

SEATTLE CITY COUNCIL

Legislation Details (With Text)

File #: Res 31931 Version: 2 Name:

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On agenda: 2/24/2020

Final Action: Ord. No.

Title: A RESOLUTION establishing a Watch List of large, complex, discrete capital projects that will require

enhanced quarterly monitoring reports for the 2020 calendar year.

Sponsors: Teresa Mosqueda

Indexes:

Attachments: 1. Summary and Fiscal Note, 2. Amendment 1 - Add Lake City Community Center (CM Mosqueda), 3.

Amendment 2 - Criminal Justice information System Projects (CM Herbold), 4. Amendment 3 - Smith Cove Park Development (CM Strauss), 5. Signed Resolution 31931, 6. Affidavit of Publication

Date	Ver.	Action By	Action	Result
2/28/2020	2	City Clerk	attested by City Clerk	
2/28/2020	2	Mayor	returned	
2/28/2020	2	Mayor	Signed	
2/27/2020	2	City Clerk	submitted for Mayor's signature	
2/24/2020	1	City Council	adopted	Pass
2/19/2020	1	Finance and Housing Committee	adopt as amended	Pass
2/10/2020	1	City Council	referred	
2/6/2020	1	Council President's Office	sent for review	
2/6/2020	1	City Clerk	sent for review	

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RESOLUTION	

A RESOLUTION establishing a Watch List of large, complex, discrete capital projects that will require enhanced quarterly monitoring reports for the 2020 calendar year.

WHEREAS, Seattle's Capital Improvement Program (CIP) identifies planned spending and revenues for City

capital projects during the upcoming six-year period; and

WHEREAS, updates to the CIP are adopted by the Seattle City Council ("Council") as part of the annual and supplemental budget process; and

WHEREAS, CIP oversight is a critical function of the Council; and

- WHEREAS, effective CIP oversight ensures transparent, accountable use of public dollars; and
- WHEREAS, the Council's ability to perform effective capital oversight is dependent on access to thorough information and the opportunity to review and process this information in a timely manner; and
- WHEREAS, City capital projects such as the Elliott Bay Seawall Project and the utilities' New Customer

 Information System cost millions of dollars over their original proposed budget and enhanced, timely reporting could have improved the Council's oversight by communicating potential project risks before the risks were realized; and
- WHEREAS, oversight for the 2018-2023 Adopted CIP was improved via Council and City Budget Office review of capital project development and delivery, including seeking information from and holding conversations with some of the major capital departments on their project management practices and contingency budgeting, and conducting meetings to jointly discuss capital project issues across departments; and
- WHEREAS, there is opportunity to improve CIP reporting and accountability to the Council and to use the Council's budgeting authority to improve financial oversight; and
- WHEREAS, the City benefits from effective Executive management controls and Council oversight for projects that have a significant financial, policy, or programmatic impact on the City and its residents; and
- WHEREAS, the Levy to Move Seattle Oversight Committee members sent a letter to the Mayor and the Council on August 23, 2018, recommending "regularly reporting on progress and challenges as projects move through their development process, especially as the true cost to deliver these projects comes into greater focus"; and
- WHEREAS, in November 2016 the Council adopted and the Mayor signed Resolution 31720 to "institute new rigor in capital project oversight that will increase appropriate and timely oversight and provide more transparency to the public," through, among other things, "[e]nhanced regular CIP reporting developed

- in conjunction with the City Budget Office, including but not limited to quarterly reports to the Budget Committee on project scope, schedule, or budget deviations"; and
- WHEREAS, in order to provide uniformity across City departments, and to communicate progress of projects during the budget process and in monitoring reports, City capital departments agreed to use common terminology identifying project stages; and
- WHEREAS, the City Council has imposed stage-based provisos for selected projects in the 2018 Adopted Budget, the 2019 Adopted Budget, and the 2020 Adopted Budget to allow spending of authorized appropriations only for specified activities unless and until the City Council passes future separate ordinances lifting such provisos; and
- WHEREAS, the City adopted Resolution 31853, establishing enhanced reporting requirements for the City's Capital Improvement Program projects and establishing the City's intent to use a stage-gate appropriation process for selected projects; and
- WHEREAS, the City adopted Resolution 31866, establishing a Watch List of large, complex, discrete capital projects that will require enhanced quarterly monitoring reports for the 2019 calendar year; and
- WHEREAS, on January 15, 2020, the Executive transmitted for Council's consideration a Proposed Watch List of projects requiring enhanced quarterly reports; NOW, THEREFORE,

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF SEATTLE, THE MAYOR CONCURRING, THAT:

Section 1. The Seattle City Council ("Council") establishes the following as the 2020 Watch List of capital projects as shown in Table 1:

Table 1: 2020 Watch List

	Dept	CIP Project ID	Project Title
A.	Department of Parks and Recreation (DPR)		Parks Central Waterfront Piers Rehabilitation

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В.	DPR	MC-PR-41040	Lake City Community Center
			Improvements
C.	DPR	MC PR 21005	Smith Cove Park Development
D.	Seattle City Light (SCL)	MC-CL- ZT8307	Alaskan Way Viaduct and Seawall Replacement - Utility Relocs
E.	SCL	MC-CL- YT7125	Denny Substation Transmission Lines
F.	SCL	MC-CL- YR8351	Pole Replacements
G.	Seattle Department of Transportation (SDOT)	MC-TR-C072	Alaskan Way Main Corridor
H.	SDOT	MC-TR-C040	Center City Streetcar Connector
I.	SDOT	MC-TR-C073	Overlook Walk and East-West Connections Project
J.	SDOT	MC-TR-C051	Madison BRT - RapidRide G Line
K.	SDOT	MC-TR-C028	S Lander St. Grade Separation
L.	SDOT	MC-TR-C013	Roosevelt Multimodal Corridor
M.	SDOT	MC-TR-C030	Northgate Bridge and Cycle Track
N.	SDOT	MC-TR-C042	Delridge Way SW - RapidRide H Line
O.	Seattle Public Utilities (SPU)	MC-SU- C3614	Ship Canal Water Quality Project
P.	SPU	MC-SU- C3806	South Park Stormwater Program
Q.	Seattle Information Technology Department	MC-IT-C6304	Criminal Justice Information System Projects

Section 2. The Council requests that the Mayor submit an enhanced quarterly report for each project on the 2020 Watch List in the manner and on the timeline described in Resolution 31853. The Council further requests that the Mayor continue to provide information as soon as practicable about these and other large, complex, discrete capital projects whenever significant budget, schedule, or scope risks are developing that may require Council decisions. Similarly, and consistent with Resolution 31853, the Council invites the Mayor to add any other projects to the 2020 Watch List through the course of the year and then to provide enhanced quarterly reporting for those other capital projects in order to enable the Council to make critical policy choices

- changing funding, adjusting scope, etc a	as early as possible and before identified risks	develop into actual
implementation challenges.		
Section 3. The Council intends to re	eview the enhanced quarterly reports and to de	termine whether and
how to stage Council approval of funding for	for each project on the 2020 Watch List.	
Section 4. The City Council anticipa	ates that the Finance and Housing Committee	(or successor
committee) will review the enhanced quarte	erly reports.	
Adopted by the City Council the	day of	, 2020, and signed by
me in open session in authentication of its a	adoption this day of	, 2020.
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	President of the City Counci	1
The Mayor concurred the	_ day of, 2020.	
		_
	Jenny A. Durkan, Mayor	
Filed by me this day of	2020	
Thed by the this day of _	, 2020.	
	Monica Martinez Simmons, City Clerk	_
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