

SEATTLE CITY COUNCIL

Parks, Public Utilities, and Technology Committee Agenda

Wednesday, December 10, 2025 2:00 PM

Council Chamber, City Hall 600 4th Avenue Seattle, WA 98104

Joy Hollingsworth, Chair Sara Nelson, Vice-Chair Robert Kettle, Member Maritza Rivera, Member Dan Strauss, Member

Chair Info: 206-684-8803; Joy.Hollingsworth@seattle.gov

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SEATTLE CITY COUNCIL

Parks, Public Utilities, and Technology Committee Agenda December 10, 2025 - 2:00 PM

Meeting Location:

Council Chamber, City Hall, 600 4th Avenue, Seattle, WA 98104

Committee Website:

https://www.seattle.gov/council/committees/parks-public-utilities-and-technology-x154106

This meeting also constitutes a meeting of the City Council, provided that the meeting shall be conducted as a committee meeting under the Council Rules and Procedures, and Council action shall be limited to committee business. Pursuant to Council Rule VI.C.10, members of the public providing public comment in Chambers will be broadcast via Seattle Channel.

Members of the public may register for remote or in-person Public Comment to address the Council. Speakers must be registered in order to be recognized by the Chair. Details on how to register for Public Comment are listed below:

Remote Public Comment - Register online to speak during the Public Comment period at the meeting at https://www.seattle.gov/council/committees/public-comment. Online registration to speak will begin one hour before the meeting start time, and registration will end at the conclusion of the Public Comment period during the meeting.

In-Person Public Comment - Register to speak on the public comment sign-up sheet located inside Council Chambers at least 15 minutes prior to the meeting start time. Registration will end at the conclusion of the Public Comment period during the meeting.

Please submit written comments no later than four business hours prior to the start of the meeting to ensure that they are distributed to Councilmembers prior to the meeting. Comments may be submitted at Council@seattle.gov or at Seattle City Hall, Attn: Council Public Comment, 600 4th Ave., Floor 2, Seattle, WA 98104. Business hours are considered 8 a.m. - 5 p.m. Comments received after that time will be distributed after the meeting to Councilmembers and included as part of the public record.

Please Note: Times listed are estimated

- A. Call To Order
- B. Approval of the Agenda
- C. Public Comment
- D. Items of Business
- 1. Appt 03405 Reappointment of Katie Garrow as member, Central Waterfront

Oversight Committee, for a term to December 31, 2027.

<u>Attachments:</u> <u>Appointment Packet</u>

Supporting

Documents: Presentation (Items 1 - 12)

Briefing, Discussion, and Possible Vote

Presenters: Marshall Foster, Director, and Tiffani Melake, Seattle

Center

2. <u>Appt 03406</u> Reappointment of Emily Hoober George as member, Central

Waterfront Oversight Committee, for a term to December 31, 2027.

Attachments: Appointment Packet

Briefing, Discussion, and Possible Vote

Presenters: Marshall Foster, Director, and Tiffani Melake, Seattle

3. Appt 03407 Reappointment of Eric R. Howard as member, Central Waterfront

Oversight Committee, for a term to December 31, 2027.

Attachments: Appointment Packet

Briefing, Discussion, and Possible Vote

Presenters: Marshall Foster, Director, and Tiffani Melake, Seattle

Center

4. Appt 03408 Reappointment of Shawn Jackson as member, Central Waterfront

Oversight Committee, for a term to December 31, 2027.

Attachments: Appointment Packet

Briefing, Discussion, and Possible Vote

Presenters: Marshall Foster, Director, and Tiffani Melake, Seattle

Center

5. Appt 03409 Reappointment of Gerry Johnson as member, Central Waterfront

Oversight Committee, for a term to December 31, 2027.

Attachments: Appointment Packet

Briefing, Discussion, and Possible Vote

Presenters: Marshall Foster, Director, and Tiffani Melake, Seattle

Center

6. Appt 03410 Reappointment of Edward M. Leigh as member, Central

Waterfront Oversight Committee, for a term to December 31, 2027.

Attachments: Appointment Packet

Briefing, Discussion, and Possible Vote

Presenters: Marshall Foster, Director, and Tiffani Melake, Seattle

7. Appt 03411 Reappointment of Pamela Quadros as member, Central

Waterfront Oversight Committee, for a term to December 31, 2027.

Attachments: Appointment Packet

Briefing, Discussion, and Possible Vote

Presenters: Marshall Foster, Director, and Tiffani Melake, Seattle

Center

8. Appt 03412 Reappointment of Jim Rowe as member, Central Waterfront

Oversight Committee, for a term to December 31, 2027.

Attachments: Appointment Packet

Briefing, Discussion, and Possible Vote

Presenters: Marshall Foster, Director, and Tiffani Melake, Seattle

Center

9. Appt 03413 Reappointment of Michelle A. Rusk as member, Central

Waterfront Oversight Committee, for a term to December 31, 2027.

<u>Attachments:</u> <u>Appointment Packet</u>

Briefing, Discussion, and Possible Vote

Presenters: Marshall Foster, Director, and Tiffani Melake, Seattle

Center

10. Appt 03414 Reappointment of Ryan Smith as member, Central Waterfront

Oversight Committee, for a term to December 31, 2027.

Attachments: Appointment Packet

Briefing, Discussion, and Possible Vote

Presenters: Marshall Foster, Director, and Tiffani Melake, Seattle

11. Appt 03415 Reappointment of Donny Stevenson as member, Central

Waterfront Oversight Committee, for a term to December 31, 2027.

Attachments: Appointment Packet

Briefing, Discussion, and Possible Vote

Presenters: Marshall Foster, Director, and Tiffani Melake, Seattle

Center

12. Appt 03416 Reappointment of Leslie Veloz as member, Central Waterfront

Oversight Committee, for a term to December 31, 2027.

Attachments: Appointment Packet

Briefing, Discussion, and Possible Vote

Presenters: Marshall Foster, Director, and Tiffani Melake, Seattle

13. CB 121138

AN ORDINANCE relating to Seattle Public Utilities; authorizing the General Manager/CEO of Seattle Public Utilities or designee to acquire by negotiation or eminent domain (condemnation) a parcel of land in Seattle, for utility purposes identified as King County Parcel Number 152504-9010 located at 4000 NE 41st St. and to execute, accept, and record deeds, conveyance documents, and agreements deemed by the General Manager/CEO to be necessary to this transaction on behalf of the City; placing the real property under the jurisdiction of Seattle Public Utilities; authorizing payment of all other costs associated with the acquisition; amending Ordinance 127362, which adopted the 2026 Budget including the 2026-2031 Capital Improvement Program; and ratifying and confirming certain prior acts; all by a 3/4 vote of the City Council.

<u>Attachments:</u> Att 1 - Legal Description of Parcel Number 152504-9010

<u>Supporting</u>

Documents: Summary and Fiscal Note

Summary Ex A - Maps of Property to be Acquired

Summary Ex B - Revised Citywide Programs CIP Project Page

Presentation - SPU Property Acquisition

Briefing, Discussion, and Possible Vote

Presenters: Andrew Lee, General Manager and CEO, Kevin Burrell, and Jacques Rodriguez, Seattle Public Utilities; Brian Goodnight, Council Central Staff

14. CB 121137

AN ORDINANCE amending the Amended Landscape
Conservation and Infrastructure Program Funding Plan for the
South Lake Union and Downtown as adopted by Ordinance
127252; amending Ordinance 127156, which adopted the 2025
Budget, including the 2025-2030 Capital Improvement Program;
changing appropriations to various departments and budget
control levels, and from various funds in the Budget; making an
appropriation from the Park and Recreation Fund for related
costs; and ratifying and confirming certain prior acts; all by a 3/4
vote of the City Council.

Attachments:

Att A - Amended Landscape Conservation and Local Infrastructure

Program Infrastructure Funding Plan for South Lake Union and

Downtown

Supporting

Documents:

Summary and Fiscal Note

Summary Att 1 - Amended LCLIP Funding Plan - Tracked Changes

Summary Att 2 - Property Map

Presentation - Amended Landscape Convervation and Infratructure

Program Funding Plan

Briefing, Discussion, and Possible Vote

Presenters: AP Diaz, Superintendent, and Andy Sheffer, Seattle Parks

and Recreation; Karina Bull, Council Central Staff

E. Adjournment



SEATTLE CITY COUNCIL

600 Fourth Ave. 2nd Floor Seattle, WA 98104

Legislation Text

File #: Appt 03405, Version: 1

Reappointment of Katie Garrow as member, Central Waterfront Oversight Committee, for a term to December 31, 2027.

The Appointment Packet is provided as an attachment.



City of Seattle Boards & Commissions Notice of Appointment

Appointee Name: Katie Garrow						
Board/Commission Name:				Position Title:		
Central Waterfront Oversight Committee	2			At- Large (Labor)		
		Council Con	Council Confirmation required?			
Appointment <i>OR</i> Reappoint	ment	Yes No		·		
Appointing Authority:	Term	of Position:	*			
Council	1/1/2	026				
Mayor	to					
Other: Fill in appointing authority	12/31	/2027				
	□ Ser	erving remaining term of a vacant position				
Residential Neighborhood:	Zip Co		de: Contact Phone No.:			
Federal Way	98003					
Background:						
Katie Garrow is the Deputy Executive Dir	ector a	t MLK Labor,	which	represents 220,000 workers in 150		
affiliate unions, including workers in the	public (and private s	ectors	in the downtown core and		
waterfront area. She has served on the C	entral	Waterfront C	versig	ht Committee since December 2019.		
Authorizing Signature (original signature	e):	Appointin	g Sign	atory:		
Jong Parth		Joy Holling	gswort	h		
		Seattle City Councilmember				
Date signed (appointed): 11/6/2025						

^{*}Term begin and end date is fixed and tied to the position and not the appointment date.

KATIE GARROW

Skills Summary

Executive leader of the largest labor organization in King County. Manages a \$4.5 million annual budget and staff of 13. Expertise in organizational development, coalitions, project management, lobbying, workforce development, electoral politics, union and community organizing and contract negotiation.

Experience

MLK Labor

Executive Secretary-Treasurer / 2021-Present

Deputy Executive Secretary-Treasurer / 2016-2021

Seven years of executive level leadership in King County's largest labor organization. Doubled revenue and staff from 2021-2023. Elected 50 union members to public office.

Protec 17

Union Representative / 2013-2016

Negotiated public sector union contracts. Represented members in grievance processes, investigations, discipline hearings, mediation and arbitration.

Education

BA Spanish Literature and Global Studies / 2011

Pacific Lutheran University

Magna cum laude, international honors program

Board and Volunteering

Seattle Convention Center, Board of Directors / 2021- present

King County Workforce Development Council / 2018- present

Transportation Choices Coalition, Board of Directors / 2018- present

Washington State Labor Council, Executive Board / 2021- present

Seattle Labor Temple Association, Board of Directors / 2021-present

Worker Innovation Center, Board of Directors / 2025- present

Central Waterfront Oversight Committee

20 Members: Pursuant to Ordinance 125761 and Section 5 amended by Ordinance 126983, 14 members subject to City Council confirmation, all positions shall be 2-years except positions 15 through 20 which shall be permanent.

- 7 Mayor- appointed
- 7 City Council- appointed
- 6 Other Appointing Authority: Chief Executive Officer, Executive Director or designee

Roster:

*D	**G	RD	Position No.	Position Title	Name	Term Begin Date	Term End Date	Term #	Appointed By
			1.	At-Large (Environmental)	Donny Stevenson	1/1/26	12/31/27	3	Mayor
			2.	At-Large (Labor)	Katie Garrow	1/1/26	12/31/27	3	Council
6	М	7	3.	At-Large	Gerry Johnson	1/1/26	12/31/27	3	Mayor
			4.	At-Large	Pamela Quadros	1/1/26	12/31/27	2	Council
			5.	At-Large	Eric R. Howard	1/1/26	12/31/27	3	Mayor
3	F	2	6.	At-Large	Michelle A. Rusk	1/1/26	12/31/27	3	Council
			7.	LID Residential Tenant	Leslie Veloz	1/1/26	12/31/27	1	Mayor
6	М	6	8.	LID Commercial Tenant	Jim Rowe	1/1/26	12/31/27	3	Council
			9.	LID Hotel Property Owner	Vacant	1/1/26	12/31/27		Mayor
6	F	7	10.	LID Condominium Owner	Emily Hoober George	1/1/26	12/31/27	3	Council
6	М	7	11.	LID Residential Apartment Property Owner	Edward M. Leigh	1/1/26	12/31/27	3	Mayor
			12.	LID Office Property Owner	Ryan Smith	1/1/26	12/31/27	1	Council
			13.	LID property on or within one block of Pike/Pine St. owner	Shawn Jackson	1/1/26	12/31/27	3	Mayor
			14.	LID Commercial/Retail Property Owner	Vacant	1/1/26	12/31/27		Council
6	F	3	15.	Pike Place Market PDA	Rachel Ligtenberg	9/1/25			Executive Director (or designee
			16.	Seattle Aquarium Society	Peggy Sloan	1/1/26			Chief Executive Officer (or designee)
6	M	4	17.	Downtown Seattle Association/MID	Jon Scholes	12/31/19			Chief Executive Officer (or designee)

6	М	NA	18.	Seattle Historic Waterfront Association	Bob C. Donegan	12/31/19	Executive Director (or designee
							Executive
				Alliance for Pioneer			Director (or
6	F	2	19.	Square	Lisa Dixon Howard	12/31/19	designee
							Executive
							Director (or
	F		20.	Port of Seattle	Geri Poor	1/1/24	designee

SELF-IDENTIFIED DIVERSITY CHART			(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)		
	Male	Female	Transgender	NB/O/U	Asian	Black/ African American	Hispanic/ Latino	American Indian/ Alaska Native	Other	Caucasian/ Non- Hispanic	Pacific Islander	Middle Eastern	Multiracial
Mayor	3	0								3			
Council	1	2					1			2			
Other	3	3								5			
Total	7	5					1			10			

Key

Diversity information is self-identified and is voluntary.

^{*}D List the corresponding *Diversity Chart* number (1 through 9)

^{**}G List gender, M= Male, F= Female, T= Transgender, NB= Non-Binary, O= Other, U= Unknown

RD Residential Council District number 1 through 7 or N/A



CENTRAL WATERFRONT OVERSIGHT COMMITTEE

PARKS, PUBLIC UTILITIES & TECHNOLOGY COMMITTEE December 10th, 2025

LEGISLATIVE HISTORY FOR PARK OPERATIONS

Ordinance/Resolution	Date	Description			
Ordinance 123142	November 2009	Establishes Central Waterfront Partnerships Committee to advise City; large scale community engagement on design begins			
Resolution 31264	January 2011	Endorses Central Waterfront Guiding Principles; creates Central Waterfront Committee			
Resolution 31399	August 2012	Resolution 31399 endorses Waterfront Concept Design and Strategic Plan, establishing funding plan, including LID and philanthropy			
		Friends of Waterfront Seattle incorporated as non-profit organization			
Resolution 31768	September 2017	Stated intent to enter into an agreement with Friends for the long-term provision of high-quality operations and management services commensurate with Central Waterfront Improvement Program			

LEGISLATIVE HISTORY FOR PARK OPERATIONS

Ordinance/Resolution	Date	Description					
Ordinance 125760		Establishes the \$160M Local Improvement District (LID)					
Ordinance 125761	Approves the O&M Ordinance, created the Central Waterfront Oversight Committee; authorizes two-year pilot agreement for Pier 62; established framework for long term management agreement with Friends of Waterfront Seattle						
Ordinance 125762		Contractual agreement with property owners to waive the LID protest in exchange for the City committing to a set standard of maintenance, programming and public safety; designating park boulevards					
Ordinance 126444	September 2021	Portions of the waterfront are designated as Waterfront Park Boulevards					
Ordinance 126754	January 2023	Delegates authority to Seattle Center for Operations and Management of Waterfront Park 16					

PARK OPERATIONS

- Partnership with non-profit
 Friends of Waterfront Park
- Dedicated, specialized City maintenance team
- Free public programming and events year round
- Public safety and outreach services
- Oversight Committee to ensure accountability and Mayor/Council reporting





CENTRAL WATERFRONT OVERSIGHT COMMITTEE (CWOC)



OVERSIGHT COMMITTEE ROLE

- Mayor/Council appointed. 20 members, including:
 - At-Large (6)
 - LID Tenant/Owner (8)
 - Non-Profit (5)
 - Port (1)
- Developed the Waterfront Park Performance Standard in 2021
- Advises on central waterfront operations, maintenance, safety, cultural and recreational programming
- Provides annual report to Mayor and Council



OVERSIGHT COMMITTEE HISTORY

- Committee work started Jan 2020 and COVID-19 impacted committee work
- 2023 Legislation reset original terms to 4 years and added:
 - Port of Seattle (Permanent)
 - Friends of Waterfront Park (Ex-Officio)
 - Seattle Center (Ex-Officio)
- 2026-2028 next appointment cycle



REAPPOINTMENTS

POS#	Position Title	Name	REAPPOINTMENT OR APPOINTMENT	Appointed By
1	At-Large (Environmental)	Donny Stevenson	REAPPOINTMENT	Mayor
2	At-Large (Labor)	Katie Garrow	REAPPOINTMENT	Council
3	At-Large	Gerry Johnson	REAPPOINTMENT	Mayor
4	At- Large	Pamela Quadros	REAPPOINTMENT	Council
5	At- Large	- Large Eric Howard R		Mayor
6	At- Large	Michelle A. Rusk	REAPPOINTMENT	Council
7	LID Residential Tenant	Leslie Volez	REAPPOINTMENT	Mayor
8	LID Commercial Tenant	Jim Rowe	REAPPOINTMENT	Council
10	LID Condominium Owner	Emily Hoober George	REAPPOINTMENT	Council
11	LID Residential Apartment Property Owner	Edward M. Leigh	REAPPOINTMENT	Mayor
12	LID Office Property Owner	Ryan Smith	REAPPOINTMENT	Council
13	LID property on or within one block of Pike/Pine St. Owner	Shawn Jackson	REAPPOINTMENT	Mayor





SEATTLE CITY COUNCIL

600 Fourth Ave. 2nd Floor Seattle, WA 98104

Legislation Text

File #: Appt 03406, Version: 1

Reappointment of Emily Hoober George as member, Central Waterfront Oversight Committee, for a term to December 31, 2027.

The Appointment Packet is provided as an attachment.



City of Seattle Boards & Commissions Notice of Appointment

Appointee Name:							
Emily Hoober George							
Board/Commission Name:				Position Title:			
Central Waterfront Oversight Committee	2			Owner of a Condominium Property			
		Council Con	Council Confirmation required?				
Appointment OR 🔀 Reappoint	ment	⊠ Yes					
		No					
Appointing Authority:	Term	 of Position: '	k				
	1/1/2						
Council	to	0_0					
Mayor	12/31	/2027					
Other: Fill in appointing authority	'-	, -					
	□ Ser	ving remaining	g term	of a vacant position			
Residential Neighborhood:	Zip Co	de: Contact Phone No.:					
West Edge	98101						
Background:							
_							
Emily has served on the Central Waterfro	ont Ove	rsiaht Comm	ittee s	ince January 2020. She provides a			
valuable lens to the committee work, as		_		•			
She also works in the neighborhood as a				•			
She is passionate about making downtow	vn Seat	tle and the C	entral	Waterfront a place welcoming for			
people of all ages.							
Authorizing Signature (original signature	e):	Appointin	g Sign	atory:			
1 (1) 10	•	Joy Holling		-			
Low hable		Seattle Cit	v Cour	ncilmember			
Jong Phill			,				
Date Signed (appointed): 11/6/2025							

^{*}Term begin and end date is fixed and tied to the position and not the appointment date.



Emily Hoober George, PE, SE, LEED AP

Principal, Structural Engineer Downtown Resident and Parent

Emily has 21 years of experience working as a structural engineer for public and private clients. Her experience includes the design of steel, concrete, and timber structures, including seismic design.

Since moving to downtown Seattle in 2008, she has been actively involved in her community and worked to promote her neighborhood as a place where everyone belongs.

Junior League of Seattle, 2008 - present

Emily has served in various roles for the Junior League, including Treasurer, Board Member, and on the Nominating Committee. She developed many of her skills for volunteer positions through her time with this organization.

Parents for a Better Downtown, 2013 - present

Emily and her husband, Michael, have represented the voice of families living in the urban center of our city for a decade. This group has been on the forefront of conversations around the need for a downtown public K-8 school, more play spaces, more daycare capacity, increased family-sized housing, and much more. They are passionate about building a city center that works for families with children.

DSA Downtown Residents Council, 2015 - 2022

Emily served on the Council to share the needs of families living in the neighborhood. The group was involved in many initiatives with the DSA and the City of Seattle. The committee was disbanded in 2022.

Central Waterfront Oversight Committee, 2020 - present

Emily was appointed by Seattle City Council to represent condominium owners, per the agreement in the Local Improvement District. She is honored to be a part of a project that is shaping the future of the city. In her time on the committee, performance criteria have been set, the city has entered into an agreement with the Seattle Center for operations, and she has completed her first round of the park evaluation. She is eager to continue serving on the committee.

Other Committees and Appointments

DSA Parks Committee
SDOT Pike Pine Corridor Sounding Board
Seattle Chamber West Seattle Ballard Link Extension Stakeholders
Epiphany School Board of Trustees



Education

- MS Structural Engineering, University of Illinois, 2002
- BS Civil Engineering, University of New Hampshire, 2001

Registration

- PE: Washington (#43663), 2007 Oregon (#099744PE), 2022
- SE: Washington (#43663), 2011
- LEED Accredited Professional

Central Waterfront Oversight Committee

20 Members: Pursuant to Ordinance 125761 and Section 5 amended by Ordinance 126983, 14 members subject to City Council confirmation, all positions shall be 2-years except positions 15 through 20 which shall be permanent.

- 7 Mayor- appointed
- 7 City Council- appointed
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Roster:

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			5.	At-Large	Eric R. Howard	1/1/26	12/31/27	3	Mayor
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			16.	Seattle Aquarium Society	Peggy Sloan	1/1/26			Chief Executive Officer (or designee)
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6	М	NA	18.	Seattle Historic Waterfront Association	Bob C. Donegan	12/31/19	Executive Director (or designee
							Executive
				Alliance for Pioneer			Director (or
6	F	2	19.	Square	Lisa Dixon Howard	12/31/19	designee
							Executive
							Director (or
	F		20.	Port of Seattle	Geri Poor	1/1/24	designee

SELF-	SELF-IDENTIFIED DIVERSITY CHART				(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	Male	Female	Transgender	NB/O/U	Asian	Black/ African American	Hispanic/ Latino	American Indian/ Alaska Native	Other	Caucasian/ Non- Hispanic	Pacific Islander	Middle Eastern	Multiracial
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RD Residential Council District number 1 through 7 or N/A



SEATTLE CITY COUNCIL

600 Fourth Ave. 2nd Floor Seattle, WA 98104

Legislation Text

File #: Appt 03407, Version: 1

Reappointment of Eric R. Howard as member, Central Waterfront Oversight Committee, for a term to December 31, 2027.

The Appointment Packet is provided as an attachment.



City of Seattle Boards & Commissions Notice of Appointment

Appointee Name: Eric R. Howard								
Board/Commission Name:				Position Title:				
Central Waterfront Oversight Committee	2			At- Large				
		Council Con	firmat	ion required?				
Appointment <i>OR</i> Reappoint	∑ Yes □ No							
Appointing Authority:	Term	of Position:	*					
Council	1/1/2	.026						
Mayor Mayor	to							
Other: Fill in appointing authority	12/31	1/2027						
	□ Sei	rvina remainin	a term	of a vacant position				
Residential Neighborhood:	Zip Co			act Phone No.:				
Beacon Hill	9810							
Background: Eric Howard has spent fifteen years at Bodevelopment and policy positions and an United Nations Development Program in dollar project for the nation of Samoa for island's largest city, Apia. At Boeing, he maintenance plans for multiple airline cupartnerships to advance Commercial Airpof aviation policy, including environment	assigr the So cused o manag istome planes	nment workin outh Pacific. A on climate-res ed sales camp rs globally; bo business inte	g on c s part silient paigns, uilt loc	limate change adaptation for the of this, he designed a multimillion-waterfront development for the aircraft finance transactions and ral, national and international				
Authorizing Signature (original signatur October 23 rd , 2025	e):	Appointing Signatory: Bruce A. Harrell Mayor of Seattle						
, , , , , , , , , , , , , , , , , , , ,								

^{*}Term begin and end date is fixed and tied to the position and not the appointment date.

ERIC R. HOWARD

Summary

Over 15 years of experience managing complex, multinational projects in the aerospace and environmental finance domains. Proven track record in building and maintaining networks across governments, research institutions, airline customers, civil society and the enterprise to advance initiatives that meet long-term development goals in the public and private sectors.

Experience

June 2023 – BOEING COMMERCIAL AIRPLANES

Renton, WA

Business Director & Deputy to the President – Boeing Business Jets

2020-2023 Finance Director - Customer Finance

- Provided all aspects of aviation finance support to facilitate delivery of new aircraft and placement of used aircraft at customer airlines. Key transactions include: Qatar Airways MAX 8 Lease Novation; Lion Air MAX 9 Flight Test delivery.
- Organized and led regional outreach events to banks and lessors to update investors on the value proposition of aircraft as a stable asset class.

2018-2019 Director - Aviation Policy & Geopolitical Analysis

- Liaison between BCA and Boeing Government Operations (WDC). Led analysis on behalf of Commercial Airplanes for resolution of 10 year WTO Trade in Large Civil Aircraft Case.
- Quantified Commercial Airplanes business impacts and supported policy response for US Government imposed tariffs on China, EU, Canada and Mexico.
- Member of Board for Roundtable on Sustainable Biomaterials. Managed Sustainable Aviation Fuel project development in Brazil, South Africa and Ethiopia. Shaped Sustainable Aviation Fuel User Group (SAFUG).

2016-2017 UNITED NATIONS DEVELOPMENT PROGRAMME

Apia, Samoa

Project Development Specialist

Climate Change Adaptation Team, Global Environmental Finance Unit

- Advised governments from Small Island Developing States in the South Pacific on policy and project management solutions to mitigate the impacts of extreme weather events.
- Designed and developed financing programs for the Green Climate Fund generating \$100M+ in program funding. Projects include: bridge repair and drainage systems; vector-borne disease detection and control; early warning system development; development financing for microenterprises; community-level ecology management; and addressing climate vulnerability in the water sector.

2014-2015 **BOEING GLOBAL SERVICES**

Renton, WA

Program Manager – Latin America, Africa & Caribbean

- Executed business sales strategies to support fleet growth and operations for airline carriers in 15+ countries, exceeding annual sales target by 20%.
- Created bid proposals for aircraft and aviation services contracts, generating annual sales of \$350M.

2011-2014 **BOEING COMMERCIAL AIRPLANES**

Renton, WA

Global Business Development & Policy

Regional Director - Latin America, Africa & Caribbean

• Formed partnerships with airlines, governments and industrial stakeholders to meet business growth objectives.

- Provided analysis and strategy recommendations to senior leadership to advance market access, productivity and technology development objectives for Commercial Airplanes.
- Developed and managed external portfolio-level reports for regional partner nations and collaborators to support project monitoring and evaluation in excess of \$1.8B.
- Led Commercial Airplanes' implementation of a Cooperation Agreement with Embraer (world's largest and third largest aerospace companies) in the areas of *Sustainable Aviation Fuels*, *Research and Technology* and *Safety*. Liaised with support divisions, including Legal, Risk, Environment and Intellectual Property to ensure projects adhered to corporate governance standards.
- Designed, implemented and monitored South Africa-Boeing agreements advancing titanium beneficiation and Sustainable Aviation Fuels.

2008-2011 Regional Manager - Asia Pacific & Australia

- Provided analysis and built cost models for senior leadership to advance market access, productivity and technology development in seven markets.
- Managed Sarbanes Oxley Compliance as it pertains to Boeing Commercial Airplanes
 Offset Agreements with foreign entities.

2007-2008 Supplier Management and Procurement Procurement Agent

• Acted as interface between Boeing and multiple suppliers in Asia, managing aero structure and aircraft interior supply chains with an annual budget of over \$40M.

Education HARVARD UNIVERSITY, John F. Kennedy School of Government Cambridge, MA Master in Public Administration, 2016

- Social Enterprise Fellow, Center for Public Leadership
 - Led research on airspace governance standard setting as it pertains to humanitarian relief

UNIVERSITY OF CHICAGO, Graham School

Chicago, IL

Master of Science, 2009

Concentration: Risk Mitigation, Crisis and Threat Management

UNIVERSITY OF MINNESOTA, Carlson School of Management Bachelor of Science in Business, 2006

Minneapolis, MN

Major: Entrepreneurial Management Minor: African/African-American Studies Study Exchanges: University of Dar es Salaam (2005 Academic Year) University of the Virgin Islands (2003 Fall Semester)

Awards and Recognitions

- City of Seattle Central Waterfront Oversight Commission, 2020-
- White House Fellowship Regional Finalist, 2016
- Boeing Sage Award, 2013. Awarded to individuals who champion business with female and minority-owned businesses
- Tanzania National Swim Champion, 2006
- Fellow Award, Sigma Phi Epsilon Fraternity, highest national award for leading a community service project exceeding 500+ hours
- Eagle Scout, Boy Scouts of America, 2002

Central Waterfront Oversight Committee

20 Members: Pursuant to Ordinance 125761 and Section 5 amended by Ordinance 126983, 14 members subject to City Council confirmation, all positions shall be 2-years except positions 15 through 20 which shall be permanent.

- 7 Mayor- appointed
- 7 City Council- appointed
- 6 Other Appointing Authority: Chief Executive Officer, Executive Director or designee

Roster:

*D	**G	RD	Position No.	Position Title	Name	Term Begin Date	Term End Date	Term #	Appointed By
			1.	At-Large (Environmental)	Donny Stevenson	1/1/26	12/31/27	3	Mayor
			2.	At-Large (Labor)	Katie Garrow	1/1/26	12/31/27	3	Council
6	М	7	3.	At-Large	Gerry Johnson	1/1/26	12/31/27	3	Mayor
			4.	At-Large	Pamela Quadros	1/1/26	12/31/27	2	Council
			5.	At-Large	Eric R. Howard	1/1/26	12/31/27	3	Mayor
3	F	2	6.	At-Large	Michelle A. Rusk	1/1/26	12/31/27	3	Council
			7.	LID Residential Tenant	Leslie Veloz	1/1/26	12/31/27	1	Mayor
6	М	6	8.	LID Commercial Tenant	Jim Rowe	1/1/26	12/31/27	3	Council
			9.	LID Hotel Property Owner	Vacant	1/1/26	12/31/27		Mayor
6	F	7	10.	LID Condominium Owner	Emily Hoober George	1/1/26	12/31/27	3	Council
6	М	7	11.	LID Residential Apartment Property Owner	Edward M. Leigh	1/1/26	12/31/27	3	Mayor
			12.	LID Office Property Owner	Ryan Smith	1/1/26	12/31/27	1	Council
			13.	LID property on or within one block of Pike/Pine St. owner	Shawn Jackson	1/1/26	12/31/27	3	Mayor
			14.	LID Commercial/Retail Property Owner	Vacant	1/1/26	12/31/27		Council
6	F	3	15.	Pike Place Market PDA	Rachel Ligtenberg	9/1/25			Executive Director (or designee
			16.	Seattle Aquarium Society	Peggy Sloan	1/1/26			Chief Executive Officer (or designee)
6	M	4	17.	Downtown Seattle Association/MID	Jon Scholes	12/31/19			Chief Executive Officer (or designee)

6	М	NA	18.	Seattle Historic Waterfront Association	Bob C. Donegan	12/31/19	Executive Director (or designee
							Executive
				Alliance for Pioneer			Director (or
6	F	2	19.	Square	Lisa Dixon Howard	12/31/19	designee
							Executive
							Director (or
	F		20.	Port of Seattle	Geri Poor	1/1/24	designee

SELF-	-IDEN	TIFIED [DIVERSITY (CHART	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	Male	Female	Transgender	NB/O/U	Asian	Black/ African American	Hispanic/ Latino	American Indian/ Alaska Native	Other	Caucasian/ Non- Hispanic	Pacific Islander	Middle Eastern	Multiracial
Mayor	3	0								3			
Council	1	2					1			2			
Other	3	3								5			
Total	7	5					1			10			

Key

Diversity information is self-identified and is voluntary.

^{*}D List the corresponding *Diversity Chart* number (1 through 9)

^{**}G List gender, M= Male, F= Female, T= Transgender, NB= Non-Binary, O= Other, U= Unknown

RD Residential Council District number 1 through 7 or N/A



SEATTLE CITY COUNCIL

600 Fourth Ave. 2nd Floor Seattle, WA 98104

Legislation Text

File #: Appt 03408, Version: 1

Reappointment of Shawn Jackson as member, Central Waterfront Oversight Committee, for a term to December 31, 2027.

The Appointment Packet is provided as an attachment.



City of Seattle Boards & Commissions Notice of Appointment

Appointee Name:									
Shawn Jackson									
Board/Commission Name:				Position Title:					
Central Waterfront Oversight Committee	?			Owner of a property on or within one					
				block of Pike Street or Pine Street					
		Council Con	firmat	ion required?					
Appointment <i>OR</i> 🔀 Reappoint	ment	Yes							
		☐ No							
Appointing Authority:	Term o	of Position:	*						
Council	1/1/20	026							
Mayor	to	/a.a.=							
Other: Fill in appointing authority	12/31,	/202/							
	of a vacant position								
Residential Neighborhood:	Zip Co								
Bainbridge Island	98110								
Background:									
As Vice President, Regional General Man	ager at	URG, Shawi	n Jacks	on oversees the operations and leasing					
teams which includes over 6M Square Fe	et of co	mmercial of	fice sp	ace for the Puget Sound and Denver					
markets. Shawn's responsibilities include		_	•						
toprovide guidance for significant capita		•							
\$100 million of major capital and tenant	\$100 million of major capital and tenant improvement work throughout the portfolio.								
Shawn holds a Bachelor of Science degre	efrom t	he Universit	v of Ide	aho, as well as a Real Property					
Administrator's (RPA) designation from t	-	•	_	• •					
International. He is currently a member of		_		• • • • • • • • • • • • • • • • • • • •					
BOMA Board. Shawn also serves on the I	-	•		•					
has served on the Central Waterfront Ov	ersight	Committee s	ince 2	020.					
Authorizing Signature (original signatur	e):	Appointing Signatory:							
		Bruce A. Harrell							
(K A) [] ()[/		Mayor of Seattle							
V June W. Homell									
October 23 rd , 2025									

^{*}Term begin and end date is fixed and tied to the position and not the appointment date.



SHAWN JACKSON

Vice President Regional General Manager



"Delivering extraordinary results for owners and partners is a cornerstone of our culture at Urban Renaissance Group. While we celebrate our successes, we never lose sight of this endeavor and approach every investment, project, tenant meeting and lease negotiation with this goal in mind."



Seattle, Washington

As Vice President, Regional General Manager at URG, Shawn Jackson oversees the operations and leasing teams for the Puget Sound and Denver markets. Shawn's responsibilities include building relationships with partners and owners and providing guidance for significant capital projects, operations and leasing and has been involved in \$100 million of capital and tenant improvement work throughout the portfolio.

With more than 30 years of commercial real estate experience, Shawn has held significant positions at some of the most prominent real estate firms in Seattle. Formerly serving as Director at the Hanover Company, he was charged with the acquisition of strategic development opportunities throughout the Northwest, including the Seattle and Portland markets. Prior to that, Shawn was a Senior Director at Equity Office Properties Trust (EOP), which was the largest owner of commercial office buildings in the United States at the time. During his tenure at EOP, he completed hundreds of real estate transactions valued at more than \$100 million, including participating in the largest transaction of 2006 in Seattle, which ultimately won the NAIOP's 2006 Deal of the Year Award. While at URG, Shawn participated in the significant renovation and repositioning of 1600 Seventh which also won the NAIOP Deal of the Year award in 2012.

Shawn holds a Bachelor of Science in Business Marketing from the University of Idaho, as well as a Real Property Administrator's (RPA) designation from the Building Owners Management Association (BOMA) International. He is currently a member of the Seattle Sports Commission Board and a past member of the BOMA Board. Shawn also serves on the Policy Committee of the Downtown Seattle Association (DSA).



Central Waterfront Oversight Committee

20 Members: Pursuant to Ordinance 125761 and Section 5 amended by Ordinance 126983, 14 members subject to City Council confirmation, all positions shall be 2-years except positions 15 through 20 which shall be permanent.

- 7 Mayor- appointed
- 7 City Council- appointed
- 6 Other Appointing Authority: Chief Executive Officer, Executive Director or designee

Roster:

*D	**G	RD	Position No.	Position Title	Name	Term Begin Date	Term End Date	Term #	Appointed By
			1.	At-Large (Environmental)	Donny Stevenson	1/1/26	12/31/27	3	Mayor
			2.	At-Large (Labor)	Katie Garrow	1/1/26	12/31/27	3	Council
6	М	7	3.	At-Large	Gerry Johnson	1/1/26	12/31/27	3	Mayor
			4.	At-Large	Pamela Quadros	1/1/26	12/31/27	2	Council
			5.	At-Large	Eric R. Howard	1/1/26	12/31/27	3	Mayor
3	F	2	6.	At-Large	Michelle A. Rusk	1/1/26	12/31/27	3	Council
			7.	LID Residential Tenant	Leslie Veloz	1/1/26	12/31/27	1	Mayor
6	М	6	8.	LID Commercial Tenant	Jim Rowe	1/1/26	12/31/27	3	Council
			9.	LID Hotel Property Owner	Vacant	1/1/26	12/31/27		Mayor
6	F	7	10.	LID Condominium Owner	Emily Hoober George	1/1/26	12/31/27	3	Council
6	М	7	11.	LID Residential Apartment Property Owner	Edward M. Leigh	1/1/26	12/31/27	3	Mayor
			12.	LID Office Property Owner	Ryan Smith	1/1/26	12/31/27	1	Council
			13.	LID property on or within one block of Pike/Pine St. owner	Shawn Jackson	1/1/26	12/31/27	3	Mayor
			14.	LID Commercial/Retail Property Owner	Vacant	1/1/26	12/31/27		Council
6	F	3	15.	Pike Place Market PDA	Rachel Ligtenberg	9/1/25			Executive Director (or designee
			16.	Seattle Aquarium Society	Peggy Sloan	1/1/26			Chief Executive Officer (or designee)
6	M	4	17.	Downtown Seattle Association/MID	Jon Scholes	12/31/19			Chief Executive Officer (or designee)

6	М	NA	18.	Seattle Historic Waterfront Association	Bob C. Donegan	12/31/19	Executive Director (or designee
							Executive
				Alliance for Pioneer			Director (or
6	F	2	19.	Square	Lisa Dixon Howard	12/31/19	designee
							Executive
							Director (or
	F		20.	Port of Seattle	Geri Poor	1/1/24	designee

SELF-	-IDEN	TIFIED [DIVERSITY (CHART	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	Male	Female	Transgender	NB/O/U	Asian	Black/ African American	Hispanic/ Latino	American Indian/ Alaska Native	Other	Caucasian/ Non- Hispanic	Pacific Islander	Middle Eastern	Multiracial
Mayor	3	0								3			
Council	1	2					1			2			
Other	3	3								5			
Total	7	5					1			10			

Key

Diversity information is self-identified and is voluntary.

^{*}D List the corresponding *Diversity Chart* number (1 through 9)

^{**}G List gender, M= Male, F= Female, T= Transgender, NB= Non-Binary, O= Other, U= Unknown

RD Residential Council District number 1 through 7 or N/A



SEATTLE CITY COUNCIL

600 Fourth Ave. 2nd Floor Seattle, WA 98104

Legislation Text

File #: Appt 03409, Version: 1

Reappointment of Gerry Johnson as member, Central Waterfront Oversight Committee, for a term to December 31, 2027.

The Appointment Packet is provided as an attachment.



City of Seattle Boards & Commissions Notice of Appointment

Appointee Name: Gerry Johnson				
Board/Commission Name:				Position Title:
Central Waterfront Oversight Committee	•			At- Large
Appointment <i>OR</i> Reappoint	ment	Council Co	nfirmat	ion required?
Appointing Authority:	_	of Position:	*	
Council	1/1/2	026		
Mayor	to 12/21	./2027		
Other: Fill in appointing authority	12/31	./2027		
	□ Ser	ving remainii	ng term	of a vacant position
Residential Neighborhood:	Zip Co	de:	Conta	act Phone No.:
Queen Anne	98119	9		
Background:				
Gerry Johnson's law practice focuses on a the participation of both the public and p initial development and expansion of the retail core anchored by the Nordstrom flo Field; the Museum of Flight; the Pike Plac addition; and the transfer of the Washing public facilities district and its substantia	orivate Seattle agship ce Mari gton St	sectors. Ger e Art Museu store and Po ket, includin ate Convent	ry has b m; the lacific Placific Place g the resion Cen	been counsel to projects ranging from recovery of the downtown Seattle ace; T-Mobile Park and CenturyLink ecently completed MarketFront atter from state control to a county
He has been instrumental as the chair of		_		
in 2019. Throughout the last year years, s Standard, and was instrumental in the po of operations to the Seattle Center.			•	
Authorizing Signature (original signature	e):	Appointi	ng Signa	atory:
		Bruce A.	Harrell	
Burel. Hanell		Mayor of	Seattle	
October 23 rd , 2025				

^{*}Term begin and end date is fixed and tied to the position and not the appointment date.





Gerry Johnson

PRACTICE AREAS
Public Policy and Political Matters
Real Estate

Municipal Law Non Profits

Pronouns: he, him, his

Gerry Johnson's law practice focuses on major community-building projects, particularly those involving the participation of both the public and private sectors. Gerry has been counsel to projects ranging from initial development and expansion of the downtown Seattle Art Museum; the construction and operation of T-Mobile Park and Lumen Field; facilities for the Museum of Flight and the Pike Place Market, including the recently completed MarketFront addition; and the transfer of the Washington State Convention Center from state control to a county public facilities district and its recent and widely acclaimed Summit addition.

He counseled the Museum of History & Industry (MOHAI) with respect to all aspects of its move to its iconic new home in Lake Union Park; Seattle Opera on its new facility at the Seattle Center; and the Seattle Art Museum on the complete renovation of its Seattle Asian Art Museum at Volunteer Park. Gerry also works with smaller communities throughout Washington, including the City of Vancouver on a substantial downtown development project and the City of Everett on a minor league professional baseball stadium project. He represented the Washington State Major League Baseball Stadium Public Facilities District in its T-Mobile Park lease renewal negotiations with the Seattle Mariners and the Arboretum Foundation in securing WSDOT's commitment to restore and return to Arboretum use land committed to the SR520 project. Gerry is currently supporting the City of Seattle in a cooperative effort with Seattle Public Schools to replace its Memorial Stadium and a Downtown Seattle Association affiliate on the recently announced Elliott Bay Connections Project.

Gerry is a past board chair of the (Pike Place) Market Foundation and Forterra (formerly Cascade Land Conservancy), both of which he helped to form. For years, Gerry has been prominent within regional leadership of numerous initiatives to preserve open space and natural areas and create and support public parks. He also is past chair of the Woodland Park Zoological Society board, and was instrumental in the transition of the management of the Zoo from the Seattle Parks Department to the Society and recently represented the Zoo Society in renewing its Operating Agreement with the City. Gerry served 12 years as a trustee and Board Chair of the Bullitt Foundation, a substantial regional foundation focused on the environment. He currently serves on the boards of the Seattle Parks Foundation and the Downtown Seattle Association. After many years of providing citizen leadership on the evolution of the City of Seattle's central waterfront project that will transform the relationship of the Seattle CBD with its historic waterfront in the wake of the removal of the Alaskan Way Viaduct, Gerry now serves as chair of City's Oversight Committee advising the Mayor and City Council on project implementation.

Gerry was the founding Managing Partner of Pacifica Law Group and served in that capacity through 2022. Established in 2011, the now 40+ lawyer firm received Seattle Metropolitan Area, Tier One rankings in the 2021 and 2022 Editions of

U.S. News – Best Lawyers "Best Law Firms" in the areas of Appellate Practice, Commercial Litigation (2022), Education Law, Litigation – Construction (2022), Municipal Law, Public Finance Law and Real Estate Law, and Tier Two for Construction Law. Pacifica Law Group also received National Tier 2 rankings for Appellate Practice, Litigation - Construction and Public Finance Law.

Gerry completed a five-year term as managing partner of Preston Gates & Ellis, a predecessor firm to K&L Gates, at the end of 2004. He also co-founded and served as board chair of Attenex, a successful Seattle-based legal services software developer that was acquired by FTI in 2008. Earlier, he was a legislative assistant to the Seattle City Council, and legislative assistant and administrative assistant/chief-of-staff to former U.S. Senator Warren G. Magnuson.

Bar Admissions:

- Washington
- District of Columbia (inactive)

Education:

- Dartmouth College, A.B., summa cum laude; Phi Beta Kappa; Senior Fellow
- Georgetown University Law Center J.D., cum laude

Honors:

- Selected for Washington Super Lawyers, 2006-2019, 2022-2023
- Selected for inclusion in The Best Lawyers in America in the fields of Municipal Law, 2007-2024, and Real Estate Law, 2008-2024, and as Lawyer of the Year in Municipal Law in Seattle for 2016, 2020, and 2024
- Selected for Chambers & Partners, USA, in Real Estate in Washington, 2022-2023
- Recipient of the Municipal League of King County's James R. Ellis Regional Leadership Award in 2005 and its Doug Mason Memorial Award for Outstanding Contributions to the Community in 1981

Central Waterfront Oversight Committee

20 Members: Pursuant to Ordinance 125761 and Section 5 amended by Ordinance 126983, 14 members subject to City Council confirmation, all positions shall be 2-years except positions 15 through 20 which shall be permanent.

- 7 Mayor- appointed
- 7 City Council- appointed
- 6 Other Appointing Authority: Chief Executive Officer, Executive Director or designee

Roster:

*D	**G	RD	Position No.	Position Title	Name	Term Begin Date	Term End Date	Term #	Appointed By
			1.	At-Large (Environmental)	Donny Stevenson	1/1/26	12/31/27	3	Mayor
			2.	At-Large (Labor)	Katie Garrow	1/1/26	12/31/27	3	Council
6	М	7	3.	At-Large	Gerry Johnson	1/1/26	12/31/27	3	Mayor
			4.	At-Large	Pamela Quadros	1/1/26	12/31/27	2	Council
			5.	At-Large	Eric R. Howard	1/1/26	12/31/27	3	Mayor
3	F	2	6.	At-Large	Michelle A. Rusk	1/1/26	12/31/27	3	Council
			7.	LID Residential Tenant	Leslie Veloz	1/1/26	12/31/27	1	Mayor
6	М	6	8.	LID Commercial Tenant	Jim Rowe	1/1/26	12/31/27	3	Council
			9.	LID Hotel Property Owner	Vacant	1/1/26	12/31/27		Mayor
6	F	7	10.	LID Condominium Owner	Emily Hoober George	1/1/26	12/31/27	3	Council
6	M	7	11.	LID Residential Apartment Property Owner	Edward M. Leigh	1/1/26	12/31/27	3	Mayor
			12.	LID Office Property Owner	Ryan Smith	1/1/26	12/31/27	1	Council
			13.	LID property on or within one block of Pike/Pine St. owner	Shawn Jackson	1/1/26	12/31/27	3	Mayor
			14.	LID Commercial/Retail Property Owner	Vacant	1/1/26	12/31/27		Council
6	F	3	15.	Pike Place Market PDA	Rachel Ligtenberg	9/1/25			Executive Director (or designee
			16.	Seattle Aquarium Society	Peggy Sloan	1/1/26			Chief Executive Officer (or designee)
6	M	4	17.	Downtown Seattle Association/MID	Jon Scholes	12/31/19			Chief Executive Officer (or designee)

6	М	NA	18.	Seattle Historic Waterfront Association	Bob C. Donegan	12/31/19	Executive Director (or designee
							Executive
				Alliance for Pioneer			Director (or
6	F	2	19.	Square	Lisa Dixon Howard	12/31/19	designee
							Executive
							Director (or
	F		20.	Port of Seattle	Geri Poor	1/1/24	designee

SELF-	-IDEN	ΓIFIED [DIVERSITY (CHART	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	Male	Female	Transgender	NB/O/U	Asian	Black/ African American	Hispanic/ Latino	American Indian/ Alaska Native	Other	Caucasian/ Non- Hispanic	Pacific Islander	Middle Eastern	Multiracial
Mayor	3	0								3			
Council	1	2					1			2			
Other	3	3								5			
Total	7	5					1			10			

Key

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RD Residential Council District number 1 through 7 or N/A



SEATTLE CITY COUNCIL

600 Fourth Ave. 2nd Floor Seattle, WA 98104

Legislation Text

File #: Appt 03410, Version: 1

Reappointment of Edward M. Leigh as member, Central Waterfront Oversight Committee, for a term to December 31, 2027.

The Appointment Packet is provided as an attachment.



City of Seattle Boards & Commissions Notice of Appointment

Appointee Name:							
Edward M. Leigh							
Board/Commission Name:				Position Title:			
Central Waterfront Oversight Committee	•			Owner of a Residential Apartment			
			Property				
		Council Con	Council Confirmation required?				
Appointment <i>OR</i> Reappoint	ment						
		☐ No					
Appointing Authority:	Term	of Position:	*				
Council	1/1/20	026					
Mayor	to						
Other: Fill in appointing authority	12/31,	/2027					
				of a vacant position			
Residential Neighborhood:	Zip Co		Conta	act Phone No.:			
Downtown	98101						
Background:							
Ed is the VP of Investments for Equity Res			•	•			
owns over 5,000 apartment units in the C				•			
Waterfront LID boundary, including 2300			•	-			
Equity Residential for 17 years, in Chicag the University of Illinois and an MBA from							
the oniversity of initiois and all WBA from	ii tile Oi	iliversity of F	ennsy	ivama.			
Ed has participated on the CWOC since 2	019 and	d continues t	o engo	age with community on the Waterfront			
Park progress.							
Authorizing Signature (original signature	e):	Appointin	g Sign	atory:			
		Bruce A. H	Iarrell				
		Mayor of .	Seattle				
Burel. Hanel							
October 23 rd , 2025							

^{*}Term begin and end date is fixed and tied to the position and not the appointment date.

Edward M. Leigh



Ed Leigh is the VP of Investments for Equity Residential the Seattle area. Ed moved to Washington State in 2018, relocating from the company's headquarters in Chicago. He is responsible for asset management and acquisitions for Equity's 9,000-unit regional portfolio of multi-family properties.

Ed has a B.S. in Engineering from the University of Illinois, a M.S in Engineering from Texas A&M, and an M.B.A. from the University of Pennsylvania's Wharton School. He started his career as an environmental engineer, then spent several years in strategy consulting with Bain & Company. He joined Equity Residential's Property Operations group in 2006 where he worked on national programs for property technology, maintenance, and energy, and utilities.

Ed is a member of the Downtown Seattle Association where he sits on the Advisory Board for the Metropolitan Improvement District (MID). He is also on the Board of Directors for the Washington Multi Family Housing Association, and serves as Chairman of the Government Affairs Committee.

Ed lives in downtown Seattle only two blocks from the Seattle Waterfront with his wife Christine and 9-year-old son Isaac. They are frequently ferry riders, and spend their weekends exploring the Puget Sound region. Ed has traveled extensively in Latin America and has joined two international trips for Habitat for Humanity, visiting Paraguay and Ghana.

Central Waterfront Oversight Committee

20 Members: Pursuant to Ordinance 125761 and Section 5 amended by Ordinance 126983, 14 members subject to City Council confirmation, all positions shall be 2-years except positions 15 through 20 which shall be permanent.

- 7 Mayor- appointed
- 7 City Council- appointed
- 6 Other Appointing Authority: Chief Executive Officer, Executive Director or designee

Roster:

*D	**G	RD	Position No.	Position Title	Name	Term Begin Date	Term End Date	Term #	Appointed By
			1.	At-Large (Environmental)	Donny Stevenson	1/1/26	12/31/27	3	Mayor
			2.	At-Large (Labor)	Katie Garrow	1/1/26	12/31/27	3	Council
6	М	7	3.	At-Large	Gerry Johnson	1/1/26	12/31/27	3	Mayor
			4.	At-Large	Pamela Quadros	1/1/26	12/31/27	2	Council
			5.	At-Large	Eric R. Howard	1/1/26	12/31/27	3	Mayor
3	F	2	6.	At-Large	Michelle A. Rusk	1/1/26	12/31/27	3	Council
			7.	LID Residential Tenant	Leslie Veloz	1/1/26	12/31/27	1	Mayor
6	М	6	8.	LID Commercial Tenant	Jim Rowe	1/1/26	12/31/27	3	Council
			9.	LID Hotel Property Owner	Vacant	1/1/26	12/31/27		Mayor
6	F	7	10.	LID Condominium Owner	Emily Hoober George	1/1/26	12/31/27	3	Council
6	М	7	11.	LID Residential Apartment Property Owner	Edward M. Leigh	1/1/26	12/31/27	3	Mayor
			12.	LID Office Property Owner	Ryan Smith	1/1/26	12/31/27	1	Council
			13.	LID property on or within one block of Pike/Pine St. owner	Shawn Jackson	1/1/26	12/31/27	3	Mayor
			14.	LID Commercial/Retail Property Owner	Vacant	1/1/26	12/31/27		Council
6	F	3	15.	Pike Place Market PDA	Rachel Ligtenberg	9/1/25			Executive Director (or designee
			16.	Seattle Aquarium Society	Peggy Sloan	1/1/26			Chief Executive Officer (or designee)
6	M	4	17.	Downtown Seattle Association/MID	Jon Scholes	12/31/19			Chief Executive Officer (or designee)

6	М	NA	18.	Seattle Historic Waterfront Association	Bob C. Donegan	12/31/19	Executive Director (or designee
							Executive
				Alliance for Pioneer			Director (or
6	F	2	19.	Square	Lisa Dixon Howard	12/31/19	designee
							Executive
							Director (or
	F		20.	Port of Seattle	Geri Poor	1/1/24	designee

SELF-	-IDEN	ΓIFIED	DIVERSITY (CHART	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	Male	Female	Transgender	NB/O/U	Asian	Black/ African American	Hispanic/ Latino	American Indian/ Alaska Native	Other	Caucasian/ Non- Hispanic	Pacific Islander	Middle Eastern	Multiracial
Mayor	3	0								3			
Council	1	2					1			2			
Other	3	3								5			
Total	7	5					1			10			

Key

Diversity information is self-identified and is voluntary.

^{*}D List the corresponding *Diversity Chart* number (1 through 9)

^{**}G List gender, M= Male, F= Female, T= Transgender, NB= Non-Binary, O= Other, U= Unknown

RD Residential Council District number 1 through 7 or N/A



SEATTLE CITY COUNCIL

600 Fourth Ave. 2nd Floor Seattle, WA 98104

Legislation Text

File #: Appt 03411, Version: 1

Reappointment of Pamela Quadros as member, Central Waterfront Oversight Committee, for a term to December 31, 2027.

The Appointment Packet is provided as an attachment.



City of Seattle Boards & Commissions Notice of Appointment

Appointee Name: Pamela Quadros						
Board/Commission Name:				Position Title:		
Central Waterfront Oversight Committee	?		At-Large			
Appointment <i>OR</i> \boxtimes Reappointmen	nt	Council Cor X Yes No	nfirmat	tion required?		
Appointing Authority:	Term	of Position:	*			
X Council Mayor Other: Fill in appointing authority	1/1/2 to 12/31	1/2027	026			
	☐ Sei	rving remainin	g term	of a vacant position		
Residential Neighborhood: West Seattle	Zip C 9811		Conta	act Phone No.:		
Background: With over 20 years of executive leadership is sectors, I bring a corporate mindset with a need national and regional teams to achieve mefficiency, and organizational development. nonprofit environments, giving me a unique impact. As a certified DEI leader, I prioritize building deliver. I've successfully co-created public-pscaled growth initiatives with organizations My core strengths include launching and eveloperational leadership, and business developerational leadership, and business developerational financial oversight, while fostering stroughilanthropic groups, and community coality Whether driving corporate innovation or adlong-term value creation, disruptive thinking	nission- neasura My bac ability g inclus rivate p rangin olving g pment rse mar- ng parti ions.	driven approable results in kground inclu to bridge sective, high-perforartnerships, og from Fortungo-to-market sinitiatives, makets. I bring derships acros	ach. As revenue des executes develope e 500 ce trategie epth in est interes en month of the contract of the co	a business strategist and operator, I have e growth, product innovation, operational ecutive roles in both corporate and gn stakeholders, and drive sustainable ecultures where diverse teams thrive and bed community impact strategies, and companies to grassroots nonprofits. es, leading high-stakes fundraising, cross-functional operations, and strategic planning, talent development, and departments, government entities, profit collaboration, my focus remains on		
Authorizing Signature (original signature	e):	Appointin		•		
Jong Parte		,	Joy Hollingsworth Seattle City Councilmember			
Date signed (appointed): 11/6/2025						

^{*}Term begin and end date is fixed and tied to the position and not the appointment date.

PAMELA QUADROS, MBA

PROGRESSIVE LEADERSHIP | CULTIVATOR OF TALENT AND RELATIONSHIPS

I am a dynamic senior executive with a track record of revenue generation and financial performance. I have developed a reputation for action, team building, new product development, talent growth, and strategic partnerships during my career of increasing scope and responsibility. My management style lends itself to innovation and developing highperforming products, teams, and leaders through collaborative and inclusive work environments where talent can bring their whole selves to work. While maintaining high standards and providing appropriate recognition and rewards, I leverage collaborative, decisive, and investigative leadership to optimize day-to-day business. I am a true problem solver, experienced industry disrupter, and strategic thinker with a bias for action. I motivate my teams with an entrepreneurial mindset, strong business intuition, and technology growth.

LEADERSHIP

Employee Engagement & Development Forecasting, Reporting, Driving Revenue Diversity, Equity, & Inclusion Community Relations **Cross-Functional Relationships Business Operations Management**

EXECUTION

Customer Service & GTM Strategy **KPIs and Product Development** PNL & Budgeting **Continuous Process Improvement**

INFLUENCE

Masterful Networking & Negotiating Strategic Partnership Management **Expert Business Development** Sales, Marketing, & Analytics Coach, Mentor, Thought Leader

PROFESSIONAL EXPERIENCE

Seattle Sports Commission, Seattle, WA (January 1, 2024-Present)

Vice President of Partnerships

In collaboration with the CEO, the VP of Partnerships is tasked with developing and executing a diversified revenue strategy through strategic corporate partnerships, event ticket sales, membership dues, fundraising, and grants. This role involves managing relationships with commercial partners, overseeing proposal development, activations, fulfillment, and partnership renewals. The VP of Partnerships also spearheads community engagement efforts with local associations and neighborhoods. Additionally, they support the SSC Team in executing signature events and attracting world-class sporting events to Seattle. Furthermore, the VP leads fundraising initiatives for both the Commission and Foundation.

Puget Sound Business Journal of American City Business Journals—Seattle, WA (April 2021-Dec 2023)

Vice President of MultiMedia

I lead a team facilitating strategic multi-media solutions and projects for enterprise, midmarket, government, nonprofit, and tech companies using digital media, strategic partnerships, event sponsorship, traditional advertising, research sales, and native thought leader communication and content. ACBJ hired me to change the office's culture, develop new initiatives to generate revenue, and improve internal and external communications to increase productivity by assessing the company's needs and priorities. Expertise includes day-to-day sales & marketing operations, development of operational efficiency, budget management, internal communications with the broader ACBJ organization, coaching, mentoring, training, and KPIs. The territory is part of Canada and the USA.

Highlights of Business Impact

Led the division out of the Pandemic, surpassing revenue goals with out-of-the-box solutions to increase event, media, and research revenue.

Coach PQ LLC – Seattle, WA (a position held while obtaining an MBA and during the Pandemic) (2016-present) **Consultant**

I specialized in helping businesses, governments, talent, and communities realize their potential and purpose while assisting in sales, marketing, and obtaining growth. Expertise includes mentoring, coaching, Management Development, Workplace Culture, Organizational Development, Revenue Generation, Community Non-Profits, Career Growth,

Recruitment, Sales & Marketing, Advertising Sales and development, Change Management, Personal Development, Team Building, Training Development, Trainer, Strategist, Consultant: government partnerships (P3) and development, Diversity and Inclusion training and implementation.

 Some clients include Girls Rock Math, Seattle Public Schools, OutFront Media, Lamar Advertising, and Supergraphics.

Intersection Co. (Alphabet Company, formerly Titan Outdoor LLC, a private company) – Seattle, WA (2004-2016) Vice President General Manager

A disrupter in smart cities, Titan hired me as the first Vice President to lead the Go-To-Market strategy & start up the company across multiple markets. I also lead the launch and development of sales & marketing strategies, training, and the day-to-day operations in the Pacific Northwest territory, including the program management of the government partnership. Additionally, I facilitated the office climate & culture development with diversity and inclusion management. Finally, I met the division's financial & non-financial objectives through talent development, quantitative data analysis, effective communication, productivity, efficiency, and program management. Government partners included King County Metro, Sound Transit, Community Transit, Kitsap Transit, and Pierce Transit.

Highlights of Business Impact

- Grew advertising revenue for our transit partner from **\$5.7 million by \$2 million** per year for three years, reaching **over \$10 million** in revenue in the first half of our contract term
- During my tenure, I developed GTM strategies for eight new product lines that resulted in over \$19.5 million in new gross revenue, which is still in operation. This is a feat, considering some products sell for \$22 monthly.
- I received **Manager of the Year** due to outstanding operational leadership and exceeding sales projections.
- Established strategic partnership programs that led to an excess of \$5M in cost savings over 11 years
- Extended **government contract without RFP** process due to exceptional relationship management
- I was the lead representative for trade and other professional associations, community, government, and civic groups, as well as key accounts and industry leaders within media and advertising agencies.
- Program Manager of multiple projects, clients, and employees simultaneously, locally and nationally.

EDUCATION

Diversity and Inclusion for HR Certification – Cornell University (2020)

Master of Business Administration (MBA) – Southern New Hampshire University (2018)

Bachelor of Business Administration (BBA) – British Columbia Institute of Technology | Thompson Rivers University

Diploma of Technological Sales, Marketing Management – British Columbia Institute of Technology

Computer proficiency – Salesforce, Microsoft Office, social media, CRM, and various proprietary software

Professional sales training courses like Brian Tracy, Integrity Selling, The Center for Sales Strategy, Pitney Bowes

COMMUNITY ACCOLADES & VOLUNTEERISM

Seattle Public Schools, Government and Non-profit volunteerism and paid contracting (2013-present)

Outstanding Graduate Master of Business Administration – Southern New Hampshire University (2019)

Golden Acorn Award Non-Profit award (2019)

Recognized as one of **Puget Sound's 40 under 40** (September 2013)

Essential Award, WestSide Baby (2013) Board Member

Titan Cares and various other board positions (2004-2016)

Recognized as one of Clark County's Accomplished & under 40 (November 2003)

Central Waterfront Oversight Committee

20 Members: Pursuant to Ordinance 125761 and Section 5 amended by Ordinance 126983, 14 members subject to City Council confirmation, all positions shall be 2-years except positions 15 through 20 which shall be permanent.

- 7 Mayor- appointed
- 7 City Council- appointed
- 6 Other Appointing Authority: Chief Executive Officer, Executive Director or designee

Roster:

*D	**G	RD	Position No.	Position Title	Name	Term Begin Date	Term End Date	Term #	Appointed By
			1.	At-Large (Environmental)	Donny Stevenson	1/1/26	12/31/27	3	Mayor
			2.	At-Large (Labor)	Katie Garrow	1/1/26	12/31/27	3	Council
6	М	7	3.	At-Large	Gerry Johnson	1/1/26	12/31/27	3	Mayor
			4.	At-Large	Pamela Quadros	1/1/26	12/31/27	2	Council
			5.	At-Large	Eric R. Howard	1/1/26	12/31/27	3	Mayor
3	F	2	6.	At-Large	Michelle A. Rusk	1/1/26	12/31/27	3	Council
			7.	LID Residential Tenant	Leslie Veloz	1/1/26	12/31/27	1	Mayor
6	М	6	8.	LID Commercial Tenant	Jim Rowe	1/1/26	12/31/27	3	Council
			9.	LID Hotel Property Owner	Vacant	1/1/26	12/31/27		Mayor
6	F	7	10.	LID Condominium Owner	Emily Hoober George	1/1/26	12/31/27	3	Council
6	M	7	11.	LID Residential Apartment Property Owner	Edward M. Leigh	1/1/26	12/31/27	3	Mayor
			12.	LID Office Property Owner	Ryan Smith	1/1/26	12/31/27	1	Council
			13.	LID property on or within one block of Pike/Pine St. owner	Shawn Jackson	1/1/26	12/31/27	3	Mayor
			14.	LID Commercial/Retail Property Owner	Vacant	1/1/26	12/31/27		Council
6	F	3	15.	Pike Place Market	Rachel Ligtenberg	9/1/25			Executive Director (or designee
			16.	Seattle Aquarium Society	Peggy Sloan	1/1/26			Chief Executive Officer (or designee)
6	M	4	17.	Downtown Seattle Association/MID	Jon Scholes	12/31/19			Chief Executive Officer (or designee)

6	М	NA	18.	Seattle Historic Waterfront Association	Bob C. Donegan	12/31/19	Executive Director (or designee
							Executive
				Alliance for Pioneer			Director (or
6	F	2	19.	Square	Lisa Dixon Howard	12/31/19	designee
							Executive
							Director (or
	F		20.	Port of Seattle	Geri Poor	1/1/24	designee

SELF-	-IDEN	TIFIED [DIVERSITY (CHART	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	Male	Female	Transgender	NB/O/U	Asian	Black/ African American	Hispanic/ Latino	American Indian/ Alaska Native	Other	Caucasian/ Non- Hispanic	Pacific Islander	Middle Eastern	Multiracial
Mayor	3	0								3			
Council	1	2					1			2			
Other	3	3								5			
Total	7	5					1			10			

Key

Diversity information is self-identified and is voluntary.

^{*}D List the corresponding *Diversity Chart* number (1 through 9)

^{**}G List gender, M= Male, F= Female, T= Transgender, NB= Non-Binary, O= Other, U= Unknown

RD Residential Council District number 1 through 7 or N/A



SEATTLE CITY COUNCIL

600 Fourth Ave. 2nd Floor Seattle, WA 98104

Legislation Text

File #: Appt 03412, Version: 1

Reappointment of Jim Rowe as member, Central Waterfront Oversight Committee, for a term to December 31, 2027.

The Appointment Packet is provided as an attachment.



City of Seattle Boards & Commissions Notice of Appointment

Appointee Name:							
Jim Rowe							
Board/Commission Name:			Position Title:				
Central Waterfront Oversight Committee	2		Commercial Tenant				
		Council Con	Council Confirmation required?				
Appointment OR Reappoint	ment	∑ Yes □ No					
			b				
Appointing Authority:		of Position: ³	•				
Council	1/1/20)26					
Mayor	to	/2027					
Other: Fill in appointing authority	12/31,	/202/					
	☐ Serv	vina remainino	a term	of a vacant position			
Residential Neighborhood:	Zip Co						
Downtown Seattle	98101						
Background:		<u> </u>					
Jim Rowe is a leader in the Seattle restau	ırant ind	dustry and cu	ırrentl	y serves as Owner/President/CEO of			
E3 Co. LP (E3 Restaurant Group), the hold	ding cor	npany for th	e pren	nier destination restaurant group in			
the Pacific Northwest and operator of so	me of tl	he city's best	-know	ın landmark restaurants.			
Prior to his current role, Rowe served as	the com	pany's chief	financ	cial officer for more than eight years.			
Before entering the restaurant business,	he spen	nt 13 years at	: Holla	nd America Cruise Lines and four			
years in public accounting with Tremper	& Co., L	LP.					
Jim has served on the Central Waterfron	t Oversi	ght Committ	ee sin	ce January 2020.			
Authorizing Signature (original signature	e):	Appointing	g Sign	atory:			
1 1 10		Joy Holling	gswor	th			
Jong Phill		Seattle Cit	y Cour	ncilmember			
Date signed (appointed): 11/6/2025							
Date signed (appointed). 11/0/2025							

^{*}Term begin and end date is fixed and tied to the position and not the appointment date.

Jim Rowe Owner/CEO

Jim Rowe is a leader in the Seattle restaurant industry and currently serves as President & CEO of E3 Co. LLC (E3 Co.), the holding company for the premier destination restaurant group in the Pacific Northwest and operator of some of the city's best-known landmark restaurants.

As Owner & CEO of E3 Co., Rowe manages day-to-day business operations, as well as the strategic direction of the company and its brands, which include The Metropolitan Grill, Elliott's Oyster House, Lobster Shop, and Wing Dome Restaurants. This group of restaurants was formerly owned by Consolidated Restaurants, Inc. (CRI) until January 1, 2018, when Rowe completed a deal to purchase the restaurants in which he became majority owner along with several minority owners.

While at E3 Co., Rowe has overseen several restaurants openings/remodels several strategic partnership negotiations including deals with the University of Washington, as well as the growth of the company's team and restaurants, in particular the expansion of the fast casual brands with the addition of Wing Dome.

Prior to his current role, Rowe served as the company's chief financial officer for several years. Before entering the restaurant business, he spent 13 years in the hospitality industry at Holland America Cruise Lines and four years in public accounting.

Rowe is an active member of the Washington Hospitality Association, and served on the board of directors for 9 years including the Chairman role for 3 of those. In his community, Rowe has served as president of the St. John's school board and helped raise \$1.5 M as chair of the parish capital campaign. He is active at the Washington Athletic Club and has served on the board of the 101 Club. In his free time, he play golf and enjoys time with his two daughters and grandson.

Rowe hails from Missoula, Montana, where he attended the University of Montana and graduated with a bachelor's degree in business with an emphasis in finance/accounting.

Central Waterfront Oversight Committee

20 Members: Pursuant to Ordinance 125761 and Section 5 amended by Ordinance 126983, 14 members subject to City Council confirmation, all positions shall be 2-years except positions 15 through 20 which shall be permanent.

- 7 Mayor- appointed
- 7 City Council- appointed
- 6 Other Appointing Authority: Chief Executive Officer, Executive Director or designee

Roster:

*D	**G	RD	Position No.	Position Title	Name	Term Begin Date	Term End Date	Term #	Appointed By
			1.	At-Large (Environmental)	Donny Stevenson	1/1/26	12/31/27	3	Mayor
			2.	At-Large (Labor)	Katie Garrow	1/1/26	12/31/27	3	Council
6	М	7	3.	At-Large	Gerry Johnson	1/1/26	12/31/27	3	Mayor
			4.	At-Large	Pamela Quadros	1/1/26	12/31/27	2	Council
			5.	At-Large	Eric R. Howard	1/1/26	12/31/27	3	Mayor
3	F	2	6.	At-Large	Michelle A. Rusk	1/1/26	12/31/27	3	Council
			7.	LID Residential Tenant	Leslie Veloz	1/1/26	12/31/27	1	Mayor
6	М	6	8.	LID Commercial Tenant	Jim Rowe	1/1/26	12/31/27	3	Council
			9.	LID Hotel Property Owner	Vacant	1/1/26	12/31/27		Mayor
6	F	7	10.	LID Condominium Owner	Emily Hoober George	1/1/26	12/31/27	3	Council
6	M	7	11.	LID Residential Apartment Property Owner	Edward M. Leigh	1/1/26	12/31/27	3	Mayor
			12.	LID Office Property Owner	Ryan Smith	1/1/26	12/31/27	1	Council
			13.	LID property on or within one block of Pike/Pine St. owner	Shawn Jackson	1/1/26	12/31/27	3	Mayor
			14.	LID Commercial/Retail Property Owner	Vacant	1/1/26	12/31/27		Council
6	F	3	15.	Pike Place Market	Rachel Ligtenberg	9/1/25			Executive Director (or designee
			16.	Seattle Aquarium Society	Peggy Sloan	1/1/26			Chief Executive Officer (or designee)
6	M	4	17.	Downtown Seattle Association/MID	Jon Scholes	12/31/19			Chief Executive Officer (or designee)

6	М	NA	18.	Seattle Historic Waterfront Association	Bob C. Donegan	12/31/19	Executive Director (or designee
							Executive
				Alliance for Pioneer			Director (or
6	F	2	19.	Square	Lisa Dixon Howard	12/31/19	designee
							Executive
							Director (or
	F		20.	Port of Seattle	Geri Poor	1/1/24	designee

SELF-	-IDEN	TIFIED [DIVERSITY (CHART	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	Male	Female	Transgender	NB/O/U	Asian	Black/ African American	Hispanic/ Latino	American Indian/ Alaska Native	Other	Caucasian/ Non- Hispanic	Pacific Islander	Middle Eastern	Multiracial
Mayor	3	0								3			
Council	1	2					1			2			
Other	3	3								5			
Total	7	5					1			10			

Key

Diversity information is self-identified and is voluntary.

^{*}D List the corresponding *Diversity Chart* number (1 through 9)

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RD Residential Council District number 1 through 7 or N/A



SEATTLE CITY COUNCIL

600 Fourth Ave. 2nd Floor Seattle, WA 98104

Legislation Text

File #: Appt 03413, Version: 1

Reappointment of Michelle A. Rusk as member, Central Waterfront Oversight Committee, for a term to December 31, 2027.

The Appointment Packet is provided as an attachment.



City of Seattle Boards & Commissions Notice of Appointment

Appointee Name: Michelle A. Rusk								
Board/Commission Name:				Position Title:				
Central Waterfront Oversight Committee	2	At-Large						
	(Council Confirmation required?						
Appointment OR 🛭 Reappoint	ment	⊠ Yes						
		□ No						
Appointing Authority:	Term o	 of Position:	*					
	1/1/20							
Council	to							
☐ Mayor☐ Other: Fill in appointing authority	12/31/	/2027						
Other. Till in appointing dathority								
	☐ Serv	ing remainin	g term	of a vacant position				
Residential Neighborhood:	Zip Co	de: Contact Phone No.:						
Pioneer Square	98104							
Background:			•					
Lifelong Washingtonian and resident of I	Pioneer :	Square for r	nearly :	10 years.				
Authorizing Signature (original signatur	e):	Appointir	ng Sign	atory:				
1 17 10		Joy Hollin	gswort	th				
Jong Chall	Seattle Ci	ty Coui	ncilmember					
Date signed (appointed): 11/6/2025								

^{*}Term begin and end date is fixed and tied to the position and not the appointment date.

MICHELLE A. RUSK

LEGAL EXPERIENCE

Washington House of Representatives - Office of Program Research | Seattle & Olympia, WA Legal Counsel

Nov. 2021-present

- Provide non-partisan, broad-ranging, legal support to members of the Washington State House of Representative including
 drafting bills and amendments, providing technical review and analysis of proposed legislation, and preparing bill analyses
 and legal memoranda
- Participate in public legislative hearings and work sessions including preparing and delivering bill briefings and presentations

FOSTER GARVEY | Seattle, WA

Sept 2017 - Oct. 2021

Associate Attorney

Summer Associate (2015 and 2016)

- Represented public and private clients in a wide range of land use and real estate matters, including advising clients on local and state regulatory processes relating to property development, permitting, and environmental review
- Researched and drafted internal legal memoranda, motions, and briefs, and participated as a team member in all stages of litigation, including in trial and appellate proceedings in administrative and judicial forums

SEATTLE CITY ATTORNEY'S OFFICE, CIVIL DIVISION - TORTS SECTION | Seattle, WA Student Law Clerk

Mar. 2016 – June 2016

• Performed legal research; drafted motions, including motions for summary judgments and associated declarations; investigated facts concerning evidentiary support for motions; and provided litigation assistance to section attorneys

VETERANS PROJECT, NORTHWEST JUSTICE PROJECT | Seattle, WA Student Law Clerk

Jan. 2015 – May 2015

• Worked in coordination with attorneys on civil legal aid cases for veterans including child support and disability compensation appeals

OTHER PROFESSIONAL EXPERIENCE

Staff Assistant/Intern Coordinator, U.S. House of Representatives | Washington, D.C.

Jan. 2011 – July 2012

Implemented congressional internship program, coordinated constituent services & assisted with drafting legislative correspondence

Marketing Assistant, Saratoga County Chamber of Commerce | Saratoga Springs, NY

July 2013 – Feb. 2014

Promoted chamber membership of 3,000 businesses, events, and services, including drafting press releases and membership emails

Marketing Coordinator, Saratoga Economic Development Corp. | Saratoga Springs, NY

Nov. 2013 – Aug. 2014

Wrote all press releases, drafted articles for publications, and consulted on strategy related to County economic development

Project Assistant (hired as Receptionist), **Nelson Mullins Riley & Scarborough** | Charleston, SC Aug. 2012 – April 2013 Assisted the national coordinating counsel for an energy company in litigation and settlement strategy, including coordination with legal counsel nationwide, management of multiple in-house databases, and participation in preparing documents as part of discovery.

CIVIC ENGAGEMENT

Board Member, Pioneer Square Residents' Council | Appointee, Seattle Central Waterfront Oversight Committee | Board Member, Latina/o Bar Association of Washington | Advisory Board Member, Whitworth Women's Leadership Network

EDUCATION

University of Washington School of Law \mid Seattle, WA

June 2017

Juris Doctor (Graduated with Honors)

Activities: Associate Editor-in-Chief, Washington International Law Journal, | 3L Representative, Student Bar Association President, Women's Law Caucus | Treasurer, Latina/o Law Student Assoc. | Veterans Law Moot Court, Speaker Award

GEORGE MASON UNIVERSITY | Arlington, VA | Paralegal Certificate

March 2013

WHITWORTH UNIVERSITY | Spokane, WA

May 2011

Bachelor of Arts, Political Science, Minor in Spanish - magna cum laude

Honors and Activities: Provost's Honor Roll | Laureate Society Member, 3.75+ GPA | Mind & Heart Scholar | Political Science Study Abroad: University of Guanajuato in Guanajuato, Mexico (January 2009)

Central Waterfront Oversight Committee

20 Members: Pursuant to Ordinance 125761 and Section 5 amended by Ordinance 126983, 14 members subject to City Council confirmation, all positions shall be 2-years except positions 15 through 20 which shall be permanent.

- 7 Mayor- appointed
- 7 City Council- appointed
- 6 Other Appointing Authority: Chief Executive Officer, Executive Director or designee

Roster:

*D	**G	RD	Position No.	Position Title	Name	Term Begin Date	Term End Date	Term #	Appointed By
			1.	At-Large (Environmental)	Donny Stevenson	1/1/26	12/31/27	3	Mayor
			2.	At-Large (Labor)	Katie Garrow	1/1/26	12/31/27	3	Council
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			4.	At-Large	Pamela Quadros	1/1/26	12/31/27	2	Council
			5.	At-Large	Eric R. Howard	1/1/26	12/31/27	3	Mayor
3	F	2	6.	At-Large	Michelle A. Rusk	1/1/26	12/31/27	3	Council
			7.	LID Residential Tenant	Leslie Veloz	1/1/26	12/31/27	1	Mayor
6	М	6	8.	LID Commercial Tenant	Jim Rowe	1/1/26	12/31/27	3	Council
			9.	LID Hotel Property Owner	Vacant	1/1/26	12/31/27		Mayor
6	F	7	10.	LID Condominium Owner	Emily Hoober George	1/1/26	12/31/27	3	Council
6	М	7	11.	LID Residential Apartment Property Owner	Edward M. Leigh	1/1/26	12/31/27	3	Mayor
			12.	LID Office Property Owner	Ryan Smith	1/1/26	12/31/27	1	Council
			13.	LID property on or within one block of Pike/Pine St. owner	Shawn Jackson	1/1/26	12/31/27	3	Mayor
			14.	LID Commercial/Retail Property Owner	Vacant	1/1/26	12/31/27		Council
6	F	3	15.	Pike Place Market PDA	Rachel Ligtenberg	9/1/25			Executive Director (or designee
			16.	Seattle Aquarium Society	Peggy Sloan	1/1/26			Chief Executive Officer (or designee)
6	M	4	17.	Downtown Seattle Association/MID	Jon Scholes	12/31/19			Chief Executive Officer (or designee)

6	М	NA	18.	Seattle Historic Waterfront Association	Bob C. Donegan	12/31/19	Executive Director (or designee
							Executive
				Alliance for Pioneer			Director (or
6	F	2	19.	Square	Lisa Dixon Howard	12/31/19	designee
							Executive
							Director (or
	F		20.	Port of Seattle	Geri Poor	1/1/24	designee

SELF-	-IDEN	TIFIED [DIVERSITY (CHART	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	Male	Female	Transgender	NB/O/U	Asian	Black/ African American	Hispanic/ Latino	American Indian/ Alaska Native	Other	Caucasian/ Non- Hispanic	Pacific Islander	Middle Eastern	Multiracial
Mayor	3	0								3			
Council	1	2					1			2			
Other	3	3								5			
Total	7	5					1			10			

Key

Diversity information is self-identified and is voluntary.

^{*}D List the corresponding *Diversity Chart* number (1 through 9)

^{**}G List gender, M= Male, F= Female, T= Transgender, NB= Non-Binary, O= Other, U= Unknown

RD Residential Council District number 1 through 7 or N/A



SEATTLE CITY COUNCIL

600 Fourth Ave. 2nd Floor Seattle, WA 98104

Legislation Text

File #: Appt 03414, Version: 1

Reappointment of Ryan Smith as member, Central Waterfront Oversight Committee, for a term to December 31, 2027.

The Appointment Packet is provided as an attachment.



City of Seattle Boards & Commissions Notice of Appointment

Appointee Name:						
Ryan Smith						
Board/Commission Name:				Position Title:		
Central Waterfront Oversight Committee	?	Owner of an Office Property				
		Council Confirmation required?				
Appointment <i>OR</i> X Reappoint		-				
		Yes				
		No				
Appointing Authority:	Term o	of Position: '	¢			
Council	1/1/20	26				
Mayor	to					
Other: Fill in appointing authority	12/31/	2027				
Other. This in appointing duthority						
	☐ Serv	ing remaining	term	of a vacant position		
Residential Neighborhood:	Zip Co	de: Contact Phone No.:				
Mercer Island	98040					
Background:						
Ryan Smith oversees the operations of M	Iartin Sn	nith Inc. a lo	cal ov	wner and operator of commercial real		
estate in Seattle, WA. Martin Smith Inc'				*		
Some of the notable Landmark assets in t						
1201 Western Building, Terminal Sales I						
57	Č	,	•			
Authorizing Signature (original signature	e):	Appointin	g Sign	atory:		
		Joy Hollin	gswor	th		
1 12 10		Seattle Cit	v Coui	ncilmember		
Jong Whill		Scattle Cit	Cour	remiember		
Jour Street						
Date signed (appointed): 11/6/2025						

^{*}Term begin and end date is fixed and tied to the position and not the appointment date.

Ryan Smith

President of Martin Smith Inc

Ryan Smith oversees the operations of Martin Smith Inc, a local owner and operator of commercial real estate in Seattle, WA. Martin Smith Inc's portfolio includes 15 historic properties in Downtown Seattle. Some of the notable Landmark assets in their portfolio include the Occidental Mall, Piers 55 & 56, the 1201 Western Building, Terminal Sales Building, and Poll Building.

In addition to operating these landmark properties, Ryan has been active in the civic development of Seattle, serving on boards of The Alliance for Pioneer Square, Friends of Waterfront Seattle, The Downtown Seattle Association, The Seattle Historic Waterfront Association, The Metropolitan Improvement District Ratepayer Advisory Board, and the Waterfront Park Conservancy.

Central Waterfront Oversight Committee

20 Members: Pursuant to Ordinance 125761 and Section 5 amended by Ordinance 126983, 14 members subject to City Council confirmation, all positions shall be 2-years except positions 15 through 20 which shall be permanent.

- 7 Mayor- appointed
- 7 City Council- appointed
- 6 Other Appointing Authority: Chief Executive Officer, Executive Director or designee

Roster:

*D	**G	RD	Position No.	Position Title	Name	Term Begin Date	Term End Date	Term #	Appointed By
			1.	At-Large (Environmental)	Donny Stevenson	1/1/26	12/31/27	3	Mayor
			2.	At-Large (Labor)	Katie Garrow	1/1/26	12/31/27	3	Council
6	М	7	3.	At-Large	Gerry Johnson	1/1/26	12/31/27	3	Mayor
			4.	At-Large	Pamela Quadros	1/1/26	12/31/27	2	Council
			5.	At-Large	Eric R. Howard	1/1/26	12/31/27	3	Mayor
3	F	2	6.	At-Large	Michelle A. Rusk	1/1/26	12/31/27	3	Council
			7.	LID Residential Tenant	Leslie Veloz	1/1/26	12/31/27	1	Mayor
6	М	6	8.	LID Commercial Tenant	Jim Rowe	1/1/26	12/31/27	3	Council
			9.	LID Hotel Property Owner	Vacant	1/1/26	12/31/27		Mayor
6	F	7	10.	LID Condominium Owner	Emily Hoober George	1/1/26	12/31/27	3	Council
6	M	7	11.	LID Residential Apartment Property Owner	Edward M. Leigh	1/1/26	12/31/27	3	Mayor
			12.	LID Office Property Owner	Ryan Smith	1/1/26	12/31/27	1	Council
			13.	LID property on or within one block of Pike/Pine St. owner	Shawn Jackson	1/1/26	12/31/27	3	Mayor
			14.	LID Commercial/Retail Property Owner	Vacant	1/1/26	12/31/27		Council
6	F	3	15.	Pike Place Market	Rachel Ligtenberg	9/1/25			Executive Director (or designee
			16.	Seattle Aquarium Society	Peggy Sloan	1/1/26			Chief Executive Officer (or designee)
6	M	4	17.	Downtown Seattle Association/MID	Jon Scholes	12/31/19			Chief Executive Officer (or designee)

6	M	NA	18.	Seattle Historic Waterfront Association	Bob C. Donegan	12/31/19	Executive Director (or designee
_		_		Alliance for Pioneer			Executive Director (or
6	F	2	19.	Square	Lisa Dixon Howard	12/31/19	designee
							Executive
							Director (or
	F		20.	Port of Seattle	Geri Poor	1/1/24	designee

SELF-	-IDEN	TIFIED [DIVERSITY (CHART	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	Male	Female	Transgender	NB/O/U	Asian	Black/ African American	Hispanic/ Latino	American Indian/ Alaska Native	Other	Caucasian/ Non- Hispanic	Pacific Islander	Middle Eastern	Multiracial
Mayor	3	0								3			
Council	1	2					1			2			
Other	3	3								5			
Total	7	5					1			10			

Key

Diversity information is self-identified and is voluntary.

^{*}D List the corresponding *Diversity Chart* number (1 through 9)

^{**}G List gender, M= Male, F= Female, T= Transgender, NB= Non-Binary, O= Other, U= Unknown

RD Residential Council District number 1 through 7 or N/A



SEATTLE CITY COUNCIL

600 Fourth Ave. 2nd Floor Seattle, WA 98104

Legislation Text

File #: Appt 03415, Version: 1

Reappointment of Donny Stevenson as member, Central Waterfront Oversight Committee, for a term to December 31, 2027.

The Appointment Packet is provided as an attachment.



City of Seattle Boards & Commissions Notice of Appointment

					_			
Appointee Name:								
Donny Stevenson								
Board/Commission Name:				Position Title:				
Central Waterfront Oversight Committee				At- Large (Environmental)				
- Central Water from Oversight Committee				5 ,				
		Council Con	Council Confirmation required?					
Appointment <i>OR</i> 🔀 Reappointmer	nt	X Yes	V Voc					
		∏ No						
Appointing Authority:	Term o	of Position: ¹	*					
Council	1/1/20	026						
	to							
X Mayor	12/31	/2027						
Other: Fill in appointing authority	12/31/	, 202,						
		ing remaining term of a vacant position						
Residential Neighborhood:	Zip Co 98092		de: Contact Phone No.:					
Auburn								
Background:	•							
Mr. Stevenson is a dedicated and know	ledgeab	ole Tribal Go	vernan	nce professional with a strong	,			
background in Executive Management a	_			-				
professional development to help furth				<u> </u>				
service people. In 2017, he was elected	as a top	o-level leade	er of th	e Muckleshoot Indian Tribe a	s a Tribai			
Council Member and Vice Chairman.								
Authorizing Signature (original signature	e):	Appointing Signatory:						
		Bruce A. Harrell						
	Mayor of Seattle							
(V) (V)	Wayor of S	Jeanne						
V Smeet. No met								
October 23 rd , 2025								

^{*}Term begin and end date is fixed and tied to the position and not the appointment date.

Donny Stevenson



Summary Statement

I am a dedicated and knowledgeable Tribal Governance professional with a strong background in Executive Management and Human Resources who has dedicated my career and professional development to help further the success and sovereignty of Tribal communities and serving people. I have had the unique opportunity to develop from entry level of employment beginning 23 years ago, through recruited Executive Management/ Director-level experience within Tribal Government and Tribal Gaming. Most recently in 2017, I have also been fortunate enough to have received the overwhelming support of my Tribal community and been elected as a top-level leader of the Muckleshoot Indian Tribe as a Tribal Council Member and Vice Chairman. The sum of this experience, along with my education and professional certifications, combine to provide me a unique ability and insight regarding the successful navigation of issues, programs and personnel in Indian Country, Tribal Government and organizational development in general which is extremely valuable. I am passionate about the continued growth and development of opportunity within Indian Country and Tribes. It is truly a transitional period in the history of Native American people; as a professional, I believe I have the ability to make a positive difference and impact in this setting daily and to watch those positive influences play out both immediately and for the Seventh Generation and beyond.

Professional Achievements

Vice-Chairman, Muckleshoot Indian Tribe, Auburn WA: 4/2019-present

Tribal Council Member, Muckleshoot Indian Tribe, Auburn WA: 1/2018-4/2019

Human Resources Director, Muckleshoot Indian Tribe, Auburn WA: 01/2015-1/2018

Employment Services Manager, Muckleshoot Indian Tribe, Auburn WA: 10/2010-12/2013

Employee Relations Specialist, Muckleshoot Indian Tribe, Auburn WA: 9/2005-10/2010

Assistant Director of Security, Muckleshoot Indian Casino, Auburn WA: 10/2003-06/2005

Security Shift Manager, Muckleshoot Indian Casino, Auburn WA: 10/2000-10/2003

Assistant Security Shift Manager, Muckleshoot Indian Casino, Auburn WA: 10/1999-10-2000

Security Supervisor, Muckleshoot Indian Casino, Auburn WA: 9/1998-10-1999

Security Officer, Muckleshoot Indian Casino, Auburn WA: 9/1997-9/1998

Human Resources Professional Certifications

- SHRM Senior Professional In Human Resources: 5/2010-present
- NNAHRA Tribal Human Resources Professional: 7/2011-present
- Society For Human Resources Management Member: 11/2006-present

Training and Organizational Development

- Certified Facilitator Franklin Covey; 6/2009-present
- Certified Instructor American Heart Association: 1/2003-present
- Certified Instructor American Red Cross: 10/2006-present
- Certified Instructor Native Wellness Institute: 09/2006-present

Workplace Investigations

- Advanced Certification in the Reid Technique of Interview and Interrogation: 01/2003-present
- Brinkman and Chersky Investigating Harassment Complaints Certification: 02/2007-present
- TSPS Background Investigation and Adjudication Certification: 02/2015-present

HRIS / HRMS

- ADP ReportSmith I Certification: 11/2008-current
- iCIMS Applicant Certification 1/2010-current

Education

 Bachelor of Liberal Arts / Native American Studies, The Evergreen State College, Olympia WA: 06/2006

References

References are available upon request.

Central Waterfront Oversight Committee

20 Members: Pursuant to Ordinance 125761 and Section 5 amended by Ordinance 126983, 14 members subject to City Council confirmation, all positions shall be 2-years except positions 15 through 20 which shall be permanent.

- 7 Mayor- appointed
- 7 City Council- appointed
- 6 Other Appointing Authority: Chief Executive Officer, Executive Director or designee

Roster:

*D	**G	RD	Position No.	Position Title	Name	Term Begin Date	Term End Date	Term #	Appointed By
			1.	At-Large (Environmental)	Donny Stevenson	1/1/26	12/31/27	3	Mayor
			2.	At-Large (Labor)	Katie Garrow	1/1/26	12/31/27	3	Council
6	М	7	3.	At-Large	Gerry Johnson	1/1/26	12/31/27	3	Mayor
			4.	At-Large	Pamela Quadros	1/1/26	12/31/27	2	Council
			5.	At-Large	Eric R. Howard	1/1/26	12/31/27	3	Mayor
3	F	2	6.	At-Large	Michelle A. Rusk	1/1/26	12/31/27	3	Council
			7.	LID Residential Tenant	Leslie Veloz	1/1/26	12/31/27	1	Mayor
6	М	6	8.	LID Commercial Tenant	Jim Rowe	1/1/26	12/31/27	3	Council
			9.	LID Hotel Property Owner	Vacant	1/1/26	12/31/27		Mayor
6	F	7	10.	LID Condominium Owner	Emily Hoober George	1/1/26	12/31/27	3	Council
6	М	7	11.	LID Residential Apartment Property Owner	Edward M. Leigh	1/1/26	12/31/27	3	Mayor
			12.	LID Office Property Owner	Ryan Smith	1/1/26	12/31/27	1	Council
			13.	LID property on or within one block of Pike/Pine St. owner	Shawn Jackson	1/1/26	12/31/27	3	Mayor
			14.	LID Commercial/Retail Property Owner	Vacant	1/1/26	12/31/27		Council
6	F	3	15.	Pike Place Market PDA	Rachel Ligtenberg	9/1/25			Executive Director (or designee
			16.	Seattle Aquarium Society	Peggy Sloan	1/1/26			Chief Executive Officer (or designee)
6	M	4	17.	Downtown Seattle Association/MID	Jon Scholes	12/31/19			Chief Executive Officer (or designee)

6	М	NA	18.	Seattle Historic Waterfront Association	Bob C. Donegan	12/31/19	Executive Director (or designee
							Executive
				Alliance for Pioneer			Director (or
6	F	2	19.	Square	Lisa Dixon Howard	12/31/19	designee
							Executive
							Director (or
	F		20.	Port of Seattle	Geri Poor	1/1/24	designee

SELF-	SELF-IDENTIFIED DIVERSITY CHART					(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	Male	Female	Transgender	NB/O/U	Asian	Black/ African American	Hispanic/ Latino	American Indian/ Alaska Native	Other	Caucasian/ Non- Hispanic	Pacific Islander	Middle Eastern	Multiracial
Mayor	3	0								3			
Council	1	2					1			2			
Other	3	3								5			
Total	7	5					1			10			

Key

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^{**}G List gender, M= Male, F= Female, T= Transgender, NB= Non-Binary, O= Other, U= Unknown

RD Residential Council District number 1 through 7 or N/A



SEATTLE CITY COUNCIL

600 Fourth Ave. 2nd Floor Seattle, WA 98104

Legislation Text

File #: Appt 03416, Version: 1

Reappointment of Leslie Veloz as member, Central Waterfront Oversight Committee, for a term to December 31, 2027.

The Appointment Packet is provided as an attachment.



City of Seattle Boards & Commissions Notice of Appointment

Appointee Name: Leslie Veloz								
Board/Commission Name: Central Waterfront Oversight Committee				Position Title: At-Large				
	•	Council Con	firmat	ion required?				
Appointment <i>OR</i> Reappoint	nent	Yes No						
Appointing Authority:	Term	of Position:	*					
Council	1/1/2	026						
Mayor	to							
Other: Fill in appointing authority	12/31	./2027						
	□ C o#	wina romainin	a torno	of a vacant notition				
Residential Neighborhood:	Zip Co		ing term of a vacant position Contact Phone No.:					
SODO	9810 ⁴		Contact Phone No					
pragmatic and results-driven legal couns as well as the establishment, integration guidance to a diverse range of clients from is to bridge the gap between the complete brighter, more secure digital future for a cybersecurity, you can find her dedicated	Background: Leslie Veloz is a Data Privacy and Cybersecurity Attorney at Hintze Law PLLC. Leslie offers clients pragmatic and results-driven legal counsel on U.S. and international AI, privacy, and cybersecurity issues as well as the establishment, integration, and management of effective privacy programs. She provides guidance to a diverse range of clients from innovative startups to Fortune 100 corporations. Her mission is to bridge the gap between the complexities of technology and the everyday lives of people, ensuring a brighter, more secure digital future for all. When she's not navigating the intricacies of data privacy and cybersecurity, you can find her dedicated to uplifting and supporting the local community. Leslie currently serves on the board of directors for the Latina/o Bar Association of Washington (LBAW) and the Eastside							
Authorizing Signature (original signature)	e):	Appointing Signatory: Bruce A. Harrell Mayor of Seattle						
October 23 rd , 2025								

^{*}Term begin and end date is fixed and tied to the position and not the appointment date.

Leslie Veloz, Esq.

Data Privacy and Cybersecurity Attorney

Admitted in Washington State

CERTIFICATIONS

Certified Information Privacy Professional – United States (CIPP/US) Certified Information Privacy Manager (CIPM) Certified Information Privacy Technologist (CIPT)

EXPERIENCE

Hintze Law, Seattle, Washington

November 2021 – Present

Data Privacy and Cybersecurity Associate

Offer clients pragmatic and results-driven legal counsel on U.S. and international AI, privacy, and cybersecurity issues as well as the establishment, integration, and management of effective privacy programs. Provide guidance to a diverse range of clients from innovative startups to Fortune 100 corporations. Substantive areas of expertise include breach response, AI/ML risk assessment and mitigation, health privacy, privacy and security by design, vendor risk management, privacy assessments, internal privacy policies, joint controller and data processing agreements, external privacy notices, children privacy, U.S. state comprehensive and federal privacy laws, the GDPR, global incident response and data breach notification.

T-Mobile, Seattle, Washington

May 2021 – November 2021

Privacy Legal Intern

As the first-ever Privacy Legal Intern, conducted legal research and writing on various data protection and privacy laws, regulations, and industry standards. Collaborated with internal clients to assess products for privacy impacts and worked with attorneys and technologists to address complex privacy issues. Additionally, attended Legal Privacy meetings, provided summaries and analysis, and assisted the Privacy team with diverse legal privacy projects, including product reviews, analyzing new laws, drafting policies, and negotiating privacy terms in contracts.

LEADERSHIP & MEMBERSHIPS

- WSBA Legal Technology Task Force
 - o Education and Ethics Workgroup Member, 2024 Present
- Eastside Legal Assistance Program (ELAP)
 - o Board of Directors, 2024 Present
- Latina/o Bar Association of Washington (LBAW)
 - o Vice President of Development, 2023 Present
- International Association of Privacy Professionals (IAPP)
- Loren Miller Bar Association (LMBA)
- Hispanic National Bar Association (HNBA)

EDUCATION

Seton Hall University School of Law, Newark, NJ

Juris Doctor

University at Buffalo, Buffalo, NY

Bachelor of Arts

SPEAKING ENGAGEMENTS

- Guest Lecturer "Privacy & AI in Business," **University of Washington Masters in Entrepreneurship Program** November 18, 2024, Seattle, WA
- Guest Lecturer "The Right to Privacy in the Digital Age," **Temple University** November 14, 2024, Online
- *CLE Presenter* "Cybersecurity Tabletop Exercise: What are they, and why should your company do them?" **The Masters Conference** September 18, 2024, Seattle, WA
- *CLE Presenter* "Broad AI Ethical Considerations," **NBI** July 15, 2024, Online
- Co-Presenter "Demystifying Data Protection Assessment Requirements In State Privacy Laws," Washington State Bar Association CLE April 10, 2024, Online
- Panelist "CTRL+ALT+DELICATE: Navigating the Legal, Ethical, & Regulatory AI Landscape,"
 HNBA VIA Corporate Counsel Conference March 21, 2024, Seattle, WA
- Co-Presenter "Privacy 101," Seattle University School of Law March 5, 2024, Seattle, WA
- *CLE Presenter* "Artificial Intelligence in the Law Practice," **The Seminar Group** December 12, 2023, Seattle, WA
- Guest Lecturer "Navigating the Legal Landscape of AI in Business," **University of Washington Masters in Entrepreneurship Program** November 13, 2023, Seattle, WA
- *CLE Presenter* "Understanding AI: Technical & Legal Perspectives," **Latino Bar Association of Washington** October 12, 2023, Seattle, WA
- *CLE Presenter* "Privacy 101," **Latino Bar Association of Washington** September 29, 2023, Seattle, WA
- CLE Presenter "Privacy Impact Assessment Training," **T-Mobile** May 4, 2023, Seattle, WA
- Panelist "Industry Talk: Privacy Law," Northeast Black Law Students Association 54th Regional Convention February 25, 2022, Mashantucket, CT

PUBLICATIONS

- "Florida's Comprehensive Privacy Law Enacted," Hintze Law Blog June 8, 2023
- "Hintze Global Privacy & Security Updates," Hintze Law Blog March 30, 2023
- "<u>Utah's Social Media Regulation Act Overview of Privacy & Business Impact,</u>" Hintze Law Blog -March 27, 2023
- "Hintze Law Global Privacy Updates," Hintze Law Blog October 25, 2022

Central Waterfront Oversight Committee

20 Members: Pursuant to Ordinance 125761 and Section 5 amended by Ordinance 126983, 14 members subject to City Council confirmation, all positions shall be 2-years except positions 15 through 20 which shall be permanent.

- 7 Mayor- appointed
- 7 City Council- appointed
- 6 Other Appointing Authority: Chief Executive Officer, Executive Director or designee

Roster:

*D	**G	RD	Position No.	Position Title	Name	Term Begin Date	Term End Date	Term #	Appointed By
			1.	At-Large (Environmental)	Donny Stevenson	1/1/26	12/31/27	3	Mayor
			2.	At-Large (Labor)	Katie Garrow	1/1/26	12/31/27	3	Council
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6	М	7	11.	LID Residential Apartment Property Owner	Edward M. Leigh	1/1/26	12/31/27	3	Mayor
			12.	LID Office Property Owner	Ryan Smith	1/1/26	12/31/27	1	Council
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			14.	LID Commercial/Retail Property Owner	Vacant	1/1/26	12/31/27		Council
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			16.	Seattle Aquarium Society	Peggy Sloan	1/1/26			Chief Executive Officer (or designee)
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6	F	2	19.	Square	Lisa Dixon Howard	12/31/19	designee
							Executive
							Director (or
	F		20.	Port of Seattle	Geri Poor	1/1/24	designee

SELF-	SELF-IDENTIFIED DIVERSITY CHART					(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	Male	Female	Transgender	NB/O/U	Asian	Black/ African American	Hispanic/ Latino	American Indian/ Alaska Native	Other	Caucasian/ Non- Hispanic	Pacific Islander	Middle Eastern	Multiracial
Mayor	3	0								3			
Council	1	2					1			2			
Other	3	3								5			
Total	7	5					1			10			

Key

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^{*}D List the corresponding *Diversity Chart* number (1 through 9)

^{**}G List gender, M= Male, F= Female, T= Transgender, NB= Non-Binary, O= Other, U= Unknown

RD Residential Council District number 1 through 7 or N/A





600 Fourth Ave. 2nd Floor Seattle, WA 98104

Legislation Text

File #: CB 121138, Version: 1

CITY OF SEATTLE

ORDINANCE	
COUNCIL BILL	

- AN ORDINANCE relating to Seattle Public Utilities; authorizing the General Manager/CEO of Seattle Public Utilities or designee to acquire by negotiation or eminent domain (condemnation) a parcel of land in Seattle, for utility purposes identified as King County Parcel Number 152504-9010 located at 4000 NE 41st St. and to execute, accept, and record deeds, conveyance documents, and agreements deemed by the General Manager/CEO to be necessary to this transaction on behalf of the City; placing the real property under the jurisdiction of Seattle Public Utilities; authorizing payment of all other costs associated with the acquisition; amending Ordinance 127362, which adopted the 2026 Budget including the 2026-2031 Capital Improvement Program; and ratifying and confirming certain prior acts; all by a 3/4 vote of the City Council.
- WHEREAS, Seattle Public Utilities (SPU) owns, maintains, and operates a system of sanitary sewerage, stormwater and surface water drainage as part of its drainage and wastewater system; and
- WHEREAS, under the Washington State Hydraulic Code, administered by the Washington Department of Fish and Wildlife (WDFW), certain types of streams, culverts, and pipe storm drains maintained by SPU must be made fish passable when they are repaired or replaced; and
- WHEREAS, SPU owns a pipe storm drain (PSD) located on the privately-owned property that contains a segment of Yesler Creek which does not meet the established WDFW fish passage standard; and
- WHEREAS, SPU determined it will need additional property rights to comply with WDFW fish passage requirements; and
- WHEREAS, SPU also determined the fee acquisition of this privately-owned property is suitable for, and needed to, construct and operate stormwater control facilities and for other utility or general municipal purposes; and
- WHEREAS, following the acquisition of the property, SPU will undertake capital projects to make the

File #: CB 121138, Version: 1

stormwater pipe fish passable and to construct other on-site stormwater control facilities; and

- WHEREAS, SPU will engage in a multi-year process to work with the community, Tribes, and resource agencies to determine the best way to daylight the creek, elongate its path through the property, and restore the 100-year floodplain and adjacent buffer areas; and
- WHEREAS, SPU will coordinate with downstream property owners as it connects the creek to the downstream outlet at Yesler Swamp; and
- WHEREAS, RCW 8.12.030, 35.67.020, and 35.92.020 authorize The City of Seattle to purchase or condemn property for utility or general municipal purposes; NOW, THEREFORE,

BE IT ORDAINED BY THE CITY OF SEATTLE AS FOLLOWS:

Section 1. Public convenience and necessity require the property identified in the records of the King County Assessor as Parcel Number 152504-9010, situated in the City of Seattle, County of King, State of Washington, together with all rights, privileges, and other property thereto, legally described and depicted in Attachment 1 of this ordinance to be acquired through negotiation or eminent domain (condemnation), for public utility purposes.

Section 2. The General Manager/CEO of Seattle Public Utilities or designee is authorized on behalf of the City to negotiate and to enter into agreements to acquire the real property in Section 1 of this ordinance and, upon payment of just compensation, to accept and record deeds and other necessary instruments on behalf of the City; to provide relocation assistance to the extent required by law to the occupants of the properties; and to enter into agreements with the existing owners and tenants as needed to facilitate the successful acquisition of the properties.

Section 3. The Seattle City Attorney is authorized to commence and prosecute proceedings in the manner provided by law to condemn, take, damage, and appropriate in fee simple the real property or other property rights described in Section 1 of this ordinance, after just compensation has been made or paid into court for the owners thereof in the manner provided by law. The Seattle City Attorney is further authorized to

File #: CB 121138, Version: 1

enter into a stipulation agreement for the purpose of minimizing damages.

Section 4. To pay for necessary capital costs and expenses incurred or to be incurred in 2026, but for which insufficient appropriations were made due to causes that could not reasonably have been foreseen at the time of making the 2026 Budget, appropriations in the 2026 Adopted Budget and project allocations in the 2026 -2031 Adopted Capital Improvement Program are increased as follows:

Item	Department		1 0	Name/ID	CIP Project Appropriation Change (\$)
1.1		Wastewater Fund	· ·	Citywide Programs (MC- SU-C3901)	\$9,200,000
Total	•	*			\$9,200,000

Section 5. The real property, when acquired by the City, shall be placed under the jurisdiction of Seattle Public Utilities and designated for utility purposes.

Section 6. If Seattle Public Utilities determines, after completing its plans for making the segment of Yesler Creek fish passable, that any part of the real property in Section 1 of this ordinance is surplus, Seattle Public Utilities will first conduct a process to determine if the surplus property is needed for other City purposes. Seattle Public Utilities will provide public notice, conduct community outreach to nearby residents, property owners, and community groups. Seattle Public Utilities will also conduct public hearings pursuant to RCW 35.94.040.

Section 7. Any act consistent with the authority of this ordinance taken after its passage and prior to its effective date is ratified and confirmed.

Section 8. This ordinance shall take effect as provided by Seattle Municipal Code Sections 1.04.020 and 1.04.070.

Passed by a 3/4 vote of all the members of the City Council the day of	
, 2025, and signed by me in open session in authentication of	f its passage this

File #: CB 121138, Version: 1	
day of	, 2025.
	President of the City Council
Approved / returned unsigned /	vetoed thisday of, 2025.
	Bruce A. Harrell, Mayor
	·
Filed by me this day of _	, 2025.
	Scheereen Dedman, City Clerk
(Seal)	
(Svar)	

File #: CB 121138, Version: 1

Attachments:

Attachment 1 - Legal Description of Parcel Number 152504-9010

ATTACHMENT 1

Legal Description of Parcel Number 152504-9010

That portion of Government Lot 2 and of the Northeast Quarter of the Northwest Quarter of Section 15, Township 25 North, Range 4 East, Willamette Meridian, in King County, Washington, described as follows:

Beginning at the Southeast corner of Lot 4, Block 3, Town of Yesler, according to the plat thereof, recorded in volume 2 of plats, page 180, in King County, Washington;

Thence Easterly along the production of the Southerly line of said Lot 4 to an intersection with a line parallel with and 30.00 feet Easterly of, measured at right angles to, the Easterly line of 38th Avenue Northeast (formerly Wilkes Street), as shown on said plat and the True Point of Beginning;

Thence Southerly along the Easterly line of a strip of land deeded to the City of Seattle, by deed recorded under recording number 3078749, records of said county, following a curve to the right having a radius of 100.00 feet to an intersection with a line parallel with and 20.00 feet Easterly of, measured at right angles to, the Easterly line of said 38th avenue Northeast;

Thence continuing on the Easterly line of said deeded strip, Southerly along said parallel line to an intersection with the Northerly line of East 41st Street as condemned under King County Superior Court Cause Number 81242, as provided by Ordinance Number 26926 of the City of Seattle;

Thence Easterly along said Northerly line to the Westerly line of Laurelhurst, an Addition to the City of Seattle, according to the plat thereof, recorded in volume 14 of plats, page 15, in King County, Washington;

Thence Northerly along said Westerly line to the Southerly line of North Laurelhurst Park, according to the plat thereof, recorded in volume 35 of plats, page 36, in King County, Washington;

Thence South 89°31'32" West along said Southerly line 334.56 feet to the Southwest corner of said North Laurelhurst Park;

Thence South 0°26'03" East 29.00 feet;

Thence South 89°31'32" West parallel with the Southerly line of East 45th Street, 374.79 feet;

Thence North 0°26'03" West 22.31 feet, more or less, to a point from which the true point of beginning bears North 89°00'00" West;

Thence North 89°00'00" West 193.45 feet to the True Point of Beginning.

SITUATED IN THE COUNTY OF KING, STATE OF WASHINGTON.

SUMMARY and FISCAL NOTE

Department:	Dept. Contact:	CBO Contact:		
Seattle Public Utilities	Cristofer Horbelt	Akshay Iyengar		

1. BILL SUMMARY

Legislation Title: AN ORDINANCE relating to Seattle Public Utilities; authorizing the General Manager/CEO of Seattle Public Utilities or designee to acquire by negotiation or eminent domain (condemnation) a parcel of land in Seattle, for utility purposes identified as King County Parcel Number 152504-9010 located at 4000 NE 41st St. and to execute, accept, and record deeds, conveyance documents, and agreements deemed by the General Manager/CEO to be necessary to this transaction on behalf of the City; placing the real property under the jurisdiction of Seattle Public Utilities; authorizing payment of all other costs associated with the acquisition; amending Ordinance ______, which adopted the 2026 Budget including the 2026-2031 Capital Improvement Program; and ratifying and confirming certain prior acts; all by a 3/4 vote of the City Council.

Summary and Background of the Legislation:

Seattle Public Utilities owns a pipe storm drain that contains a segment of Yesler Creek that crosses a 17.8-acre private property in the Laurelhurst neighborhood. The pipe is approximately 63 years old and could fail or require substantial repairs in the near future. The Washington Department of Fish and Wildlife will not allow SPU to repair or replace the pipe unless it is made fish passable. The private property owners have plans for a major new development which, if completed, would make it dramatically more difficult and costly for SPU to make the drainage pipe fish passable. The utility determined the property is also suitable for stormwater control facilities because the area needs additional stormwater drainage facilities to manage increased flows.

SPU and the property owner conducted their own appraisals of the property. After extensive negotiations and mediation, SPU and the owner agreed the fair market value of the property is \$64.26 million. This legislation authorizes the General Manager/CEO of Seattle Public Utilities to acquire the property through negotiation or condemnation and places it under the jurisdiction of Seattle Public Utilities. The legislation would also amend the 2026 Adopted budget and the 2026-2031 Adopted Capital Improvement Program to include \$9,200,000 for the purchase. Although this legislation authorizes condemnation, the property owner and SPU have reached a negotiated purchase and sale agreement. Condemnation authority is necessary because the negotiations took place under the threat of condemnation, and authorizing condemnation in these circumstances is necessary for the seller to receive tax benefits they are entitled to.

In addition, if SPU determines, after completing its plans for making the segment of Yesler Creek fish passable, that any part of the real property acquired is surplus, SPU will first conduct a process to determine if the surplus property is needed for other City purposes. SPU will provide public notice, conduct community outreach to nearby residents, property owners, and community groups. SPU will also conduct public hearings pursuant to RCW 35.94.040.

3.a. Appropriations

☐ This legislation adds, changes, or deletes appropriations.

Fund Name and Number	Dept	Budget Control Level Name/Number	2026 Appropriation Change
Drainage & Wastewater Fund – 44010	SPU	BC-SU-C390B - New DWW Infrastructure	\$9,200,000
		TOTAL	\$9,200,000

The 2026 Adopted Budget contains \$55 million for this purchase. This ordinance adds \$9.2 million in appropriations from Drainage and Wastewater funds to make up the difference between the budgeted amount and the \$64.26 million purchase price. This increases funding in the Citywide Programs Master Project (MC-SU-C3901).

3.d. Other Impacts

Does the legislation have other financial impacts to The City of Seattle, including direct or indirect, one-time or ongoing costs, that are not included in Sections 3.a through 3.c? If so, please describe these financial impacts.

No. However, following acquisition of the property the utility would undertake capital projects to make the stormwater pipe fish passable and construct other on-site stormwater control facilities. The cost of those projects is not known now and will be evaluated as part of SPU's upcoming Strategic Business Plan development process and folded into its long-range capital planning. A 5-10-year planning horizon is expected to allow for work with the community, Tribes, and resource agencies to determine how best to daylight the creek, elongate its path through the property, and restore the 100-year floodplain and adjacent buffer areas. Other work and coordination with downstream property owners is also necessary to connect the creek to its downstream outlet at Yesler Swamp.

If the legislation has costs, but they can be absorbed within existing operations, please describe how those costs can be absorbed. The description should clearly describe if the absorbed costs are achievable because the department had excess resources within their existing budget or if by absorbing these costs the department is deprioritizing other work that would have used these resources. N/A

Please describe any financial costs or other impacts of *not* implementing the legislation. If SPU does not purchase this property now, it would need to condemn the developed property in the future at a much greater financial cost to make its pipe fish passable.

Please describe how this legislation may affect any City departments other than the originating department.

N/A

4. OTHER IMPLICATIONS

- a. Is a public hearing required for this legislation? No.
- b. Is publication of notice with The Daily Journal of Commerce and/or The Seattle Times required for this legislation? Yes.
- **c. Does this legislation affect a piece of property?** Yes. Parcel Number 152504-9010 located at 4000 NE 41st St.
- d. Please describe any perceived implication for the principles of the Race and Social Justice Initiative.
 - i. How does this legislation impact vulnerable or historically disadvantaged communities? How did you arrive at this conclusion? In your response please consider impacts within City government (employees, internal programs) as well as in the broader community.
 - Replacing culverts that impede fish passage supports Tribal treaty rights. SPU is committed to restoring fish passage and supporting those treaty rights and regional salmon recovery and will replace the existing culvert with a structure that can support fish passage. Removing culverts to improve fish habitat is an important step to honoring the tribes' right of taking fish.
 - ii. Please attach any Racial Equity Toolkits or other racial equity analyses in the development and/or assessment of the legislation.

 N/A.
 - iii. What is the Language Access Plan for any communications to the public? N/A

e. Climate Change Implications

i. Emissions: How is this legislation likely to increase or decrease carbon emissions in a material way? Please attach any studies or other materials that were used to inform this response.

This legislation would not materially increase or decrease carbon emissions.

ii. Resiliency: Will the action(s) proposed by this legislation increase or decrease Seattle's resiliency (or ability to adapt) to climate change in a material way? If so, explain. If it is likely to decrease resiliency in a material way, describe what will or could be done to mitigate the effects.

This legislation will increase Seattle's resiliency by adding stormwater control facilities to better manage higher flows during storm events.

f. If this legislation includes a new initiative or a major programmatic expansion: What are the specific long-term and measurable goal(s) of the program? How will this legislation help achieve the program's desired goal(s)? What mechanisms will be used to measure progress towards meeting those goals?

This legislation does not include a new initiative or a major programmatic expansion.

g. Does this legislation create a non-utility CIP project that involves a shared financial commitment with a non-City partner agency or organization?

No.

5. ATTACHMENTS

Summary Attachments:

Summary Exhibit A – Maps of Properties to be Acquired Summary Exhibit B – Revised Citywide Programs CIP Project Page

NE-57th-St Search result NE-57th-St 36th-35th Ave NE NE-56th-St NE 55th St **⊕** SFD 38 Sand Point Way NE-54th-St NE-54th St NE-50th-St NE Blakeley S NE-52nd-St 38th Ave NE 39th Ave NE 49th St Dr NE 36th-Ave-NE 25th Ave NE Seattle Children NE 45th St NE 45th St 44th-St-48th Ave NE WARE BING NE NE 13rd-St UNIVERSITY NE OF WASHINGTON NE 41st 48th PI-NF NE-40th-St ave Azuq-ave NE 36th St NE 35th St Lake Washington Union Bay

Exhibit A – Maps of Property to be Acquired



Citywide Programs

Project No: MC-SU-C3901 BSL Code: BC-SU-C390B

Project Type: Ongoing BSL Name: Drainage and Wastewater Infrastructure

Project Category: New Facility Location:

Current Project Stage: N/A Council District:

Start/End Date: N/A Neighborhood District:

Total Project Cost: N/A Urban Village:

This project consists of different programs that plan and oversee citywide capital projects for specific purposes. These include meeting our regulatory obligations, using GSI to retrofit impervious areas and embed DWW system improvements as part of projects led by external partners, and upgrading system infrastructure in environmentally critical areas to help safeguard our customers and prevent system failure.

Resources	LTD Actuals	2025 Revised	2026	2027	2028	2029	2030	2031	Total
Drainage and Wastewater Rates	-	-	67,465 76,665	13,145	10,940	16,060	18,705	23,780	150,095 159,295
Total:	-	-	67,465 <u>76,665</u>	13,145	10,940	16,060	18,705	23,780	150,095 159,295
Fund Appropriations / Allocations *	LTD Actuals	2025 Revised	2026	2027	2028	2029	2030	2031	Total
Drainage and Wastewater Fund	-	-	67,465 76,665	13,145	10,940	16,060	18,705	23,780	150,095 159,295
Total:	-	-	67,465 76,665	13,145	10,940	16,060	18,705	23,780	150,095 159,295

O&M Impacts

^{*} Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars



Purpose of Legislation

- Authorizes Seattle Public Utilities to acquire a parcel in the Laurelhurst neighborhood of northeast Seattle.
- Appropriates additional \$9.2M to augment the \$55 million in the 2026 Adopted Budget.
- Amends the 2026-2031 CIP to reflect higher project spending.

Why?

Acquisition allows SPU to comply with Washington Department of Fish & Wildlife (WDFW) requirements.

Yesler Creek flows within an SPU-owned piped storm drain that bisects the property.

The pipe is considered a fish barrier and will need to be removed at SPU's expense when it fails.

The pipe will need to be replaced with an open creek channel.

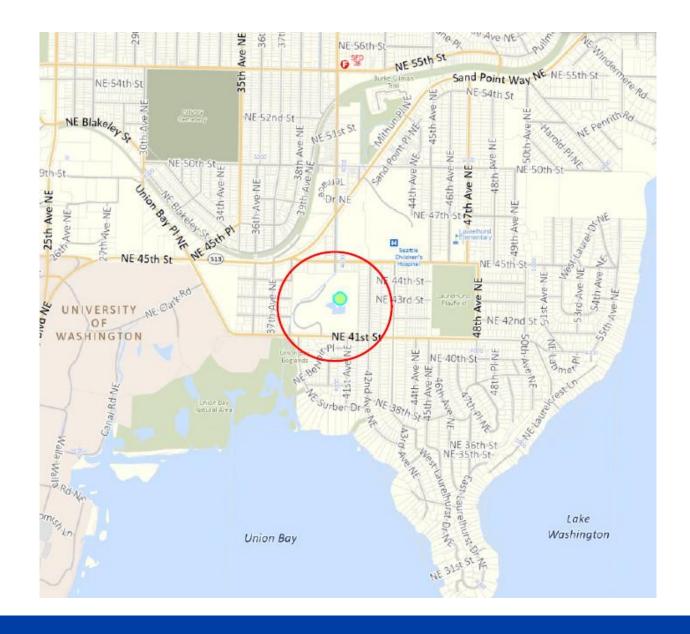
Development proposal came in to build over the pipe.

SPU's 20 ft easement is not sufficient for this work.



Why Now?

• Preemptively buying the property now protects ratepayers from paying to remove the development and displace homeowners when the pipe fails.



Property Location

Council District 4



Property Location

4000 NE 41st St

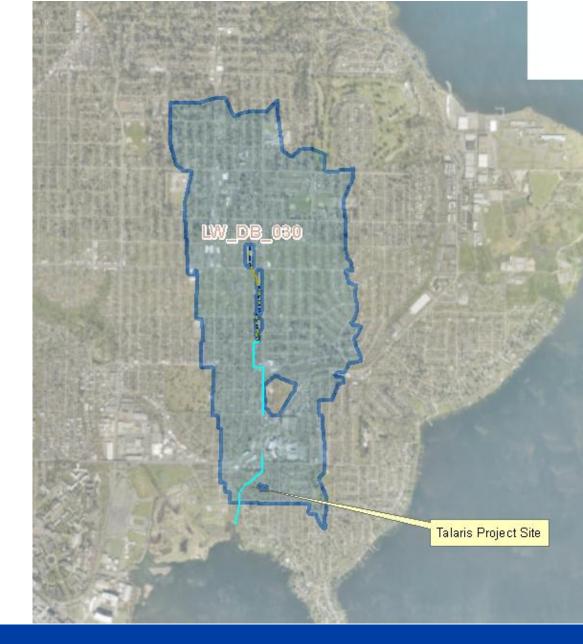
owned by

4000 Property LLC



Background

- SPU owns the 72-inch diameter storm drain that conveys Yesler Creek through the property.
- The storm drain is part of a larger drainage system serving an 890-acre basin.





Previous Development Proposal

- Proposal:
 - 48 new single-family homes
- Challenges:
 - Existing SPU infrastructure
 - WDFW requirements





WDFW Feedback

- SPU consulted with WDFW about development
- WDFW conveyed fish passage requirements
- SPU determined that more room was needed to comply with fish passage requirements



Illustration for Demonstration Purposes - Not to Scale



Transaction Details

Acquisition in Fee Title

\$64.2M estimated cost of property

Funds authorized in 2026 Adopted Budget

Legislation also amends SPU 2026 budget authority

Next Steps



- Community Engagement
- Property Management

Next Steps, cont'd

- Establish site needs, evaluate disposition
- Incorporate into upcoming SPU 2026-2030 Strategic Business Plan process
- Pursue funding and partnership opportunities for project

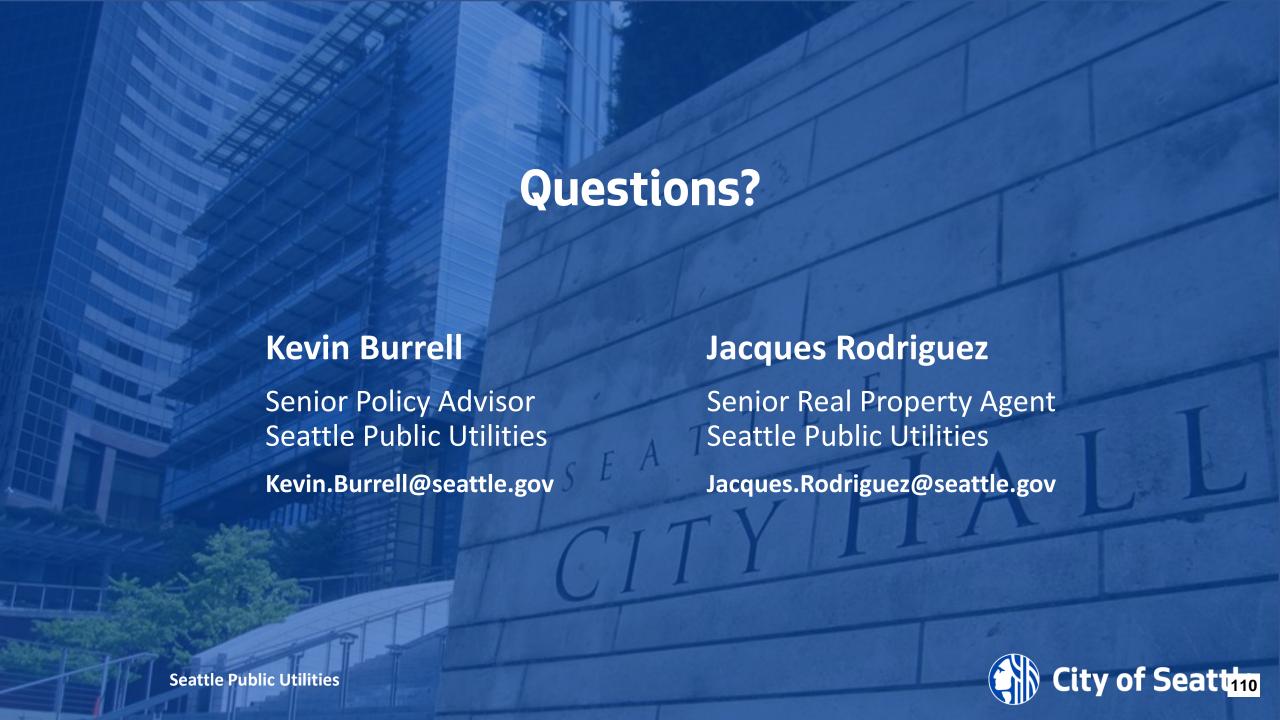


When Completed



Mapes Creek at Be'er Sheva Park

- Additional open space
- Open and elongated natural creek channel
- Additional flood storage
- Benefits for fish species





SEATTLE CITY COUNCIL

600 Fourth Ave. 2nd Floor Seattle, WA 98104

Legislation Text

File #: CB 121137, Version: 1

CITY OF SEATTLE

ORDINANCE	
COUNCIL BILL	

- AN ORDINANCE amending the Amended Landscape Conservation and Infrastructure Program Funding Plan for the South Lake Union and Downtown as adopted by Ordinance 127252; amending Ordinance 127156, which adopted the 2025 Budget, including the 2025-2030 Capital Improvement Program; changing appropriations to various departments and budget control levels, and from various funds in the Budget; making an appropriation from the Park and Recreation Fund for related costs; and ratifying and confirming certain prior acts; all by a 3/4 vote of the City Council.
- WHEREAS, the Seattle Parks Foundation, a non-profit organization, was created in 1999 to provide funds, project support, and advocacy to improve and expand Seattle's parks and greenspaces; and
- WHEREAS, the City's 2025-2030 Adopted Capital Improvement Program (CIP) includes \$1.4 million in 2025 and \$2.3 million in 2026 of Real Estate Excise Tax proceeds to support revitalization of Westlake Plaza; and
- WHEREAS, the CIP lists possible uses for this funding, including removal of certain park features, including an out-of-commission fountain in the form of a waterwall, stage and accompanying arch, electrical system upgrades, and repairs to paving and trip hazards, among other investments; and
- WHEREAS, the City Council on November 21, 2024, adopted the CIP in Ordinance 127156; and
- WHEREAS, the City entered into a settlement agreement in November 2025 to address concerns raised by the artist who originally designed the Seven Hills artwork at Westlake Park in which the City committed to expand the scope of the project to include the removal, storage, and eventual relocation of the Seven Hills sculptures and certain elements of the waterwall and arch; and

WHEREAS, Seattle Parks and Recreation received revenues through the Landscape Conservation and Local

File #: CB 121137, Version: 1

Infrastructure Program (LCLIP) in excess of planned 2025 revenues; and

WHEREAS, Westlake Park is within the LCLIP Project area; NOW, THEREFORE,

BE IT ORDAINED BY THE CITY OF SEATTLE AS FOLLOWS:

Section 1. The Amended Landscape Conservation and Local Infrastructure Program Infrastructure Funding Plan for South Lake Union and Downtown is adopted as shown in Attachment A to this ordinance.

Section 2. In order to pay for necessary costs and expenses, but for which insufficient appropriations were made due to causes that could not reasonably have been foreseen at the time of the making of the 2025 Budget, appropriations for the following items in the 2025 Budget are increased from the funds shown, as follows:

Item	Department		Budget Summary Level/BCL Code	Amount
			Building for the Future	\$1,000,000
	Recreation	Fund (10200)	(BC-PR-20000)	

Section 3. Any act consistent with the authority of this ordinance taken prior to its effective date is ratified and confirmed.

Section 4. This ordinance shall take effect as provided by Seattle Municipal Code Sections 1.04.020 and 1.04.070.

Passed by a 3/4 vo	ote of all the members of the City Council the day of
	, 2025, and signed by me in open session in authentication of its passage this
 day of	, 2025.

File #: CB 121137, Version: 1			
	President	of the City Council	
Approved / returned unsigned /	vetoed this	day of	, 2025.
	_		
	Bruce A. Harrell	, Mayor	
Filed by me this day of		, 2025.	
	Scheereen Dedm	nan, City Clerk	
(Seal)			
Attachments: Attachment A - Amended Landscape Conse Plan for South Lake Union and Downtown	ervation and Local	Infrastructure Program Infra	structure Funding

Landscape Conservation and Local Infrastructure Program

Infrastructure Funding Plan For South Lake Union and Downtown

June 13, 2013 Amended June 25, 2025 Amended December 16, 2025

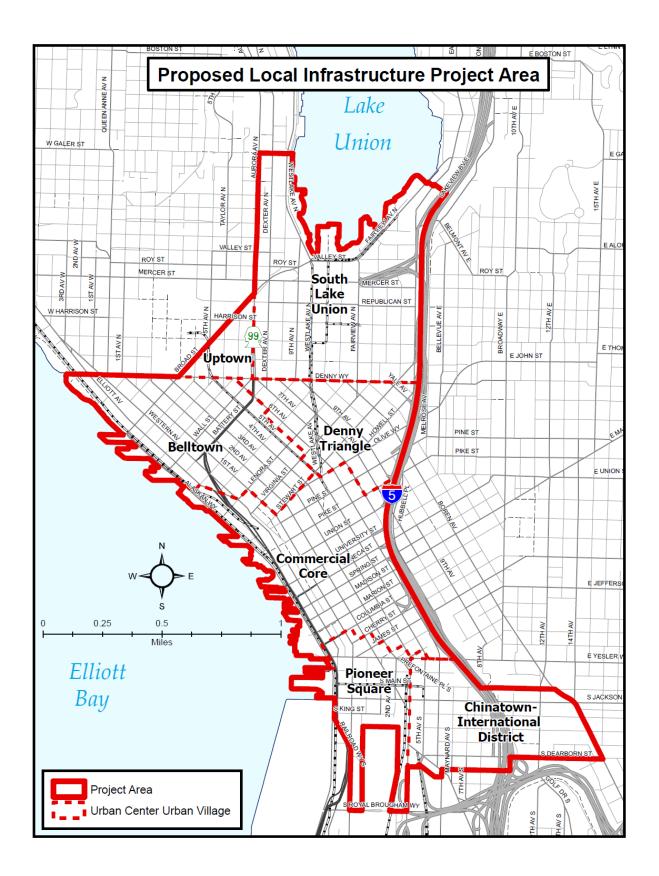
This plan outlines potential infrastructure investments that could be implemented through funding generated by the Landscape Conservation and Local Infrastructure Program (LCLIP) that is being proposed by the City of Seattle in cooperation with King County. While specific funding decisions will be made by the City based on the amount of funding available, project timing, opportunities to leverage outside funds, opportunities to leverage developer improvements, and other factors, this plan outlines the scope of potential items that could be funded through this program. Funding of any items not included in this plan through the LCLIP program would require modification of the plan by legislative action. All dollar amounts are in 2012 dollars.

Background

The City of Seattle, in cooperation with King County, is proposing to implement the LCLIP program in the neighborhoods of South Lake Union and Downtown. The LCLIP program allows cities to receive a portion of future county property tax revenue for local infrastructure investments if they implement a program to obtain regional Transferable Development Rights (TDR). The City is proposing to meet the requirements for capturing TDRs through the incentive zoning program in South Lake Union and Downtown. The overall purpose of the Infrastructure Funding and Regional TDR Programs is to preserve farm and forest land by transferring development capacity from these lands to cities and generate funds for local infrastructure projects in the communities where the additional development capacity is located.

The Regional TDR program would be implemented by requiring developers to earn extra floor area and height in part by purchasing and extinguishing development rights (also known as TDR credits) from regional farms and forests.

In exchange for implementing a Regional TDR Program through the City's incentive zoning program, the City would be entitled to receive 17.44% of property tax revenue from new development occurring in the Local Infrastructure Project Area (LIPA) for up to 25 years according to the standards of RCW 39.108. The boundary area of the proposed LIPA is shown below.



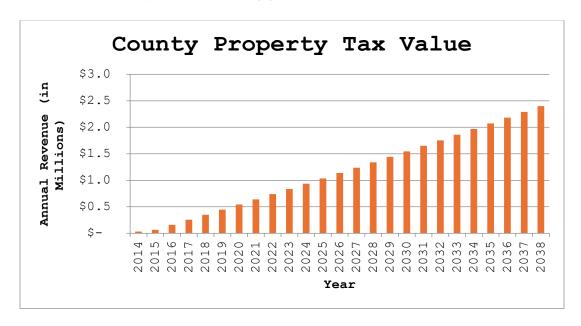
This funding would be contingent on meeting certain thresholds over time. The initial length of the program would be 10 years. The program would be extended to:

- 15 years if 400 credits are obtained within 9.5 years;
- 20 years if 600 credits are obtained within 14.5 years; or
- 25 years if 800 credits are obtained within 19.5 years.

King County would agree to consider each threshold met if, prior to each deadline, at least 70%-80% of the TDR credits necessary to meet the local property tax threshold had been obtained (the exact percentage varies by threshold) and the City requested in writing, that the threshold be considered met. If the option to extend to 25 years is used prior to obtaining 800 credits, the City would be required to continue the TDR program until 800 credits were obtained even if it required the TDR program to extend beyond 25 years.

Anticipated Revenue

It is anticipated that this program will result in \$27.5M in revenue from King County property taxes over 25 years. If an annual discount rate of 3% is used to account for the reduced value of having money in the future, these funds would be equivalent to \$15.7M in 2012 dollars. Below is an estimate of expected revenue by year.



Funding Strategy

Revenue generated from the LCLIP program will be spent on streetscape and open space investments as described below and detailed in the "specific investments" section.

These funds would be split between projects in South Lake Union and Downtown based on the proportion of regional TDR generated in each area. It is estimated that this split will result in about 60% of the funds or \$16.5M (\$9.4M in 2012 dollars) being allocated to South Lake Union projects and 40% of the funds or \$11.0M (\$6.3M in 2012 dollars) to Downtown projects.

Decisions about which projects to implement and when they will be implemented will be made by the City based on the amount of funding available, project timing, opportunities to leverage outside funds, opportunities to leverage developer improvements, and other factors. In order to streamline this process, the City is proposing to stage the projects such that the first 10 years of revenue would go toward streetscape and transportation projects managed by the Department of Transportation, the second 10 years of revenue would go to Open Space Investments managed by the Department of Parks and Recreation, and the last 5 years again would go to streetscape projects managed by the Department of Transportation.

A chart summarizing the proposed staging and projects (with priority projects in **bold**) is shown below:

Revenue Years	Agency	Estimated	Proposed Projects by Area	
		Total Revenue (2012 Dollars)	South Lake Union	Downtown
0-10 years	SDOT	\$2.9M	 Green Streets (Thomas & 8th) Bike, Pedestrian, and Transit Improvements (Harrison & Denny) 	3 rd Avenue Improvements (Capital Projects & Programs)
11-20 years	Parks	\$7.8M	 Park Improvements 	
21-25 years	SDOT	\$5.0M	Transportation Improvements – specific improvements to be determined later	

In general, the City plans to spend money as it is received; however, opportunities to use bonding to implement projects prior to the receipt of funds will be considered on a project-byproject basis.

Specific Investments

The specific investments that are proposed to be funded in part through LCLIP are outlined on the following pages. It is anticipated that funds generated though LCLIP will be combined with funds from other sources to accomplish these projects.

South Lake Union Streetscape Investment

Thomas Street Green Street (from Dexter Ave to Fairview Ave)

Proposed Improvements	Cost Estimate
Implement "green street" improvements to support Thomas Street's role as an important new east / west green street and public realm connection, linking the Cascade neighborhood through South Lake Union to the Seattle Center. The current proposal includes a two-way, two-lane configuration with onstreet parking. Curb bulbs will be added where appropriate and the north sidewalk will be expanded to provide a green promenade. Pedestrian-scale lighting and streetscape improvements will be made throughout.	\$1,500,000

8th Avenue NE Green Street (from Mercer Street to John Street)

Proposed Improvements	Cost Estimate
Create a pedestrian-oriented street from Mercer to John with an enhanced green street environment that could serve as a <i>woonerf</i> . The project will likely include widened sidewalks, new trees and plantings, new pedestrian lighting, and streetscape improvements.	\$2,500,000

Harrison Street Improvements (from Dexter Avenue to Fairview Avenue)

Proposed Improvements	Cost Estimate
Rebuild or repair pavement between Dexter and Eastlake to allow potential transit use and provide a three-lane roadway section as necessary; repair, replace or enhance sidewalks and install curb bulbs as needed; improve planting areas, tree canopy and parking as possible; provide pedestrian lighting and streetscape improvements. Harrison will become the primary street for traveling east / west through South Lake Union between Mercer	
Street and Denny Street.	\$5,500,000

Denny Way Improvements (from Broad Street to Stewart Street)

Proposed Improvements	Cost Estimate
Make spot improvements consistent with Denny Way Streetscape Concept	
Plan; improve pedestrian crossing conditions, enhance signalized	
intersections, replace sidewalk in poor condition, improve planting strips and	
provide street trees where needed; Improve roadway delineation in locations	
where two streets intersect Denny at a diagonal.	\$2,500,000

Downtown Streetscape Investments

Third Avenue Corridor Improvements

Proposed Improvements	Cost Estimate
This project makes multimodal improvements in the Third Avenue	
downtown corridor, a major travel corridor for pedestrians and transit	
vehicles. The project enhances the walking, biking and transit	
environment and improves safety for all travel modes. Improvements may	
include repair or enhancement of streets, improving sidewalks, upgrading	
or installing curb ramps, remarking crosswalks, and installing pedestrian	
countdown signals. It may also include pedestrian-scale lighting, bicycle	
facilities at select locations, high-capacity solar trash receptacles and	
wayfinding information. Transit will be made more attractive and	
convenient with improvements such as real-time transit information, transit	
maps and schedule information, improved weather protection, ticket	
vending machines or ORCA card readers.	↑ 40 4 ¬ 70 ''''
	\$40 to 70 million

Open Space Investments

This funding plan outlines the scope of potential Open Space Investments that could be implemented through funding generated by the Landscape Conservation and Local Infrastructure Program ("LCLIP") that has been underway by the City of Seattle in cooperation with King County since 2013. This Open Space Investments funding plan in no way affects the proposed South Lake Union Streetscape Investment or the Downtown Streetscape Investments, both of which are under the purview of the Department of Transportation. Funding of any items through the LCLIP program not included in this plan would require modification of the plan by legislative action. The estimated \$7.8M that SPR would get in 2012 dollars (in the table above) is equivalent to \$14M in 2025 dollars.

Decisions about which projects to implement and when, will be made by the City based on the amount of funding available, project timing, opportunities to leverage outside funds, opportunities to leverage developer improvements, and other factors. The Open Space Investments project list below amends the Open Space Investments project list approved with the 2013 legislation (Ord. 124286). The projects initially proposed with that legislation have already been completed by the Department utilizing other sources of funding with the exception of a north downtown community center that has already been identified as part of a debt financing package within the Park District Financial Plan.

Open Space Investments

Northwest Native Canoe Carving Center

Proposed Improvements	Cost Estimate	Year
Improvements for a new timber framed structure with localized site modifications within the existing Lake Union Park.	\$550,000	2025-2026

Prefontaine Plaza

	Cost Estimate	Year
Improvements to restoring functionality at existing fountain and improving pathway safety at site.	\$400,000	2025-2026

Lake Union Waterline Project

	Cost Estimate	Year
Improvements for a new water distribution system needed within Lake Union Park.	\$4,500,000	2026-2029

City Hall Park

	Cost Estimate	Year
Site improvements at park to address user safety concerns, improved pedestrian circulation, and landscape plantings.	\$3,000,000	2030-2032

Westlake Park

	Cost Estimate	Year
Expansion of 2025 project scope to include site improvements associated with the removal and storage of the Seven Hills artwork and elements of the existing water wall and arch (relocation will be funded separately).	\$1,000,000*	2025-2026

South Lake Union Community Council SLU Parks Task Force Projects

	Cost Estimate	Year
Projects identified in collaboration with community members from South Lake Union to provide expanded activation and infrastructure to Lake Union Park, Denny Park and Cascade Playground.	\$2,730,000	2026-2034

Downtown District Community-led Projects

Proposed Improvements	Cost Estimate	Year
Projects identified in parks in the Downtown District, in collaboration with community members from that district, to expand activation and infrastructure: Myrtle Edwards Park, Alaskan Way Boulevard, Belltown Cottage Park, Urban Triangle Park, Bell Street Park Boulevard, Westlake Square, McGraw Square, Victor Steinbrueck Park, Westlake Park, Freeway Park, Pioneer Square, Prefontaine Place, City Hall Park, Occidental Square, Pioneer Square, Union Station Square.		2026-2034

Chinatown/International District Community-led Projects

	Cost Estimate	Year
Projects identified in parks in the Chinatown/International District, in collaboration with community members from that district, to expand activation and infrastructure: Kobe Terrace, Hing Hay Park, Hoa Mai Park, Donnie Chin International Children's Park, Beacon Place.	,	2030-2034

Reserve

	Cost Estimate	Year
Set aside funds to address potential de minimus scope changes or cost increases.	\$1,000,000	2030-2034

Total Open Space Investments: \$15,000,000 (*note that SPR received approximately \$1,000,000 in excess revenue above the amount originally projected in SPR's first year of the program which is being allocated to the Westlake Project).

SUMMARY and FISCAL NOTE

Department:	Dept. Contact:	CBO Contact:
Parks and Recreation	Michele Finnegan	Alex Rouse

1. BILL SUMMARY

Legislation Title: AN ORDINANCE amending the Amended Landscape Conservation and Infrastructure Program Funding Plan for the South Lake Union and Downtown as adopted by Ordinance 127252; amending Ordinance 127156, which adopted the 2025 Budget, including the 2025-2030 Capital Improvement Program; changing appropriations to various departments and budget control levels, and from various funds in the Budget; making an appropriation from the Park and Recreation Fund for related costs; and ratifying and confirming certain prior acts; all by a 3/4 vote of the City Council.

Summary and Background of the Legislation: Westlake Park was completed in 1988 and is at the heart of the retail core of the city. The Park includes a large, paved plaza that is used for large community gatherings and seasonal events, and flexible seating areas. Other Park features include the Seven Hills sculptural art installation, a grove of shade trees, a fountain in the form of a water wall, stage and arch and playground for kids ages 2-5. An element of the park is the granite paving that was inspired from a Coast Salish cedar basket weave.

Westlake Park is managed by the Downtown Seattle Association (DSA) in collaboration with Seattle Parks and Recreation (SPR). In September 2025, City Council approved legislation authorizing Seattle Parks and Recreation (SPR) to accept donated improvements, services and project management from Seattle Parks Foundation (SPF) in Ordinance 127284.

The City's 2025-2030 Capital Improvement Program (CIP) includes \$1.4 million in 2025 and \$2.3 million in 2026 of Real Estate Excise Tax proceeds to support revitalization of Westlake Plaza as part of the Downtown Activation Plan (DAP).

The project began in October 2025, and the original scope included demolition of the fountain and arch. A November 2025 settlement with the artist who designed the Seven Hills resulted in an expanded project scope to include removal and storage of the Seven Hills sculptures and certain elements of the waterwall and arch.

Additional funding is needed to accommodate the extra work associated with these adjustments and project delays associated with negotiating the settlement. The cost of these changes is currently estimated at \$1.0-\$1.3 million. Given that Westlake Park is within the footprint of the existing Landscape Conservation and Infrastructure Program (LCLIP), the proposed funding approach includes the use of LCLIP revenues following modification of the LCLIP funding plan approved by City Council in July 2025 via Ordinance 127252. The LCLIP revenues are higher than anticipated and are sufficient to cover the increased project costs.

As background, Ordinance 127252 amended the original Landscape Conservation and Infrastructure Program (LCLIP) funding plan adopted by City Council in 2013 as part of the Interlocal Agreement (ILA) for the Regional Transfer of Development Rights and Tax Increment Financing of Infrastructure by and between the City of Seattle and King County (Ordinance 124285). The ILA included an infrastructure funding plan to be financed by the LCLIP program and adopted separately in companion Ordinance 124286. A condition of that ordinance stipulates that legislative action is required to make any modifications to the original funding plan which is what this proposed legislation is intending to do.

Therefore, the legislation is proposing the following actions to implement the settlement agreement and complete the Westlake Park improvement project.

- Amend the "Landscape Conservation and Local Infrastructure Program Infrastructure
 Funding Plan For South Lake Union and Downtown" previously adopted as Attachment A to
 Ordinance 127252 to include the Westlake Park project. Attached herein as Summary
 Attachment 1 Amended LCLIP Funding Plan Tracked Changes
- Appropriate \$1.0 million in LCLIP revenue to fund the revised project scope.
 - This appropriation is supported by additional revenues received in 2025 that exceeded the originally budgeted revenue estimate of \$500,000. NOTE: 2025 is the first year of the transition of the funding from SDOT to SPR, and revenues were conservatively estimated for this reason.
 - Should the project cost exceed \$1.0 million, SPR would utilize up to \$300,000 of the planned reserve revenues already included in the funding plan.

2. CAPITAL IMPROVEMENT PROGRAM

Does this legislation create, fund, or amend a CIP Project?

\boxtimes	Yes		No
\sim		$\overline{}$	

	Master Project I.D.:	Project Location:	Start Date:		Total Project Cost Through 2030:
Parks LCLIP	MC-PR-		December	December	
Improvements	21017	Westlake Park	2025	2026	\$9,000,000

The Westlake Park project is one of many within the Parks LCLIP Improvements CIP (MC-PR-21017). This legislation increases the 2025 appropriation by \$1 million.

3. SUMMARY OF FINANCIAL IMPLICATIONS

Does this legislation have financial impacts to the City?

\boxtimes	Yes		N	0
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Expenditure Change (\$);	2025	2026 est.	2027 est.	2028 est.	2029 est.
General Fund					

¹ Annual funding is contingent on development in the designated areas and was estimated to generate between \$1M-\$1.5M annually, or approximately \$14M over the 10 years after which it reverts back to SDOT.

Expenditure Change (\$);	2025	2026 est.	2027 est.	2028 est.	2029 est.
Other Funds	\$1,000,000	•	-	-	-

Revenue Change (\$); General Fund	2025	2026 est.	2027 est.	2028 est.	2029 est.
Revenue Change (\$);	2025	2026 est.	2027 est.	2028 est.	2029 est.
Other Funds	\$1,000,000				

Number of Desitions	2025	2026 est.	2027 est.	2028 est.	2029 est.
Number of Positions	N/A				
Total ETE Change	2025	2026 est.	2027 est.	2028 est.	2029 est.
Total FTE Change					

3.a. Appropriations

 \boxtimes This legislation adds, changes, or deletes appropriations.

Fund Name and Number	Dept	Budget Control Level Name/Number	2025 Appropriation Change	Appropriation
Park and Recreation Fund/10200	SPR	Building for the Future/BC-PR-20000	\$1,000,000	-
		TOTAL	\$1,000,00	-

Appropriations Notes:

3.b. Revenues/Reimbursements

☒ This legislation adds, changes, or deletes revenues or reimbursements.

Anticipated Revenue/Reimbursement Resulting from This Legislation:

				2026
			2025	Estimated
Fund Name and Number	Dept	Revenue Source	Revenue	Revenue
Park and Recreation Fund/10200	SPR	LCLIP	\$1,000,000	-
		TOTAL	\$1,000,000	-

Revenue/Reimbursement Notes:

The appropriation is supported by additional revenues received in 2025 that exceeded the originally budgeted revenue estimate of \$500,000. Note that 2025 is the first year of the transition of the funding from SDOT to SPR, and revenues were conservatively estimated for this reason.

3.d. Other Impacts

Does the legislation have other financial impacts to The City of Seattle, including direct or indirect, one-time or ongoing costs, that are not included in Sections 3.a through 3.c? If so, please describe these financial impacts. N/A

If the legislation has costs, but they can be absorbed within existing operations, please describe how those costs can be absorbed. The description should clearly describe if the absorbed costs are achievable because the department had excess resources within their existing budget or if by absorbing these costs the department is deprioritizing other work that would have used these resources. N/A

Please describe any financial costs or other impacts of *not* implementing the legislation. Seattle Parks and Recreation would not have the ability to complete the removal and storage of the features outlined in the settlement without this additional funding.

Please describe how this legislation may affect any City departments other than the originating department.

The broader Westlake Improvement project will seek to set the stage for longer-term improvements by working with other city agencies in and around the retail core to continue supporting community use and economic development in the area. Seattle Department of Transportation has been engaged in this project for coordination, collaboration, and funding support related to the improvements in the Right-of-Way along 4th Avenue. Office of Arts and Culture has been engaged in the project related art opportunities at Westlake Park.

4. OTHER IMPLICATIONS

Is a public hearing required for this legislation? No

Is publication of notice with The Daily Journal of Commerce and/or The Seattle Times required for this legislation? No

a. Does this legislation affect a piece of property? If yes, please attach a map and explain any impacts on the property. Please attach any Environmental Impact Statements, Determinations of Non-Significance, or other reports generated for this property. This legislation affects Westlake Park located at 401 Pine St., Seattle 98101. A photo of the property is included as Summary Attachment 1 – Property Map.

The legislation allows for removal and storage of the Seven Hills artwork and certain elements of the waterwall and arch as part of the current improvement project underway so that they can be relocated to a different location in a subsequent project.

- b. Please describe any perceived implication for the principles of the Race and Social Justice Initiative.
 - i. How does this legislation impact vulnerable or historically disadvantaged communities? How did you arrive at this conclusion? In your response please consider impacts within City government (employees, internal programs) as well as in the broader community.

The current project will preserve the historic Seven Hills artwork and certain elements of the waterwall and arch. The designer Robert Maki designed seven sculptural elements symbolizing the seven hills on which Seattle was built as a tribute to local indigenous cultures. Preserving and relocating the artwork maintains the cultural and historic significance of this unique asset for the broader community.

- ii. Please attach any Racial Equity Toolkits or other racial equity analyses in the development and/or assessment of the legislation. N/A
- iii. What is the Language Access Plan for any communications to the public?

 All project materials are available in English. Translations and accommodations for project materials can be made by request.
- c. Climate Change Implications
 - i. Emissions: How is this legislation likely to increase or decrease carbon emissions in a material way? Please attach any studies or other materials that were used to inform this response. $\,N/A\,$
 - ii. Resiliency: Will the action(s) proposed by this legislation increase or decrease Seattle's resiliency (or ability to adapt) to climate change in a material way? If so, explain. If it is likely to decrease resiliency in a material way, describe what will or could be done to mitigate the effects.

The overall project increases planting and improves conditions for trees informed by climate change and heat island impacts. This specific legislation does not modify those plans.

If this legislation includes a new initiative or a major programmatic expansion: What are the specific long-term and measurable goal(s) of the program? How will this legislation help achieve the program's desired goal(s)? What mechanisms will be used to measure progress towards meeting those goals? N/A

Does this legislation create a non-utility CIP project that involves a shared financial commitment with a non-City partner agency or organization? N/A

5. ATTACHMENTS

Summary Attachments:

Summary Attachment 1 – Amended LCLIP Funding Plan – Tracked Changes Summary Attachment 2 – Property Map

Landscape Conservation and Local Infrastructure Program Infrastructure Funding Plan For South Lake Union and Downtown

June 13, 2013 Amended June 25, 2025 Amended MMDDYYYY

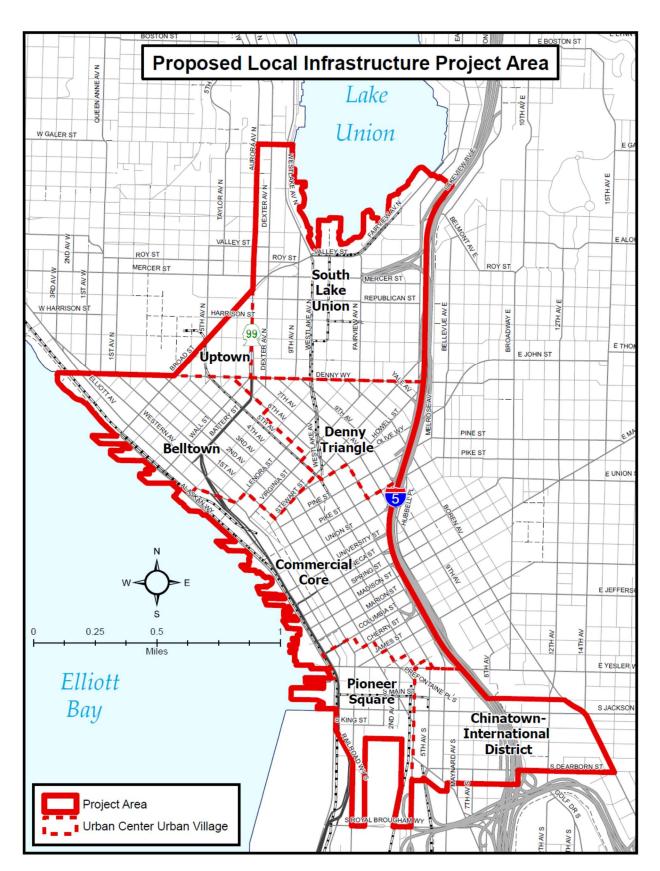
This plan outlines potential infrastructure investments that could be implemented through funding generated by the Landscape Conservation and Local Infrastructure Program (LCLIP) that is being proposed by the City of Seattle in cooperation with King County. While specific funding decisions will be made by the City based on the amount of funding available, project timing, opportunities to leverage outside funds, opportunities to leverage developer improvements, and other factors, this plan outlines the scope of potential items that could be funded through this program. Funding of any items not included in this plan through the LCLIP program would require modification of the plan by legislative action. All dollar amounts are in 2012 dollars.

Background

The City of Seattle, in cooperation with King County, is proposing to implement the LCLIP program in the neighborhoods of South Lake Union and Downtown. The LCLIP program allows cities to receive a portion of future county property tax revenue for local infrastructure investments if they implement a program to obtain regional Transferable Development Rights (TDR). The City is proposing to meet the requirements for capturing TDRs through the incentive zoning program in South Lake Union and Downtown. The overall purpose of the Infrastructure Funding and Regional TDR Programs is to preserve farm and forest land by transferring development capacity from these lands to cities and generate funds for local infrastructure projects in the communities where the additional development capacity is located.

The Regional TDR program would be implemented by requiring developers to earn extra floor area and height in part by purchasing and extinguishing development rights (also known as TDR credits) from regional farms and forests.

In exchange for implementing a Regional TDR Program through the City's incentive zoning program, the City would be entitled to receive 17.44% of property tax revenue from new development occurring in the Local Infrastructure Project Area (LIPA) for up to 25 years according to the standards of RCW 39.108. The boundary area of the proposed LIPA is shown below.



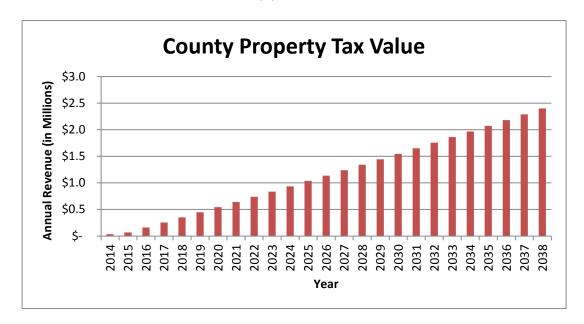
This funding would be contingent on meeting certain thresholds over time. The initial length of the program would be 10 years. The program would be extended to:

- 15 years if 400 credits are obtained within 9.5 years;
- 20 years if 600 credits are obtained within 14.5 years; or
- 25 years if 800 credits are obtained within 19.5 years.

King County would agree to consider each threshold met if, prior to each deadline, at least 70%-80% of the TDR credits necessary to meet the local property tax threshold had been obtained (the exact percentage varies by threshold) and the City requested in writing, that the threshold be considered met. If the option to extend to 25 years is used prior to obtaining 800 credits, the City would be required to continue the TDR program until 800 credits were obtained even if it required the TDR program to extend beyond 25 years.

Anticipated Revenue

It is anticipated that this program will result in \$27.5M in revenue from King County property taxes over 25 years. If an annual discount rate of 3% is used to account for the reduced value of having money in the future, these funds would be equivalent to \$15.7M in 2012 dollars. Below is an estimate of expected revenue by year.



Funding Strategy

Revenue generated from the LCLIP program will be spent on streetscape and open space investments as described below and detailed in the "specific investments" section.

These funds would be split between projects in South Lake Union and Downtown based on the proportion of regional TDR generated in each area. It is estimated that this split will result in

about 60% of the funds or \$16.5M (\$9.4M in 2012 dollars) being allocated to South Lake Union projects and 40% of the funds or \$11.0M (\$6.3M in 2012 dollars) to Downtown projects.

Decisions about which projects to implement and when they will be implemented will be made by the City based on the amount of funding available, project timing, opportunities to leverage outside funds, opportunities to leverage developer improvements, and other factors. In order to streamline this process, the City is proposing to stage the projects such that the first 10 years of revenue would go toward streetscape and transportation projects managed by the Department of Transportation, the second 10 years of revenue would go to Open Space Investments managed by the Department of Parks and Recreation, and the last 5 years again would go to streetscape projects managed by the Department of Transportation.

A chart summarizing the proposed staging and projects (with priority projects in **bold**) is shown below:

Revenue Years	Agency	Estimated	Proposed Projects by A	rea
		Total Revenue (2012 Dollars)	South Lake Union	Downtown
0-10 years	SDOT	\$2.9M	Green Streets (Thomas & 8 th) Bike, Pedestrian, and Transit Improvements (Harrison & Denny)	3 rd Avenue Improvements (Capital Projects & Programs)
11-20 years	Parks	\$7.8M	Park Improvements	
21-25 years	SDOT	\$5.0M	Transportation Improviments to be of	•

In general, the City plans to spend money as it is received; however, opportunities to use bonding to implement projects prior to the receipt of funds will be considered on a project-by-project basis.

Specific Investments

The specific investments that are proposed to be funded in part through LCLIP are outlined on the following pages. It is anticipated that funds generated though LCLIP will be combined with funds from other sources to accomplish these projects.

South Lake Union Streetscape Investment

Thomas Street Green Street (from Dexter Ave to Fairview Ave)

Proposed Improvements	Cost Estimate
Implement "green street" improvements to support Thomas Street's role as	
an important new east / west green street and public realm connection,	
linking the Cascade neighborhood through South Lake Union to the Seattle	
Center. The current proposal includes a two-way, two-lane configuration	
with on-street parking. Curb bulbs will be added where appropriate and the	
north sidewalk will be expanded to provide a green promenade.	
Pedestrian-scale lighting and streetscape improvements will be made	
throughout.	\$1,500,000

8th Avenue NE Green Street (from Mercer Street to John Street)

Proposed Improvements	Cost Estimate
Create a pedestrian-oriented street from Mercer to John with an enhanced	
green street environment that could serve as a woonerf. The project will	
likely include widened sidewalks, new trees and plantings, new pedestrian	
lighting, and streetscape improvements.	\$2,500,000

<u>Harrison Street Improvements (from Dexter Avenue to Fairview Avenue)</u>

Proposed Improvements	Cost Estimate
Rebuild or repair pavement between Dexter and Eastlake to allow potential	
transit use and provide a three-lane roadway section as necessary; repair,	
replace or enhance sidewalks and install curb bulbs as needed; improve	
planting areas, tree canopy and parking as possible; provide pedestrian	
lighting and streetscape improvements. Harrison will become the primary	
street for traveling east / west through South Lake Union between Mercer	
Street and Denny Street.	\$5,500,000

Denny Way Improvements (from Broad Street to Stewart Street)

Proposed Improvements	Cost Estimate
Make spot improvements consistent with Denny Way Streetscape Concept	
Plan; improve pedestrian crossing conditions, enhance signalized	
intersections, replace sidewalk in poor condition, improve planting strips and	
provide street trees where needed; Improve roadway delineation in	
locations where two streets intersect Denny at a diagonal.	\$2,500,000

Downtown Streetscape Investments

Third Avenue Corridor Improvements

Proposed Improvements	Cost Estimate
This project makes multimodal improvements in the Third Avenue downtown corridor, a major travel corridor for pedestrians and transit vehicles. The project enhances the walking, biking and transit environment and improves safety for all travel modes. Improvements may include repair or enhancement of streets, improving sidewalks, upgrading	COSt Estimate
or installing curb ramps, remarking crosswalks, and installing pedestrian countdown signals. It may also include pedestrian-scale lighting, bicycle facilities at select locations, high-capacity solar trash receptacles and wayfinding information. Transit will be made more attractive and convenient with improvements such as real-time transit information, transit maps and schedule information, improved weather protection, ticket	
vending machines or ORCA card readers.	\$40 to 70 million

Open Space Investments

This funding plan outlines the scope of potential Open Space Investments that could be implemented through funding generated by the Landscape Conservation and Local Infrastructure Program ("LCLIP") that has been underway by the City of Seattle in cooperation with King County since 2013. This Open Space Investments funding plan in no way affects the proposed South Lake Union Streetscape Investment or the Downtown Streetscape Investments, both of which are under the purview of the Department of Transportation. Funding of any items through the LCLIP program not included in this plan would require modification of the plan by legislative action. The estimated \$7.8M that SPR would get in 2012 dollars (in the table above) is equivalent to \$14M in 2025 dollars.

Decisions about which projects to implement and when, will be made by the City based on the amount of funding available, project timing, opportunities to leverage outside funds, opportunities to leverage developer improvements, and other factors. The Open Space Investments project list below amends the Open Space Investments project list approved with the 2013 legislation (Ord. 124286). The projects initially proposed with that legislation have already been completed by the Department utilizing other sources of funding with the exception of a north downtown community center that has already been identified as part of a debt financing package within the Park District Financial Plan.

Open Space Investments

Northwest Native Canoe Carving Center

Proposed Improvements	Cost Estimate	Year
Improvements for a new timber framed structure with localized site	\$550,000	2025-2026
modifications within the existing Lake Union Park.		

Prefontaine Plaza

Proposed Improvements	Cost Estimate	Year
Improvements to restoring functionality at existing fountain and improving pathway safety at site	\$400,000	2025-2026
improvements to restoring functionality at existing fountain and improving pathway safety at site.	\$400,0	000

Lake Union Waterline Project

Proposed Improvements	Cost	Year
	Estimate	
Improvements for a new water distribution system needed within Lake	\$4,500,000	2026-2029
Union Park.		

City Hall Park

Proposed Improvements	Cost Estimate	Year
Site improvements at park to address user safety concerns, improved	\$3,000,000	2030-2032
pedestrian circulation, and landscape plantings.		

Westlake Park

Proposed Improvements	Cost Estimate	Year
Expansion of 2025 project scope to include site improvements associated with the removal and storage of the Seven Hills artwork and elements of the existing water wall and arch (relocation will be funded separately).	\$1,000,000*	2025-2026

South Lake Union Community Council SLU Parks Task Force Projects

Proposed Improvements	Cost	Year
	Estimate	
Projects identified in collaboration with community members from	\$2,730,000	2026-2034
South Lake Union to provide expanded activation and infrastructure to		
Lake Union Park, Denny Park and Cascade Playground.		

Downtown District Community-led Projects

Proposed Improvements	Cost	Year
	Estimate	
Projects identified in parks in the Downtown District, in collaboration	\$1,070,000	2026-2034
with community members from that district, to expand activation and		
infrastructure: Myrtle Edwards Park, Alaskan Way Boulevard, Belltown		
Cottage Park, Urban Triangle Park, Bell Street Park Boulevard, Westlake		
Square, McGraw Square, Victor Steinbrueck Park, Westlake Park,		
Freeway Park, Pioneer Square, Prefontaine Place, City Hall Park,		
Occidental Square, Pioneer Square, Union Station Square.		

Chinatown/International District Community-led Projects

Proposed Improvements	Cost Estimate	Year
Projects identified in parks in the Chinatown/International District, in collaboration with community members from that district, to expand activation and infrastructure: Kobe Terrace, Hing Hay Park, Hoa Mai Park, Donnie Chin International Children's Park, Beacon Place.	\$750,000	2030-2034

Reserve

Proposed Improvements	Cost Estimate	Year
Set aside funds to address potential de minimus scope changes or cost	\$1,000,000	2030-2034
increases.		

Total Open Space Investments: \$154,000,000 (*note that SPR received approximately \$1,000,000 in excess revenue above the amount originally projected in SPR's first year of the program which is being allocated to the Westlake Project).





Presentation Overview

Purpose of today's legislation:

- Modifies the Landscape Conservation and Local Infrastructure Program (LCLIP) funding plan to include Westlake Park
- Appropriates LCLIP funding to support the Westlake Park Improvement Project



Approving this legislation helps the project stay on schedule and be completed by summer 2026



Vicinity: Westlake Park

Westlake Park Improvement Project

Project Overview & Goals

- Expands green spaces, improves accessibility and community amenities, addresses safety and security concerns, and removes aging/damaged infrastructure
- Seattle Parks Foundation to execute project scope and transfer completed improvements to City
- Following robust community engagement on design (in 2024 and 2025), construction began fall 2025

Previous Council Actions

- November 2024 Approved \$3.7M for project
- July 2025 Approved additional \$900K for project
- August 2025 Authorized SPR to accept improvements at Westlake as a donation from Seattle Parks Foundation



Westlake Park Improvement Project

Baseline Project Scope:

- Remove fountain and arch, Modify the stage for accessibility
- Electrical improvements including lighting infrastructure
- Paving restoration and installation of planting areas
- Vehicle crash protection

Baseline Project Cost: \$4.6M

- Adopted 2025 CIP: \$3.7M REET
- Mid-Year 2025 Appropriation: \$900K CRS-U

Adjusted Project Scope (subject of this legislation):

- Removal, transport, and storage of Seven Hills sculptures and certain elements of the waterwall and arch
- Paving improvements

Estimated Additional Cost: \$1M (Proposed to be LCLIP revenues)

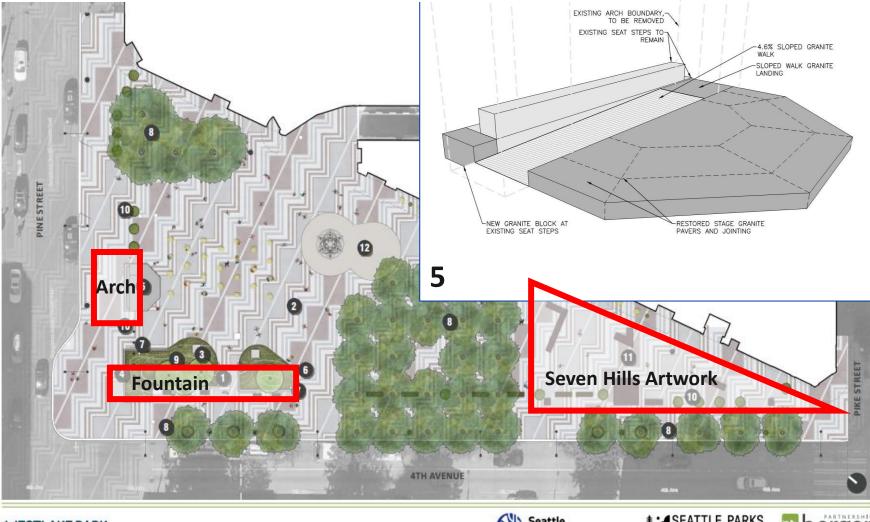
Adjusted Estimated Project Cost: \$5.6M







Westlake Improvement Project



WESTLAKE PARK







Park improvement legend

- The fountain is removed
- The existing Coast Salish basket weave pattern is maintained. Uneven pavers are leveled and restored
- Carved granite from the arch is salvaged and incorporated into the park
- Portions of the granite curb, surrounding the fountain, are preserved
- The existing podium is modified for ADA accessibility, to maintain history of gatherings, free speech and events
- Electrical upgrades are made for improved site lighting and seasonal events
- Two new power pedestals for food trucks and event power
- Conditions for the existing trees are improved to increase longevity and address uneven pavement
- New landscaping and irrigation are added to enhance the gathering plaza and park
- Crash rated bollards and deterrants are added at the perimeter of the park for pedestrian safety
- 11) Existing Seven Hills art installation to remain
- Existing play area to remain

LCLIP in Seattle

- 2013: City Council adopted <u>LCLIP funding plan</u>
 - Part of an Interlocal Agreement (ILA) between Seattle and King County to implement incentive zoning in Local Infrastructure Project Area (LIPA)
- Program runs through 2038 (25 years)
 - SDOT received annual funding for the first 10 years
 - SPR receives annual funding for second 10 years
 - SDOT receives annual funding for remaining 5 years
- 2025 is the first year for SPR to receive funding
 - Appropriated in SPR's Adopted 2025-2030 CIP
 - Initial revenues received July 2025
 - Second distribution expected December 2025
- In determining approach to address adjusted scope for the Westlake Project, SPR assessed LCLIP revenues
 - Projecting 2025 revenues will be above Adopted 2025 Budget

Local Infrastructure Project Area (LIPA)



Goals of Proposed Legislation

Furthers Project Goals through Adjusted Scope

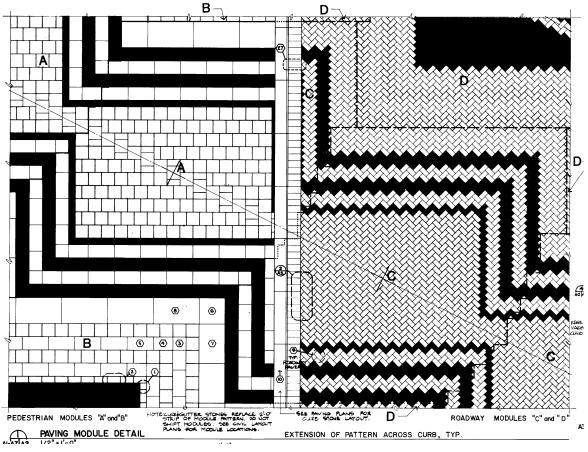
- Safety and Security (CPTED)
- Improved Guest Experience
- Addresses aging infrastructure
- Sets stage for future improvements to the Westlake Area
- Supports removal, storage and eventual relocation of art in a manner agreed to by artist

Keeps Project on Schedule

- Phase 1 Complete: July 1, 2024 November 1, 2024
 - Planning, Concept Design, Public Outreach and Stakeholder Engagement
- Phase 2 Complete: November 2024 September 2025
 - Community Engagement including Public Open House
 - Design, Engineering and Permitting
- Phase 3 Underway: Now Q2 2026
 - Construction: Completion prior to summer 2026



Questions?



*A snip from the original 1987 Westlake Park hand-drafted plans showing the intricate Coast Salish inspired basket weave paving pattern. This project will preserve this granite paving and address areas where the pavers have heaved.