



# COSTS AND REVENUE

June 13, 2017 Energy and Environment Committee Meeting

Tony Kilduff, Council Central Staff

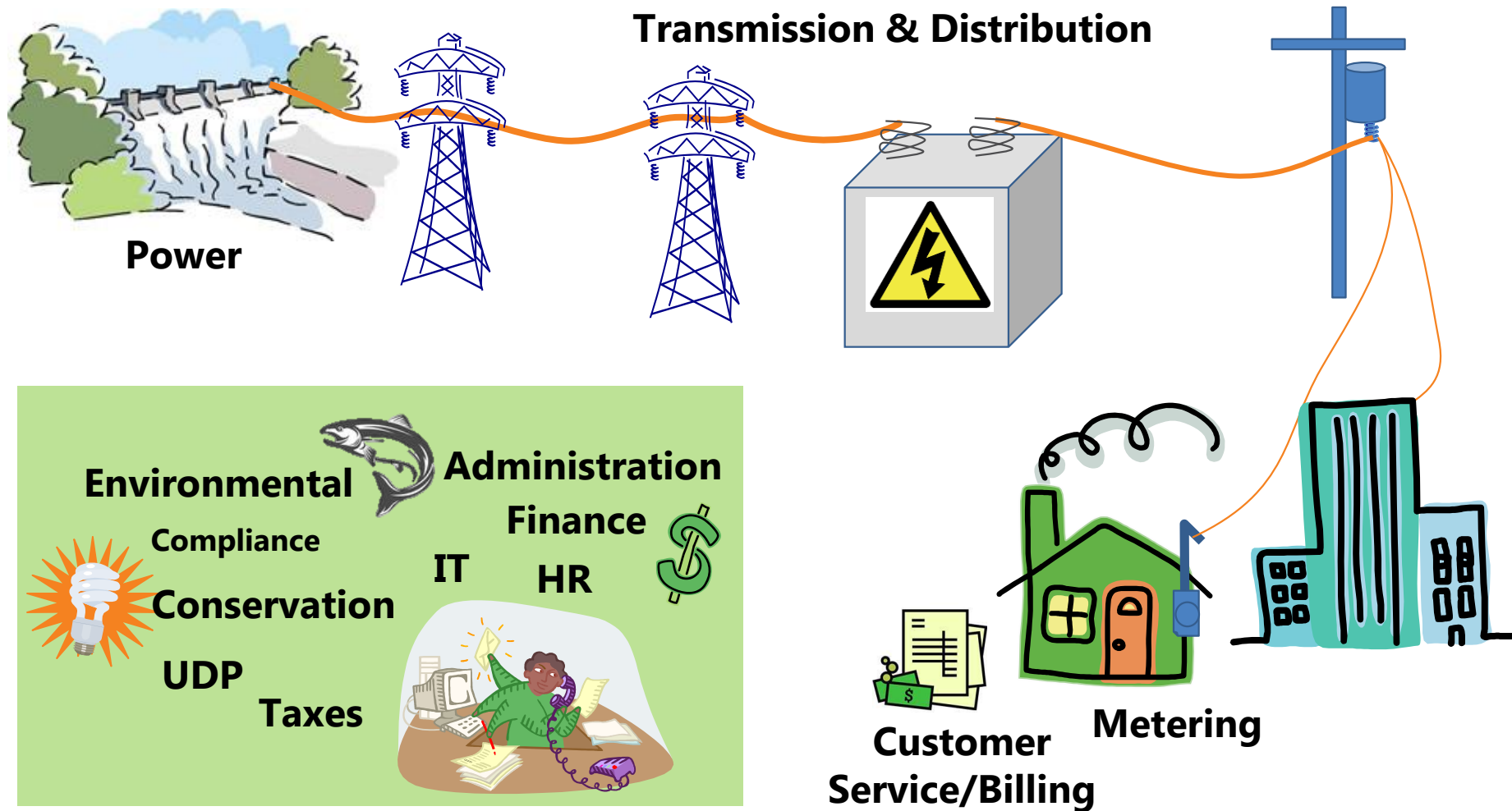
Kirsty Grainger, City Light Finance Director

# AGENDA

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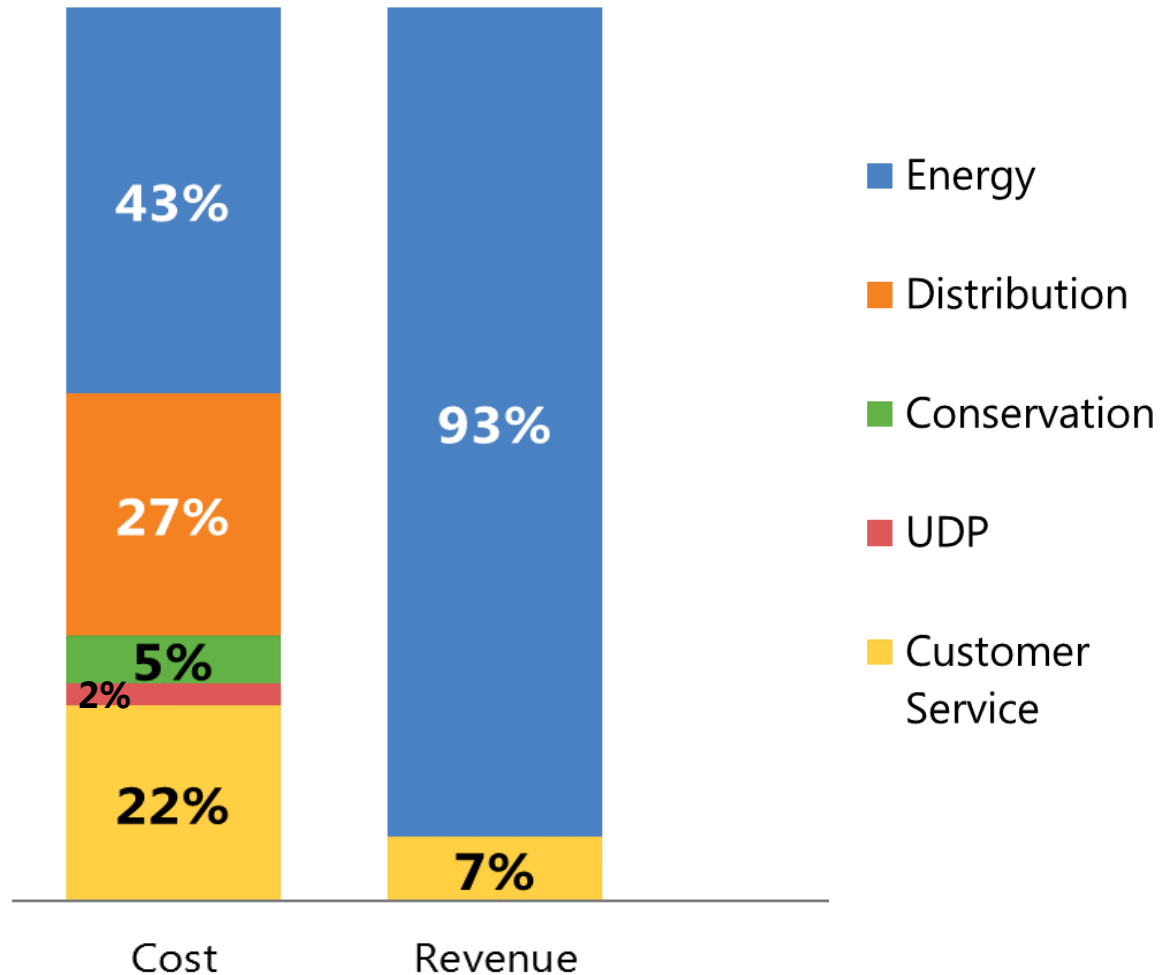
- Last time: declining retail sales, \$133M shortfall
- Today: costs and revenue
- Future presentations:
  - Retail sales forecast improvements
  - Options for stabilizing revenues
    - True-up mechanisms
    - Rate design
  - Electrification (revenue) opportunities

# ELECTRIC SERVICE



# COSTS VS REVENUE

Residential Service Cost vs Rate Revenue





# RESIDENTIAL RATE STRUCTURE

Residential City*	
Base Service Charge	16.61 ¢/day ~\$5/month
First Block** (\$/kWh)	7.82 ¢/kWh
End Block (\$/kWh)	13.20 ¢/kWh

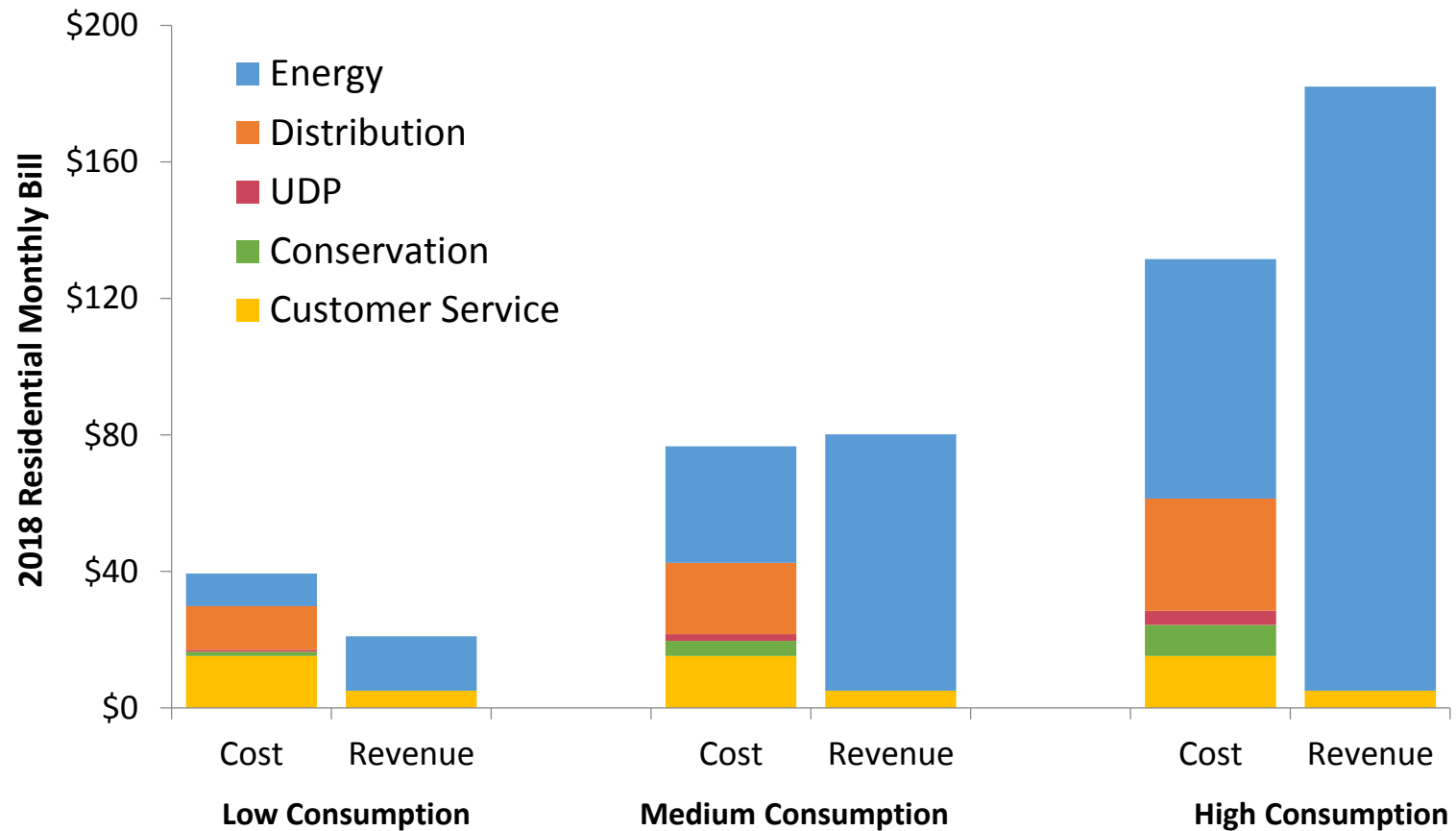
*\*2017 rates with 1.5% RSA surcharge*

*\*\* First block kWh: 480 winter, 300 summer*

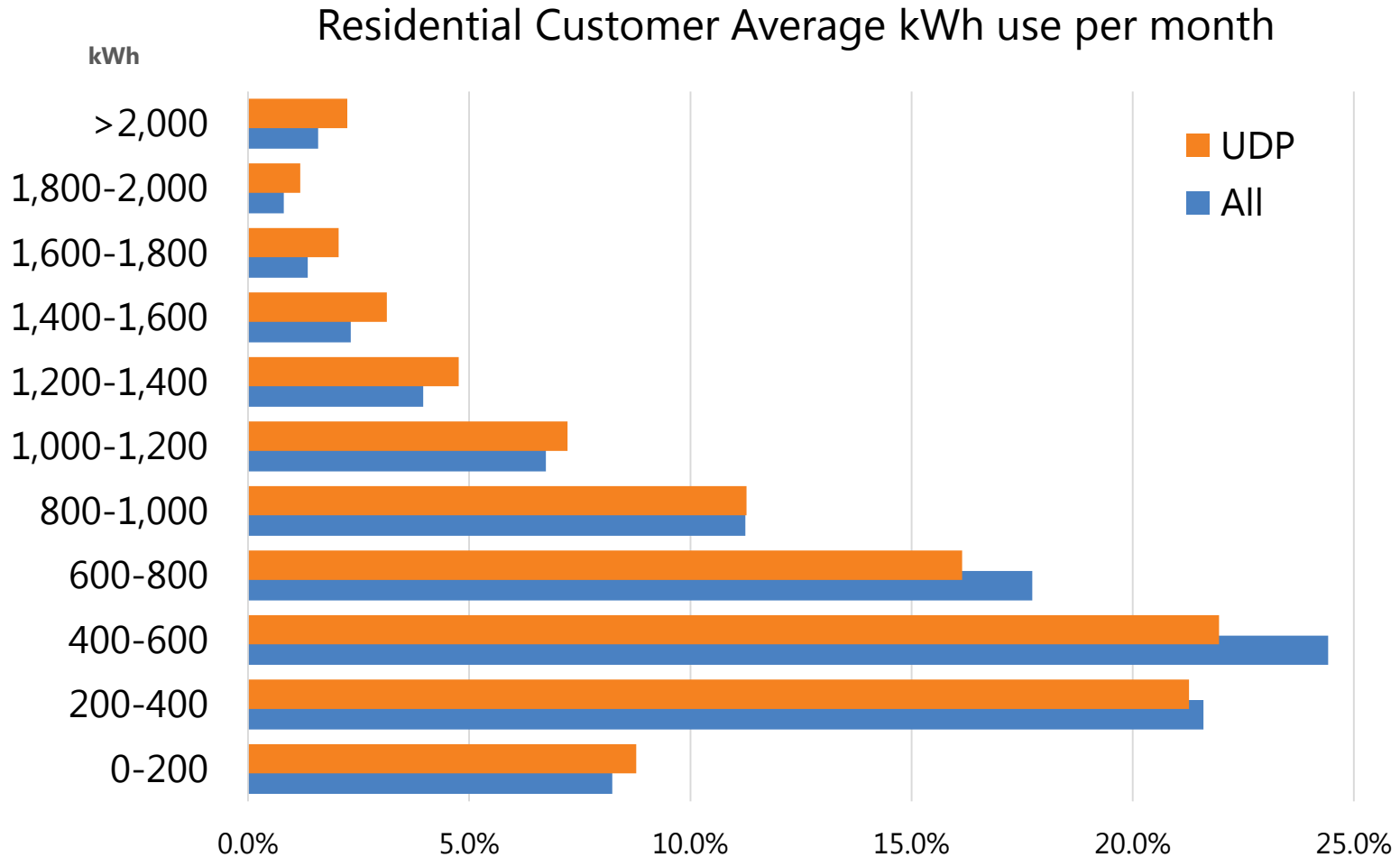
Reminder: Rates are set to generate just enough revenue to recover costs.

# COST AND RECOVERY

## Cost of Service and Cost Recovery

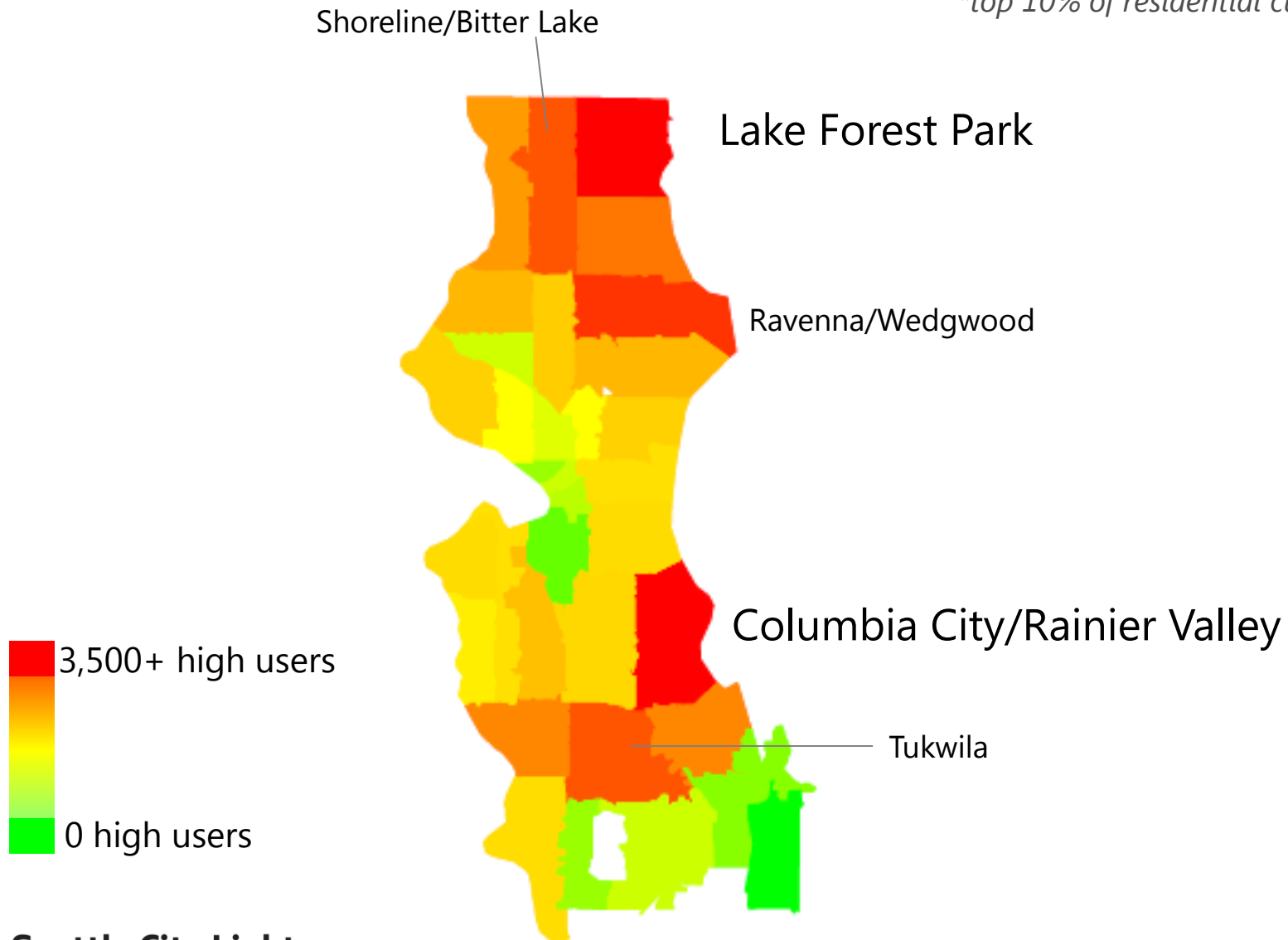


# RESIDENTIAL CUSTOMER USE PROFILE



# WHERE ARE THE HIGH\* USERS?

*\*top 10% of residential customers*





# REVENUE IMPACT OF EFFICIENCY

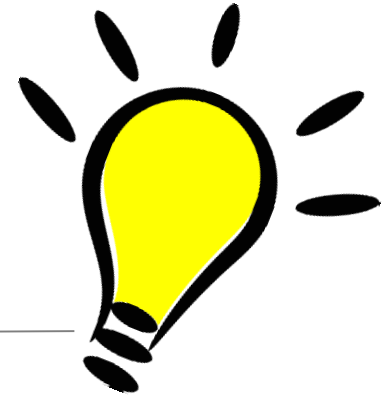
13¢ /kWh residential rate

- 2¢ /kWh wholesale price

- 1¢ /kWh taxes

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10¢ /kWh cost not recovered



- Gap between retail rate and wholesale market value has widened, amplifying revenue recovery impact of each kWh (not) sold.
- Better forecasting will help, but won't completely solve revenue volatility problem.



# INCREASING PER-CUSTOMER CHARGES

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Why people like this idea:

- More bill/revenue certainty
- Spreads fixed costs more evenly

Why people dislike this idea:

- Lower price incentive for conservation
- Longer pay-back for solar installation
- Impacts for low use ( $\neq$  low income) customers

# TAKEAWAYS

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- Electric service more than just electricity
- Flat/declining retail sales
  - Revenue uncertainty/shortfalls
  - Rate pressure
- Future discussion: rate policy options
  - Rate design
  - True-up mechanisms





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affordable,  
reliable, and  
environmentally  
responsible  
electricity services.



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