




# City of Seattle Boards & Commissions Notice of Appointment

<b>Appointee Name:</b> <p style="text-align: center;">Doris W. Koo</p>		
<b>Board/Commission Name:</b> <p style="text-align: center;">Pacific Hospital Preservation &amp; Development Authority</p>		<b>Position Title:</b> <p style="text-align: center;">Member</p>
<input checked="" type="checkbox"/> <b>Appointment</b> OR <input type="checkbox"/> <b>Reappointment</b>		<b>Council Confirmation required?</b> <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
<b>Appointing Authority:</b> <input type="checkbox"/> Council <input type="checkbox"/> Mayor <input checked="" type="checkbox"/> <b>Other: King County Executive</b>	<b>Date Appointed:</b> 1/30/2019	<b>Term of Position: *</b> <del>1/30/2019</del> 1/01/19 <i>lep</i> to 12/31/2021
<b>Residential Neighborhood:</b>	<b>Zip Code:</b>	<b>Contact Phone No.:</b> [REDACTED]
<b>Background:</b> Ms. Koo is being appointed to the PHPDA Governing Council to replace Lydia Assefa-Dawson, whose term has expired. Ms. Koo is being appointed to a 3-year term (1-30-19 to 12/31/2021).  Ms. Koo is the owner/principal of Doris Koo Enterprises, a community development business in the State of Washington. She is currently working with the Yesler Community Collaborative as a Principal Consultant. This appointment represents Ms. Koo's second appointment - was originally a mayoral appointee in 2015.		
<b>Authorizing Signature (original signature):</b>		<b>Appointing Signatory:</b>  <p style="text-align: center;">Dow Constantine King County Executive</p>

FILED  
 CITY OF SEATTLE  
 19 FEB -5 AM 11:11  
 CITY CLERK

\*Term begin and end date is fixed and tied to the position and not appointment date or appointee.  
August 30, 2016

## **DORIS W. KOO**



### **EXPERIENCE**

#### **May 2014 to present**

Yesler Community Collaborative, Seattle, Washington  
Executive Director

Led the planning and start-up of Yesler Community Collaborative, a Washington State nonprofit organization that brings together partners and residents to promote the collective voice, vibrancy and sustainability of the Yesler neighborhood and surrounding communities. Since launching in June, YCC has raised \$700,000 and is currently putting the activities of residents and more than 50 partners from the education, health care, housing, business, arts, conservation, government and philanthropic sectors into a strategic framework to identify shared interests, needs and opportunities for coordination.

#### **January 2001 to December 2013**

##### **Enterprise Community Partners, Columbia, Maryland**

Served in a variety of executive roles including that of president and CEO. Enterprise Community Partners is a leading national nonprofit specializing in affordable housing development and finance, advocacy and community development. Since 1982, Enterprise has raised and invested nearly \$16 billion in equity, grants and loans to help build or preserve nearly 320,000 affordable rental and for-sale homes to create vital communities and more than half a million jobs nationwide.

##### **January 2011 – December 2013: Senior Advisor**

- Serve as strategic advisor to the Enterprise leadership team.
- Lead the newly created Enterprise Advisors as its founding president. Enterprise Advisors utilizes a national network of seasoned practitioners to provide “go-anywhere” strategic consulting and technical assistance to local governments, civic leadership and nonprofit partners.

##### **January 2007 – December 2010: President and Chief Executive Officer**

- Led the organization through a planned transition from long-time chairman and chief executive officer F. Barton Harvey III.
- Worked with board leadership on board recruitment and succession planning, including setting term limits, enhanced committee structures and other governance issues.
- Developed and began implementation of five year strategic plan (2009-2013).

- Guided organization through the deepest housing and financial crises in a generation to continue providing capital, policy and program solutions to our nation's underserved communities.

2006 – 2007: Executive Vice President

2002 – 2005: Senior Vice President

2001 – 2002: Vice President, Western Region

**February 1994 to January 2001**  
**Seattle Housing Authority, Seattle, Washington**

1998 – 2001: Deputy Executive Director

1994 – 1998: Director of Development

- Led four successful and award-winning HOPE VI redevelopment efforts in Seattle, Washington. Secured \$135 million in federal grants to leverage \$800 million in public and private development capital; produced and preserved 4,500 affordable homes for families and individuals earning at or below 50 percent area median income.
- Oversaw municipal bond financing and asset and portfolio management.

**September 1992 to January 1994**  
**Fremont Public Association, Seattle, Washington**  
 Senior Housing Developer

- Assembled financing and managed affordable housing development pipeline totaling \$30 million. Projects included service-enriched housing for homeless and special needs residents.

**September 1984 – June 1992**  
**Asian Americans for Equality, New York, New York**

Founding Executive Director

- Transformed Asian Americans for Equality from an all-volunteer, community-based grassroots organization into the largest owner and developer of low-income housing in New York City's Chinatown and Lower Eastside.
- Created local community development financial institutions (CDFI) to provide low-cost lending capital to small businesses and homeowners.
- Built organizational infrastructure, board capacity and a professional staff to sustain and amplify the organization's founding mission and values.

**1981 – 1984**

**LaGuardia Community College, Long Island City, New York**

Director, Extended Day Program

- Coordinated evening degree program and expanded course offerings and support services for working adults.

## **EDUCATION**

University of Chicago, Chicago, IL

Master of Arts in Social Service Administration 1975

University of Wisconsin, Madison, WI

Bachelors of Arts in Sociology 1973

## **ADDITIONAL INFORMATION**

Board of Directors, AARP, 2014 - present

Board of Directors, Catalyst Community Developments Society, Vancouver, British Columbia, 2014 - present

Board of Directors, AARP Foundation, 2012 to 2014

Investment Committee, The Russell Family Foundation, 2011 – 2012

Washington State Infrastructure Financing Task Force, 2011

Founding board member, Emerald Cities Collaborative, 2008 – 2010

Board of directors, National Low Income Housing Coalition, 2007-2010

Founding board member, National Coalition for Asian Pacific American Community Development, 1999 -- 2001

# Pacific Hospital Preservation and Development Authority (PHPDA)

JANUARY 2019

9 Members: Pursuant to RCW 35.21.730 and Seattle Municipal Code 3.110, All subject to City Council confirmation, 3-year terms:

- 4 Mayor-appointed
- 4 Other Appointing Authority-appointed (specify): PHPDA Governing Council
- 1 King County Executive-appointed

## Roster:

*D	**G	RD	Position No.	Position Title	Name	Term Begin Date	Term End Date	Term #	Appointed By
3	F	1	1.	Member	Gloria Burton	01/01/18	12/31/20	1	Mayor
6	M	N/A	2.	Chair	Mike Heinisch	01/01/18	12/31/20	3	Governing Council
1	F	5	3.	Member	Doris W. Koo	1/1/19	12/31/21	1	KC Executive
6	M	7	4.	Member	Robert "Bob" Cook	1/1/19	12/31/21	1	Governing Council
6	F	2	5.	Member	Susan Crane	01/01/18	12/31/20	2	Mayor
2	M	N/A	6.	Member	Tony McLean	01/01/17	12/31/19	2	Governing Council
1	F	2	7.	Member	Sue Taoka	01/04/17	12/31/19	1	Mayor
3	F	3	8.	Member	Eleanor Menzies	12/31/15	12/31/18	2	Mayor
6	F	4	9.	Vice Chair	Nancy Sugg	12/31/16	12/31/19	2	Governing Council

## SELF-IDENTIFIED DIVERSITY CHART

			(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)		
	Men	Women	Transgender	Other/Unknown	Asian	Black/African American	Hispanic/Latino	American Indian/Alaska Native	Other (Specification Optional)	Caucasian/Non-Hispanic	Pacific Islander	Middle Eastern	Multiracial
Mayor		4			1		2			1			
Gov. Council	3	1				1				3			
Other		1			1								
<b>Total</b>	<b>3</b>	<b>7</b>			<b>2</b>	<b>1</b>	<b>2</b>			<b>4</b>			

## Key:

- \*D List the corresponding Diversity Chart number (1 through 9)
- \*\*G List gender, M = Male, F= Female, T= Transgender, U= Unknown, O= Other
- RD Residential Council District number 1 through 7 or N/A

Diversity information is self-identified and is voluntary.