	OTHER WA	OUT OF STATE	SHARE OF TOTAL ATTENDANCE
Arts Service Organizations	6.1%	1.3%	0.9%	5.6%
Heritage	11.9%	7.2%	8.5%	5.6%
Music & Dance	21.4%	22.4%	3.3%	9.2%
Science	8.6%	15.4%	21.2%	33.0%
Theatre	19.8%	15.1%	2.8%	10.9%
Visual	9.1%	6.6%	21.2%	20.0%
Interdisciplinary/Festival	23.1%	32.0%	42.0%	15.7%
TOTAL	100.0%	100.0%	100.0%	100.0%
N=2,464				

The current Economic Impact Study documents a smaller share of patrons from outside King County than found in the 2009 ArtsFund Economic Impact Study. The 2009 study found that 62.6% of the patrons came from King County, while the current study finds that 68.6% of the patrons came from King County. The percentage of nonlocal patrons was lower for all disciplines except Science. The share of out of state patrons decreased, from 17.8% to 12.2%, while the share of patrons from Washington State outside King County was almost the same in the two studies. Looking back to earlier ArtsFund Economic Impact Studies, the 1992 study found that 14.5% patrons were from outside King County, while the 1997 study found 34.4% of patrons were from outside King County, and the 2003 study found 26.8% of patrons were from outside King County. It is not clear why there have been these fluctuations in the shares of nonlocal patrons. Each of these studies has had a sample size that has been statistically significant for the disciplines included. 1992, 2002, and 2009 were all years in which the regional economy was in stress, compared to 1997 and 2014. Over the long course of the ArtsFund Economic Impact Studies, it appears as though King County arts and cultural organizations have attracted more patrons from outside the local area, contributing more to the economic base of the regional economy.

PATRON EXPENDITURES

The sample of 2,978 patron groups was classified into those questionnaires considered to have reasonable spending and patron counts; Table III-9 reports results of this analysis. Approximately 90% of the questionnaires were considered to be "valid," and this percentage was relatively consistent across disciplines.

Table III-9 Questionnaire Classification Into Valid and Not-Valid for Computation of Average Patron Spending

	ARTS SERVICE ORGANIZATIONS	HERITAGE	MUSIC & DANCE	SCIENCE	THEATRE	VISUAL	INTER- DISCIPLINARY	TOTAL AVERAGE
Valid	88%	88%	96%	84%	92%	83%	90%	90%
Not Valid	12%	12%	4%	16%	8%	17%	10%	10%
TOTAL	100%	100%	100%	100%	100%	100%	100%	100%
N	135	313	540	365	493	307	825	2,978

Average spending per patron by discipline was reported in Section II. The average spending reported in that section was based on the weighted average of the number of patrons by discipline. Table III-10 reports average spending per capita by region of origin. The sample size was too small by discipline for the calculation of a weighted average value based on attendance at individual disciplines for patrons from Washington State outside King County. Therefore, the values reported in Table III-10 are averages for valid questionnaires from each region of origin. Total travel costs clearly increase with distance travelled. The travel costs reported in Table III-10 represent costs attributable to visits to King County area arts, cultural, and scientific organizations. Responses to each questionnaire in which the patron said that their trip was not primarily to visit the arts, cultural, or scientific organization at which they were interviewed were evaluated to make sure that costs attributed to attendance were reasonable. Respondents who said that they had another primary trip reason were asked to describe that primary trip reason. Some of those surveyed did not provide a reply to this question, and their responses were then deleted from the calculation of the values in Table III-10. Many of those who did describe their primary trip reason had their reported expenditures attributable to the visit at which they were interviewed reduced, when it was evident they were reporting their entire trip cost (especially air fare) as attributable to their visit to an arts, cultural, or scientific organization. The primary bases for higher total trip cost for those coming from outside the local area were travel, food/beverages, and lodging costs.

Table III-10 Average Spending by Region of Origin

	KING COUNTY	OTHER WA	OUT OF STATE
Tickets/Admission	\$24.58	\$30.22	\$23.21
Souvenirs	1.43	3.33	5.59
Parking	2.22	4.23	1.92
Bus/Ferry/Light Rail	0.65	1.99	2.36
Auto travel	1.82	5.57	7.04
Food before or after event	9.12	14.29	14.28
Food at event	2.30	3.73	1.86
Entertainment	0.74	1.75	3.48
Lodging	0.67	8.15	38.22
Air travel	0.52	0.00	48.12
Child care	0.34	0.23	0.69
Other	0.52	1.29	2.85
TOTAL	\$44.92	\$74.78	\$149.62

N=2,464

Average spending by patrons of disciplines included in the 2009 ArtsFund Economic Impact Study decreased across all regions of origin, when measured in constant \$2014. Average local patron spending decreased from \$47.14 to \$44.92; average spending of patrons coming from elsewhere in Washington State was almost identical in the two studies (\$75.40 vs. \$74.78), while out of state patron spending was also almost identical in the two studies (\$152.99 vs. \$149.62). Local patron expenditure decreases were accounted for primarily by decreased spending on tickets/admissions, but the total change in average local patron expenditures was a modest 5%.

PATRON GROUP SIZES

The mean size of patron groups is presented in Table III-11, and it is 2.82 persons across all disciplines. The median group size was two persons for all disciplines except Science (where the median group size was three persons). The mean is larger than the median because there are more groups with more than 2 persons than groups with a single person. Group sizes vary somewhat across the disciplines, with Science organizations clearly attracting a significantly larger cohort of large size groups.

Table III-11 Group Sizes Attending Cultural Organizations (% of Total)

# OF PERSONS	ARTS SERVICE ORGANIZATIONS	HERITAGE	MUSIC & DANCE	SCIENCE	THEATRE	VISUAL	INTER- DISCIPLINARY /FESTIVAL	WEIGHTED TOTAL
1	21.0%	21.7%	18.2%	6.5%	7.7%	14.5%	13.2%	11.4%
2	52.1%	41.2%	67.8%	33.6%	66.2%	46.3%	42.1%	45.4%
3	15.1%	17.7%	6.9%	23.1%	10.7%	18.0%	15.8%	17.5%
4	9.2%	12.3%	4.6%	19.5%	11.8%	10.6%	16.5%	14.4%
5	1.7%	2.2%	1.0%	8.5%	1.3%	5.1%	7.0%	5.6%
6 or more	0.8%	5.1%	1.5%	8.8%	2.2%	5.5%	5.4%	5.7%
TOTAL	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
MEAN	2.21	2.54	2.10	3.27	2.41	2.74	2.82	2.82
MEDIAN	2	2	2	3	2	2	2	2
N=2,680								

The composition of group sizes in the 2009 ArtsFund Economic Impact Studies was very similar to that reported in the current study. However, the average group size was somewhat smaller, at 2.82 persons, while in the 2009 study it was 2.9 persons. The median group size was the same across the two studies—2 persons.

ATTENDANCE FREQUENCY

Patrons were asked how frequently they attended an arts, cultural, or scientific organization's activity. Table III-12 reports the pattern of responses to this question. It is clear across almost all of the disciplines patrons indicate attendance about once a month, with patrons of Science organizations reporting a somewhat lower frequency of attendance. About 60% of those interviewed indicate that they went monthly or once or twice per year, while about 9% had weekly attendance, and about 28% indicated attendance of more than once or twice per year.

Table III-12 Frequency of Attendance

	ARTS SERVICE ORGANIZATIONS	HERITAGE	MUSIC & DANCE	SCIENCE	THEATRE	VISUAL	INTER- DISCIPLINARY /FESTIVAL	WEIGHTED TOTAL
Weekly	19%	15%	15%	5%	12%	9%	9%	9%
Once a Month	42%	38%	43%	26%	41%	33%	30%	32%
Once or Twice a Year	13%	22%	10%	43%	16%	32%	32%	31%
More than Twice a Year	25%	24%	32%	26%	32%	26%	29%	28%
TOTAL	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
N = 2,925; 2%	chose to not answer thi	s question.						



This question was worded in a somewhat different manner in the 2009 ArtsFund Economic Impact Study. That study found weekly attendance to be by 14% of patrons, compared to 9% in the current study. The other categories of attendance frequency were not worded in a way that allows comparisons.

WILLINGNESS TO TRAVEL DISTANCE

Patrons were asked how far they were willing to travel to attend a cultural event. Table III-13 presents percentage responses by patrons to this question. This question has not been asked in previous ArtsFund Economic Impact Studies. The answers here are quite clear: patrons in all disciplines are willing to travel long distances to attend cultural events.

Table III-13 Willingness to Travel Distance

	ARTS SERVICE ORGANIZATIONS	HERITAGE	MUSIC & DANCE	SCIENCE	THEATRE	VISUAL	INTER- DISCIPLINARY /FESTIVAL	WEIGHTED TOTAL
Less than 5 miles	3.1%	3.2%	4.7%	3.6%	3.1%	3.0%	2.7%	3.4%
5-10 miles	16.8%	16.3%	14.3%	13.1%	12.5%	18.2%	13.9%	14.5%
11-19 miles	18.3%	16.3%	19.7%	17.0%	24.2%	17.5%	14.8%	17.9%
20-29 miles	22.9%	21.8%	20.7%	17.6%	24.4%	21.5%	19.5%	20.0%
More than 30 miles	38.9%	42.3%	40.6%	48.6%	35.9%	39.7%	49.1%	44.2%
TOTAL	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
N = 2,938; 1% d	chose to not answer this	s question.						

Several cross-tabulations were undertaken exploring the relationship between patrons' willingness to travel various distances and their participation in cultural activities. The tables reported below were all statistically significant, as measured by Chi-square values. Table III-14 reports on the frequency of attendance with regard to the location of the patron's residence. Local patrons (those from King County) clearly participate more frequently than those who travel longer distances. In contrast, those from out of state report the lowest frequency of participation.

Table III-14 Cross-Tabulation of Attendance Frequency and Patron Residence

	KING COUNTY	OTHER CENTRAL PUGET SOUND	OTHER WA	OUT OF STATE	ALL
Weekly	14%	4%	4%	6%	12%
Once a month	40%	25%	29%	23%	36%
Once or twice a year	19%	37%	34%	44%	24%
More than twice a year	27%	34%	33%	28%	28%
TOTAL	100%	100%	100%	100%	100%

N=2,671

Table III-15 reports on the frequency of attendance and patron's willingness to travel various distances to cultural activities. There is a clear decrease in frequency of attendance on a weekly basis as patron's willingness to travel distance increases. In contrast, those who attend the least frequently (once or twice a year) are the most willing to travel long distances.

Table III-15 Cross-Tabulation of Attendance Frequency and Willingness to Travel Distance

	LESS THAN 5 MILES	5-10 MILES	11-19 MILES	20-29 MILES	MORE THAN 30 MILES
Weekly	24%	19%	11%	9%	9%
Once a month	36%	41%	37%	38%	32%
Once or twice a year	21%	20%	24%	24%	27%
More than twice a year	18%	20%	28%	29%	33%
TOTAL	100%	100%	100%	100%	100%

N=2,901

Table III-16 reports a clear increase in the willingness to travel long distances as the patron's region of origin increases from King County. Only 31% of patrons residing in King County said they would be willing to travel more than 30 miles to a cultural event, while over 62% of those residing outside King County said that they were willing to travel more than 30 miles to attend a cultural event.

Table III-16 Cross-Tabulation of Patron Origin and Willingness to Travel Distance

	LESS THAN 5 MILES	5-10 MILES	11-19 MILES	20-29 MILES	MORE THAN 30 MILES	TOTAL
King County Residents	4%	19%	23%	24%	31%	100%
Other Central Puget Sound Region Residents	1%	2%	4%	18%	75%	100%
Other Washington Residents	2%	4%	3%	7%	85%	100%
Out Of State Residents	3%	6%	11%	18%	62%	100%

N = 2,683



PATRON INFORMATION SOURCES

Information was gathered from patrons on the primary information source that they relied upon when making their trip. Table III-14 reports results of this question. It was assumed when this question was composed that new media sources such as Blogs, Facebook, YouTube, and Twitter would have a strong showing, but the data in Table III-14 do not show that these sources of information were nearly as important as traditional sources, such as friends and family, newspapers, or websites. The strong response to the category "other" was followed up by a request to state in writing what the other reason was for attendance. A sample of these responses follows: ad on billboard, accident, bus ad, direct contact from the organization, e-mail, Google, long-term subscriber, school, season ticket holder, subscriber, volunteer. These responses suggest that some may have misinterpreted this question, as they held season tickets or memberships. However, the majority of these respondents identify categories that were not predefined in this question, rather than being a misinterpretation of the question. While the categories included in this question are somewhat different than in the 2009 ArtsFund Economic Impact Study, there are broad similarities to answers in that study. Family/friend was almost the same-41% in the current study vs. 40% in the 2009 study. Website citations increased from 17% to 23%. "Other" citations were similar—25% vs. 21%. Newspapers had reduced citations—from 11.6% to 7%. Social media (in the 2009 study defined as Facebook, YouTube, and Twitter) rose from 1.2% to 9% of citations.

Table III-17 Patron Information Sources

	ARTS SERVICE ORGANIZATIONS	HERITAGE	MUSIC & DANCE	SCIENCE	THEATRE	VISUAL	INTER- DISCIPLINARY /FESTIVAL	WEIGHTED TOTAL
Friend/family	42%	40%	26%	46%	39%	42%	42%	41%
Newspaper	8%	10%	7%	4%	10%	10%	10%	7%
TV	0%	5%	3%	6%	2%	3%	5%	4%
Radio	1%	2%	5%	2%	2%	2%	4%	3%
Website	20%	27%	25%	25%	15%	21%	25%	23%
Blog	1%	1%	0%	1%	1%	2%	1%	1%
Social Media	11%	13%	6%	10%	6%	9%	12%	9%
Mail	8%	5%	15%	2%	12%	6%	4%	6%
Tourism Organization	2%	5%	0%	5%	0%	2%	3%	3%
Other	20%	16%	28%	20%	26%	19%	15%	21%
# of citations/ patron	1.13	1.22	1.16	1.20	1.12	1.16	1.22	1.18

N = 2,911; 2% chose to not answer this question.

Patron Origins and Sources of Information

There was not a statistically significant relationship between these sources of information and patron origin: Friends/family, radio, blog, social media, and other. The following are cases where there are statistically significant differences by region of origin. Newspapers are much more important for local patrons than for those from out of state. TV is much more important for people outside King County than for local King County patrons. Websites were much more important for those from Other Washington and Out of State. Mail was relatively important for local King County & other Central Puget Sound region patrons, but not important for those from other WA or Out of state. Tourism organizations were very important for those from out-of-state.

ATTENDANCE AND SPENDING CHANGE

Two questions were asked of patrons regarding changes in their frequency of attendance and spending with regard to arts and cultural organizations. Tables III-18 and III-19 report responses to these questions. Few respondents reported decreases in attendance and spending, and this result was consistent across disciplines. About half of respondents indicated that their attendance and spending had not changed, while about 40% indicated that it had increased. Patrons that reported a change in attendance or spending were invited to explain why they experienced a change. Tables III-20 and III-21 contain a sampling of these comments.

Table III-18 Patron Attendance Change Over The Past Three Years

	ARTS SERVICE ORGANIZATIONS	HERITAGE	MUSIC & DANCE	SCIENCE	THEATRE	VISUAL	INTER- DISCIPLINARY /FESTIVAL	WEIGHTED TOTAL
Increased	39%	45%	41%	38%	45%	43%	46%	41%
Stayed the same	52%	46%	53%	54%	49%	49%	47%	51%
Decreased	8%	9%	5%	8%	6%	8%	7%	7%
TOTAL	100%	100%	100%	100%	100%	100%	100%	100%

N = 2,876; 3% chose to not answer this question.



Table III-19 Patron Spending Change Over The Past Three Years

	ARTS SERVICE ORGANIZATIONS	HERITAGE	MUSIC & DANCE	SCIENCE	THEATRE	VISUAL	INTER- DISCIPLINARY /FESTIVAL	WEIGHTED TOTAL
Increased	42%	43%	49%	36%	47%	40%	44%	41%
Stayed the same	50%	49%	45%	56%	47%	52%	48%	51%
Decreased	8%	8%	7%	8%	6%	8%	7%	8%
TOTAL	100%	100%	100%	100%	100%	100%	100%	100%

N = 2,807; 6% chose to not answer this question.

A sample of answers to the question about reasons for changes in attendance are reported in Table III-20. A variety of responses are evident for both increases and decreases in attendance. Monetary concerns, changes in family status, health, changes in residential location, and changes in educational status dominate the answers. Decreased attendance responses also mentioned traffic congestion frequently, as well as changes in geographic location of residence.

Table III-21 contains a sampling of answers regarding increased or decreased spending. As with responses to the question about changes in attendance, a variety of reasons are evident in these open-ended answers. Increased spending is related to rising income, rising costs associated with attendance, and changes in family status. Decreased spending is related to reduced income and changes in family statues (such as retirement or death of a spouse). Relocation to a more distant residential location was cited by some as a reason or reduced spending, as well as traffic and travel costs.

Table III-20 Reasons For Change in Attendance

INCREASED ATTENDANCE	DECREASED ATTENDANCE
Increased funds available (family grown)	Cost too expensive
New events are less expensive so more of them.	Don't want to attend as much in evening, are in our 70's now.
Moving from the Eastside to Seattle has made more activities accessible.	Costly, crowded, nowhere to park!
Working more with more disposable income.	Been involved in educational pursuits
I now work at a museum	Lack of income due to change of career
More plugged in, get regular email blasts.	Children have grown up and left home.
More time in my life.	Increased work demands.
Retired	Traffic
Came for classes and found more events to attend.	Increased costs of living in region.
Children are getting older and more involved.	Post-graduate young professional with no money
Found someone to go with me on a regular basis.	Time limitation
I bought a season ticket to join my friends	We had our first child
More awareness of what is available	I travel more for work
Dating someone who works in the arts.	Went back to school, no time
Attend more concerts and dance than in the past, expose children to the power of the arts.	Too expensive to attend with the whole family.
Moved back to the west coast from a cultural wasteland where I was stuck 7 years.	New kids makes going out difficult.
I enjoy the opera and now my spouse is joining me.	More busy with school activities
Kids are older so easier to get out and about.	Time and health concerns
Just more interested in the topics	Family medical issues
I think there are more offers of cultural activities	Too much traffic, so we have fewer subscriptions, but go to more occasional performances.
I've gotten older and gained appreciation.	Death in family
Living in downtown Seattle, close by	Physical Limitations/illness
We are retired and have more time.	Moved from the city to the island.
My children are interested in performing.	Fewer exhibitions of interest available.
Kids are older and easier to go places with them.	Retired, less income
I had health that restricted what I could do. Now I'm better.	Less time, difficult work schedule.
Son is actor-in-training so we've got more exposure to theatre	Traffic
Finished Grad School, had free time.	Not enough time
Like selection of offerings	Pain and mobility issues.
I have decided to pursue a career in arts. I want to lean by watching others and I want to support other artists.	I travel more for work



Table III-21 Reasons for Increased and Decreased Spending

INCREASED SPENDING	DECREASED SPENDING
Added different theatre subscription	Being more aware of our monthly budget
Attending more performances	Reduced income due to retirement
Increased funds available/family grown	Widowed, so loss of transportation.
More free spending money	Lack of income due to change of career.
We're trying to do more socializing, also more disposable income.	Having a baby
As our income increased (rebounded) after the recession.	Senior citizens; night driving is difficult.
Increase in salary	New baby
Ticket prices increasing, cost of parking increasing around Seattle Center	Saving for a house.
More interest, more time	Went back to school
New friends have introduced me to different shows, and I have more time	Fixed income, less money
Received a raise/have more spending money	Gasoline, traffic
Going out less since I had a baby	Seattle opera is now paying for parking.
The arts are valuable and to keep them vibrant, we must prioritize where our money goes	Stopped driving to symphony, take the bus with senior card.
I give more support for organizations I care about.	Husband retired, less income.
Retirement	New kids makes going out difficult.
Kids are older and we cannot get kid prices anymore.	We now need tickets and childcare so it costs more
Increased income	Changes of income.
More disposable income.	Changing living costs, high price of activities.
Moved to area with more cultural events.	Going out less since I had a baby
Our son with autism tolerates public better, Yay!	Now get senior discount
Son is now performing regularly and our children are old enough to attend with us.	Young child added to family
Now have a job and more money	Moved to Olympia
We have more discretionary money to use.	Economizing
Since we have kids, we want to get out more and expose them to art. We value these things more than we used to.	
Kids can do more as they've gotten older. We can afford to spend more out with less need to spend on babysitter.	
Found someone to go with me on a regular basis, increased attendance = increased cost.	
Spending more money on pre/post event food and shopping.	
We go more often, dissatisfaction with the movie industry brings us into live productions.	
I am wanting to expose my kids to all the arts and we also go into Seattle for shows.	

MODES OF ENGAGEMENT BY PATRONS IN CULTURAL ACTIVITIES

Patrons were asked how their modes of engagement in cultural activity had changed over the past 3 years, with three ways identified for this engagement: in-person attendance, hands-on (e.g. art classes, art making), and virtual participation (e.g. videos, streaming, downloads). Tables III-22, III-23, and III-24 report answers to these questions. The level of non-response was higher with regard to hands-on and virtual modes of engagement than was the case for in-person modes of engagement. The answers to these questions were quite consistent across disciplines as well as with regard to the questions themselves. Most patrons reported their engagement was about the same. However, in-person modes of engagement were reported to increase by about 40% of respondents, while only 7% reported less frequent in-person modes of engagement. About an equal number of patrons reported more frequent (19%) or less frequent (16%) hands-on modes of engagement. Virtual modes of engagement were reported to increase about three times as often (31%) as they were reported to have decreased (10%). The broad message from responses to this question is that patrons report that they are more frequently engaged with cultural activities, and this result is consistent with the responses to questions regarding attendance and spending on cultural activities. This question was not asked in earlier ArtsFund Economic Impact Studies.

Table III-22 How Patron In-Person Attendance Has Changed Over the Past Three Years

	ARTS SERVICE ORGANIZATIONS	HERITAGE	MUSIC & DANCE	SCIENCE	THEATRE	VISUAL	INTER- DISCIPLINARY /FESTIVAL	WEIGHTED TOTAL
More Often	42%	44%	40%	34%	42%	45%	44%	40%
About the Same	50%	49%	56%	58%	53%	47%	49%	53%
Less Often	8%	7%	4%	8%	6%	8%	6%	7%
TOTAL	100%	100%	100%	100%	100%	100%	100%	100%

N = 2,827; 5% chose to not answer this question.

Table III-23 How Patron Hands-On Participation Has Changed Over the Past Three Years

	ARTS SERVICE ORGANIZATIONS	HERITAGE	MUSIC & DANCE	SCIENCE	THEATRE	VISUAL	INTER- DISCIPLINARY /FESTIVAL	WEIGHTED TOTAL
More Often	29%	20%	12%	18%	11%	25%	19%	19%
About the Same	55%	66%	68%	66%	72%	61%	62%	65%
Less Often	15%	14%	20%	16%	17%	14%	19%	16%
TOTAL	100%	100%	100%	100%	100%	100%	100%	100%

N = 2,652; 14% chose to not answer this question.



Table III-24 How Patron Virtual Participation Has Changed Over the Past Three Years

	ARTS SERVICE ORGANIZATIONS	HERITAGE	MUSIC & DANCE	SCIENCE	THEATRE	VISUAL	INTER- DISCIPLINARY /FESTIVAL	WEIGHTED TOTAL
More Often	23%	38%	28%	31%	24%	36%	33%	31%
About the Same	61%	53%	61%	60%	64%	54%	56%	59%
Less Often	16%	9%	11%	8%	12%	10%	11%	10%
TOTAL	100%	100%	100%	100%	100%	100%	100%	100%

N = 2,563; 14% chose to not answer this question.

LOCATIONS SOUGHT OR WANTED FOR CULTURAL ACTIVITIES

Two questions were posed to patrons regarding the locations where they are currently most likely to go to cultural activities, and where they would most like to see more cultural activities taking place. Tables III-25 and III-26 report responses to these two questions. Patrons were able to identify more than one location, and on average they identified about three locations where they currently go to cultural activities, and they identified on average more than two locations where they would like to see more cultural activities. Regarding where patrons are currently likely to go for cultural activities, Table III-25 reports that formal venues, museums or galleries, open-air venues or parks, and community facilities are the most frequently utilized. There is a fair degree of consistency in these responses across disciplines. Informal areas and art schools had much more modest citations. Patrons were invited to describe their "other" locations, and responses are most frequently churches, colleges, schools, the UW and other universities, as well as online and theatres.

Table III-25 Where Patrons Are Currently Most Likely To Go To Cultural Activities

	ARTS SERVICE ORGANIZATIONS	HERITAGE	MUSIC & DANCE	SCIENCE	THEATRE	VISUAL	INTER- DISCIPLINARY /FESTIVAL	WEIGHTED TOTAL
Formal venues	64%	50%	88%	38%	83%	40%	63%	54%
Museums or galleries	77%	93%	81%	82%	74%	92%	79%	82%
Open-air venues or parks	73%	71%	55%	75%	58%	71%	70%	69%
Informal Areas	34%	33%	21%	30%	21%	29%	29%	28%
Community facilities	63%	51%	38%	41%	45%	42%	40%	42%
Art schools	18%	26%	17%	15%	17%	26%	16%	18%
Not sure	3%	1%	2%	3%	1%	2%	3%	2%
Other	6%	8%	10%	3%	7%	4%	3%	5%
CUMULATIVE PERCENTAGE	338%	332%	312%	286%	307%	307%	303%	301%

N = 2,852; 4% chose to not answer this question.

Table III-26 reports the pattern of responses regarding where patrons would like to see more cultural activities, compared to their current participation locations. However, the strength of responses regarding open-air venues or parks, and informal areas is greater with respect to places where patrons would like to see more cultural activities compared to where they currently participate, as reported in Figure III-4. The pattern of responses is again relatively consistent across disciplines. Patrons were also asked to describe the "other" locations where they would like to see more cultural activities. Answers to this question are quite diverse, although public schools were mentioned relatively frequently. A sampling of other answers follows: ball park, coffee shops, Historical buildings, libraries, would love more events in parks/venues in the neighborhoods as well as downtown, smaller community based venues, retirement homes, more online lectures and museum explorations. The "other" responses to this question are certainly much broader than reported above regarding current locations where patrons go for cultural activities.

Table III-26 Where Patrons Would Like To See More Cultural Activities

	ARTS SERVICE ORGANIZATIONS	HERITAGE	MUSIC & DANCE	SCIENCE	THEATRE	VISUAL	INTER- DISCIPLINARY /FESTIVAL	WEIGHTED TOTAL
Formal venues	33%	22%	33%	19%	31%	19%	29%	24%
Museums or galleries	37%	54%	34%	38%	30%	35%	37%	36%
Open-air venues or parks	55%	66%	46%	64%	50%	57%	58%	58%
Informal Areas	39%	39%	28%	28%	20%	35%	31%	30%
Community facilities	53%	48%	35%	35%	39%	40%	39%	38%
Art schools	24%	19%	15%	14%	12%	17%	14%	15%
Not sure	15%	12%	18%	18%	19%	14%	15%	16%
Other	4%	6%	7%	4%	5%	5%	3%	4%
CUMULATIVE PERCENTAGE	261%	266%	217%	218%	207%	221%	226%	222%

N = 2,654; 11% chose to not answer this question.



Where Patrons Other Are Currently Most Likely to Go To Cultural Not Sure Activities Where Patrons Art Schools Would Like to See More Community Cultural Facilities Activities Informal Areas Open-Air Venues or Parks Museums or Galleries Formal Venues 40% 100% 0% 20% 60% 80%

Figure III-4 Comparison of Current and Desired Locations for Participation in Cultural Activities

PATRON ATTITUDES RELATED TO QUALITY OF LIFE, REGIONAL IDENTITY, AND RESIDENTIAL AND WORK LOCATIONS

"Art and culture give this region class, inspiration, and vital love for beauty, as well as a passion for exploring cultures beyond or own."

"(Cultural activity is) essential for providing a sense of place or community."

"(Cultural activity) helps us to understand who we are in a time of change."

Source: Patron Survey

The patron survey asked three questions related to the relationship between cultural activities and quality of life, regional identity, and the decision of patrons as to where they live and work. Tables III-27, III-28, and III-29 report the results of these questions. Respondents were asked to evaluate these questions on a seven point Likert-scale, with a value of 1 being not at all important, and value of 7 being very important. Answers were skewed towards being very important for the data reported in Table III-27 (quality of life & culture), and in Table III-28 (regional identity and culture), and consistent across disciplines.

Table III-27 Patron Rating Of The Importance Of Culture To Quality Of Life In This Region

	ARTS SERVICE ORGANIZATIONS	HERITAGE	MUSIC & DANCE	SCIENCE	THEATRE	VISUAL	INTER- DISCIPLINARY /FESTIVAL	WEIGHTED TOTAL
1 (Not at all important)	0%	1%	1%	0%	1%	0%	1%	0%
2	2%	0%	1%	0%	1%	1%	1%	1%
3	0%	1%	1%	2%	1%	1%	1%	1%
4	6%	3%	4%	9%	4%	7%	4%	6%
5	12%	9%	10%	22%	17%	12%	15%	16%
6	11%	27%	20%	23%	23%	24%	23%	22%
7 (Very important)	69%	59%	64%	45%	55%	55%	56%	53%
TOTAL	100%	100%	100%	100%	100%	100%	100%	100%

N = 2,858; 4% chose to not answer this question.

Table III-28 Patron Rating Of The Importance Of Culture To The Identity Of This Region

	ARTS SERVICE ORGANIZATIONS	HERITAGE	MUSIC & DANCE	SCIENCE	THEATRE	VISUAL	INTER- DISCIPLINARY /FESTIVAL	WEIGHTED TOTAL
1 (Not at all important)	0%	0%	1%	0%	0%	1%	0%	0%
2	1%	1%	1%	1%	1%	1%	1%	1%
3	0%	2%	2%	2%	2%	1%	1%	2%
4	9%	4%	6%	12%	7%	10%	6%	9%
5	11%	14%	13%	16%	19%	11%	16%	15%
6	15%	23%	20%	21%	22%	21%	23%	21%
7 (Very important)	65%	56%	58%	48%	50%	54%	54%	53%
TOTAL	100%	100%	100%	100%	100%	100%	100%	100%

N = 2,842; 5% chose to not answer this question.

Answers to the question as to the importance of cultural life in the region to the decision as to where to work or live has a somewhat different pattern of answers than to the two previous questions, as reported in Table III-29. Patrons were not so extreme in their answers towards the "Very Important" end of the Likert scale. This pattern of response suggests that other factors were also important to patrons answering this question, but they were not asked to identify other factors that they considered to be competing with or also very important in their decision as to where to live or work. Future ArtsFund studies that ask this question could consider asking patrons to describe other factors in their decision as to where to live or work beyond the importance of cultural activity.

Table III-29 Importance of Cultural Activity To Your Decision of Where To Live or Work (restricted to those who reported a zip-code in King County)

	ARTS SERVICE ORGANIZATIONS	HERITAGE	MUSIC & DANCE	SCIENCE	THEATRE	VISUAL	INTER- DISCIPLINARY /FESTIVAL	WEIGHTED TOTAL
1 (Not at all important)	6%	6%	8%	5%	7%	7%	4%	6%
2	6%	1%	4%	3%	7%	3%	3%	3%
3	8%	5%	6%	7%	8%	6%	5%	6%
4	10%	8%	8%	12%	13%	14%	11%	12%
5	17%	19%	18%	17%	15%	20%	17%	17%
6	12%	17%	16%	17%	13%	19%	19%	17%
7 (Very important)	41%	44%	40%	39%	38%	34%	41%	39%
TOTAL	100%	100%	100%	100%	100%	100%	100%	100%

N = 2,187; 3% chose to not answer this question.

STUDENT DEMOGRAPHICS

Arts, cultural, and scientific organizations were asked to provide information on the number of free or discounted admissions of K-12 students that their organizations served at their facilities, or at programs that their organization took to schools or other spaces. The next section of this report presents results from this survey. Most organizations completed this part of the questionnaire, but some left this section blank. It cannot be determined if those who left this section blank had no student attendance, or if they were unable to provide this type of information. As is evident in the tables below, a substantial proportion of those responding to these questions did not have data that allowed them to provide information in the categories requested.

Table III-30 contains estimates of the number of free and discounted student admissions by discipline. Roughly half of these student tickets were free, while roughly half are discounted. The number of discounted student admissions in Table III-30 is well below that reported in Table III-1 (that table reported 874,000 discounted student admissions). This difference may be accounted for by discounted student admissions to those outside the K-12 system (preschool and college students). There are significant differences in the mix of free versus discounted tickets by discipline. Arts Service Organizations student tickets are predominately free. In contrast, Science, Interdisciplinary/Festival, and Theatre student tickets are largely discounted.

Table III-30 Free and Discounted Student Admissions by Discipline

	FREE K-12 ADMISSIONS	DISCOUNTED STUDENT ADMISSIONS
Arts Service Organizations	73,279	20,551
Dance	6,473	14,951
Heritage	250,897	60,673
Music	44,743	30,003
Science	2,498	104,984
Theatre	30,270	179,619
Visual	45,924	21,626
Interdisciplinary/Festival	74,542	149,615
TOTAL	528,627	582,022

Three measures were sought for both free and discounted student admissions. The first of these was a family income indicator—the share of students on free lunch, reduced cost lunches, or not on a free or reduced cost lunch program. The second measure sought data on student ethnicity, while the third measure requested information on the geographic origin of students.

Income Indicators of K-12 Students

Tables III-31 and III-32 present information on income characteristics of students. Low income students are either provided a free lunch, or a reduced cost lunch. With regard to those providing free admission to K-12 students, over half of the organizations responding to this question did not know if students were on a lunch program. Of those that did know, 65% of the students were on a free or reduced cost lunch program. Of the students granted reduced admissions, organizations could not identify the income status of more than half of these students. Of those that could have their income status identified, about half were on a free or reduced cost lunch. Responses to this question indicate that arts, cultural, and scientific organizations that provided free or reduced admissions were doing this to a large cohort of low-income students.

Table III-31 Student Family Income Indicators—Free Admission

	FREE LUNCH	REDUCED COST LUNCH	NOT ON LUNCH PROGRAM	DON'T KNOW	TOTAL
Arts Service Organizations	4.3%	2.4%	0.5%	92.8%	100.0%
Dance	36.5%	36.5%	0.3%	26.8%	100.0%
Heritage	0.3%	0.3%	0.0%	99.4%	100.0%
Music	19.9%	7.3%	39.4%	33.4%	100.0%
Science	100.0%	0.0%	0.0%	0.0%	100.0%
Theatre	60.1%	20.0%	5.0%	14.9%	100.0%
Visual	15.7%	2.3%	25.9%	56.0%	100.0%
Interdisciplinary/Festival	6.4%	8.7%	11.1%	73.7%	100.0%
TOTAL	9.2%	3.8%	7.1%	79.9%	100.0%

Table III-32 Student Family Income Indicators for Discounted Student Admissions

	FREE LUNCH	REDUCED COST LUNCH	NOT ON LUNCH PROGRAM	DON'T KNOW	TOTAL
Arts Service Organizations	0.0%	0.0%	0.1%	99.9%	100.0%
Dance	10.0%	10.0%	12.0%	68.0%	100.0%
Heritage	13.5%	13.5%	4.7%	68.2%	100.0%
Music	0.2%	10.1%	26.5%	63.2%	100.0%
Science	0.0%	15.0%	85.0%	0.0%	100.0%
Theatre	17.9%	24.9%	34.5%	22.8%	100.0%
Visual	38.9%	5.9%	28.7%	26.5%	100.0%
Interdisciplinary/Festival	0.0%	0.0%	0.0%	100.0%	100.0%
TOTAL	9.6%	12.5%	23.0%	55.0%	100.0%

Ethnicity of K-12 Students

Almost three-quarters of the organizations responding to the question about ethnicity and providing free admissions did not know the ethnicity of their free student admissions (Table III-33). Of those that responded with regard to ethnicity, 45% indicated that these students were Caucasian. As reported in Table III-31, about half of the students granted discounted admissions were Caucasian. Over 60% of the respondents reporting on the ethnicity of students granted reduced admissions could not identify their ethnicity. The data in these two tables indicate that arts, cultural, and scientific organizations provide free or discounted admissions to a large cohort of minority students.

 Table III-33
 Ethnicity of Free Student Admissions

	CAUCASIAN	AFRICAN AMERICAN	ASIAN/ PACIFIC	HISPANIC /LATIN	NATIVE AMERICAN	OTHER	DON'T KNOW	TOTAL
Arts Service			ISLANDER					
Organizations	9.8%	3.9%	3.4%	4.3%	0.2%	1.7%	76.6%	100.0%
Dance	37.6%	13.1%	16.8%	18.6%	1.0%	12.8%	0.0%	100.0%
Heritage	2.9%	0.2%	0.1%	0.4%	0.1%	0.0%	96.4%	100.0%
Music	35.8%	12.1%	17.2%	10.7%	1.2%	7.0%	16.0%	100.0%
Science	70.0%	9.0%	10.0%	8.0%	1.0%	2.0%	0.0%	100.0%
Theatre	22.0%	12.6%	14.4%	10.7%	3.0%	0.2%	37.1%	100.0%
Visual	23.5%	2.7%	9.7%	3.8%	0.3%	2.6%	57.3%	100.0%
Interdisciplinary/ Festival	23.8%	13.1%	12.5%	6.5%	0.7%	3.1%	40.4%	100.0%
TOTAL	12.5%	4.1%	5.2%	3.6%	0.5%	1.6%	72.5%	100.0%

Table III-34 Ethnicity of Discounted Student Admissions

	CAUCASIAN	AFRICAN AMERICAN	ASIAN/ PACIFIC ISLANDER	HISPANIC /LATIN	NATIVE AMERICAN	OTHER	DON'T KNOW	TOTAL
Arts Service Organizations	4.5%	1.1%	1.0%	1.5%	0.0%	0.3%	91.7%	100.0%
Dance	40.0%	19.0%	17.0%	15.0%	1.1%	8.0%	0.0%	100.0%
Heritage	10.4%	5.0%	6.9%	6.9%	1.2%	1.9%	67.7%	100.0%
Music	30.5%	4.1%	7.3%	4.6%	1.0%	3.1%	49.5%	100.0%
Science	36.4%	3.2%	4.1%	0.3%	0.5%	0.5%	55.1%	100.0%
Theatre	31.7%	5.8%	9.3%	11.9%	0.7%	4.1%	36.4%	100.0%
Visual	16.2%	1.9%	12.1%	4.1%	0.4%	1.6%	63.6%	100.0%
Interdisciplinary/ Festival	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	100.0%
TOTAL	20.6%	3.7%	5.6%	5.2%	0.5%	2.0%	62.4%	100.0%



Geographic Origin of Free and Discounted Student Admissions

Arts, cultural, and scientific organizations reported stronger knowledge about where these students came from, than regarding this income characteristics or ethnicity, as reported in Table III-35 and Table III-36. They reported not knowing the geographic origin for only about 20% of the discounted students, but did not know the origin of two-thirds of the free admissions. Free student admissions are clearly much more local (in the city from which the students came) than is the case for discounted student admissions. A much larger share of students granted discounted origins come from counties outside the location of the arts, cultural, or scientific organization. This result should not be interpreted as students coming from outside King County, as the question in the organization survey did not ask for a specific geographic origin for students from outside the county of the organization being surveyed.

 Table III-35
 Geographic Origin of Free Student Admissions

	YOUR CITY	YOUR COUNTY OUTSIDE YOUR CITY	WA OUTSIDE YOUR COUNTY	OUTSIDE WA	DON'T KNOW	TOTAL
Arts Service Organizations	36.2%	7.4%	0.8%	0.0%	55.6%	100.0%
Dance	37.6%	61.1%	1.4%	0.0%	0.0%	100.0%
Heritage	3.9%	1.4%	0.9%	0.1%	93.7%	100.0%
Music	65.6%	13.1%	7.4%	0.0%	14.0%	100.0%
Science	75.0%	23.0%	2.0%	0.0%	0.0%	100.0%
Theatre	42.5%	31.4%	14.8%	0.0%	11.3%	100.0%
Visual	41.2%	18.9%	6.6%	1.3%	32.0%	100.0%
Interdisciplinary/Festival	24.7%	5.8%	2.2%	1.1%	66.2%	100.0%
TOTAL	22.3%	8.0%	3.0%	0.3%	66.4%	100.0%

Table III-36 Geographic Origin of Discounted Student Admissions

	YOUR CITY	YOUR COUNTY OUTSIDE YOUR CITY	WA OUTSIDE YOUR COUNTY	OUTSIDE WA	DON'T KNOW	TOTAL
Arts Service Organizations	26.6%	4.1%	0.9%	0.0%	68.4%	100.0%
Dance	59.0%	33.0%	8.0%	0.0%	0.0%	100.0%
Heritage	18.1%	13.0%	22.2%	0.0%	46.8%	100.0%
Music	39.8%	19.3%	10.8%	0.0%	30.0%	100.0%
Science	33.9%	10.4%	0.9%	0.0%	54.8%	100.0%
Theatre	34.7%	26.4%	32.4%	0.0%	6.5%	100.0%
Visual	33.8%	29.8%	16.5%	0.7%	19.2%	100.0%
Interdisciplinary/Festival	13.2%	16.1%	36.4%	31.2%	3.1%	100.0%
TOTAL	27.8%	18.6%	23.3%	8.1%	22.2%	100.0%

PATRON DEMOGRAPHIC CHARACTERISTICS

A set of questions were asked of patrons regarding themselves on a set of measures referred to here as demographic characteristics. It should be emphasized that these questions were addressing these characteristics of the individual filling out the patron questionnaire, rather than for their entire party. It should be noted that these responses are not presumed to be representative of characteristics of the population of King County

Table III-37 presents results from a question the patron answering the questionnaire how long they have lived in the Central Puget Sound region. (The data in this question are restricted to those whose zip-code was in King County.) There is a wide distribution of length of residence reported in these responses. The median length of residence reported is underlined by discipline, and for the entire sample. The median overall was 20-29 years, while the median age of the patron responding to the patron questionnaire was 35-44 years, implying a strong share of patrons moving to this region over their lifecourse. There are differences in the median age of patron respondents by discipline, with Science patrons tending to be younger, while those answering the questionnaire at Music & Dance and Theatre venues tended to older than average.

Table III-37 How Long Have You Lived In The Central Puget Sound Region (restricted to those who reported a zip-code in King County) (Mean is in the underlined age cohort)

# OF YEARS	ARTS SERVICE ORGANIZATIONS	HERITAGE	MUSIC & DANCE	SCIENCE	THEATRE	VISUAL	INTER- DISCIPLINARY /FESTIVAL	WEIGHTED TOTAL
N/A	0%	1%	0%	2%	1%	2%	1%	2%
<1	2%	4%	1%	9%	2%	9%	2%	6%
1-3	7%	6%	4%	9%	4%	11%	6%	8%
4-6	5%	5%	4%	7%	3%	6%	6%	6%
7-9	5%	5%	5%	9%	4%	5%	8%	7%
10-19	23%	19%	14%	18%	12%	<u>18%</u>	17%	17%
20-29	<u>15%</u>	<u>17%</u>	20%	19%	18%	15%	<u>19%</u>	<u>18%</u>
30-39	16%	15%	<u>16%</u>	14%	<u>17%</u>	15%	15%	15%
40-49	11%	11%	14%	9%	15%	12%	12%	11%
50-59	10%	7%	9%	3%	11%	3%	8%	6%
>59	6%	10%	14%	1%	13%	5%	5%	6%
TOTAL	100%	100%	100%	100%	100%	100%	100%	100%

N = 2,227; 1% chose to not answer this question.



The gender of those answering the patron questionnaire is reported in Table III-38. Females were the largest cohort of respondents in every discipline. This question did not ask the gender of persons in the party being interviewed. Table III-11 reported that the median group size was two persons, and the average nearly three persons. The way that this question was worded does not allow determination of the gender composition of overall party-sizes.

Table III-38 Gender of Patron Questionnaire Respondents

	ARTS SERVICE ORGANIZATIONS	HERITAGE	MUSIC & DANCE	SCIENCE	THEATRE	VISUAL	INTER- DISCIPLINARY /FESTIVAL	WEIGHTED TOTAL
Male	27%	34%	35%	37%	36%	34%	39%	36%
Female	73%	66%	65%	63%	64%	66%	61%	64%
TOTAL	100%	100%	100%	100%	100%	100%	100%	100%

N = 2,767; 7% chose to not answer this question.

Patrons were asked to identify their age, in the categories reported in Table III-39. The age category that contains the median is italicized, with the overall age group being 35-44 years of age. The shares of patrons by age is relatively evenly distributed between the 25-34 and 65-74 year age groups; relatively few patrons were respondents younger than 25 or older than 75. There are modest differences in the median age by discipline. Science and Visual Arts patrons tended to be younger, while Theatre and Arts Service Organization patrons tend to be older than patrons as a whole.

Table III-39 Age of Patron Questionnaire Respondents (Median age category underlined)

	ARTS SERVICE ORGANIZATIONS	HERITAGE	MUSIC & DANCE	SCIENCE	THEATRE	VISUAL	INTER- DISCIPLINARY /FESTIVAL	WEIGHTED TOTAL
19 or younger	2%	4%	1%	3%	2%	2%	4%	3%
20-24	0%	4%	5%	12%	2%	12%	7%	9%
25-34	8%	17%	8%	29%	6%	21%	21%	20%
35-44	17%	15%	12%	29%	10%	<u>18%</u>	17%	20%
45-54	21%	<u>17%</u>	15%	14%	18%	12%	<u>21%</u>	16%
55-64	<u>28%</u>	18%	22%	10%	28%	16%	18%	16%
65-74	<u>19%</u>	20%	25%	3%	24%	14%	10%	12%
75 or older	6%	4%	12%	0%	10%	6%	2%	4%
TOTAL	100%	100%	100%	100%	100%	100%	100%	100%

N = 2,853; 4% chose to not answer this question.

Table III-40 presents a profile of the educational attainment of the patron answering the patron questionnaire. Most patrons had a four year college degree, with one-third holding a graduate or post-graduate degree. This educational profile varies only modestly across discipline.

Table III-40 Educational Attainment of Patron Survey Respondents

	ARTS SERVICE ORGANIZATIONS	HERITAGE	MUSIC & DANCE	SCIENCE	THEATRE	VISUAL	INTER- DISCIPLINARY /FESTIVAL	WEIGHTED TOTAL
High school diploma or equivalency	7%	12%	7%	12%	8%	9%	13%	10%
College or vocational/ technical degree	17%	19%	13%	24%	18%	20%	23%	21%
Four-year college/ university degree	31%	34%	33%	34%	35%	37%	34%	34%
Graduate degree	30%	25%	26%	16%	24%	23%	16%	20%
Post-graduate degree	15%	10%	20%	14%	15%	11%	15%	14%
TOTAL	100%	100%	100%	100%	100%	100%	100%	100%

N = 2,838; 5% chose to not answer this question.

The patron survey asked about the level of household income, using the income range's reported in Table III-41. Across all disciplines the median income range was \$75,000 to \$99,999. This value was similar for patrons interviewed in all disciplines except Visual Arts and Theatre. Patrons interviewed at Visual Arts organizations reported a somewhat lower income distribution, while those interviewed at Theatres reported a somewhat higher income distribution than the overall sample. There was a somewhat lower percentage response rate to this question than for most questions in the patron survey, possibly because patrons were unwilling to reveal their income level.



Table III-41 Household Income of Patron Survey Respondents

	ARTS SERVICE ORGANIZATIONS	HERITAGE	MUSIC & DANCE	SCIENCE	THEATRE	VISUAL	INTER- DISCIPLINARY /FESTIVAL	WEIGHTED TOTAL
Under \$20,000	4%	6%	3%	7%	2%	13%	8%	7%
\$20,000 to \$39,999	11%	11%	11%	13%	7%	13%	13%	12%
\$40,000 to \$59,999	10%	14%	12%	12%	9%	14%	14%	12%
\$60,000 to \$74,999	9%	13%	12%	13%	11%	9%	11%	11%
\$75,000 to \$99,999	14%	12%	19%	15%	16%	16%	16%	16%
\$100,000 to \$124,999	12%	14%	15%	13%	19%	15%	15%	15%
\$125,000 to \$249,999	30%	21%	22%	20%	25%	12%	16%	19%
Over \$250,000	9%	10%	7%	7%	12%	9%	7%	8%
TOTAL	100%	100%	100%	100%	100%	100%	100%	100%

N = 2,580; 13% chose to not answer this question.

Patrons were also asked to indicate their household size, and these results are reported in Table III-42. For the sample as a whole this number was two persons, the same as the patron group size reported in Table III-11. Only those interviewed at Science organizations reported a larger household size, and their median group sizes were also larger (as reported in Table III-11).

Table III-42 Patron Household Size

# OF PERSONS	ARTS SERVICE ORGANIZATIONS	HERITAGE	MUSIC & DANCE	SCIENCE	THEATRE	VISUAL	INTER- DISCIPLINARY /FESTIVAL	WEIGHTED TOTAL
1	18%	19%	24%	8%	16%	23%	20%	16%
2	45%	41%	54%	25%	55%	36%	40%	37%
3	18%	18%	11%	27%	12%	18%	17%	20%
4	14%	13%	7%	25%	11%	14%	15%	17%
5	2%	4%	3%	10%	4%	6%	6%	7%
6+	3%	5%	1%	5%	2%	4%	3%	4%
TOTAL	100%	100%	100%	100%	100%	100%	100%	100%

N = 2,823; 5% chose to not answer this question.

The last question in the patron questionnaire asked the person interviewed to identify their race, as reported in Table III-43. Caucasian/white was identified by the majority of patrons in all disciplines. Approximately one quarter of the overall sample identified a category other than Caucasian/white, with Asian/Asian American being the most common other racial category identified. However, it should be noted that patrons were allowed the check more than one racial category, and Table III-40 indicates that about 10% of respondents did select at least one other category.

Table III-43 Race of Patron Survey Respondents (The totals are greater than 100% because individual respondents could cite more than one racial category)

	ARTS SERVICE ORGANIZATIONS	HERITAGE	MUSIC & DANCE	SCIENCE	THEATRE	VISUAL	INTER- DISCIPLINARY /FESTIVAL	WEIGHTED TOTAL
African American/ Black	2%	1%	3%	3%	2%	6%	5%	4%
Asian/Asian American	6%	14%	8%	12%	5%	9%	11%	10%
Hispanic Origin	4%	5%	3%	10%	3%	7%	6%	7%
Native American/ Inuit /Aleut	1%	3%	3%	2%	1%	3%	2%	2%
Caucasian/ White	86%	79%	86%	78%	92%	79%	79%	81%
Other	1%	3%	2%	1%	1%	2%	2%	2%
Prefer not to Answer	5%	3%	4%	5%	3%	4%	3%	4%
TOTAL	104%	108%	108%	111%	107%	111%	108%	108%

N = 2,832; 5% chose to not answer this question.



IV. COMPARISONS WITH OTHER STUDIES

"As a tourist, I feel I want to gain a good sense of the history of the region and its contemporary culture."

Source: Patron Survey

This ArtsFund Economic Impact Study presents information similar to that gathered in other studies undertaken by regional arts and cultural organizations, as well as by national arts and cultural advocacy organizations. This section of this report presents selected results gathered in these other studies; it is not intended to be exhaustive, but rather to present some comparisons that provide a context for results presented in this study. This section first addresses sources of data similar to those measured in the current study, and then turns briefly to Washington State and local government efforts focused on programs aimed at enhancing support for arts and cultural activities.

NATIONAL OVERVIEWS

Several organizations have developed a significant presence nationally in the measurement of arts and cultural activity, including Americans for the Arts and the Cultural Data Project. These organizations have developed many regional reports, in addition to providing national level measures of arts and cultural activity. Their work complements research presented by the National Endowment for the Arts (NEA).

A baseline report on public participation in the arts comes from the NEA, through its surveys of public participation in the arts. The latest of these surveys was benchmarked against 2012, as a part of the Current Population Survey conducted by the U.S. Census Bureau. A few highlights from this report are presented here, with an emphasis on trends in participation. NEA reported a slight decrease in national rates of attendance at visual and performing arts activities, with levels remaining below those documented in 2002. Peak participation (41% of the adult population) was recorded in 1992; in 2002 it fell to 39.4%, while in 2012 it was 33.4%. The 2012 survey found strong levels of consumption of art through electronic media, with 71% of adults utilizing television or radio, hand-held or mobile devices, the internet, and DVD/CD/tape/or record players. Comparisons with earlier surveys of consumption by electronic media were not available. The NEA survey found that: "nearly half of the nation's adults attended at least one type of visual or performing arts activity." "...half of the nation's adults created, performed, or shared arts art of various types, and more than two-thirds accessed art via electronic media" (NEA 2013b, p. 42). The current ArtsFund Economic Impact Study is not benchmarked against the overall population. Rather, data were gathered from patrons interviewed at arts, cultural, and scientific organizations in the region. Thus, these two sources of data are not entirely comparable.

Americans for the Arts reports similar data. "Arts attendance remains fluid: In 2012, 32 percent of the adult population attended a live performing arts event, the same as in 2010, but much less than the 40 percent of 2003. Art museums attendance also held steady with 13 percent of the population attending at least once (down from 15.5 percent in 2003). Overall, attendance at theatre, opera, and movies increased in 2012 over 2011, while audiences for symphony got smaller. Almost certainly related is the decreasing share of households making contributions to the arts—a figure that has dropped annually since 2007, from 9.3 percent to 8.6 percent." (Americans for the Arts 2014). The current King County ArtsFund study finds attendance steady or increasing slightly. Its results are based on the survey of patrons intercepted at arts, cultural and scientific organizations, rather than being a general survey of the overall population.

Americans for the Arts compiles a composite index that attempts to convey trends in the health of the non-profit arts sector. The 2014 index contains a value for 2012 of 97.3, up from 96.1 in 2011, but below the baseline 100 from 2003. This index is based on a set of 81 indicators. The analysis indicates that the nonprofit arts community did not start to recover from the Great Recession until 2012, 3 years after the economy as a whole began to improve. Many arts nonprofits operate at a deficit—44% in 2012—"a figure that raises concerns about the long-term sustainability of arts organizations that are unable to achieve a break-even budget" (Americans for the Arts 2014). In the current ArtsFund study 18% of the respondents completing the organizational survey reported lower operating income than operating expenses, a much lower percentage than cited by Americans for the Arts.

Americans for the Arts also reports on charitable giving to the arts, referred to as contributed income earlier in this report. "Total charitable giving and overall employment help explain the health of the arts sector: For the 10-year period between 2002 and 2011, two economic forces were strongly correlated to the overall National Arts Index: (1) total private giving to all charities, and (2) the overall number of workers in all occupations. This combination of factors explained a robust 75 percent of the change in the Index value from 2003-2012. The significance of this finding is that it points to two bellwethers for the arts over the long term. People who are working, especially within the confidence of a growing job market, have more discretionary income to engage in the arts both personally and as consumers, and are financially more able to make charitable contributions. At the same time, an environment where charitable giving rises is also healthy for the arts. Thus, the increases in employment and in overall levels of charitable giving in 2013 and 2014 are promising signs for the arts." (Americans for the Arts 2014).



EARNED VS. CONTRIBUTED INCOME

ArtsFund has carefully measured the composition of income to non-profit arts, cultural, and scientific organizations. One of the statistical initiatives that has emerged for the non-profit arts and cultural organization sector is the Cultural Data Project (CDP), which allows development of data on the composition of income and other metrics. Started in 2004 by the Pew Charitable Trusts, the CDP offers an online system that allows arts and cultural organizations to enter statistical information in a standardized form. Users can then access these data and can aggregate them into reports organized by discipline or by geography. Currently twelve states and the District of Columbia participate in the CDP, and the CDP has become an independent nonprofit with a national board of directors and governance structure (Cultural Data Project 2015a). Recently, it was announced that the CDP will provide the organizational data collection platform for the next Arts & Economic Prosperity Economic Impact Study conducted by Americans for the Arts (Cultural Data Project 2015b).

The state of Minnesota is a participant in the Cultural Data Project, and has recently issued a detailed report on the impact and health of the nonprofit arts and culture sector in that state (Minnesota Citizens for the Arts 2015). This report contains data that parallel the ArtsFund Economic Impact Studies on a number of dimensions. It reports statewide impacts, as well as a set of regional profiles. Table IV-1 below provides an example of data contained in this report that can be compared to data gathered by ArtsFund. King County arts, cultural, and scientific organizations have a level of earned income somewhat above organizations in Minnesota (note that science organizations are not included in the Cultural Data Project). Individual contributions are quite similar, while government and corporate & foundation contributions are higher in Minnesota than in King County. In-kind contributions are considerably higher in King County than in Minnesota. Similar comparisons could be made from reports generated in other regions participating in the Cultural Data Project.

Table IV-1 Composition of Income

	MINNESOTA	KING COUNTY
Earned Income	43.65%	56.90%
Individual Contributions	16.70%	14.20%
Corporate & Foundations	14.50%	8.30%
Government	21.98%	12.30%
Special Event/Other	1.65%	0.80%
In Kind	1.54%	7.50%
TOTAL	100.02%	100.00%

INCOME COMPOSITION

Another example of a study that details the composition of income comes from the Denver area, where a cultural taxing district has been in existence since 1989. (See a discussion of a proposal for a similar taxing district in this region later in this section). The Colorado Business Committee for the Arts has developed reports on the income and economic impact of arts and cultural organizations in the Denver region for twenty years, using data self-reported by those receiving funds from this taxing district. Table IV-2 reports that this taxing district provides about 28% of total contributed income to these Colorado organizations. King County arts, cultural, and scientific organizations rely on larger shares of individual, government and in-kind income than reported by Denver organizations. Attendance at the Denver organizations (14.2 million) is somewhat above King County attendance (11.4 million). Total contributed income in King County was somewhat above that reported for the Denver region (\$196 million vs. \$167 million), a testament to the strong support for non-profit arts, cultural, and scientific organizations in King County. It should be noted that the Denver region scientific and cultural facilities district tax rate is 1 cent per \$10 sales.

Motivations for giving were reported in a survey of individuals by LaPlaca Cohen. This survey finds that 61% of patrons support organizations that benefit the community, 59% support organizations they enjoy, 48% give to support the arts, 46% give to help with funding challenges, 35% give because of tax deductibility, 34% give to help organizations achieve their potential, and 22% give because of benefits received (LaPlaca Cohen 2014, p. 88).

Table IV-2 Contributed Income Comparison

	DENVER \$ MILLIONS	DENVER %	% KING COUNTY
Individual	\$23.9	14.3%	32.9%
Government	24.8	14.8%	28.4%
Foundations	29.2	17.5%	11.2%
Scientific and Cultural Facilities District	46.6	27.9%	Not present
Corporate	10.4	6.2%	8.0%
Other	16.8	10.0%	1.9%
In Kind	15.6	9.3%	17.4%
TOTAL	\$167.3	100.0%	100.0%



Regarding government support, the Americans for the Arts 2014 National Arts Index wrote: "Government arts funding struggles continued in 2012. Funding of the whole suite of federal arts-related agencies stayed very close to historic highs of previous years at \$1.86 billion. Funding of the National Endowment for the Arts decreased to \$155 million in 2011, and total arts funding dropped from 0.40 percent of federal domestic discretionary spending to 0.30 percent between 2002 and 2012. Not included in these totals are arts programs embedded in the budgets of other federal departments and agencies such as Health and Human Services, GSA, Transportation, and Defense (which boasts vigorous music programs throughout the armed services). State arts funding dropped to historic lows in 2012 dollars, in share of total expenditures, and per capita, while municipal arts funding in 60 of the largest US cities grew" (Americans for the Arts 2014).

EXPENDITURES

Americans for the Arts provides limited information on the composition of expenditures of arts and cultural organizations. Table IV-3 presents a comparison of these data. Americans for the Arts includes full time contract employees in employee expenses, while all contract employment is reported separately in the ArtsFund Economic Impact Study. The data in Table IV-3 from Americans for the Arts are for regions with more than one million population. These data suggest a somewhat lower share of employee expenses in the Americans for the Arts surveys than documented in the current study.

Table IV-3 Composition of Expenses

	AMERICANS FOR THE ARTS	KING COUNTY
Employee Expenses	42.3%	54.0%
Contract Labor/Artists	7.9%	6.1%
Other Operating Expenses	49.8%	39.9%
TOTAL	100.0%	100.0%

PATRON SPENDING

Data on patron spending was documented in the Americans for the Arts Arts & Economic Prosperity IV initiative. An example of data from this initiative is reported in Table IV-4. It should be noted that surveys of this type were conducted in 182 communities around the United States. In Table IV-4 patron spending other than for tickets/admissions is reported for Miami, along with the median spending for study regions with more than a population of one million, and the average spending in the ArtsFund King county study. The overall levels of spending are similar, with relatively close figures for refreshments & snacks, meals before or after event, ground transportation, and for child care. The Americans for the Arts questionnaire identifies clothing and accessories as a specific category, while ArtsFund did not identify this category. ArtsFund data report considerably higher average spending for overnight lodging, and the other category folds together several categories identified by ArtsFund, including air transportation spending. However, the broad outlines of spending measured by the Americans for the Arts surveys appear similar to those reported from the ArtsFund surveys.

Table IV-4 Patron Spending (Excluding Tickets/Admission)

	MIAMI-DADE COUNTY	MEDIAN OF SIMILAR STUDY REGIONS (POP. 1,000,000 OR MORE)	ARTSFUND KING COUNTY
Refreshments/Snacks During Event	\$3.89	\$3.57	\$3.02
Meals Before/After Event	\$13.73	\$11.11	\$9.16
Souvenirs & Gifts	\$1.27	\$2.32	\$2.20
Clothing & Accessories	\$2.57	\$1.46	Not defined (part of Other)
Ground Transportation	\$4.06	\$2.97	\$4.20
Event-Related Child Care	\$0.49	\$0.35	\$0.35
Overnight Lodging	\$2.53	\$2.12	\$6.92
Other	\$1.07	\$0.62	\$10.00
TOTAL PER PERSON SPENDING	\$29.61	\$25.64	\$35.30



Spending by Local vs. Non-Residents.

The Americans for the Arts studies differentiate between local resident spending and non-resident spending. In the Miami study this was \$25.21 vs. \$46.89 for non-residents; this survey estimates 79.7% of patrons were local, vs. 20.3% non-residents. Americans for the Arts reports an average of 73.5% local patrons and 26.5% non-local patrons in its survey of metropolitan areas of more than one-million population (Americans for the Arts 2012b, Table 14). The King report finds local patrons to be 68.6%, versus 31.4% non-local, a higher percentage of non-local patrons than documented in Miami. Local spending was \$20.34 for non-ticket/admission spending in King County; versus \$76.36 average non-ticket spending patrons from outside King County, a figure considerably higher than measured in Miami. Americans for the Arts reports average local spending of \$21.89 and non-local patrons spending of \$40.59 for all metropolitan areas included in its survey with more than one million population (Americans for the Arts 2012b, Table 15).

The Minnesota study included an audience survey, in addition to using data from the Cultural Data Project. This survey found 84.2% of the audiences were local, 15.8% nonlocal. Average spending by local patrons (excluding tickets) was \$17.83, while nonlocal spending was \$32 (Minnesota Citizens for the Arts 2015). As with the Americans for the Arts data, these figures are below measurements made in the current ArtsFund study.

ECONOMIC IMPACTS

Many regions have undertaken Economic Impact Studies similar to those sponsored by ArtsFund. Nationally, Americans for the Arts has become a major source of these studies, undertaken in partnerships with local governments and arts advocacy organizations. As with the ArtsFund studies, these Economic Impact Studies are based on measures of patron spending and non-profit arts organization spending, and utilize input-output models to calculate indirect economic impacts.

One major difference between the approach taken by ArtsFund to economic impacts and that taken by Americans for the Arts has to do with organizations considered "eligible" for inclusion in these studies. In the case of ArtsFund, that was organizations with budgets over \$35,000 for their most recent fiscal year, and as reported in Table I-2, data from organizations completing the ArtsFund organizational questionnaire was supplemented with budget data for other organizations. In contrast, Americans for the Arts excludes data for "non-respondents": "It is important to note that each

study region's results are based solely on the actual survey data collected. No estimates have been made to account for non-respondents. Therefore, the less-than-100 percent response rates suggest an understatement of the economic impact findings in most of the individual study regions." (Americans for the Arts Los Angeles fact sheet page 2). Americans for the Arts reports response rates averaged 40.6% from the population of possible respondents in metropolitan areas with more than one million population (Americans for the Arts 2012b, Table 5). Americans for the Arts does not provide estimates of budgetary coverage comparable to those reported in Table I-2 in this report, which indicates ArtsFund had survey data results from organizations accounting for about 80% of total estimated budgets.

Americans for the Arts' description of their input-output modelling approach appears to be similar to that used in the current study. They have brought data from patron and organization spending together, and have created a system for estimating local economic impacts for each region included in their studies. This modelling system includes induced effects related to household spending, and direct as well as indirect income impacts on state and local governments. It is not possible to compare directly multipliers used in the Americans for the Arts impact models with the models used in this study. One point of comparison can be made, as to the relative importance to patron versus organizational spending. Americans for the Arts reports an average expenditure of \$263.5 million by arts and cultural organizations in communities with over one million population, and average spending by patrons of \$226 million in these same communities, a total about 86% of total organizational spending (Americans for the Arts 2012b, Table 2). In the current report, we find a higher level of patron spending, with a total 31% higher than total organizational spending.

While Americans for the Arts distinguishes between resident and non-resident attendees and spending, it does not calculate the new money economic impact estimates found in this report.

On the Americans for the Arts website there are links to the studies for each community, as well as a "calculator" where you can enter data for an arts organization in your community, and the software will calculate the economic impact of the activity. This organization produced an economic impact estimate for nonprofit arts and cultural organizations in the City of Seattle, benchmarked against 2010. This report finds local job impacts of 10,807, well below the 29,276 jobs in King County documented in the current study. The current study is more inclusive as to organizations than the Americans for the Arts study, and covers organizations located in King County outside of the City of Seattle. Cultural audiences in the Americans for the Arts Seattle study are estimated to be 5.9 million persons, compared to 11.4 million in the current study.



The Colorado Business Committee for the Arts produced an Economic Activity Study of Metro Denver Culture (2014). Using data (2013) from nearly 300 organizations that received distributions from the Scientific and Cultural Facilities District in 7 metro counties, they calculated economic impacts using the BEA RIMS models. They documented attendance of 14.2 million, 10,205 direct jobs, and economic impacts of \$1.85 billion. Operating expenditures were estimated to be \$820 million, and audience spending to be \$926 million, figures above those for the current study.

A particularly rich example of an economic impact study utilizing data from the Cultural Data Project and Americans for the Arts economic impact modelling comes from Philadelphia. This report presents the results common to the Americans for the Arts Economic Impact Studies—direct spending by audiences and organizations, and economic impacts as measured by jobs, labor income, and sales or output (Greater Philadelphia Cultural Alliance 2012). However, it goes beyond these metrics to place Philadelphia in context. The authors calculate per capita direct spending, jobs generated per 1,000 population, and total FTE jobs generated for Philadelphia and other regions in the Americans for the Arts Economic Impact Study with populations over one million. They also supplement the normal Americans for the Arts patron survey with data similar to that gathered in this study (89% said that attending cultural events were important to them, 12 % went once a week (vs. 9% in this report), 48% went at least once a month, and 36% sent at least once a year (vs. 32% once a month, 31% once or twice a year, and 28% more than once or twice a year in this study).

VOLUNTEERS

Considerable information was reported on volunteers in various studies across the United States. For reference, in King County about 25,000 volunteers gave about 941,000 hours or 38 hours per volunteer. The Colorado study reported 44,438 volunteers giving 1.77 million hours, or an average of 40 hours per volunteer, very close to the King County average. The Minnesota Cultural Data Project database for Minneapolis reported 42,705 volunteers and 1,958,967 volunteer hours, or 46 hours per volunteer. Americans for the Arts reported an average of 43.2 hours per volunteer in the metropolitan areas with a population greater than one million included in its 2010 Economic Impact Study (Americans for the Arts 2012b, Table 13).

Americans for the Arts 2014 national arts index reported the following about volunteers: "Millions of Americans spend their time in the arts. Three Index measures show the range of volunteer engagement in the arts. Volunteering at an arts organization was the choice of service for 2.1 million people in 2011, up 15 percent from 1.8 million in 2010. This amounts to 24 volunteers for every nonprofit arts organization in the country! In another federal study of volunteerism, 6.2 million Americans say that arts activities (such as

playing music) are their main volunteering activities, regardless of type of organization they volunteered for (a school or church, for example). Consistently, about three percent of Americans spend time engaged in the arts every day, and those who do spend about 2.85 hours a day" (Americans for the Arts 2014).

The new BEA Arts and Cultural Satellite Accounts present estimates of volunteer activity, based on the Census Bureau Current Population Survey. This survey documents 210 million hours of volunteer activity by 2.2 million people, or 95.5 hours per volunteer. This survey breaks down the type of volunteer effort, as reported in Table IV-5. Other volunteer activity includes general labor and transportation, mentoring youth, and other services not specified in the volunteer supplement.

Table IV-5 Composition of Volunteer Activity (United States)

CATEGORY	
Management	21.3%
Music and Performance	13.0%
General Office Work	12.8%
Teach	7.7%
Usher or greeter	5.8%
Fundraise	4.8%
Distribute goods	2.1%
Serve food	0.7%
All Others	31.9%

Source: National Endowment for the Arts 2013, p. 35

OTHER PATRON DATA

This section reports other data about patrons gathered in the process of conducting Economic Impact Studies and from other patron surveys. These data parallel some of the questions contained in the patron questionnaire used in this study.

In the Minnesota study, 60% of non-residents said the primary reason for their trip was "specifically to attend this arts/cultural event" (Minneapolis Citizens for the Arts 2015). Americans for the Arts reports that 59.7% of non-residents interviewed in communities with a population greater than one million said they were making their trip primarily to attend the arts event at which they were interviewed. This same study indicates that 24.3% said their primary trip reason was a vacation or holiday, 7.2% said their primary trip reason was to visit friends or relatives, and 8.6% had other trip reasons (Americans for the Arts 2012b, Table 25). In the King report, 53% of out of state patrons said they made their trip primarily to attend the event at which they were interviewed, while 82% of those from Washington State outside King County said they made their trip primarily to attend the event at which they were interviewed.



The Minnesota study also reported on the education of attendees. It reported high-school or less for 8.3%, a 2 or 4 year college degree for 51.7%, and a Masters or doctoral degree for 40% of attendees. Americans for the arts also reported educational attainment of arts and cultural organization patrons, with more detail than reported in the Minnesota study, as reported in Table IV-6. The Americans for the Arts data are for metropolitan regions with more than one million population (Americans for the Arts 2012b, Table 26). The Americans for the Arts data report a somewhat higher educational attainment profile than the Minnesota data. This compares to 10% high school diploma or equivalency in the King report, 55% with a 2 or 4 year degree, and 34% with a graduate degree.

Table IV-6 Educational Attainment of Patrons

	AMERICANS FOR THE ARTS	KING COUNTY
High School or Less	11.0%	10.4%
2 year degree/college or vocational/technical degree	18.5%	20.9%
Four-year college/university degree	36.6%	34.3%
Graduate/MA Degree	24.8%	20.0%
Post-Graduate/Doctoral Degree	9.0%	14%
TOTAL	100.0%	100.0%

Household income in the Minnesota study was reported to be less than \$60,000 for 36.1% of respondents; \$60,000 to \$99,999 for 30.7% of respondents; and over \$100,000 for 33.2% of respondents (Minnesota Citizens for the Arts 2015). The Americans for the Arts Economic Impact Study also reports household income; Table IV-7 contains these data for metropolitan areas with more than one million population participating in that study (Americans for the Arts 2012b, Table 26). The Americans for the Arts data have a distribution similar to that reported for Minnesota. In contrast, the ArtsFund King County report finds 31% with income less than \$60,000, 27% with incomes between \$60K and \$100K, and over \$100K for 42%. Thus, incomes in the King County study have a somewhat higher profile than documented in Minnesota and by Americans for the Arts.

Table IV-7 Household Income of Patrons

	AMERICANS FOR THE ARTS	KING COUNTY
Less than \$40,000	16.1%	19%
\$40,000 to \$59,999	18.1%	12%
\$60,000 to \$74,999	18.3%	11%
\$75,000-\$99,999	15.5%	16%
Over \$100,000	32.0%	42%
TOTAL	100.0%	100%

The age distribution of arts and cultural organization patrons was also reported by Americans for the Arts. Table IV-8 reports these data, for metropolitan areas with populations over one million participating in the Americans for the Arts study (Americans for the Arts 2012b, Table 27). The data in Table IV-8 report a larger cohort of younger patrons in King County than reported by Americans for the Arts, and a smaller cohort of patrons in the oldest age group in King County.

Table IV-8 Age Distribution of Patrons

	AMERICANS FOR THE ARTS	KING COUNTY
18-34	21.1%	31.5%
35-44	17.1%	20.5%
45-54	18.3%	15.5%
55-64	20.8%	16.3%
65 or older	22.7%	16.2%
TOTAL	100.0%	100.0%

LaPlaca Cohen is a consulting organization that has "helped many of the world's leading cultural and creative organizations, build powerful connections and achieve greater impact through strategy, design, and advertising. All of our work is grounded in a strategic understanding of cultural audiences, which we gain through ongoing research and experience with clients who span the spectrum of the cultural world" (LaPlaca Cohen 2014, p. 113). The latest LaPlaca Cohen report is a study based on 4,026 patron interviews across the 50 states (LaPlaca Cohen 2014). This is "A national study based on the attitudes, behaviors, and motives of culturally active audiences" (LaPlaca Cohen, p. 5). This presentation resonates with some of the guestions in the ArtsFund patron survey.

LaPlaca Cohen notes participation has grown for many art forms (living museums, science museums, history museums, art museums, musical theatre, classical music), but there were declines for some (dramatic theatre, modern and classical dance, opera). "Although audiences are attending a wider variety of activities, frequency is down" (compared to 2011 and 2007). They recorded the following annual frequency for the years 2014, 2011, and 2007: None 30% vs. 27% and 27%; 1-2 events 54% vs. 51% and 42%; 3+ events 15% vs. 22% and 31%. "The effect of the economic downturn lingers" (LaPlaca Cohen, p. 28). Economic reasons for decreasing cultural participation were cited to be: reducing expenses across the board, cutting back on leisure activities, reprioritizing time/money spent on leisure, and preferring to spend more time at home. The results of this study contrast with the ArtsFund survey, that finds only 7% of patrons reporting a decrease in attendance, 51% with no change in attendance frequency, and 41% having increased their attendance frequency.



The LaPlaca Cohen study also reported: "But people are defining culture even more broadly...and they are open to new experiences" (LaPlaca Cohen, p. 30). They document examples including visiting a national state or municipal park, going to a live performance in a movie theatre (such as the Metropolitan Opera Live in HD broadcasts), street art, food and drink experiences, listening to a live or recorded lecture, going to an independent film, or watching non-commercial television. These results are consistent with the ArtsFund patron survey, which found growth in virtual and in-person modes of engagement, and a desire to go to more diverse settings to engage in cultural activities.

LaPlaca Cohen discusses motivations and barriers for participation. Motivations for participation include: "subject matter, cost, being invited by family or friends, recommendation of friend, interest by spouse or partner, ease of getting a ticket" (LaPlaca Cohen, p. 45). Barriers include: "cost, unappealing topics, it's a hassle to get there, can't find anyone to go with, and inconvenient hours" (LaPlaca Cohen, p. 47). These responses mirror the text in Tables III-17 and III-18 in this report.

Information sources are also discussed by LaPlaca Cohen, and print & broadcast media all show declines in use from that recorded in their 2011 study. Online information sources also tended to be down, but strong use of mobile devices was recorded to take photos, share photos, browse cultural organization websites, and to use search engines (LaPlaca Cohen, p. 74). These findings also mirror results reported in the current ArtsFund study, in Table III-14 and the comparisons to data reported in the 2009 ArtsFund Economic Impact Study.

Loyalty to visual and performing arts declined, as measured by the percent of respondents with memberships or subscriptions, according to the LaPlaca Cohen report (LaPlaca Cohen 2014, p. 77). Table III-3 reports a decline in season ticket/membership visits for King County arts and cultural organizations, a trend consistent with that reported by LaPlaca Cohen. The motivations to purchase performing arts experiences by LaPlaca Cohen were related to getting less expensive tickets, the types of performances, the desire to support local organizations, and the existence of subscriber only events (LaPlaca Cohen, pp. 79-81).

Similar dynamism is evident in the report from Americans for the Arts, in their 2014 National Arts Index. They argue: "How the public participates in and consumes the arts is ever-expanding. Tens of millions of people attend concerts, plays, operas, and museum exhibitions every year—and those that go frequently attend more than once and enjoy multiple art forms (sometimes called the "cultural omnivore"). Digital tools afford consumers access to more personally-curated engagement in their arts experiences. Technology lets consumers select between in-person participation and experiences as well as remote experience through media. The evolving delivery model is digital, so

arts producers whose business model relies on in-person engagement by the audience have to compete in different ways. The public is certainly not walking away from the arts, but they are walking away from some traditional models of delivery. Here are some interesting shifts in how audiences consume and participate in the arts:

"Technology is changing audience engagement and the arts delivery models: The effects of technology have been undeniably swift, but it depends where one sits on the arts production-to-consumption food chain as to who the winners and losers are. For example, since 2003, half of the nation's CD and record stores have disappeared. The public, however, has hardly stopped listening to music. Annual data about downloads was not even collected until 2004, yet in 2012 it accounted for 40 percent of total music industry sales, and recent evidence shows that it has grown since then. "Access models" from providers like Pandora and Spotify represent an additional 15 percent of recording revenues. Similarly, bookseller revenues are down even though the number of books in print is increasing, thanks to more self-publishing, print on demand, eBooks, and downward pressure on prices. Savvy nonprofit arts organizations are using technology to broaden their audience base and enrich the audience experience, like the successful Metropolitan Opera simulcasts (2,000 theatres in 66 countries and 3 million tickets sold annually). As ever, technology can be a two-edged factor. There is concern that simulcasts of the arts are cannibalizing live attendance. While growing evidence suggests that this is not the case, nor does it seem to provide a bridge to increased live attendance. Technology has even altered the business model for artists. More musicians now deal directly with consumers via websites—selling songs to fans and even allowing them to vote on touring venues—thus bypassing traditional record labels and ticket services."

[&]quot;Consumer arts spending flat at \$151 billion: Since 2002, discretionary consumer spending on the arts (e.g., admissions, musical instrument purchases) has remained in the \$150 billion range. Because total consumer spending increased over time, however, the arts' share slipped from 1.83 percent in 2002 to 1.35 percent in 2012. As noted in the Key Findings, one of the economic factors most strongly correlated with the health of the arts is total employment in the economy. As economic revitalization in coming years builds employment, consumer buying power, and the charitable instinct, the arts are poised to compete better."



"Arts organizations foster creativity and innovation through new work: Year after year, entrepreneurial arts organizations nurture new ideas, innovative leaders, and creative energy. One Index indicator tracks premiere performances and films. Between 2002 and 2012, audiences were treated to more than 10,000 new works—over 130 new operas, 1,342 orchestral works, 2,744 plays, and almost 5,900 movies. Regardless of the economic cycles, America's arts industries continued to produce new and exciting work for their audiences" (Americans for the Arts 2014).

These comments from Americans for the Arts on arts and cultural organization participation are not parallel directly to data gathered in the current ArtsFund Economic Impact Study. Future ArtsFund Economic Impact Studies could consider an expanded framework for measuring local economic impacts of these evolving media approaches to consumption of arts, cultural, and scientific activities.

BROADER APPROACHES

The Creative Vitality Index has been promoted by organizations such as the Western States Arts Federation (WESTAF). An example is Creative Vitality in Washington State published by the Washington State Arts Commission in Dec. 2013. They make it clear this is not an economic impact study—rather an index created around (1) revenue from nonprofit arts organizations, (2) earnings from for-profit arts related businesses, and (3) employment numbers for arts-related jobs. The index is essentially a location quotient, which is an index number comparing a measure for a region against a benchmark region. Using the United States as the benchmark, Washington comes in with a score of 1.02, while Oregon has an index of 1.05 and Idaho an index of 0.71. King County comes in with an index of 2.09, while Snohomish & Pierce come in with scores between 0.3 and 0.69, and Kitsap has a score between 0.7 to 0.99. This report uses Washington State workforce development regions for analysis, and uses the industry-x-occupation data to track creative jobs.

Americans for the Arts also produces an index related to creative industries, which includes non-profit and for-profit industries with a scope similar to the BEA cultural production and satellite accounts. The American for the Arts indices are available for states, counties, congressional districts, and state legislative districts. This index makes use of a Dun & Bradstreet classification of industry categories, with great detail in industry categories at the national level. Americans for the Arts refers to this index as a means to understand the scope and economic importance of the arts in the United States. It should be noted that this index is limited to businesses that have registered with Dun & Bradstreet, and it excludes self-employed individuals who compose a large share of employment in some artistic occupational categories as reported by the U.S. Census Bureau's non-employer series.

In 2013 the U.S. Bureau of Economic Analysis (BEA) and the NEA reported a new series, entitled the U.S. Arts and Cultural Production Satellite Account (ACPSA) (NEA 2013). This framework includes both for-profit and non-profit businesses in the North American Industry Classification System (NAICS) codes deemed to be part of ACPSA. It also includes data from self-employed workers counted by the U.S. Census Bureau Non-employer statistical system. BEA does not report on the relative importance of for-profit, non-profit, and self-employed activity by NAICS codes, making it difficult to compare measures from this series with those developed by NEA or Americans for the Arts. The Otis School of Art and Design in Los Angeles has used a similar definition to ACPSA for a series of reports on the "creative economy" (LAEDC 2014). Otis recently expanded this analysis from the Los Angeles region to the entire state of California.

Complementing the advocacy of organizations like ArtsFund are government programs, such as those developed by the Washington State Arts Commission and local governments. The Washington State Arts Commission states: "We envision a Washington where the arts are thriving and celebrated throughout the state—woven into the fabric of vital and vibrant communities" (Washington State Arts Commission 2015). They attempt to achieve this goal through programs that distribute state and federal dollars, through grants to expand opportunities for people statewide to participate in the arts, connects the arts to economic development, and track the impact of the arts on Washington communities.

Efforts have emerged locally to create a cultural taxing district similar to that found in Denver. These efforts were galvanized by the industry cluster strategies developed by the Puget Sound Regional Council (PSRC) through its Prosperity Partnership project that began in 2004 to help stimulate employment in the regional economy. This effort identified quality of life dimensions to be of importance to all industry clusters, including strong arts, cultural, and scientific organizations. A decade later there is still interest in this initiative, and today this effort is being pursued by Cultural Access Washington (Cultural Access Washington 2015). The 2015 Washington State Legislature authorized the taxing authority for a program of this type in Washington State. Local governments can now present the voters with measures that, if approved, would implement a cultural access program in the local area.



SUMMARY COMMENTS

This brief review of comparative findings of this ArtsFund Economic Impact Study and similar studies undertaken in other regions leads to several concluding comments. First, the broad contours of results presented from this study resonate with results presented in other studies conducted around the United States. Second, the results attest to the strong position of arts, cultural, and scientific organizations in this region. Research of this type undertaken by independent organizations such as ArtsFund has become less common as national arts and cultural advocacy organizations have mounted frameworks for providing analyses of the economic impact of and values regarding arts and cultural organizations. While "independent" studies of this kind may be more costly for their funders, they also provide customized results and greater detail on dimensions of importance to local arts and cultural organizations than provided by studies done through important national arts and cultural support organizations. The authors hope that ArtsFund will continue its pioneering tradition of supporting research of this type.



V. CONCLUDING REMARKS

This report on the economic impact of arts, cultural, and scientific organizations in King County has built upon prior research efforts by ArtsFund. It has utilized a new disciplinary classification—Interdisciplinary/Festival—recognizing the changing nature of programming by arts and cultural organizations. The Executive Summary presents conclusions from the detailed reporting found in the main body of this document. This section provides reflects on aspects of the research approach, and suggests ways in which future studies could be improved.

POSSIBLE AREAS FOR IMPROVEMENT IN THE CURRENT RESEARCH APPROACH

Organization Survey

Data from arts, cultural, and scientific organizations were obtained through use of a spreadsheet (See Appendix 3), that generally provided excellent statistical results. This spreadsheet simplified somewhat data requests from participating organizations, making it easier for them to supply the data needed for the Economic Impact Study. This simplification does not appear to have compromised the accuracy of the economic impact calculations. There were few cases where data supplied by organizations were evidently in error, but in some cases clearer instructions would have been helpful. Some organizations reported responses to the section on General Information that were problematic. While a footnote was provided defining how to respond to the question about the number of productions/exhibits, some organizations had difficulty relating to this definition. Future studies could explain this request in greater detail, possibly with the use of examples. Some organizations reported unlikely estimates of the number of patrons with disabilities served. There was no explanation of how organizations were expected to respond to this question. Future studies could provide some explanations as to how organizations could consider this question. Questions about student demographics had large percentages reporting "don't know" to all three questions (student family income indicators, ethnicity, and place of residents). Future studies could consider more detailed instructions that would reduce the percentage of responses not providing useful data.

Patron Survey

The patron survey used in this ArtsFund Economic Impact Study had minimal problems with layout or data collection. Data with valid answers for the economic impact calculations were obtained from 90% of respondents. Several questions were included in the current study that were new, and not used in prior ArtsFund Economic Impact Studies. These new questions generally worked well. However, the questions with Likert scale values related to culture and quality of life in this region; the importance of culture to the identity of the region, and regarding the importance of cultural life in the region

to the patron's decision about where to live or work tended to have answers at the extreme (very important) end of the scale. Future survey questions related to these topics could be phrased in a way that yields more useful information, possibly having patrons provide open-ended text similar to that sought about the importance of cultural activities to the patron, and related to the importance of culture to the identity of this region. A single version of the patron questionnaire was utilized. Future studies could have a slightly different version for patrons interviewed at Science organizations, as some of the questions phrased for patrons interviewed at arts and cultural organizations were problematic for those interviewed at some Science organizations.

POSSIBLE BASES FOR EXPANSION IN THE SCOPE OF THIS STUDY

In Section IV of this report there was a review of a selection of other studies of arts and cultural organizations and their patrons. The patron questionnaire used by Americans for the Arts includes several questions not utilized in this study, and also has somewhat different categories of patron expenditures than used in this study. ArtsFund could consider including some of these additional questions and categories in future patron studies. Americans for the Arts also requests information on capital expenditures, and includes these as expenditures used in the calculation of economic impacts. Earlier ArtsFund Economic Impact Studies did include questions about capital expenditures, but these were not used in the economic impact analysis. With the rise of standardized data entry systems, such as developed by the Cultural Data Project and Americans for the Arts, future ArtsFund surveys of arts and cultural organizations could be modified to be more consistent with these national data gathering approaches. This comment is not intended to be taken as a criticism of the current organizational survey instrument—it has worked well. Rather, ArtsFund should stay abreast of these evolving national approaches to studies of arts and cultural organizations and their patrons.

It has been five years since ArtsFund last provided a detailed portrait of the cultural community. As this report is released it would be useful for readers to suggest types of data that they would like to see reported that are not contained in this report. Comments from funders of this project, from reporters and the media, from arts, cultural and scientific organizations, and others who read this report are welcome. If ArtsFund undertakes another study of this kind, it would be useful to know how its dimensions should be modified to provide more relevant information on these important institutions in our community.



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APPENDIX 1

KING COUNTY ORGANIZATIONS EITHER PARTICIPATING IN OR INCLUDED IN THIS STUDY

ARTS SERVICE ORGANIZATIONS

SURVEYED

4Culture

Artist Trust

Arts Corps

Auburn Arts Commission

City of Burien Arts Commission

City of Kent Arts Commission

City of Redmond Arts and Culture Commission

Coyote Central

Phinney Neighborhood Assoc.

Richard Hugo House

Seattle Office of Arts & Culture

Shoreline Lake Forest Park Arts Council

Arts Impact

Bellevue Downtown Association

Burien Arts Association

ArtsFund

Vashon Allied Arts

Washington Lawyers for the Arts

ARTS SERVICE ORGANIZATIONS

INCLUDED

Duvall Arts Commission

Shunpike Arts Collective

Youngstown Cultural Arts Center

Ethnic Heritage Council of the Pacific

Northwest/Rainbow Bookfest

Federal Way Arts Commission

Floating Bridge Press

Fremont Arts Council

Hedgebrook

Pacific Northwest Writers Association

Reel Girls

Sundiata African American

Cultural Association

Theatre Puget Sound

Washington Alliance for Arts Education

Washington State Arts Alliance

Foundation

Whit Press

Artworks

Bellevue Arts Commission

Bureau of Fearless Ideas

Seattle Center Foundation

DANCE ORGANIZATIONS

SURVEYED

Pacific Northwest Ballet

Spectrum Dance Theatre

The Evergreen City Ballet

Velocity Dance Center

Whim W'him

zoe | juniper

DANCE ORGANIZATIONS

INCLUDED

The Anunnaki Project

Arc Dance Productions

International Ballet Theatre

Khambatta Dance Company

Northwest Dance Network

Pacific Ballroom Dance

School of Acrobatics & New Circus Arts

Seattle Dance Project

Ballet Bellevue

FESTIVAL & INTERDISCIPLINARY ORGANIZATIONS

SURVEYED

Kent International Festival

Seattle Cherry Blossom Festival

The Talented Youth

Clarion West

EMP Museum

Mill Creek Festival

On the Boards

Seattle Arts & Lectures

Seattle Theatre Group

Town Hall Association

UW World Series at Meany Hall

for the Performing Arts

FESTIVAL & INTERDISCIPLINARY ORGANIZATIONS

INCLUDED

Moisture Festival

Northwest Folklife

One Reel

Seattle Jewish Film Festival

Seattle Young Artist Music

Festival Association

Three Dollar Bill Cinema

Wintergrass Music Festival

Central District Forum

911 Media Arts

Langston Hughes Performing

Arts Institute

Northshore Performing Arts Center

Raven Chronicles

Kirkland Performance Center

HERITAGE ORGANIZATIONS

SURVEYED

Burke Museum of Natural History and Culture

and calcare

Camlann Medieval Association

Center for Wooden Boats

Densho: The Japanese American

Legacy Project

MOHAI

Nordic Heritage Museum

Northwest African American Museum

Northwest Railway Museum

Redmond Historical Society

Wing Luke Asian Museum

Issaquah Historical Society

HERITAGE ORGANIZATIONS

INCLUDED

Duwamish Tribal Services

Eastside Heritage Center

Greater Kent Historical Society

Highline Historical Society

Historic Seattle

Hydroplane & Raceboat Museum

Maple Valley Historical Society

Morning Star Korean Cultural Center

Muckleshoot Indian Tribe



Northwest Art Center

Renton Historical Society

Seattle Chinatown International District Preservation and Development Authority

Shoreline Historical Museum

Southwest Seattle Historical Society

The Nature Consortium

United Indians of All Tribes

(Foundation Daybreak Star Arts Center)

Vashon-Maury Island Heritage

Association

WA Trust for Historic Preservation

Washington State Jewish

Historical Society

White River Valley Museum

MUSIC ORGANIZATIONS

SURVEYED

Auburn Symphony Orchestra

Bellevue Chamber Chorus

Bellevue Youth Symphony Orchestra

Choir of the Sound

Early Music Guild of Seattle

Earshot Jazz

Flying House Productions

Jack Straw Foundation

Ladies Musical Club

Lake Union Civic Orchestra

Music Center of the Northwest

Northwest Associated Arts

(formerly Choral Sounds Northwest)

Seattle Chamber Music Society

Seattle JazzEd Seattle Opera

Seattle Repertory Jazz Orchestra

Seattle Symphony Orchestra

The Vera Project

The Esoterics

Northwest Choirs

MUSIC ORGANIZATIONS

INCLUDED

Federal Way Symphony

Chamber Music Madness

Chinese Arts & Music Association

Choral Arts

Columbia Choirs Association

Federal Wav Chorale. The

Gamelan Pacifica

Kirkland Choral Society

Lake Washington Symphony Orchestra

Master Chorus Eastside

Medieval Women's Choir

Music Northwest

Music of Remembrance

Music Works Northwest

Northwest Chamber Chorus

Northwest Girlchoir

Northwest Symphony Orchestra

Orchestra Seattle

Philharmonia Northwest

Rainier Symphony

Rock School Kirkland

Sammamish Symphony Orchestra

Seattle Choral Company

Seattle Circle

Seattle Classic Guitar Society

Seattle Conservatory Of Music

Seattle Girls' Choir Guild

Seattle Jewish Chorale

Seattle Music Partners

Seattle Peace Chorus

Seattle Pro Musica

Seattle Youth Symphony Orchestra

Simple Measures

Tudor Choir

Washington Blues Society

Gallery Concerts

Pacific Sound Chorus

SCIENCE ORGANIZATIONS

SURVEYED

Seattle Aquarium Society

Woodland Park Zoo

Pacific Science Center

SCIENCE ORGANIZATIONS

INCLUDED

Arboretum Foundation

Friends of the Issaquah Salmon Hatchery

Museum of Flight

Northwest Seaport

THEATRE ORGANIZATIONS

SURVEYED

5th Ave Theatre Association

ACT Theatre

Book-It Repertory Theatre

Burien Actors Theatre

Intiman Theatre

Jet City Improv

Seattle Children's Theatre

Seattle Musical Theatre (Civic Light Opera)

Seattle Repertory Theatre

Studio East

Taproot Theatre Company

The Hi-Liners Musical Theatre

Theater Schmeater

Twelfth Night Productions

Unexpected Productions

Village Theatre

Washington Ensemble Theatre

Youth Theatre Northwest

THEATRE ORGANIZATIONS

INCLUDED

ArtsWest Playhouse and Gallery

Seattle Public Theater

Annex Theatre

Bellevue Youth Theatre Foundation

Broadway Bound Children's Theatre

Centerstage Theatre

Freehold Theatre Lab Studio

GreenStage

Lingo Dance Theater

Live Girls! Theater

Living Voices

Looking Glass Theatre,

dba Mirror Stage Company

Macha Monkey Productions

Mirror Stage

New Century Theatre

Northwest Puppet Center Carter Family Marionettes

Red Eagle Soaring Native Youth Theatre

Renton Civic Theatre

Repertory Actors Theatre

Seattle Gilbert and Sullivan Society

Seattle Shakespeare Company

Second Story Repertory

Strawberry Theatre Workshop

Theatre Off Jackson

Thistle Theatre

Young Shakespeare Workshop



VISUAL ARTS ORGANIZATIONS

SURVEYED

artEAST

Frye Art Museum

Gage Academy of Art

Henry Gallery

KidsQuest Children's Museum

Kirkland Arts Center

Northwest Film Forum

Path with Art

Seattle Art Museum

Seattle Children's Museum

SIFF

Suyama Space

Youth In Focus

Bellevue Arts Museum

Pratt Fine Arts

VISUAL ARTS ORGANIZATIONS

INCLUDED

Center on Contemporary Art

Eastside Association of Fine Arts

Northwest Arts Alliance

Photographic Center Northwest

Pilchuck Glass School

Pottery Northwest

Sanctuary Art Center

Seward Park Clay Studio

SOIL

Urban ArtWorks

Northwest Watercolor Society



APPENDIX 2

INPUT-OUTPUT MODEL METHODOLOGY

DEFINITIONS AND CONVENTIONS

Output

Output is the value of production or sales within a given industry. In most industries it is measured in producers' prices. In certain industries—notably transportation services, retail and wholesale trade, and in selected financial services—the industry's output is its margins for performing its services. Thus, in retail trade, the value of output is defined as the value of sales less the cost of goods sold. Output has been measured in \$2014 in this study.

Employment

The measure of employment used in this study is a headcount of total full-time and parttime employment, including estimates of self-employed workers.

Income

Income as measured in the model used in this study refers to labor income. This is inclusive of wages and salaries, as well as the value of benefits. Labor income has been measured in \$2014 in this study.

IMPACT ANALYSIS METHODOLOGY

Input-Output Model

The input-output model used in this study is a standard regional Leontief input-output model, based upon the 2007 Washington State input-output model developed by Beyers and staff of State of Washington agencies (Beyers & Lin 2012). This model is ultimately rooted in measures of the transactional relationships between industries in the state economy, and with final markets and sources of goods and services imported to the state economy. The heart of this model is a "production function" for each industry, which links its demands for factor inputs to the supplies forthcoming from related industries in the economy.

Washington State has estimated eight input-output models. Beginning with the model developed for the year 1963, and continuing through the 2007 model, this state has developed an unmatched series of models tracking the input-output relations of Washington industries. Although the state economy has grown significantly over the 1963-2007 time period, there has been relatively modest changes in the multiplier structure contained in this model (Beyers & Lin 2013).

The 2007 Washington input-output model involved extensive survey research on the state's economic structure. Over 2,500 businesses across the economy provided data on their final markets (sales to households, investors, state and federal government, and exports to the rest of the U.S. and to foreign markets). They also provided data on their purchases within the state economy, payments of labor income and other value added, and imports from elsewhere in the United States and from foreign countries. The interindustry structure of the 2007 Washington Input-Output model was developed by adjusting the structure of the 2002 Washington input-output model, which in turn was based on the 2002 U.S. benchmark input-output model.

Adjusting and Augmenting the Input-Output Model

The 2007 Washington transactions matrix was used to develop estimates of multipliers used in this study. A direct, indirect, and induced requirements matrix was estimated by closing the model with regard to personal consumption expenditures and state and local government. Personal consumption expenditures were considered to be a function of labor income. State and local government demands were considered to be a function of other value added.

The current model has also been used to make estimates of sales, hotel-motel use tax, and B&O tax revenues. Tax sectors are not contained directly in the model. However, it is possible to form relationships between the aggregate levels of personal income and the volume of sales tax revenue to estimate state and local sales taxes resulting from income earned as a result of economic activity related to arts, cultural, and scientific organizations and their patrons. State B&O tax revenues were estimated by developing sector-specific ratios of B&O taxes per dollar of sales, based on reports from the Washington State Department of Revenue. Direct estimates of sales taxes paid by patrons in relation to food and beverage, souvenir, and entertainment purchases were made, with an estimate 6.5% paid to the State of Washington, and 3% to local governments. Direct estimates of hotel-motel taxes paid by patrons were calculated based on the City of Seattle tax rate of 15.6%.

COUNTY LEVEL IMPACTS

The state model was modified to make impact estimates at the regional level. Location quotients were developed for the various sectors for King County, using the state as a benchmark. Direct requirements coefficients were modified in sectors with location quotients below one, and the adjusted matrix of coefficients was then used to calculate a King County inverse matrix of multipliers.



Impact Estimation Procedure

The estimation of total and "new money" economic impacts involves two steps: (1) the estimation of direct economic impacts, and (2) the use of the input-output model to estimate indirect and induced economic impacts. Information was requested from arts, cultural, and scientific organizations on the location of their purchases, so that out-of-region purchases would not be considered as local economic impacts.

The development of step (1) involves bringing together the patron expenditures and arts, cultural, and scientific organization expenditures information in a consistent accounting system that is compatible and consistent with the structure of the input-output model. This required in both cases the translation of the data as measured into the accounting concepts used with the input-output model. In the case of arts, cultural, and scientific organization expenditures, this was largely a process of classifying their purchases by input-output model sector. For example, the purchase of telephone services is from the telecommunications sector in the input-output model. In some cases the purchases needed to be decomposed into manufacturers (producer price) values, transportation, and trade margins. Thus, the purchase of supplies and materials for the construction of sets is valued as a combination of margins and the producer's prices of factor inputs such as cloth, paint, or wood products. Similarly, the patron expenditures had to be translated from the expenditure categories reported in Chapters II and III into the sectors used in the input-output model. This was accomplished in part by using estimates produced by the U.S. Bureau of Economic Analysis that report national level estimates of the relationship between consumer expenditure categories and values as measured in producer's prices. The sum of these two sets of expenditures information are considered as direct requirements in the input-output model.

The input-output model's multiplier structure translates the direct demands of patrons and arts, cultural and scientific organizations into total measures of impact. Two conceptions of these impacts are presented in this report. The first—the gross impacts—are based on aggregate expenditures of patrons and arts, cultural, and scientific organizations. The second—the "new money" impacts—are estimated by considering only that portion of the expenditure stream that accrues from outside the local economy. Data were not available to estimate the new money impacts at the state level, as we did not ask organizations participating in the survey to distinguish between purchases made outside of Washington State and purchases made in Washington State outside the Central Puget Sound region. Instead, it was only possible to estimate new money impacts at the county scale. If we were able to estimate new money impacts at the state scale they would actually be smaller than at the county scale, because a

significant portion of the new money impacts stem from Washington residents spending their income within the region, and at the state level these expenditures would not be considered new money.

Accuracy of the Results

The economic impact measures presented in this report should be considered as estimates. They are subject to measurement error from a variety of sources: incomplete coverage of the income of arts, cultural, and scientific organizations, errors made by patrons in estimating their expenditures, errors in the input-output model itself, and errors introduced in translating the raw data used in this study into the impact analysis results. In general, a conservative approach has been taken to the estimation of the results presented in this study. Although it is not possible to calculate a margin of error for the results presented in this study, they appear to be reasonable, and consistent with the results of similar studies.

DIRECT ECONOMIC IMPACTS: ARTS, CULTURAL, AND SCIENTIFIC ORGANIZATION EXPENDITURES

Impact analysis of this type depends upon good estimates of the economic activity levels of the industries under study. In this study we were fortunate to have almost 80% of the aggregate budgets covered by our surveys. This is a very high rate of coverage, and should be related to a relatively accurate estimate of direct regional economic effects. The digital approach to gathering cultural organization budgets yielded surveys with few arithmetic errors.

DIRECT ECONOMIC IMPACTS: PATRONS

The survey of patrons was conducted by the intercept method, which reduces dramatically self-selection bias in participation. Although it is not possible to present an estimate of the percentage of people asked to complete a survey form who did so, it is possible to say that 90% of the completed forms contained useable information on patron spending. An issue which arises with intercept measures of the type used in this study is whether the patrons can anticipate the level of expenditures that they will incur after they are interviewed, in relation to their visit to a cultural organization. Crosschecks between the results obtained here and with other studies lead us to believe that we obtained an accurate sample of patron expenditures (and related information), especially given the sample sizes achieved in the various disciplines.



APPENDIX 3

SURVEY FORM FOR ARTS, CULTURAL, AND SCIENTIFIC ORGANIZATIONS

ArtsFund Economic Impact Study 2015

- 2. Please enter a "0" if you have no activity related to a question. With a "0" we know you've considered the question. A blank cell looks like it was skipped over.

 3. Please provide information for the most recently completed operating year only.
- 4. Arts Service Organizations: If your organization is a commission or service organization, please DO NOT include funds you "pass-through" to cultural organizations. Include only information relating to the operation of your organization. That is, if your organization's total revenue is \$100,000 and you make grants of \$80,000 to other cultural organizations and use \$20,000 for your own operations, report only on the \$20,000 used for your operations.
- 5. Bold numbers in parentheses, (1) for example, indicate that further instructions for that section or line can be found at the bottom of the page. For most versions of Excel, holding your mouse over the indicated cell will also display the footnote.
- 6. Please do not alter the structure of this Excel workbook. This is critical for correct transfer of your information to the database used for impact analysis.
- 7. Some questions ask for information for the local area. Please consider King, Pierce, Snohomish and Kitsap Counties to be the local area.
- 8. If you have questions regarding the completion of this form or the economic impact study, please contact Graham Mills at 206.788.3048, or economic@artsfund.org.

Due date/submission instructions

Please submit completed survey by May 30th, 2015 (Wednesday) via email to Economic

Read this only if you need some prompting. To prevent losing your work, we recommend you immediately "save as" this file to a directory on your computer system (outside your email program). When you finish the survey, please attach the completed file to an email and send it to economic@artsfund.org with "Completed Financial Survey" in the address line.

This Study is Co-Sponsored by













NESHOLM FAMILY FOUNDATION



Additional Research and Support

Office of Arts & Culture, City of Seattle Snohomish County Arts Commission **Tacoma Arts Commission**

Association of King County Heritage Organizations

ArtsFund 10 Harrison Street, Suite 200 Seattle, WA 98109 206 281-9050 P 206 494-7415 F www.artsfund.org



State	e:	Zip:
E-Ma	il:	
Note:	base all information on F	Y you give here:
Most recent	ly completed fiscal year -	ending: 1/0/00
		(mm/dd/yy)
E. Music	7 Th	9.Interdisciplinary
		10. Other
o. Science	o. visuai	To. Other
For FY ending:		
1/0/00		
<u>'</u>		
0		
	E-Ma Note: Most recent 5. Music 6. Science	E-Mail: Note: base all information on F Most recently completed fiscal year - 6 5. Music 7. Theater 6. Science 8. Visual



OPERATING INCOME (1)			
ESTIMATES ARE ACCEPTABLE!	NOTE: Report operational activites	only (see Note "1" of Footnotes).	
Earned Income:			
	For FY ending:	% Outside	
	1/0/00	Local Area	
Box Office/Admissions (incl. revenues from season ticket	s, etc.) (2)	<u> </u>	
uition/Workshops		<u> </u>	
Retail/Wholesale Sales		<u> </u>	
Other earned income (touring, rents, royalties, etc.)			
nterest			
Total Earned Income	0	#DIV/0!	
Santributed Income.			
Contributed Income:			
Report only operational activity. Do not include tempora			
	For FY ending:	% Outside Local Area	Number of Contributor
	1/0/00	Local Area	Contributor
Corporations		<u> </u>	
Foundations		1000	
Federal Government (100% outside local area)		100%	
State Government (100% outside local area)		100%	
County Government			
City Government			
ndividuals (zoos, museums, incl membership rev if dedu	ctible) (2)		<u>L</u>
Benefits / Galas / Guilds			
n-Kind contributions (exclude non-prof. vols.) (3)			
Misc. contributions			
Total Contributed Income	0	#DIV/0!	
Total Operating Income	0	#DIV/0!	
Footnotes for Page 2			
1 Report only operational activity. Do	not include any temporarily or permane	ently restricted gifts. If an	y previously
		do thom in the appropria	to revenue
restricted gifts are released as time	or purpose requirements are met, inclu-	de tiletti iti tile appropria	te revenue
restricted gifts are released as time category.	ues from memberships if memberships		

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Page 3 of 5

Fiscal year ends: 1/0

For the purposes of this economic impact study, general operating expenses are measured in two categories: 1) Labor-related expenses for your employees (or non-contract personnel - *entered on this page*), and 2) other operating expenses (which include contract personnel - *entered on page 4 of 5*). Employees may be paid benefits, or have deductions from earnings for purposes such as income tax, while contract employees are only paid an agreed upon sum for their services.

EMPLOYEE EXPENSES: enter information on contract workers next page (1)

Note: enter information on this page ONLY for persons you consider to be direct employees. Enter information on contract workers on page 4.

1. In columns A and B, please enter your employee expenses for administrative and other personnel and the percentage of these payments which were made to residents outside the local area for the reported FY. Include **ESTIMATES ARE ACCEPTABLE!**

employee compensation which you consider to be to direct employees only; report payments to individuals and firms you contract with on page 4. In column C, report amounts you pay in employment taxes.

- 2. In column D enter the number of people you consider to be full-time employees. For the purposes of this survey, we consider a full-time employee to be an individual employed approximately 40 hours per week year

3. In column E report how many people you consider to be part-time employees. This includes all employees not meeting the above definition of full-time employees. Enter head count only, no decimals or fractions.

4. In column F please enter the total number of hours you estimate are worked by all part-time employees in your organization for the reported FY.

(NOTE:

	Α	В	C	D	Е	П	G	Ŧ
Report activity for Most Recent FY)	Salaries,	% of \$'s spent	Employment	Number of	Number of	Total est. hours	Work Study/	Number of
	Benefits	residing outside	Taxes (2)	Full Time	Part-Time	all part-time	Interns	Volunteers
	for FY	Local Area		Employees	Employees	employees for FY		
	for full- and				(Headcount)			
	part-time							
	employees							
Administrative Employees	-		-	-	-	-	-	-
Other Employees	-		-	-	-	-	-	-
0 Please estin	nate the numbe	Please estimate the number of hours contributed by the volunteer personnel you identified in Col. H above	d by the volunteer	personnel you ic	entified in Col. H	above		
0 Please ente	r number of pe	Please enter number of people listed above who work for your organization under a union contract.	o work for your org	anization under	union contract.			

Footnotes for Page 3

- Report only operational activity (programming, administration etc.) on this page. Exclude contract personnel; enter contract personnel information on page 4
- This should include the total of all employment taxes (e.g. social security, Medicare, employment security and labor & industries)



For the purposes of this economic impact study, general operation contract personnel - enter on page 3 of 5), and 2) other of	perating expenses (which include co	ategories: 1) labor-related expenses for your nate of this page).	ur employees (or
00 NOT report on endowments, capital projects or other non-op 00 NOT report on debt service and interest payments; those do ESTIMATES ARE ACCEPTABLE!			
CONTRACT PERSONNEL			
	1/0/00		stimated total urs worked by
Total Contract Personnel (not employees)	Total Amount Paid		tract personnel
OPERATING EXPENSES (1)			
		% of \$	
Services	\$ for FY ending: 1/0/00	Outside Local Area	
Marketing expenses	170/00		
Press and public relations			
Photographic/art services			
Banking			
nsurance			
Accounting, auditing			
Transportation			
odging			
Food/beverage services			
Set/costume/exhibit rental			
Equipment rental			
Hall rental			
Office and work space rental			
Royalties			
Other services:			
please specify)			
Subtotal Services	0	#DIV/0!	
Utilities & Postage			
Telephone			
Postage			
Other utilities			
Subtotal Utilities & Postage	0	#DIV/0!	
Other Goods & Services			
Printing of programs etc.			
Exhibit/set materials			
Production materials			
Supplies			
Other goods & services			
Subtotal Other Goods & Services	0	#DIV/0!	
Taxes (2)			
Taxes (2) Sales tax			
3&O tax			
Property tax			
Other taxes:			
please specify)			
Subtotal Taxes	0	#DIV/0!	
Total Operating Expenses (except labor - page 3)	0	#DIV/0!	
	U	11DI 1/U:	
NON-Operating Expenses and Information			
Most recent year capital improvement expenses	\vdash		
Current balance of endowment			

Do not include employment taxes here. Employment taxes should be included as part of your labor costs on page 3.

2015 ArtsFund	Economic In	ipact S	tudy
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Page 5 of 5

Student demographics

ESTIMATES ARE ACCEPTABLE!

Please report below the **number** of free and discounted admissions for K-12 students whom your organization serves either at your facility or at programs your organization takes into the schools or other spaces.

Please enter estimated percentages of both free student admissions and discounted student admissions for 1) income indicators, 2) ethnicity and 3) place of residence.

For FY ending: 1/0/00	
	Number of Number of free discounted
	admissions admissions
Total student attendance K-12 only	
· · · · · · · · · · · · · · · · · · ·	
	Enter Enter
	percent of percent of
	free discounted admissions
	below below
1) Students' family income indicators	
On free lunch program	
On reduced-cost lunch program	
Not on lunch program	
Don't know	
Total this section (to equal 100%)	0% 0%
2) Ethnicity	
Caucasian/White	
African American/Black	
Asian/Asian American	
Hispanic Origin	
Native American/Inuit/Aleut	
Other	
Don't know	
Total this section (to equal 100%)	0% 0%
rotan timo oconioni (to oquan 10070)	
3) Place of students' residence	
3) Place of students' residence	
3) Place of students' residence Your city	
3) Place of students' residence Your city Your county outside your city	
3) Place of students' residence Your city Your county outside your city Washington outside your county	



APPENDIX 4

SURVEY FORM FOR PATRONS



Sandy McDade

Board Chair

Mari Horita

President and CEO

Dear Cultural Organization Patron,

Cultural organizations in the Puget Sound region make important contributions to the vitality of our communities and to our economic prosperity. To measure the economic impact of cultural activity, we ask you to take a few minutes to complete this survey. Your anonymous answers will enable us to update our comprehensive economic impact study of the arts.

Thank you for your time, your cooperation and your support of cultural activities in the Puget Sound region.

Economic Impact Study of Cultural Activity in the Puget Sound Region

Study conducted by: GMA Research, Bellevue, Washington &

Dr. William B. Beyers, University of Washington

Commissioned by: ArtsFund

This Report is Co-Sponsored by:













NESHOLM FAMILY FOUNDATION



Additional Research Support from:

4Culture Seattle Office of Arts & Culture Snohomish County Tacoma Arts Commission

Arts Commission

P.O. Box 19780, Seattle WA 98109 206 281 9050 www.ArtsFund.org

PATRON SURVEY This questionnaire will provide very important information about patrons of cultural activities in the Puget Sound region. Please take a few minutes to fill out all three pages of this brief questionnaire! For the purposes of this survey, cultural organizations refer to science centers, zoos, aquariums, art and history museums, theatres, symphonies, dance organizations, etc. Including yourself, how many people are in your party? Was the primary reason for your trip today/tonight to attend this performance/exhibition? No If no, what was the primary reason for your trip? 3. Please estimate the total expenditures made by your party for each of the following. Include only those expenditures you would attribute to attending today's/tonight's performance/exhibition. (One person should estimate expenditure for the entire party.) Tickets/admissions Souvenirs and gifts Parking fees Bus/ferry/light rail/taxi costs Auto travel costs (gas, rentals) Food/beverages before or after event Food/beverages at the event Entertainment before or after event Lodging/accommodation costs Air travel costs Child care/baby-sitting Other costs (SPECIFY BELOW) How often do you attend cultural performances/exhibitions? Once a month Weekly Once or twice a year More than twice a year 5. How far are you willing to travel to attend a cultural event? ☐Less than 5miles ☐5-10 miles □2029 miles \square >30 miles ☐11-19 miles What was your main source for learning about the cultural activity you are attending today? (Please check only

Please go to the next page of this questionnaire.

☐ radio

Other:

website

blog

social media

 $\Box TV$

□newspaper

☐Fourism organization

☐friend/family

☐ mail



	Please go to the next page of this questionnaire.		
12.	□ Other, Please describe: □ □ □ □ □ □ □ □ □		
1.	Where are you currently most likely to go for cultural activities? Check all that apply. Formal Venues Museums or Galleries Open-air Venues or Parks Informal Areas (e.g. businesses, storefronts) Community Facilities Art Schools Not Sure		
10.	Please describe the importance of culture to the identity of this region.		
).	Please describe the importance of cultural activities to you and your life.		
	In-person attendance:		
8. Over the past 3 years, how has your mode of engagement in cultural activity changed?			
	Has your spending on cultural activities: Increased Stayed the same Decreased If it has changed, why?		
	Has your attendance at cultural activities:		

Important	o			Very			
15 Tf way live	2 3	□ 4 □ 5	76	Important			
						Counties), how important was t	he
cultural lif Not at All	e in this re	gion in your deci	sion of w		vork:		
Important	2	∟ 4 」 5	⊿ 6	Very Important ∟7			
	40.00						
	•	ve you lived in the	_				
□N/A				L 10-19	-29 ∟ 30)-39	」>5
17. Are you:	Γ	Male		Female	_		
18. Your age:		19 or younger 20-24		35-44 45-54	Г	65-74 75 or older	
	L	25-34	L	55-64			
19. Please ind	cate your	highest level of e	ducation	completed:			
	Г	High school dip	oloma or	equivalency	Γ	Graduate degree	
	L	College or voca	tional/te	chnical degree	L	Post-graduate degree	
	L	Four-year colles	ge/unive	rsity degree			
20. Please ind	cate your	household incom	e:				
	Г	Under \$20,000		Г	\$75,000)-\$99,999	
	Ĺ	\$20,000-\$39,999	9	Ĺ		00-\$124,999	
	L	\$40,000-\$59,999	9	L	\$125,00	00-\$249,999	
		\$60,000-\$74,999	9	Γ	Over \$	250,000	
21. What is yo	ur zip cod	le?					
22. How man	y people a:	re currently living	in your	household, inclu	ding yourse	elિ?	
23. Race (chec	k all that a	apply):					
	∟ Afri	can American/Bl	ack		L Cau	casian/White	
		nn/Asian America				er (Please specify):	
	☐ Hisp	panic Origin			□ Pref	fer not to answer	
	□ Nat	ive American/Int	.it/Aleut				



APPENDIX 5

ARTSFUND ECONOMIC IMPACT STUDY MEASURES SUMMARIZED (\$2014)

			KING COUNTY		
	1992	1997	2003	2009	2014
Vital Stats					
# Cultural Orgs. Included	142	160	219	283	236
Org. Income - Aggregate (\$millions)	144.9	211.81	319.34	457.61	453.60
Org. Expenditures - Aggregate (\$millions)	143.4	209.30	314.15	450.77	438.70
Volunteers	14,000	18,848	16,789	42,327	24,793
Productions/Exhibits	NA	3,244	8,440	5,709	9,031
Aggregate Impacts					
Aggregate Sales Impacts (\$millions)	308.25	498.87	1,086.45	1,718.53	1,783.71
Total Jobs Created (full & part time)	8,853	12,839	23,166	27,336	29,276
Labor Income Impacts (\$millions)	163.50	251.90	497.84	802.08	793.48
Tax Impacts - Aggregate (\$millions)	21.77	35.40	40.25	75.92	81.96
Patron Spending- Aggregate (\$millions)	156.6	300.60	317.54	692.76	574.40
Direct Jobs Created	6,629	9,587	14,228	14,573	16,586
New Money Impacts					
New Money Sales Impacts (\$millions)	69.7	147.15	273.35	747.57	702.69
New Money Total Jobs Created	1,790	3,172	4,822	10,515	9,730
New Money Labor Income Impacts (\$millions)	36.3	75.31	119.42	330.17	291.29
Patron Spending- New Money (\$millions)	37.8	130.83	134.84	398.24	335.80
Expenditures					
% Budget Spent on Employee Expenses	48%	44%	47%	51%	54%
% Budget Spent on Operating Expenses	52%	56%	53%	49%	46%

KING COUNTY

	1992	1997	2003	2009	2014
Income					
Earned Income	48%	62%	49%	55%	57%
Contributed-Government	15%	7%	6%	12%	12%
Contributed-Individual	11%	9%	17%	14%	14%
Contributed-Corporate	8%	5%	5%	4%	3%
Contributed-Foundation	4%	3%	4%	4%	5%
Contributed-Other	14%	14%	18%	11%	9%
Attendance					
Total Attendance	3,925,750	5,146,395	6,790,357	10,493,403	11,405,582
# of Memberships Sold	NA	99,479	111,988	178,464	182,764
# of Full or Partial Subscriptions Sold	NA	195,674	207,666	216,621	147,504
Season Ticket Visits / Membership Visits	968,209	1,343,885	1,632,795	2,189,294	2,001,721
Single Ticket / Admission Visits	1,884,197	2,097,139	2,714,206	4,763,615	4,650,187
Student Admissions*	295,000	394,196	715,418	1,043,357	1,110,649
Caucasian	NA	NA	60%	60%	45%
Of Color	NA	NA	40%	40%	55%
Discounted Senior Admissions	110,000	67,451	166,175	192,980	199,348
Patrons Served with Disabilities	30,924	67,404	80,089	93,271	43,138



APPENDIX 6

ARTSFUND BOARD OF TRUSTEES AND STAFF (2014-2015)

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& General Counsel (retired)
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DLA Piper LLP

Partner

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Getty Images
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Puget Sound Business Journal

Publisher

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Scott Redman

Sellen Construction

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Stephen P. Reynolds

PreferWest LLC

Chief Sustainability Officer

Puget Sound Energy (retired)

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Comcast

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Community Volunteer

Mary E. Snapp

Microsoft Corporation

Corporate Vice President & Deputy

General Counsel for Productions &

Services Legal & Corporate Affairs

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Century Link

President, West Region

Karen Thomas

Gensler

Principal, Managing Director

Nancy Ward

The World Justice Project

Chief Engagement Officer

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Director of Finance & Operations

Annemarie Scalzo

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Andrea Blanken

Director of New Business Development

Krina Turner

Development Manager

Andrew Golden

Program, Advocacy & Operations Coordinator

Joseph DeNatale

Project & Communications Coordinator

Rachel Porter

Administrative Coordinator & Board Liaison

Rebecca Wallis

Database Coordinator

Chantilly Chiles

Development Assistant



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