



SEATTLE CITY COUNCIL

Legislative Summary

CB 119125

Record No.: CB 119125

Type: Ordinance (Ord)

Status: Passed

Version: 2

Ord. no: Ord 125474

In Control: City Clerk

File Created: 10/27/2017

Final Action: 11/28/2017

Title: AN ORDINANCE relating to contracting by the Human Services Department; adding a new Section 3.20.050 to the Seattle Municipal Code to provide that the Seattle Human Services Department utilize a results-based framework for designing human service investments; amending Section 3.20.030 of the Seattle Municipal Code to clarify the duties of the Director of the Human Services Department with respect to contracting for human services to carry out department programs; and adding a new Section 20.50.020 to the Seattle Municipal Code to exempt contracts for human services executed by the Director from provisions of Chapter 20.50.

Date

Notes:

Filed with City Clerk:

Mayor's Signature:

Sponsors: Herbold

Vetoed by Mayor:

Veto Overridden:

Veto Sustained:

Attachments:

Drafter: patrick.wigren@seattle.gov

Filing Requirements/Dept Action:

History of Legislative File

Legal Notice Published:

Yes

No

Ver- sion:	Acting Body:	Date:	Action:	Sent To:	Due Date:	Return Date:	Result:
1	City Clerk	10/27/2017	sent for review	Council President's Office			
	Action Text: The Council Bill (CB) was sent for review. to the Council President's Office						
	Notes:						
1	Council President's Office	10/27/2017	sent for review	Select Budget Committee			
	Action Text: The Council Bill (CB) was sent for review. to the Select Budget Committee						
	Notes:						
1	Full Council	10/30/2017	referred	Select Budget Committee			

Legislative Summary Continued (CB 119125)

- 1 Select Budget Committee 11/07/2017
- 1 Select Budget Committee 11/14/2017
- 1 Select Budget Committee 11/15/2017
- 1 Select Budget Committee 11/20/2017 pass as amended Pass
- Action Text:** The Committee recommends that Full Council pass as amended the Council Bill (CB).
- Notes:**
- In Favor: 8 Member Bagshaw, Member González , Member Harrell, Member Harris-Talley, Chair Herbold, Vice Chair Johnson, Member Juarez, Vice Chair O'Brien
- Opposed: 1 Member Sawant
- 1 Full Council 11/20/2017 passed Pass
- Action Text:** The Council Bill (CB) was passed by the following vote, and the President signed the Bill:
- In Favor: 8 Councilmember Bagshaw, Councilmember González , Council President Harrell, Councilmember Harris-Talley, Councilmember Herbold, Councilmember Johnson, Councilmember Juarez, Councilmember O'Brien
- Opposed: 1 Councilmember Sawant
- 2 City Clerk 11/22/2017 submitted for Mayor
Mayor's signature
- 2 Mayor 11/22/2017 Signed
- 2 Mayor 11/28/2017 returned City Clerk
- 2 City Clerk 11/28/2017 attested by City Clerk
- Action Text:** The Ordinance (Ord) was attested by City Clerk.
- Notes:**
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CITY OF SEATTLE

ORDINANCE 125474

COUNCIL BILL 119125

AN ORDINANCE relating to contracting by the Human Services Department; adding a new Section 3.20.050 to the Seattle Municipal Code to provide that the Seattle Human Services Department utilize a results-based framework for designing human service investments; amending Section 3.20.030 of the Seattle Municipal Code to clarify the duties of the Director of the Human Services Department with respect to contracting for human services to carry out department programs; and adding a new Section 20.50.020 to the Seattle Municipal Code to exempt contracts for human services executed by the Director from provisions of Chapter 20.50.

WHEREAS, the Human Services Department (HSD) implements a Results Based Accountability™ (RBA) framework to design grant programs, establishing six desired results for the City’s investments in human services; and

WHEREAS, the six desired results serve as a basis for identifying specific strategies and activities deployed to achieve the desired results; and

WHEREAS, the providers who are selected by the City to implement these strategies and activities have specific outcomes that measure the quantity, quality, and most importantly, the impact of strategies and activities in achieving the desired results; and

WHEREAS, racial and gender equity is the lens by which HSD uses the RBA framework to support just and thriving communities that improve disparate outcomes in economic success and security, housing, employment, and health; and

WHEREAS, to address racial and gender equity, the City’s investments in human services must focus on having a measurable impact on identified disparities, including evaluating and addressing institutional policies and practices that undermine the achievement of racial and gender equity goals; and

1 WHEREAS, since 2014, HSD has been implementing RBA in designing its programs and has
2 incorporated RBA into 77 percent, or \$50.5 million, of its current investments; and

3 WHEREAS, the Mayor and the City Council affirm HSD's commitment to RBA to ensure the
4 City's investments in human services achieve the desired results; and

5 WHEREAS, the Mayor and the City Council recognize that performance standards for human
6 service programs shall use strategies and data that take into consideration the needs for
7 specific communities, including but not limited to racial, ethnic, gender, and cultural
8 groups. This consideration is intended to support innovative and effective community-
9 based solutions; and

10 WHEREAS, the Mayor and City Council acknowledge that the effects of policies, for example
11 "No Child Left Behind" and other examples of performance-based funding in public
12 education, can, without due care, create unintended consequences while achieving
13 conformity with identified funding criteria that actually decrease the quality and
14 effectiveness of the work performed; and

15 WHEREAS, the Mayor and the City Council find that some of the problems that most urgently
16 demand human service solutions involve working with populations that experience
17 systemic and structural marginalization, and require more resources per person to
18 accomplish program goals; and

19 WHEREAS, the Mayor and the City Council find that programs working effectively to address
20 systemic and structural barriers must not be burdened or discouraged by results-based
21 contracting; NOW, THEREFORE,

22 **BE IT ORDAINED BY THE CITY OF SEATTLE AS FOLLOWS:**

1 Section 1. A new Section 3.20.050 of the Seattle Municipal Code is added to Subchapter
2 I of Chapter 3.20 as follows:

3 **3.20.050 Contracts for human services**

4 A. The Human Services Department (Department) shall make investments in human
5 services programs using a Results Based Accountability™ (RBA) framework to meet six desired
6 results:

- 7 1. All youth living in Seattle successfully transition to adulthood;
- 8 2. All people living in Seattle are able to meet their basic needs;
- 9 3. All people living in Seattle are sheltered;
- 10 4. All people living in Seattle experience moderate to optimum health conditions;
- 11 5. All people living in Seattle are free from violence; and
- 12 6. All older adults living in King County experience stable health and are able to
13 age in place.

14 B. The Department shall make investments in human services programs using a
15 competitive process, such as a request for proposal (RPP) or request for qualifications (RFQ), to
16 award contracts designed to achieve one or more of the six desired results through an RBA
17 framework as follows:

18 1. Investment decisions shall be made in intervals of four years or less and include
19 specific, measurable performance indicators that reflect a commitment to addressing racial and
20 gender disparities.

21 2. When designing strategies for human services programs and contracts for
22 competitive bidding, the Department shall ensure such strategies are informed by evidence-based
23 practice or culturally responsive research with experimental evidence. The Department shall also

1 include selection criteria that are focused on awarding contracts for programs that are informed
2 by such evidence in support of their effectiveness and for which specific and measurable
3 outcomes have been established. Culturally responsive research is systematic and responsive
4 inquiry that is cognizant of, understands, and addresses the cultural context in which the research
5 takes place. This research entails the inclusion of stakeholder perspectives in designing the study,
6 developing the measures, interpreting the data, and disseminating the findings.

7 C. The Director may modify or waive the requirements of subsection 3.20.050.B in any
8 of the following circumstances:

9 1. If necessary to comply with any federal, State, County, or other funding source
10 requirement;

11 2. If a specific program or contracting party is identified in the budget process;

12 3. If the Director determines that an emergency exists that requires immediate
13 contracting for services, or determines that a specific program or service is only available from a
14 sole source, provided that the Director, or the Director's designee, shall document in writing the
15 facts that support the determination; or

16 4. If the Director determines that a new or innovative program exists, subject to
17 appropriation authority.

18 D. The Department shall ensure that both new and existing programs are subject to
19 rigorous review and contract oversight. The Department will report to the Seattle City Council
20 on how RBA is being incorporated into a competitive bidding process when RBA is being used
21 for the first time in the development of an RFP or RFQ. Programs selected for funding shall align
22 with federal, State, and County strategies and agreements, as applicable.

1 E. Nothing in this Section 3.20.050 shall be interpreted to amend or modify any contract
2 in existence prior to the effective date of the ordinance introduced as Council Bill 119125 or to
3 preclude the Director's authority to add or to remove funding from existing, competitively bid
4 contracts containing performance standards at the Director's discretion. Nothing in this Section
5 3.20.050 shall preclude the Director from awarding a contract based upon a public, competitive
6 solicitation that was released prior to the effective date of the ordinance introduced as Council
7 Bill 119125.

8 Section 2. Section 3.20.030 of the Seattle Municipal Code, last amended by Ordinance
9 119273, is amended as follows:

10 **3.20.030 Director – Duties**

11 The Director shall be the head of the Human Services Department, shall be responsible for the
12 administration of the department, and shall:

13 * * *

14 C. Manage the preparation of the proposed annual budget of the Human Services
15 Department, authorize necessary expenditures and enter into contracts for ~~((professional and
16 expert))~~ social and human services programs in accordance with the annual budget and the
17 requirements of this Subchapter I, ((;)) develop and manage programs, and supervise
18 development and maintenance of adequate managerial and accounting systems and procedures;

19 D. Execute, administer, modify, and enforce such agreements and instruments as ~~((he or
20 she))~~ the Director shall deem reasonably necessary to implement programs, as authorized by and
21 consistent with this Subchapter I and all applicable laws and ordinances, as ((he or she)) the
22 Director shall deem appropriate for carrying out the responsibilities, functions, and activities of

1 the Department; apply for grants and donations for departmental programs; and solicit and use
2 volunteer services;

3 * * *

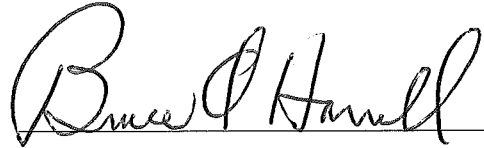
4 Section 3. A new Section 20.50.020 is added to the Seattle Municipal Code as follows:

5 **20.50.020 Exception**

6 The provisions of this Chapter 20.50 do not apply to contracts for human services executed by
7 the Director of the Human Services Department.

1 Section 4. This ordinance shall take effect and be in force 30 days after its approval by
2 the Mayor, but if not approved and returned by the Mayor within ten days after presentation, it
3 shall take effect as provided by Seattle Municipal Code Section 1.04.020.

4 Passed by the City Council the 20th day of NOVEMBER, 2017,
5 and signed by me in open session in authentication of its passage this 20th day of
6 NOVEMBER, 2017.

7 

8 President _____ of the City Council

9 Approved by me this 22nd day of November, 2017.

10 

11 Tim Burgess, Mayor

12 Filed by me this 28th day of NOVEMBER, 2017.

13 

14 Monica Martinez Simmons, City Clerk

15 (Seal)