









Overview to Seattle City Council



Seattle Center – At a Glance

Our Mission: We create exceptional events, experiences, and environments that delight and inspire the human spirit to build stronger communities.

- **74-acre campus, 40-acre green space**. 30 cultural, educational, sports and entertainment organizations.
- **10M annual visitors** (12M pre-COVID). 14,000 events each year, an eclectic mix of commercial, cultural and everything in-between.
- Activity at the Center generates \$1.86B in area business activity, 18,621 jobs and \$631 million in labor income (2016)
- An 'enterprise' department of the City i.e. we generate our own revenue to cover the majority of our expenses.
- We play many roles a business partner, financier, landlord, custodian, event producer and promoter. We employ 230+ people and many hundred more event-related intermittent staff in all aspects of campus and waterfront operations.







Seattle Center Campus

Seattle Center Operated

- Armory
- Artists At Play
- Fisher Pavilion
- McCaw Hall (with PNB and SO)
- Mural Amphitheater
- Northwest Courtyard
- Exhibition Hall
- International Fountain

Leased Spaces

- Chihuly, Climate Pledge Arena
- PNB, Opera, Seattle Rep, Seattle Children's Theater, Cornish
- KEXP, Vera, SIFF
- MoPop

Separately Owned

- Memorial Stadium (SPS)
- Pacific Science Center
- Space Needle









Looking Back at 2023

- Legacy Festivals back in full force: Folklife, Pride, Bite of Seattle, Bumbershoot
- Major New Events: Blast Fest, Christmas Market. Growing Festal events
- **Expanding to the waterfront:** major new role, 20% growth in dept staff
- 10M+ annual visitors back on campus
 - Huge public desire to engage with large-scale public festivals and events
 - Arena driving a broader range of benefits Monorail, Armory, parking, sponsorships
 - 1.4M people on campus in the last 6 weeks of 2023!
- A worsening budget environment need for us to reduce costs and increase revenue as we struggle to meet growing demand.
- Major transition year leadership changes and growth have been a lot. This
 year's focus has been on getting the basics right, strengthening our
 management, and setting the stage for the future.





Looking Ahead to 2024

- 1. Build on our recent success and work more sustainably continuing to support both legacy and new events; supporting staff with resources and tools to manage peak moments; take on next phase of Waterfront operations
- 2. Plan for Seattle Center's future articulating the vision and launching a new Strategic Plan; budget planning, key capital projects and other campus-wide initiatives; and engaging in the Mayor's Downtown Activation Plan
- 3. Expand Into Partnerships get agreements in place for Memorial Stadium, engage partners in improving Thomas Street and other gateways to campus, advance next steps for the 5th & Mercer Block







FINANCE & ADMINISTRATION



Operating Budget and Income Sources (2024)

- ➤ Campus \$36.5M
- 40% General Fund (GF)
- 60% Earned Revenues
- ➤ McCaw Hall \$6.5M
- 12% General Fund
- 22% Opera & Ballet Use Fees
- 66% Earned Revenues
- ➤ Waterfront Park \$7.8M
 - 87% Metropolitan Park District Fund (MPD)
 - 12% Friends of the Waterfront
 - 1% General Fund



Capital Budget (2024)

	2024 Adopted Budget	
McCaw Hall	\$	691,000
Campus	\$	2,127,000
Monorail	\$	1,255,000
Memorial Stadium	\$	1,000,000
Total	\$	5,073,000



Facilities, Planning and Operations

- Facilities/Grounds Operations & Maintenance
- Facility Condition Assessment and Asset Management
- New Infrastructure, Technology, and Decarbonization/Green Initiatives
- Major Projects:
 - Memorial Stadium
 - Monorail Platform and ADA Access Upgrades
 - Seattle Rep Roof and Cladding Replacement
 - Thomas Street Gateway
 - Planning for ST3 Stations
 - Future of 5th and Mercer Block





Marketing & Strategic Partnerships

- Marketing, Communications, Public Relations,
 Social Media, Customer Service, Digital Content (websites, email marketing, content team)
- Strategic Partnerships
 - Climate Pledge Arena/Kraken
 - KEXP, VERA, SIFF
 - > Space Needle
 - Chihuly Garden & Glass
 - Bill & Melinda Gates Foundation
- Business Integration
 - Campus Sponsorship Program
 - Armory Food & Event Hall
 - Transportation & Parking Services





















Programming and Events Team: What we Do

- Booking and Sales
- Event Management
- Production Management
- Guest Services
- Emergency Service Unit
- Public Programs
- Commercial Programs





















Enjoy 24 Free Cultural Festivals At Seattle Center

2024 FESTÁL SCHEDULE

FEB 3-4 Tết in Seattle

- Vietnamese Lunar New Year

MAR 16-17 Irish Festival Seattle

MAR 24 Seattle's French Fest: A Celebration of French-Speaking Cultures

APR 12-14 Seattle Cherry Blossom & Japanese Cultural Festival

MAY 4 Asian Pacific Islander
Heritage Month Celebration

MAY 11 Spirit of Africa

MAY 18 A Glimpse of China

- Seattle Chinese Culture & Arts Festival

MAY 24-27 Northwest Folklife Festival

JUN 1-2 Pagdiriwang Philippine Festival

JUN 8 Indigenous People Festival

JUN 22 Seattle Iranian Festival

JUL 13 Polish Festival Seattle

JUL 27-28 Seattle Arab Festival

AUG 10-11 Tibet Fest

AUG 18 BrasilFest

AUG 23-25 Festival Sundiata presents Black Arts Fest

SEP 8 Live Aloha Hawaiian Cultural Festival

SEP 14-15 Sea Mar Fiestas Patrias

SEP 28-29 The Italian Festival

OCT 6 CroatiaFest

OCT 12-13 Turkfest

OCT 26-27 Día de Muertos Festival Seattle

NOV 2 Diwali: Lights of India

NOV 9 Seattle Hmong New Year

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February 15-18th, 2024 Seattlecenter.org/skcclinic









A New Memorial Stadium at Seattle Center

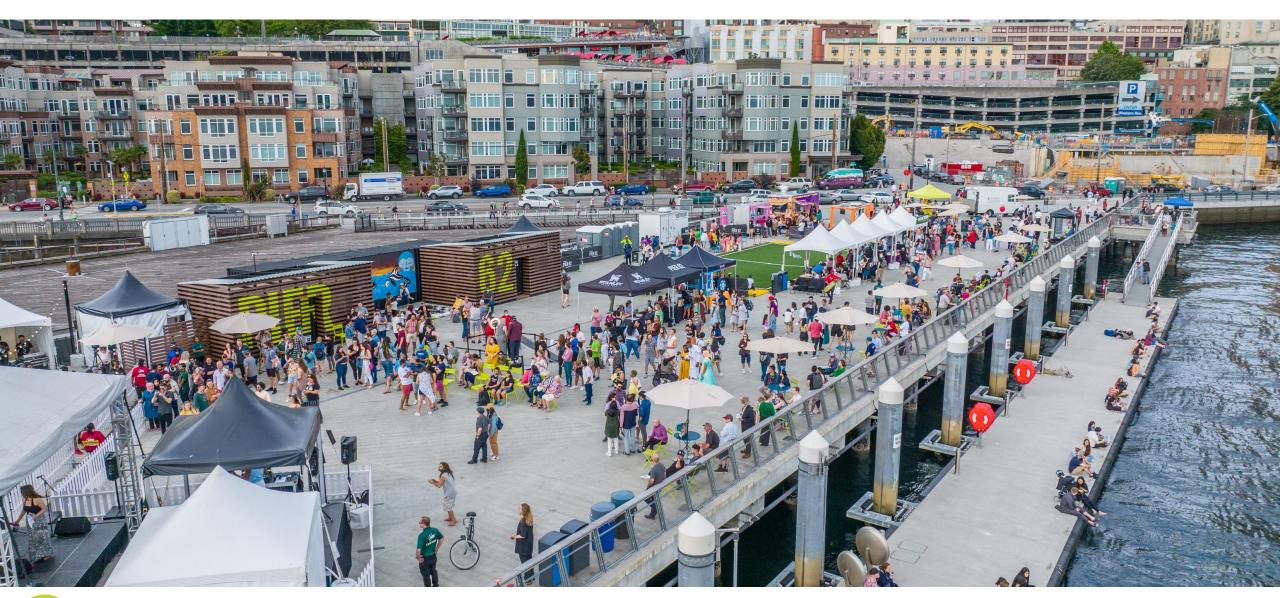


Schedule

- RFP released March 2023
- One Roof Partnership selected -June 2023
- Agreement on key terms February 2024
- Agreements to Council –
 Anticipated 2024
- Construction completed –
 End of 2027



Seattle Center at Waterfront Park





Seattle Center at Waterfront Park

- Lead Department for Waterfront Park Operations
 - Maintenance
 - Public Safety
 - Programming/Activation
- Key Partners for Park Operations
 - Friends of Waterfront Seattle (daily programming)
 - Central Waterfront Oversight Committee
 - Seattle Historic Waterfront Association
 - Alliance for Pioneer Square
 - Pike Place Market
 - Seattle Aquarium
 - LID rate payers
- 2024 brings the opening of more public spaces
- Park open in its entirety in 2025!



