



SEATTLE CITY COUNCIL

Land Use and Sustainability Committee

Agenda

Special Meeting

Wednesday, April 29, 2026

9:30 AM

Council Chamber, City Hall
600 4th Avenue
Seattle, WA 98104

Eddie Lin, Chair
Dan Strauss, Vice-Chair
Dionne Foster, Member
Joy Hollingsworth, Member
Alexis Mercedes Rinck, Member

Chair Info: 206-684-8802; Eddie.Lin@seattle.gov

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Council Chamber Listen Line: 206-684-8566

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Land Use and Sustainability Committee
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April 29, 2026 - 9:30 AM
Special Meeting

Meeting Location:

Council Chamber, City Hall, 600 4th Avenue, Seattle, WA 98104

Committee Website:

<https://seattle.gov/council/land-use-and-sustainability>

This meeting also constitutes a meeting of the City Council, provided that the meeting shall be conducted as a committee meeting under the Council Rules and Procedures, and Council action shall be limited to committee business.

Members of the public may register for remote or in-person Public Comment to address the Council. Please register in advance in order to be recognized by the Chair. Details on how to register for Public Comment are listed below:

Remote Public Comment - Register online to speak during the Public Comment period at the meeting at <https://www.seattle.gov/council/committees/public-comment>. Online registration to speak will begin one hour before the meeting start time, and registration will end at the conclusion of the Public Comment period during the meeting.

In-Person Public Comment - Register to speak on the public comment sign-up sheet located inside Council Chambers at least 15 minutes prior to the meeting start time. Registration will end at the conclusion of the Public Comment period during the meeting.

Please submit written comments no later than four business hours prior to the start of the meeting to ensure that they are distributed to Councilmembers prior to the meeting. Comments may be submitted at Council@seattle.gov or at Seattle City Hall, Attn: Council Public Comment, 600 4th Ave., Floor 2, Seattle, WA 98104. Business hours are considered 8 a.m. - 5 p.m. Comments received after that time will be distributed after the meeting to Councilmembers and included as part of the public record.

Please Note: Times listed are estimated

A. Call To Order

B. Approval of the Agenda

C. Public Comment

Members of the public may address items on the agenda and matters within the purview of the committee. Please register in advance to be recognized by the Chair.

D. Items of Business

1. [Appt 03491](#) **Appointment of Lylianna Allala as Director of the Office of Sustainability and Environment.**

Attachments: [Appointment Packet](#)

Briefing, Discussion, and Possible Vote

Presenters: Mark Ellerbrook, Mayor's Office; Lylianna Allala, Interim Director, Office of Sustainability and Environment

2. **Office of Sustainability and Environment (OSE) Overview and Climate Action Plan**

Supporting Documents: [Presentation \(4/29/26\)](#)

Briefing and Discussion

Presenters: Lylianna Allala, Interim Director, and Narita Ghumman, Office of Sustainability and Environment

3. [CB 121195](#) **An ordinance relating to land use and zoning; adopting interim provisions to expand the capacity of transitional encampments; and amending Sections 23.42.054 and 23.42.056 of the Seattle Municipal Code.**

*Supporting
Documents:*

[Summary and Fiscal Note](#)
[Mayor's Office Presentation \(4/15/26\)](#)
[Central Staff Presentation \(4/15/26\)](#)
[Draft Amendments 1-5 \(4/29/26\)](#)

Briefing and Discussion

Presenters: Ketil Freeman and Jennifer LaBrecque, Council Central Staff

E. Adjournment



Legislation Text

File #: Appt 03491, **Version:** 1

Appointment of Lylianna Allala as Director of the Office of Sustainability and Environment.

The Appointment Packet is provided as an attachment.

City of Seattle



Director

**Office of Sustainability and
Environment**

**Confirmation Packet
March 26, 2026**

Lylianna Allala



March 26, 2026

The Honorable Joy Hollingsworth
President, Seattle City Council
Seattle City Hall, 2nd Floor
Seattle, WA 98104

Dear Council President Hollingsworth:

It is my pleasure to transmit to the City Council the following confirmation packet for my nomination of Lylianna Allala as Director of the Office of Sustainability and Environment (OSE).

The materials in this packet are divided into two sections:

1. **Lylianna Allala**
This section contains Ms. Allala's appointment form, oath of office form, resume and the press release announcing her nomination.
2. **Background Check**
This section contains the report on Ms. Allala's background check.

I am pleased to inform you of my nomination of **Lylianna Allala** as Director of the Office of Sustainability & Environment (OSE). The Office works to ensure a clean and healthy environment for everyone who lives and works in Seattle.

This decision was shaped through thoughtful discussions with many members of my transition team and several interviews with qualified candidates, to ensure the decision reflected our shared vision for justice, resilience, and community-centered environmental stewardship.

Lylianna currently serves as Interim Director at OSE and previously held the positions of Deputy Director and Seattle's first Climate Justice Director, where she led citywide implementation of the Equity & Environment Initiative and Seattle's Green New Deal. Before her time at OSE, Lylianna led climate and environmental policy and outreach for Congresswoman Pramila Jayapal. She is also a 2024 member of the **Obama Foundation Leaders USA program** and was named to the **Grist 50** in 2023, which recognized 50 people moving us toward a greener, more just future. These honors underscore her national leadership and commitment to climate justice.

This nomination reflects my inauguration commitment to act boldly on climate in ways that improve daily life for Seattle residents. Choices that are good for the planet must also be good for people—reducing emissions means cleaner air in our neighborhoods, and investing in irresistibly good transit means everyone can get around without needing a car. Our climate work is about creating a healthier, more connected, and more affordable city, where

sustainability and quality of life go hand in hand.

This leadership transition ensures we continue to advance bold climate action while evolving to meet the needs of our communities. Our focus will remain on creating a sustainable city—ensuring that we are improving air quality, reducing emissions from transportation and buildings, planning for the impacts of climate change in our neighborhoods, and expanding access to fresh food, while ensuring that climate resilience strategies also address affordability and economic opportunity. We will work to remove barriers that prevent families and neighborhoods from thriving, so sustainability is not a privilege but a shared right.

Reflections from members of Mayor Wilson’s Transition Team

Paulina López, Executive Director, Duwamish River Community Coalition:

“The Duwamish River Community Coalition strongly supports Lylianna Allala’s appointment as Director of the City’s Office of Sustainability and Environment. At a time when frontline communities continue to face disproportionate environmental and climate burdens, Seattle needs bold, equity-centered leadership — and Lylianna has consistently demonstrated both. She understands the lived realities of communities and has shown a genuine commitment to partnership, accountability, uplifting community driven solutions. We are confident she will move our city beyond plans and into meaningful, measurable progress for environmental and climate justice alongside with community.”

Lindsay Goes Behind, Chief Impact Officer, Seattle Foundation:

“Lylianna Allala is a visionary leader who centers community benefit and brilliance in her work, demonstrating the innovation government can resource, promote, and uplift in partnership across communities and sectors. Seattle Foundation has had the opportunity to see this firsthand through our work with Lylianna and her team to launch the Seattle’s inaugural First People’s Climate Justice Fund partnership. We are overjoyed to support her appointment as the Director of the Office of Sustainability and Environment and look forward to continuing to grow our collective efforts to achieve climate resilience in the region.”

Lylianna Allala:

“I am grateful for the opportunity to lead the Office of Sustainability & Environment under Mayor Wilson’s leadership. I share Mayor Wilson’s commitment to building strong and inclusive partnerships and uplifting community-centered solutions to ensure that Seattle’s climate action yields tangible benefits for all our communities. I am immensely proud to lead this department of passionate people who have dedicated themselves to implementing innovative policies and programs that meet community needs and improve quality of life through clean air and water, healthy forests and trees, access to fresh foods, and inclusive pathways to careers that help Seattle reduce emissions and become more climate resilient. Caring for the environment must begin with caring for one another.”

I trust that after reviewing Ms. Allala's application materials, meeting with her, and following the thoughtful review of Councilmember Lin's Land Use and Sustainability Committee, you will find that Ms. Allala is the ideal leader for OSE.

If you have any questions about the attached materials or need additional information, Chief of Staff Kate Brunette Kreuzer would welcome hearing from you. I appreciate your consideration.

Sincerely,

A handwritten signature in black ink that reads "Katie B. Wilson". The signature is written in a cursive, flowing style.

Katie B. Wilson
Mayor of Seattle

SECTION

A



January 23, 2026

Lylianna Allala
Seattle, WA
Transmitted via e-mail

Dear Lylianna,

It gives me great pleasure to appoint you to the position of Director of the Office of Sustainability and Environment at an annual salary of \$230,411.

Your appointment as Director is subject to City Council confirmation; therefore, you will need to attend the Council's confirmation hearings. Once confirmed by the City Council you serve at the pleasure of the Mayor.

Your contingent offer letter provided employment information related to the terms of your employment, benefits, vacation, holiday and sick leave.

I look forward to working with you in your role as Director and wish you success. We have much work ahead of us, and I am confident that the Office will thrive under your leadership.

Sincerely,


A handwritten signature in black ink that reads "Kaite B. Wilson".

Kaite B. Wilson
Mayor of Seattle

cc: Seattle Department of Human Resources file



City of Seattle Department Head Notice of Appointment

Appointee Name: <i>Lylliana Allala</i>	
City Department Name: <i>Office of Sustainability and Environment</i>	Position Title: <i>Director</i>
<input checked="" type="checkbox"/> Appointment OR <input type="checkbox"/> Reappointment	City Council Confirmation required? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
Appointing Authority: <input type="checkbox"/> City Council <input checked="" type="checkbox"/> Mayor <input type="checkbox"/> Other: <i>Fill in appointing authority</i>	Term of Position: * Council Confirmation to Mayor's discretion <input type="checkbox"/> <i>Serving remaining term of a vacant position</i>
Background: Lylliana Allala currently serves as Interim Director at OSE and previously held the positions of Deputy Director and Seattle's first Climate Justice Director, where she led citywide implementation of the Equity & Environment Initiative and Seattle's Green New Deal. Before her time at OSE, Lylianna led climate and environmental policy and outreach for Congresswoman Pramila Jayapal. She is also a 2024 member of the Obama Foundation Leaders USA program and was named to the Grist 50 in 2023, which recognized 50 people moving us toward a greener, more just future. These honors underscore her national leadership and commitment to climate justice.	
Authorizing Signature:  Date Signed: March 26, 2026	Appointing Signatory: <i>Katie B. Wilson</i> <i>Mayor of Seattle</i>

*Term begin and end date is fixed and tied to the position and not the appointment date.



CITY OF SEATTLE ▪ STATE OF WASHINGTON

OATH OF OFFICE

State of Washington

County of King

I, Lylianna Allala, swear or affirm that I possess all of the qualifications prescribed in the Seattle City Charter and the Seattle Municipal Code for the position of Director of the Office of Sustainability and Environment; that I will support the Constitution of the United States, the Constitution of the State of Washington, and the Charter and Ordinances of The City of Seattle; and that I will faithfully conduct myself as Director of the Office of Sustainability and Environment.

Lylianna Allala

Subscribed and sworn to before me

this ____ day of _____, 2026.

[Seal]

Scheereen Dedman, City Clerk

Lylianna Allala

PROFESSIONAL SUMMARY

Public sector executive with 6+ years at the City of Seattle, progressing from policy and program leadership to enterprise-level strategy and people leadership. Proven at guiding cross-department initiatives, advising elected officials, and building high-trust, inclusive teams that deliver complex climate and sustainability outcomes at scale.

EXPERIENCE

The City of Seattle, Office of Sustainability & Environment | June 2019 to Present | Seattle, WA

Deputy Director | Jan 2024 to Present

Serve as a senior advisor to the Mayor and department directors, translating climate and equity goals into executable cross-department strategies; aligned policy, budget, and workforce decisions while fostering a culture of accountability, inclusion, and belonging.

- Guides major climate & sustainability programs and provides executive level strategic oversight across multiple program divisions including: Climate & Environmental Justice, the Green New Deal, the Duwamish Valley Program, Buildings & Energy Decarbonization, Urban Forestry, and Food Security & Access.
- Serve as executive sponsor for the City's Climate Action Plan giving guidance, direction, and approvals on critical milestones, deliverables, and strategies while coordinating with executive leadership across 10+ departments to align on policy and communications strategies and approaches to deliver a bold, innovative blueprint to bring tangible climate action and benefits to Seattle residents.
- Provide executive level leadership and representation on behalf of the City and Mayor in national and international coalitions and convenings, including C40 Coalition, Carbon Neutral Cities Alliance, and staffing Mayor's Office staff at the COP 30 Local Leaders Forum and Global Mayor's summit to raise the profile of Seattle's climate leadership and bring back innovative policy ideas from other cities to pilot locally.

Climate Justice Director | March 2020 to Jan 2024

Led a multidisciplinary team delivering the City's first integrated climate justice initiative, developing the leadership skills and cross-department relationships that later supported citywide implementation of innovative policies growing local climate impact.

- Provided strategic oversight, leadership and guidance on climate and environmental justice policy and programming, including strategic advice to the Mayor of Seattle and the Director of the Office of Sustainability & Environment.
- Set strategic direction for Seattle's Equity and Environment Initiative and Seattle's Green New Deal effectively growing staff and a suite of strategies to build out climate resilience policies and programs, climate & workforce policies and programs, equitable investments to enable overburdened communities to transition of fossil fuels and direct budget towards community led environmental justice actions via grant programs.
- Worked in partnership with community and labor leaders to establish and grow the Green New Deal for Seattle and lead budgetary strategies for \$19M in programming from the Payroll Expense Tax.
- Set strategic direction to scale the Environmental Justice grant fund from \$250,000 to \$1.9M to support Black, Indigenous and people of color led community solutions to advance environmental justice.
- Established the Green New Deal Board, a community advisory body to advise the Mayor and City Council on just and equitable climate policy and budget investments to reach the City's climate goals.
- Set strategic communications strategy for policies, programs, and initiatives of Seattle's Green New Deal
- Served on the American Institute of Architecture (AIA) Seattle Climate Summit Planning Committee elevating Seattle's climate leadership profile through innovative community planning and design pilots such as resilience hubs.
- Coordinated across multiple departments, key partners, and with the Mayor's Office to develop, vet and compile policy directives for several executive orders and budget legislation focused on equitable climate action.

Equity & Environment Manager | June 2019 to March 2020

Successfully implemented strategies in Seattle's first community centered environmental justice plan building a strong foundation for growth of this work via Seattle's Green New Deal.

- Implemented City of Seattle's first environmental justice grant program to fund community led and focused environmental justice programs, projects, initiatives and coalitions with minimal institutional barriers through innovative contracting with philanthropic organizations.
- Managed the City's first Environmental Justice Committee focused on serving as a community grant review committee for the Environmental Justice Fund. This committee makes funding recommendations to City staff and the Mayor on proposals to fund and provide annual feedback to inform iterative improvements to the program and process.
- Represented the Office of Sustainability and Environment on interdepartmental teams at the City focused on anti-displacement policy and strategy development as well as transportation electrification and congestion pricing.

Outreach & Policy Coordinator

U.S. House of Representatives, Congresswoman Jayapal | Jan 2017 to June 2019 | Seattle, WA

As a senior policy analyst, led the development of the Congresswoman's legislative agenda on environment, climate and energy while

managing an engagement portfolio of key constituencies including environment, youth, Indigenous communities, and Latino constituents. Served as liaison for the Congresswoman with the City of Burien and the City of Normandy Park.

- Provided strategic guidance and recommendations to executive leadership and Congresswoman Jayapal on environment, climate, and energy resulting in consecutive years of high scoring from League of Conservation Voters Congressional Scorecard.
- Designed stakeholder engagement strategies locally and nationally to develop the Congresswoman's environmental priorities that advance equitable outcomes to address environmental injustice and ensure all people and communities benefit from national environmental progress.
- Researched, analyzed and provided strategic guidance and recommendations on highly complex political and policy issues to the Congresswoman, executive leadership, internal and external stakeholders, and peers at the intersections of; racial equity, environment, climate, energy, infrastructure, tribal government consultation, transportation and public health.
- Represented the Congresswoman at community events, environmental justice and climate panels, and other key community engagements.
- Drafted speeches, policy briefs, memos, and member letters for the Congresswoman.

Program Manager, Diversity, Equity, and Inclusion Initiatives

Environmental Leadership Program (ELP) | Nov 2015 to Jan 2017 | National, Remote position

Designed and facilitated innovative leadership development curriculum and programming on a national scale while coalition building to develop the nation's first career pathways program designed to increase diverse representation of early career professionals into marine conservation.

- Developed and led internal organizational change strategy to embed equitable practices to organizational operations, culture, and external facing programs.
- Designed and implemented the Roger Airliner Young "RAY" Fellowship by bringing together a coalition of the world's largest environmental NGOs to serve as partners and host employers for the RAY Fellows. Program included professional mentorship, peer mentorship, and preferred placement status with coalition members upon completion of the program. The program has grown to now include organizational partners and fellowships in the broader conservation and clean energy sectors.
- Led curriculum development and facilitation of national leadership development programs for early to mid-career environmental and social change leaders. Topics included: Power, Privilege and Oppression; Institutional and Structure Racism and Bias; Managing Complex Change; Leading Effective Teams; and Applied Learning Organization Theory.

LEADERSHIP, COMMUNITY, & ADVOCACY

Obama Foundation | Co-Facilitator Climate Community of Practice | Apr 2025 - Present

- Foster community by supporting relationship building and facilitate collaboration through joint projects and monthly meetings across +100 alumni members within the group. Nominated by peers and Foundation staff as the recipient of the Obama Leaders Network Sunshine Award for "bringing positivity, joy, and warmth to the community, uplifting others and creating a welcoming, encouraging space for all".

Obama Foundation | USA Leader | Sept 2024 - Mar 2025

- Six-month leadership development program designed to inspire, empower, and connect emerging changemakers worldwide. Inspired by the leadership values of Barack and Michelle Obama, it focuses on building a global network of leaders committed to values-based leadership.

The Nature Conservancy, WA | Trustee & Vice-Chair of Board, Conservation Committee | Jan 2022 - Present

- The Nature Conservancy is a global environmental nonprofit working to create a world where people and nature can thrive.

Progreso: Latino Progress | Board Member & Treasurer | Jan 2021 - Feb 2025

- Progreso's mission is to ensure that Latino communities are fairly represented in Washington State's social, economic, and political systems to improve the quality of life for all Washingtonians.

Growing Old Project | Co-Creator & Narrator | 2020

- Contributor to a multi-media storytelling project and [podcast](#) that explores what Seattle might look like in 2070 if humans and trees were to grow old together.

Short Run Comix & Arts Festival | Board Member | Sept 2019 - Present

- The Short Run Comix and Arts Festivals brings comic artists and book makers from across the globe to Seattle for a one-day book fair and weekend long festival celebrating comix artists and zine publishers.

Henry M. Jackson Leadership Program | Fellow | Sept 2018 - June 2019

- Nine-month leadership development program for civic-minded, early-to-mid-career professionals designed to cultivate values-based leadership modeled after the legacy of the late Senator Henry M. "Scoop" Jackson.

King County Open Space Equity Cabinet | Co-Chair | March 2018 - Dec 2020

- Co-led the establishment and facilitation of an advisory body to make policy recommendations to update the Conservation Futures Tax code and program and make recommendations to successfully create a \$10M Parks Levy funded grant program. The Healthy Communities and Parks Fund at the King County Dept of Nature Resources supports projects that increase access to recreation and use of parks, open spaces, and recreational facilities in underserved areas and communities and reduce health disparities in various underserved communities.

EDUCATION

Yale University | Professional Certificate | September 2024

Climate Change and Public Health

Georgetown University | Professional Certificate | May 2012

Non-Profit Management

University of Washington | Professional Certificate | June 2011

Wetland Science and Management

Winona State University | Bachelor of Arts | December 2004

English, Minor in Spanish



City of Seattle Office of the Mayor

Press Release

For Immediate Release

Contact Information

Sage Wilson



Mayor Wilson announces departmental leadership decisions

SEATTLE - Mayor Wilson today announced her decisions on the leadership of several city departments.

"I could not be more excited about the talent and expertise of the people who have stepped up to lead city departments, and I know that together, this team will be able to accomplish extraordinary things," said Mayor Wilson. "I look forward to working with Quynh Pham at the Department of Neighborhoods, Amy Nguyen at the Office of Arts and Culture, Beto Yarce at the Office of Economic Development, Lylianna Allala at the Office of Sustainability and the Environment, Rico Quirindongo at the Office of Planning and Community Development, Mina Hashemi at Office of Intergovernmental Affairs and Dr. Amarah Khan at the Office of the Employee Ombud. I am grateful to the outgoing department leaders for all of their contributions to the City over the years, and to the interim leaders for stepping up to aid my transition."

Department of Neighborhoods

The Department of Neighborhoods is dedicated to help neighbors connect, build strong communities, improve their quality of life, and engage with city government. Jenifer Chao will be leaving the Department of Neighborhoods, and Sam Read will fill her role until Quynh Pham becomes Acting Director.

Quynh is currently the Executive Director of Friends of Little Saigon (FLS), a community development organization dedicated to preserving and enhancing Little Saigon's cultural, economic, and historical vitality. Her 14 years of nonprofit development experience have shaped local policy, advanced opportunities for Southeast Asian artists and cultural practitioners, and increased investments in BIPOC initiatives around equitable development and small business resiliency. She is also the mother of two toddlers, who continue to fuel her drive to ensure they grow up in a culturally rich, accessible, and diverse community.

Quynh Pham:

"I am honored to step into the Department of Neighborhoods, a department that sits at the intersection of community and government. Through my work at Friends of Little Saigon, I have learned that the most effective solutions come from those closest to the challenges. In this new role, I look forward to working alongside and supporting Seattle's diverse neighborhoods."

Office of Arts and Culture

The Office of Arts and Culture manages the city's public arts program, provides grants to support the arts, operates arts education programs and cultural facilities, and strives to make Seattle a place where everyone has the opportunity to engage in diverse arts and cultural experiences. Gülgün Kayim will be leaving the Office of Arts and Culture, and Kelly Davidson will fill her role until Amy Nguyen becomes Acting Director.

Amy Nguyen brings over a decade of public sector leadership to the position, including service as Deputy Director at the Office of Planning & Community Development and as Interim Deputy Director and Public Art Director at the Office of Arts & Culture. Raised in White Center and shaped by experiences in New York and New Orleans, Nguyen is committed to activating and sustaining

Seattle through arts and culture, so creativity is something everyone can access, in every neighborhood.

Amy Nguyen:

“Creativity is how a city honors its past, heals its present, and imagines its future. I’m honored to serve as the Acting Director for the Office of Arts & Culture, and excited to support the artists and communities shaping Seattle every day. My north star is a future where more people have resources, space, and freedom to create and where meaningful cultural experiences are within reach and close to home.”

Gülgün Kayim:

“I’m honored to have served Seattle during a time of big changes for the Office of Arts & Culture and the city as we navigate post-pandemic recovery. Since I joined in 2023, I’m proud to have led stabilization of the department after major staffing and scope reductions, complete a comprehensive Strategic Plan, and rebuild capacity. Together, we strengthened community oversight by expanding the Seattle Arts Commission, brought back the King Street Station Advisors, improved operations, launched new programs to support organizational transformation in the cultural sector, and restructured the department to better align with the City’s community and civic priorities.

I’m especially proud of the relationships built with communities, cultural organizations, and civic partners across Seattle, as well as the department’s role in activating Downtown and installing major public art along the Seattle Waterfront. This work has set the stage for Seattle’s first-ever citywide Cultural Plan and prepared us to lead major cultural programming during the 2026 FIFA World Cup.”

Office of Economic Development

The Office of Economic Development offers a range of support and resources aimed at supporting local businesses, support thriving neighborhoods, and help build a diverse, robust economy benefits everyone in Seattle. Alicia Teel will return to her position as Deputy Director when Beto Yarce becomes the Acting Director.

Beto is a business executive, entrepreneur, and nonprofit leader dedicated to advancing economic equity and entrepreneurship. Fluent in English and Spanish, he brings over 15 years of experience driving growth and impact across business, nonprofit, and public sectors. Appointed by President Joe Biden as Regional Administrator for the U.S. Small Business Administration (SBA) Region 10, Beto was responsible for supporting more than 1.3 million small businesses through expanded access to capital, counseling, and federal contracting opportunities. He is the CEO and Founder of Beto Yarce Consulting, where he helps organizations strengthen leadership, strategy, and performance, and previously served as Executive Director of Ventures in Seattle, where he led the organization's turnaround and expansion. His career reflects a lifelong commitment to empowering communities, strengthening small businesses, and building inclusive economic opportunity.

Beto Yarce:

"I am grateful and honored to serve as Director of Seattle's Office of Economic Development and to collaborate with Mayor Katie Wilson and her team. I'm thankful for the mayor's trust and shared commitment to building a more inclusive economy for our city. Together, we will strengthen healthy businesses, support thriving neighborhoods, and partner with community organizations to ensure economic opportunity reaches every corner of Seattle. As a small business owner and immigrant, I understand firsthand the challenges many entrepreneurs face. I am eager to work with our team and community partners to build an economy from the bottom up—expanding access to capital, education, and innovative programs so small businesses can grow, create jobs, and help build lasting prosperity for current and future generations."

Office of Sustainability and the Environment

The Office of Sustainability and the Environment works to ensure a clean and healthy environment for everyone who lives and works in Seattle. Michelle Caulfield will return to her position as Deputy Director when Lylianna Allala becomes the Acting Director.

Lylianna currently serves as the Interim Deputy Director, and previously served as the City of Seattle's first Climate Justice Director. As the Climate Justice Director, Lylianna oversaw citywide implementation of Seattle's Equity & Environment Initiative and Seattle's Green New Deal. Prior to joining the City, Lylianna led climate & environmental policy & outreach for Congresswoman Pramila Jayapal.

Lylianna Allala:

"I am grateful for the opportunity to lead the Office of Sustainability & Environment under Mayor Wilson's leadership. I share Mayor Wilson's commitment to building strong and inclusive partnerships and uplifting community centered solutions to ensure that Seattle's climate action yields tangible benefits for all our communities. I am immensely proud to lead this department of passionate people who have dedicated themselves to implementing innovative policies and programs that meet community needs and improve quality of life through clean air and water, healthy forests and trees, access to fresh foods, and inclusive pathways to careers that help Seattle reduce emissions and become more climate resilient. Caring for the environment must begin with caring for one another."

Office of Planning and Community Development

The Office of Planning and Community Development partners with neighborhoods and businesses, and works across City departments to assess community needs, prioritize resources, and develop of a city that is inclusive, affordable, vibrant, interconnected and innovative. Mayor Wilson is retaining **Rico Quirindongo** as director of the Office of Planning and Community.

Rico has dedicated over 30 years to revitalizing and reimagining neighborhoods. Through his passion for architecture, civic engagement, and sustainable design, Rico has been at the forefront of projects that breathe new life into Seattle's urban fabric, ensuring that growth aligns with community values and environmental stewardship. As a founding member of the Northwest Chapter of the National Organization of Minority Architects, Rico has helped foster diversity and inclusion within the field. His leadership

extends across several prominent roles, from chairing the Pike Place Market Preservation and Development Authority Council to serving as President of AIA Seattle. In 2020, he delivered his first TED Talk and was recognized nationally as a “Citizen Architect” by the American Institute of Architects (AIA). Last year, he was named one of Seattle’s Most Influential by Seattle Magazine. Rico believes in the power of design in shaping resilient, inclusive communities.

Rico Quirindongo:

“It’s an honor to remain at the helm of OPCD under Mayor Wilson’s leadership, and I’m grateful for the trust and partnership that make our work possible. With the passage of the Comprehensive Plan in December, we have an incredible opportunity to shape Seattle’s future. I’m excited to continue working with homeowners, renters, developers, nonprofits, and the design community to envision a city where everyone can live, work, and play. Our commitment is clear: embrace diversity, repair the harms of our redlining past, and create pathways to generational wealth-building in Black and Brown communities. We will foster a city where artists, entrepreneurs, small-business owners, and working families can afford to thrive, be seen, and be celebrated.”

Additional leadership decisions

Mina Hashemi will remain as head of the **Office of Intergovernmental Relations**, and Dr. Amarah Khan will remain as head of the **Office of the Employee Ombud**.

Other departments will see interim leadership changes until a permanent director is selected. At the **Office of Housing**, Maiko Winkler-Chin will be leaving as director, and Andréa Akita will serve as Interim Director. At the **Parks Department**, AP Diaz will be leaving as director, and Michele Finnegan will serve as Interim Director.

Dr. Amarah Khan:

“It is an absolute privilege to continue to serve the City of Seattle Employees as the Director of the Ombuds Office. Our office is a safe place for employees to report issues and concerns. For nearly seven years, we have diligently upheld the highest standards of confidentiality while ensuring conflict resolution

services are provided in a timely manner. I am grateful for Mayor Wilson's support and faith in this very important work."

Andréa Akita:

"I'm honored to serve in this interim role, leading the Seattle Office of Housing. Our team is dedicated to stewarding the City's affordable housing investments, policies, and programs to prevent displacement, create new opportunities, and preserve existing affordable homes. This work is rooted in collaboration, working jointly with others to achieve shared goals, because we know that only by partnering with communities, stakeholders, and advocates can we realize Mayor Wilson's vision of a Seattle that is affordable for everyone."

Maiko Winkler-Chin:

"It has been an honor to serve these last four years as Director of the Seattle Office of Housing. This team is one of the smartest in the City, navigating the complex challenges in creating and preserving affordable housing.

It's never just about housing. It's about creating lasting community assets, repairing past harms, and ensuring all neighborhoods offer diverse housing options. Our investments bring homes and vital neighborhood elements like small businesses, childcare, libraries, and cultural anchors.

Together, we achieved incredible milestones: passing the nation's largest Housing Levy at nearly \$1 billion, welcoming over 800 low-income families into affordable rental homes, helping 300 families buy their first homes, and advancing projects like Fort Lawton, Mount Baker Station, and Lake City Community Center. We adapted to meet the moment because Seattle has changed, and so must we.

I leave the Office in the hands of my good friend and mission partner, Interim Director Andréa Akita, who will continue the hard work of making sure everyone in Seattle has a healthy and affordable home. I look forward to seeing the policies, programs, and investments OH creates continue to shape Seattle."

Michele Finnegan:

"I'm honored to serve as Acting Superintendent of Seattle Parks and Recreation, an organization powered by a passionate workforce committed to

strengthening communities and improving lives across Seattle through our parks, programs, and services. We share a vision for vibrant communities, a healthy environment, and affordable, accessible opportunities for all. I look forward to partnering with Mayor Wilson, City departments, and community members to support solutions to shared challenges facing our city.

AP Diaz:

"I'm grateful for the opportunity to have led the Seattle Parks and Recreation Department. With a workforce of nearly 2000 employees, they are the ones who make Seattle's Parks the 8th best park system in America. Even in the rainy, cold, and darkest of days they show up and out for community - providing exceptional park experiences, with a love and commitment to enriching the lives of children, teens, adults and our aging population. That's why our motto is Seattle Shines! During the past three years, we launched Swim Seattle to eradicate disproportionate drownings among kids of colors; worked to combat nature deficit syndrome by launching the Red Barn Ranch Initiative; created Seattle Mentors — a wage-based youth employment and mentorship program and are poised to now tackle the epidemic of loneliness plaguing our largest cities. We also secured the United Nations "role model" city status for our work on urban forest regeneration — the only U.S. City to receive this worldwide recognition and a commitment to advance our City's climate initiatives.

These accomplishments reflect only part of what we together helped deliver and performed for our City's parklands and waterscapes. Whether responding to natural disasters, supporting staff after traumatic events, or reimagining the role of parks in civic life — I endeavored to show up with strength, empathy, a friendly outlook, authenticity and a can-do spirit. I was proud to be the only Latino cabinet member and I am thankful to have been trusted by so many of our SPR workforce, respected in the community, and counted on by various City leaders and stakeholders such as the Seattle Parks Foundation, The Associated Recreation Council, The Zoo, The Aquarium and scores of neighbors, community groups and park advocates."

###



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SECTION

B



City of Seattle

Seattle Human Resources

Kimberly Loving, Director

January 28, 2026

TO: Lindsey King – Talent Acquisition and Compensation Advisor - SHR

FROM: Annie Nguyen – Citywide Employment Compliance Advisor - SHR

SUBJECT: Background check for **Allala, Lylianna Marie**

The Seattle Human Resources has received a copy of **Lylianna Marie Allala's** background check provided by Global Screening Solutions. There were no findings that would impact their employment eligibility.

Cc: Personnel File

Seattle Department of Human Resources

Seattle Municipal Tower, 700 5th Avenue Suite 5500, PO Box 34028, Seattle, WA 98124-4028
(206) 684-7999 • TTY:7-1-1 Fax: (206) 684-4157 • Employment Website: www.seattle.gov/jobs

An equal employment opportunity employer. Accommodations for people with disabilities provided upon request.





Legislation Text

File #: Inf 2886, **Version:** 1

Office of Sustainability and Environment (OSE) Overview and Climate Action Plan

Office of Sustainability & Environment Introduction

Lylianna Allala
Acting Director, OSE

4/29/2026



Seattle
Office of Sustainability
& Environment

Agenda

- About the Office of Sustainability & Environment
- How We Approach Our Work
- Core Policies & Programs
- Looking Ahead to 2026



About the Office of Sustainability & Environment



Meet the Office of Sustainability & Environment

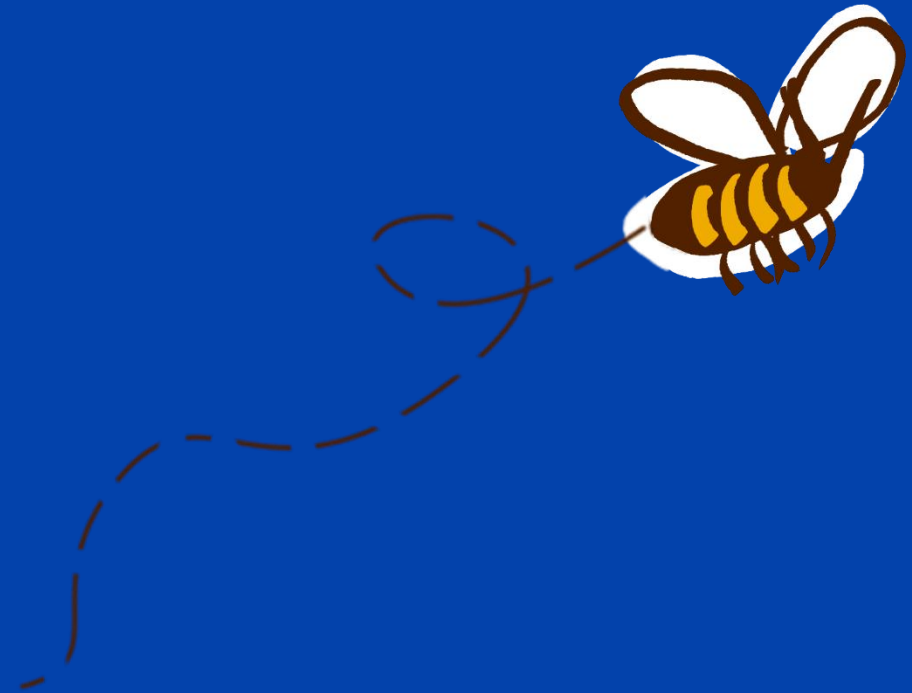


OSE works to ensure a clean and healthy environment for all Seattle residents.

- We **prioritize those currently and historically harmed by racial, economic, and environmental injustice.**
- We serve as cross-departmental and community **collaborators, innovators, and drivers of cutting-edge policy.**
- We contribute to a Seattle where communities and the environment are **healthy and free of fossil fuel pollution.**



How We Approach Our Work



We prioritize those currently and historically harmed by racial, economic, and environmental injustice.

The **Equity & Environment Agenda** is a blueprint for advancing race and social justice in Seattle’s environmental work.

We intentionally embed these values throughout our work.



We use science, data, and storytelling to drive innovative policies in service to improving health and environmental outcomes.

Science-based Approach

- Understanding how climate change is impacting the region and people's health.

Tracking Data & Impact

- Reporting GHG emissions, canopy cover, air quality metrics, and more.

Storytelling & Direct Engagement

- Understanding the people behind the numbers through community and cross departmental partnerships

We drive collaboration across departments and with leaders across Seattle



We work across sectors and with state and regional and international partners

- Leverage **Climate Commitment Act (CCA)** funding to invest in clean energy, electrification and community resilience.
- Working with Puget Sound Clean Air Agency, King County, Washington State going to be convening partners at a regional level to inform our **Climate Action Plan**.
- Work with OIR to support standards under the **Clean Energy Transformation Act (CETA)**, **Clean Fuel Standard** to cut transportation emissions, and **Healthy Environment for All (HEAL)** Act.
- **Milan Urban Food Policy Pact** committing to 'developing sustainable food systems



We uplift community-driven solutions and expertise



Urban Forestry Commission

- | | | | | | |
|--|--|--|--|--|--|
|  |  |  |  |  | |
| Joey Lu
#1: Food Access | Barbara Baquero
#2: Food Access | Nurhaliza Mohamath
#3: Food Access | Bilan Aden
#4: Community | Tanika Thompson Bird
#5: Community | |
|  |  |  |  |  |  |
| Angie S. Wood
#6: Public Health Nutrition | Yamila Sterling-Baker
#7: Public Health Nutrition | Jen Moss
#8: Public Health Nutrition | Barbara Rockey
#9: Public Health Nutrition | Laura Nicholson
#10: Early Learning | Dan Torres
#11: Early Learning |

Sweetened Beverage Tax Community Advisory Board



Green New Deal Oversight Board

OSE Core Programs & Policies



OSE's Primary Areas of Work

Citywide
Climate
Action Plan
Update

Advancing
Environmental
Justice

Reducing Climate
Pollution

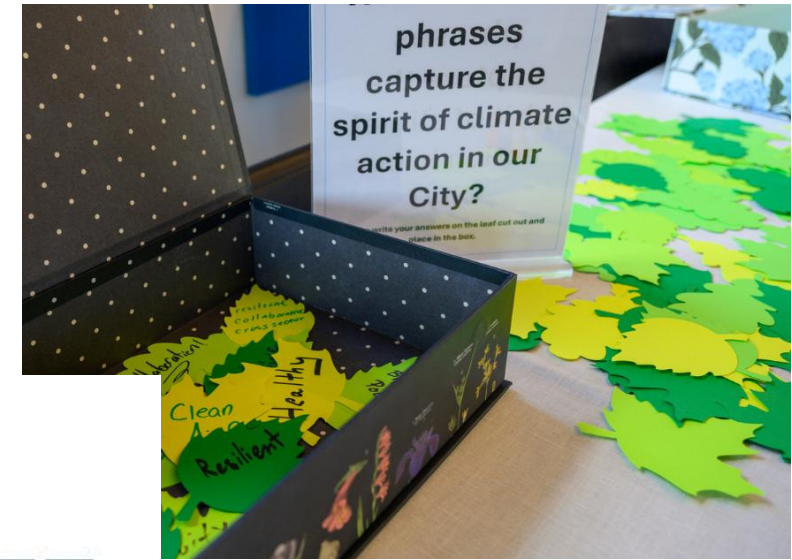
Growing and
Stewarding
Seattle's Trees

Increasing Food
Access and
Sustainability



Citywide Climate Action Plan Update

- Seattle's **Climate Action Plan (CAP)** is a coordinated strategy for reducing GHG emissions, adapting to our changing climate, and supporting community wellbeing, resilience, and environmental justice.
- OSE is leading **cross departmental workgroups** and **Directors Forum**, convening and collaborating with **regional partners**, and hosting **community assemblies** to center feedback from community-led organizations most impacted by climate change.
- Stay tuned for our deep dive coming up next!



Seattle **CLIMATE ACTION PLAN**



Advancing Environmental Justice

- OSE manages the **Environmental Justice Fund** and recently partnered with Seattle Foundation to launch the **First People's Climate Fund**, a one-time investment of \$5.5M to support indigenous sustainability leadership.
- We are building an **inclusive climate workforce** that creates equitable pathways into the green economy to ensure a just transition away from fossil fuels.
- OSE oversee the City's **Green New Deal Oversight Board** and works closely with communities that are most overburdened by the consequences of climate change for a holistic approach to environmental sustainability and social justice.



Youth observing beach and tide pool creatures as part of EJ Fund grantee Sea Potential's work to teach kids about marine biology. Photo by Sea Potential.

Advancing Environmental Justice

- Building **climate resilience** to support city and communities before, during, and after climate emergencies.



Community partners gather in a pilot of the Climate Ready Curriculum focused on how to prepare for extreme heat and wildfire smoke in the Seattle area.

- The **Duwamish Valley Program** advances environmental justice, equitable development, and climate resilience where residents are hit hardest by climate and environmental impacts.



First-of-its-kind map tracks City-funded projects improving affordability, green spaces, transportation, and climate readiness

Reducing Climate Pollution

Building Emissions

- OSE leads the **Building Emissions Performance Standards**, which requires large buildings to reach net zero emissions by 2050.
- The **BEPS Navigator** program provides grants and assistance to help under resourced buildings reduce fossil fuels.
- Working to increase energy efficiency and eliminate fossil fuels in all **City-owned buildings** by 2042.
- On track to eliminate heating oil by 2030 through the **Clean Heat Program**. More than 300 homes have converted from oil heat to energy efficient heat pumps and more than 2,000 since program started in 2017!



“ My favorite thing about my heat pump is it’s clean. As we’re getting older, clean air is very important. ”

Bonnie Thompson
Seattle Resident

Clean Heat program participant, Bonnie Thompson, appreciates the clean air from the heat pump.



Reducing Climate Pollution Transportation

- Advance the **TE Blueprint** which includes six ambitious goals to reduce emissions from transportation.
- Partner with SDOT and C40 to design and implement **Low Pollution Neighborhoods**
- **Heavy Duty Electric Trucks** program is partnering with Zeem Solutions to help bring new electric drayage trucks to the port of Seattle.



"Through our partnership with the City of Seattle we can help small fleet operators tap into funding opportunities and overcome the upfront cost barrier to electrification."

-Paul Gioupis, founder and CEO of Zeem Solutions

Increasing Food Access and Sustainability

- Work is guided by the **Food Action Plan**
- **Fresh Bucks** program is highly effective and impactful in increasing access to fresh fruits and vegetables. This year, the program was expanded to 17,000 households
- The **Fresh Fruit & Vegetable Program** provided 489,000+ servings of fruits and vegetable to 5,400 students at 27 schools in 2025
- **Buying with purpose** supports shifting purchasing towards food that is local, fair, sustainable, nutritious, equitable, and culturally relevant
- *Staff Sweetened Beverage Tax Community Advisory Board, which makes recommendations about SBT-funded programs and services*



HC Grocery in Seattle's Beacon Hill neighborhood. Owner Anna Chen showing her yu choy mieu produce, a delicate leafy green essential to Chinese cuisine.



Increasing Food Access and Sustainability

These deep partnerships and relationships were critical when response mobilized to provide food boxes to families when SNAP benefits were paused during the government shutdown.

8,800 food boxes were distributed to families at 98 SPS sites over three weeks.



*"The boxes met the needs for our families during an uncertain time. Also – we had an amazing group of parent volunteers distributing the boxes."
-SPS Principal*



Growing and Stewarding Seattle's Trees



- OSE leads Citywide coordination, data, and reporting, including a **Canopy Cover Assessment** every five years and coordination and implementation of the **Urban Forest Management Plan**.
- Advancing **Tree Equity** to grow and maintain urban forest in neighborhoods that need it most
- Launched **Foreesting Seattle** Initiative focused on community-based approaches to closing canopy equity gaps in C-ID and Beacon Hill
- *Staff the Urban Forestry Commission, who makes recommendations on policy & programs issues related to trees in Seattle*



Kick off meeting with Neighborhood Team in the C-ID brainstorming tree equity solutions together

Building on Progress: 2026 Priorities



2026 Key Priorities:

1. Expand Access to Healthy & Affordable Food and Build a Sustainable Food System

- **Connect City & school food buyers with values-aligned suppliers** through Buying with Purpose guide and technical assistance.
- **Provide Fresh Bucks benefits to 17,000 households**, boosting sales for small retailers and increasing access to fresh produce.
- **Engage on grocery access & stabilization policy** with OPCD & OED.
- **Engage in state and federal policy** to support food security, grocery access, and universal meals with OIR.

2. Close Tree Canopy Gaps in Priority Neighborhoods

- **Release Seattle's Tree Equity Plan** identifying priority neighborhoods experiencing disparities in tree canopy cover and impacts of high heat and air pollution and engaging with communities to identify solutions.
- **Collaborate with communities** in the Duwamish Valley, Chinatown-International District, and Beacon Hill to plant and steward trees in areas with the least amount of existing canopy.



2026 Key Priorities Pt 2:

3. Advance an Equitable Clean Energy Transition off Fossil Fuels

- **Expand Clean Heat rebates, education, and outreach** to help Seattle residents transition off oil heat and onto electric heat pumps in their homes.
- **Launch new customer support and technical assistance program** to help building owners meet the new 2027 Building Emissions Performance Standard target.
- **Grow an inclusive climate workforce** through investments in clean energy training programs, intern partnerships with South Seattle College, and piloting of a new Climate Fellows program.



2026 Key Priorities Pt 3:

4. Invest in Seattle's Climate and Environmental Leaders

- **Call for proposals** for the Environmental Justice Fund and BEPS Building Navigator to fund community-driven solutions to the climate crisis.
- **Launch the First People's Climate Fund in partnership with The Seattle Foundation** to support Tribal sovereignty and traditional ecological knowledge in Seattle's climate action.
- **Continued support for youth led climate programs** like the Duwamish Valley Youth Corps and other green jobs programs.

5. Advance Leading Edge Citywide Climate Action while Measuring Impact

- Publish Seattle's bi-annual Greenhouse Gas Inventory showing progress toward reducing emissions across buildings, transportation, and waste sectors.
- **Develop and release Seattle's Climate Action Plan Update, paired with systems and recommendations for monitoring and tracking progress.**



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Stay Up-to-Date by Following OSE

- Blog: www.Greenspace.seattle.gov
- Socials @SeattleOSE



Greenspace Office of Sustainability & Environment



How the Seattle Aquarium is Reducing Fossil Fuels and Keeping Thousands of Aquatic Animals Happy and Healthy
December 1, 2025

The Seattle Aquarium knows firsthand that climate change, which brings warmer waters, more acidic oceans, habitat destruction, and much more, threatens our marine environments. OSE is working hard to reduce pollution from City-owned buildings by swapping fossil-fuel appliances for clean energy alternatives, and also supporting other large buildings across Seattle... [[Keep reading](#)]

Filed Under: [Climate Action](#), [Greenspace](#)
Tagged With: [Building Emissions](#), [Clean Energy](#), [Climate Change](#), [Greenhouse Gas \(GHG\) Emissions](#)



Coming Together to Support Students and Neighbors During the Government Shutdown
November 26, 2025

Over 8,800 food boxes distributed to families at 98 Seattle Public Schools sites When federal funding for the Supplemental Nutrition Assistance Program (SNAP) abruptly lapsed on Nov. 1 due to the Trump administration's refusal to release dollars from SNAP's contingency fund during the partial government shutdown, tens of thousands of... [[Keep reading](#)]

Filed Under: [Greenspace](#)
Tagged With: [Food Access and Security](#), [Locally Sourced Food](#), [Seattle Public Schools \(SPS\)](#)



The Hidden Risks Beneath Your Yard: How retiring your oil heating tank and transitioning to electric heat protects our homes, water, and climate
November 5, 2025

As the crisp fall weather settles in, households with oil heating are making plans to refill their oil tanks. While burning oil was once a common way to heat homes, aging tanks present serious risks to health and safety, property value, and neighborhood water resources. Burning fossil fuels like oil... [[Keep reading](#)]

Filed Under: [Greenspace](#)



Possible Delay in November SNAP Benefits Due to Federal Government Shutdown
October 29, 2025

Updates Friday, October 31, 2025, 5 p.m. — The City of Seattle launched the Seattle and King County Emergency Food Resources webpage for the most up-to-date information (this blog is not live updated). The search tool provides information on the nearest food banks and meal programs based on your address.... [[Keep reading](#)]

Filed Under: [Food Policies and Programs](#), [Greenspace](#)
Tagged With: [Food Access and Security](#), [Seattle Public Schools \(SPS\)](#)



Contacts:

Lylianna Allala

Lylianna.Allala@Seattle.gov

Website: www.seattle.gov/environment

Blog: Greenspace.seattle.gov



Climate Action Plan Update

Lylianna Allala (she/her/ella), Acting Director, OSE
Narita Ghumman (she/her), Climate Action Plan Project Manager
OSE



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Office of Sustainability
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Seattle
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What We'll Cover Today

1. The CAP Update: Purpose & Goals
2. Timeline and Engagement Overview
3. Next Steps & Timeline

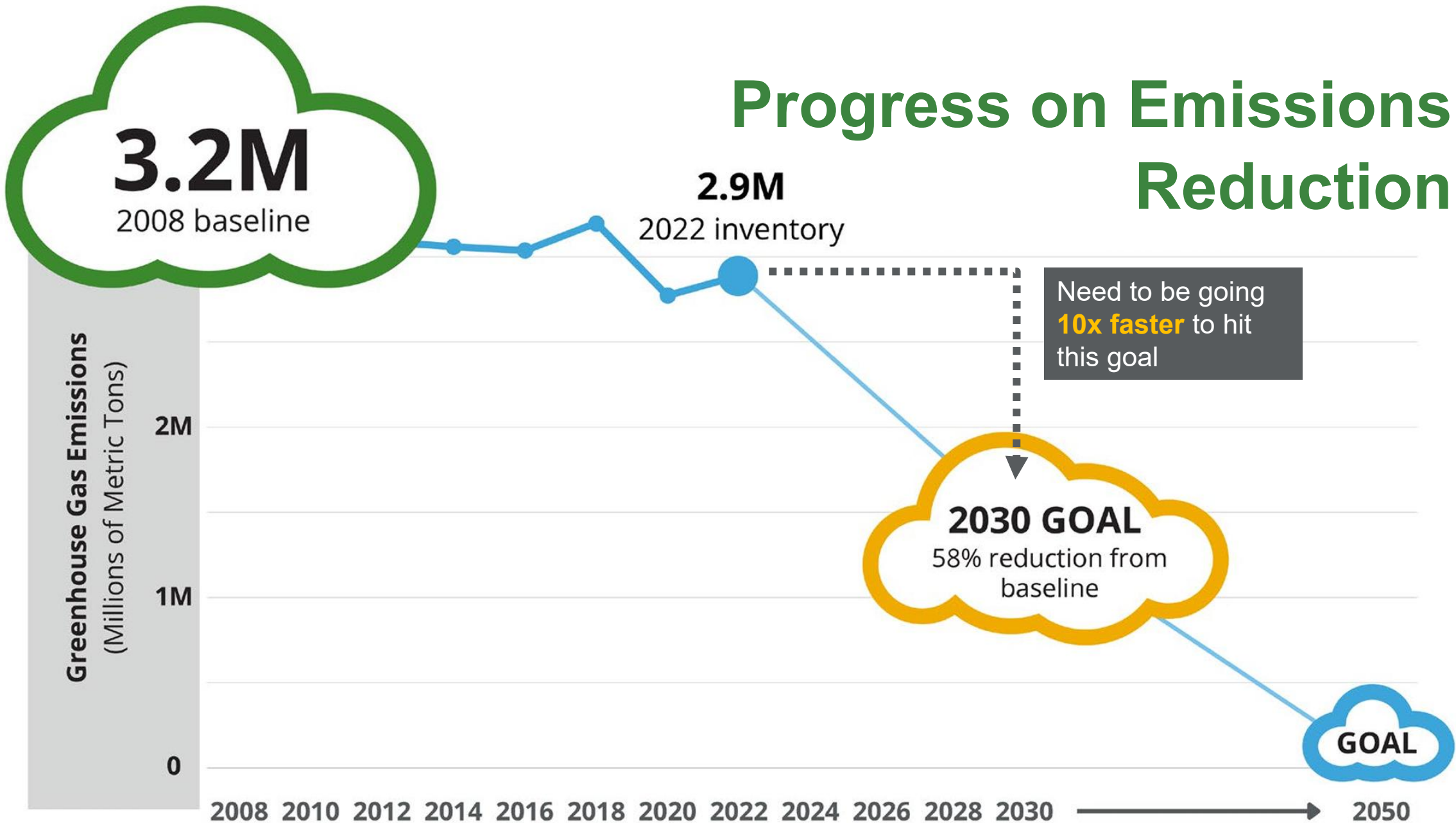
CAP Deliverables

2013 CAP Progress Report

Seattle Climate Action Plan

Tracking Framework

Progress on Emissions Reduction



Note: Greenhouse gas emissions are measured in Metric Tons or Megagrams of CO₂e (carbon dioxide equivalent).

CAP Update: Goals



Protect the health and safety of all Seattle communities

Strengthen natural systems and community resilience

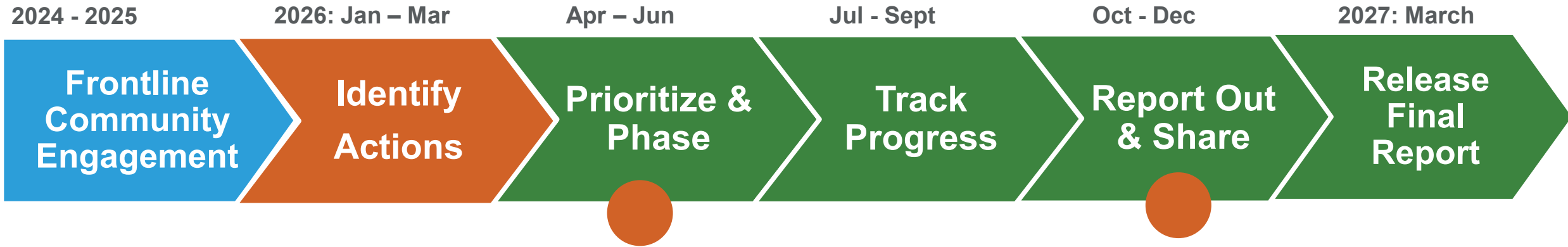
Make our homes, transportation, and energy cleaner and more affordable


Build an inclusive green economy

Integrate climate accountability across City government



CAP Update Timeline







 Public engagement opportunities

Climate Community Assemblies

Partner-led forums centering frontline voices. Community Assemblies began in 2024 and **completed in 2025.**

What we're hearing:

-  **Community Leadership:** To lead decisions and share power through community-driven policies, investments, and governance.
-  **Climate and Everyday Realities:** Climate is not viewed in isolation, it connects directly to housing, stability, public health, food access, and economic displacement.
-  **Climate-Ready Labor and Workforce Equity:** Ensuring frontline workers are protected and prioritized in the shift to a green economy.
-  **Resilience Infrastructure and Community Protection:** Investing in place-based infrastructure and systems that protect communities during extreme weather.



CAP City Work Group

Engaging **18 departments** to align efforts and drive coordinated progress. The Work Group **launched in December 2025 and convenes monthly.**

Emerging Themes:

- Advance **community-centered planning** and **build local capacity** while strengthening partnerships with community based organizations
- Strengthen **preparedness and resilience efforts** to protect health and safety from extreme weather
- Create a coordinated strategy to **reduce GHG emissions** across key sectors (i.e.: food waste prevention, building decarbonization and transportation electrification)
- **Bundle City resources** for greater impact (i.e.: improve housing and utility affordability)

Director's Forum

Convene Department Directors at key milestones to gather insights, creativity, and good ideas. **Meetings will begin this May.**

- Foster collaboration across departments
- Build alignment and buy-in for bold climate actions
- Advance and endorse cross-department solutions



Seattle Regional Partners Forum

Bring together local and regional partners to coordinate on climate priorities and advance collaborative solutions.
Regional partners will meet twice: in June and August.

- **Business & Industry:** Seattle Chamber of Commerce, Microsoft
- **Labor:** MLK Labor, IBEW Local 46
- **Healthcare & Public Health:** Seattle King County Public Health, Providence, Community Health Worker Coalition for Migrants and Refugees
- **Non-profit Organizations:** Duwamish River Community Coalition, Climate Solutions, Smart Buildings Center
- **Philanthropy:** Seattle Foundation, Satterberg Foundation
- **Academic Institutions:** University of Washington
- **Tribal & Indigenous Partners:** United Tribes of All Indians, Feed 7 Generations
- **Govt & Regional Partners:** Department of Natural Resources and Parks, Port of Seattle, Sound Transit, Puget Sound Clean Air Agency

CAP Survey – Just Released!

Multi-month survey to get feedback from residents to inform the Climate Action Plan.

- Running online ads to reach targeted audiences prioritizing environmental justice communities.
- Will be translating promotional materials and working on an in-language strategy.
- OSE is working with other departments to share out the survey and encourage broad participation.

**Help create Seattle's
Climate Action Plan.
Take our survey.**

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Seattle
**CLIMATE
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PLAN** 66

Thank you!

Lylianna Allala, Acting Director, OSE
Narita Ghumman, CAP Project Manager, OSE





Legislation Text

File #: CB 121195, **Version:** 1

Screen Reader Users: Make sure settings include reading strikethrough and underline font attributes.

The City of Seattle

Ordinance

Council Bill

An ordinance relating to land use and zoning; adopting interim provisions to expand the capacity of transitional encampments; and amending Sections 23.42.054 and 23.42.056 of the Seattle Municipal Code.

Be it ordained by The City of Seattle as follows:

Section 1. The City Council finds and declares:

A. On November 2, 2015, the Mayor of the City of Seattle declared a civil emergency regarding the homelessness crisis within the City of Seattle. The emergency remains in effect.

B. Since declaring the emergency, according to the King County Medical Examiner's Office, there has been an approximately 150 percent increase in deaths annually of people presumed to be homeless - 312 decedents in 2024 compared to 124 in 2015.

C. According to the most recent Point-in-Time Count, from the King County Regional Homelessness Authority in 2024, there are 16,868 individuals experiencing homelessness countywide, a 26 percent increase from 2022 and a 260 percent increase from 2014. 58 percent of those individuals are unsheltered.

D. According to data from the Office of Civil Legal Aid, eviction filings involving low-income tenants in King County totaled 6,375 between July 2024 and March 2024, placing the state on track

for a record number of evictions in 2025.

E. The homelessness crisis is worsening. The negative public health and safety consequences of homelessness, both upon persons experiencing homelessness and more generally, have been amply documented. Experiencing homelessness is traumatic and can trigger, create, or exacerbate health conditions, substance use, and mental and behavioral health conditions. In 2024 there were 1,042 overdose deaths countywide, with fentanyl the leading cause of deaths among the homeless population in 2023. Sleeping outdoors increases the likelihood of developing exposure-related conditions.

F. Since 2015, the City has worked to advance a comprehensive set of solutions both to prevent persons from entering homelessness and to provide housing that enables persons experiencing homelessness to become housed.

G. That strategy has recognized the importance of permanent supportive housing as a long-term solution to allow many homeless persons to become, and stay, housed.

H. Even under the best possible scenario, developing permanent supportive housing requires substantial funds and takes substantial time. Thus, the City has also recognized the importance of temporary solutions that enable persons experiencing homelessness to become housed while sufficient permanent supportive housing is developed.

I. A temporary solution that has shown great potential, both because of its acceptance among homeless persons and its relatively low cost, is the development of “tiny house villages,” also known as microshelters, a concept covered by the Land Use Code’s definition of “transitional encampment.” Based on experience gained thus far in addressing the homelessness crisis, the City is embarking on a major effort to develop additional microshelter villages.

J. The urgency of this effort has recently increased dramatically due to recent actions by the federal government. The City’s approach to the development of permanent supportive housing is

based on the concept of “housing first,” under which persons are provided permanent housing even if they are still addressing mental health, addiction, or similar issues. Evidence demonstrates that this approach increases the likelihood of those issues being successfully addressed, while also returning substantial public benefits including the reduction of costs in public services.

K. Housing-first programs have decades of research proving their efficacy. A 2009 study in the *Journal of the American Medical Association* found that the Downtown Emergency Service Center’s 1811 Eastlake housing-first program dramatically reduced costs on public services, where the average cost from a person experiencing homelessness was \$4,066 per month from corrections, shelter, substance use treatment, and healthcare costs, and after clients moved into 1811 Eastlake the average cost offset per person per month was \$2,449. The medical journal *Psychiatric Services* published a five-year study of the Pathways to Housing housing-first program based in New York City where data showed that in nearly 90 percent of cases where a person experiencing homelessness moved into one of their apartments the resident retained their housing five years later.

L. The federal government, in a major shift in policy, has recently decided to penalize local jurisdictions that use a “housing first” approach. The Department of Housing and Urban Development (HUD) issued a FY25 Notice of Funding Opportunity (NOFO) for \$3.9 billion dollars to fund programs to reduce homelessness nationwide, with \$65 million available to the Seattle-King County Continuum of Care (CoC), but prohibited more than 30 percent of funds to be spent on “housing first” programs. This would have pushed 170,000 formerly homeless residents back into homelessness across the United States, and places at risk up to 4,500 residents in Seattle and King County currently living in permanent supportive housing.

M. In previous years CoC funds provided as much as 80 percent of the funds available for permanent supportive housing programs, and an abrupt 30 percent funding cap on all housing programs will destabilize the entire housing sector dedicated for formerly homeless veterans,

formerly homeless families, people with disabilities, and chronically homeless people.

N. On November 25, 2025, Washington State, along with 19 other states and Washington, D.C., filed suit in federal court, followed by a companion lawsuit from King County and a coalition of seven local governments and four nonprofit organizations to challenge the legality of HUD's devastating cuts to this crucial housing program. However, the CoC contracts that fund 28 permanent supportive housing buildings in Seattle begin to expire in 2026 and the state and county litigation may not reach resolution in time to preclude a gap from when existing CoC contracts lapse.

O. Given the extremely negative tenor of the federal government's actions and the unpredictability of the current federal administration, it is unclear whether the City will be able to mitigate the effect of federal cutbacks over the medium- to long-term. The City must brace itself for an imminent and major disruption of the pathway that it has worked to build to provide persons at risk of or experiencing homelessness with access to the ultimate solution of permanent supportive housing.

P. One of the consequences of this impending disruption is an immediate need to create additional temporary shelter options, such as microshelter villages, that can provide persons experiencing homelessness with a place to live when permanent supportive housing is not available.

Q. While microshelter villages are quicker and less expensive to establish than permanent supportive housing, the time required to locate sites, obtain permits, and construct facilities is not insignificant. In light of the worsening of the homelessness crisis and particularly in light of recent federal actions and the resulting impending disruptions, it is necessary to quickly pursue development of microshelter villages to serve as many people as possible.

R. One of the impediments to rapidly increasing the number of persons who can be served by microshelter villages is the Land Use Code's 100-person limit on the number of occupants in a transitional encampment. Finding sites that can be developed at all for microshelter villages is

difficult, and finding sites that can be developed quickly is even harder. Many of the sites that can be developed with the greatest efficiency and speed are located on City-owned property. When City-owned property is available, maximizing the number of persons served on a given site is a critical strategy for making spaces in tiny house villages available quickly. Given the limited number of City-owned sites, the most viable sites already have microshelter villages on them, and expanding those sites is hindered by the existing 100-person limit even though there may be significantly more land available to use on the site. Even on privately-owned sites, increasing the number of occupants in each transitional encampment would increase the speed with which the overall number of spaces in tiny house villages can grow.

S. Amending the Land Use Code to increase the maximum permissible number of occupants in particular transitional encampments will allow the City to more quickly address the homelessness crisis by enabling the completion of more tiny homes in transitional encampments. Moreover, accelerating the timeline for adoption of those amendments will address the need for immediate action to prepare for and mitigate against the disruptions caused by federal government restrictions hindering the provision of permanent supportive housing.

T. Given the foregoing, the City Council determines that an exemption from conducting review under the Washington State Environmental Policy Act (SEPA) of the proposal in this ordinance is necessary under Seattle Municipal Code Section 25.05.880. For the reasons explained in this section, the proposal must be implemented immediately or within a period too short for full compliance with Seattle Municipal Code Chapter 25.05 to avoid an imminent threat to public health and safety.

U. Similarly, the City Council determines that the matters set forth in the foregoing findings create an emergency under Seattle Municipal Code Section 23.76.062 that justifies the adoption of the ordinance without a pre-adoption public hearing. Holding a public hearing (with 30 days' notice)

would significantly delay the proposed changes.

V. Adopting this legislation as an interim ordinance under RCW 36.70A.390 addresses the need for immediate action as set forth in this section. In addition, the City Council finds that it is appropriate for this interim ordinance to have a duration of one year to provide time for the Seattle Department of Construction and Inspections (SDCI) to carry out a work plan under which SDCI will undertake additional investigation and analysis to inform permanent legislation.

W. To support the success of the City's expanded shelter system, the City will also promote community safety strategies with leadership from the Community Assisted Response & Engagement (CARE) Department, crime prevention programs offered by the Seattle Police Department, and other relevant public safety agencies to support public safety needs in neighborhoods.

Section 2. Section 23.42.054 of the Seattle Municipal Code, last amended by Ordinance 126042, is amended as follows:

23.42.054 Transitional encampments located on property owned or controlled by a religious organization

* * *

B. The encampment operator or applicant shall comply with the following provisions:

1. ~~((Allow no more than 100 persons to occupy the encampment site as residents of the encampment.))~~ Limit the number of encampment occupants as follows:

a. No more than 100 persons shall occupy a transitional encampment having more than fifty percent of shelter as tents; and

b. No more than 150 persons shall occupy a transitional encampment in which the persons occupy vehicles or micro-modular structures as shelter. For the purposes of this Section 23.42.054, a micro-modular structure is a small, prefabricated structure intended to temporarily shelter one household.

2. Comply with the following fire safety and health standards:

- a. Properly space, hang, and maintain fire extinguishers within the encampment as required by the Fire Department;
- b. Provide and maintain a ~~((400))~~150-person first-aid kit;
- c. Establish and maintain free of all obstructions access aisles as required by the Fire Department;
- d. Install appropriate power protection devices at any location where power is provided;
- e. Designate a smoking area;
- f. Keep the site free of litter and garbage;
- g. Observe all health-related requirements made by the Public Health Department of Seattle & King County; and
- h. Post and distribute to encampment residents, copies of health or safety information provided by the City of Seattle, King County, or any other public agency.
- i. Prohibit any open flames except an outdoor heat source approved by the Fire Department.

3. Provide toilets, running water, and garbage collection according to the following standards:

- a. Provide and maintain chemical toilets as recommended by the portable toilet service provider or provide access to toilets in an indoor location;
- b. Provide running water in an indoor location or alternatively, continuously maintain outdoor running water and discharge the water to a location approved by the City; and
- c. Remove garbage frequently enough to prevent overflow.

4. Cooking facilities, if they are provided, may be located in either an indoor location or

outdoors according to the following standards:

a. Provide a sink with running water in an indoor location or alternatively, continuously maintain outdoor running water and discharge the water to a location approved by the City;

b. Provide a nonabsorbent and easily-cleanable food preparation counter;

c. Provide a means to keep perishable food cold; and

d. Provide all products necessary to maintain the cooking facilities in a clean condition.

5. Allow officials of the Public Health Department of Seattle & King County, the Seattle Fire Department, and the Seattle Department of Construction and Inspections to inspect areas of the encampment that are located outdoors and plainly visible without prior notice to determine compliance with these standards.

6. Individuals under the age of 18 years that are not accompanied by a parent or legal guardian shall not be permitted in an encampment.

7. File a site plan with the Seattle Department of Construction and Inspections showing the arrangement of the encampment, including numbers of tents or similar sleeping shelters, all facilities that are separate from the sleeping shelters, and all existing structures on the property, if any. The site plan is for informational purposes and is not subject to City review or permitting requirements.

* * *

Section 3. Section 23.42.056 of the Seattle Municipal Code, last amended by Ordinance 126509, is amended as follows:

23.42.056 Transitional encampment as an interim use

A Type I Master Use Permit may be issued for a transitional encampment interim use according to

the requirements of this Section 23.42.056.

* * *

F. Limit on the number of encampments and occupants

1. Maximum number of encampments. No more than 40 transitional encampment interim use encampments shall be permitted and operating at any one time(~~(, and each encampment shall not have more than 100 occupants)~~). The limit (~~(of 40 transitional interim use encampments shall)~~) does not include transitional encampments located on property owned or controlled by a religious organization.

2. Maximum number of occupants. The maximum number of encampment occupants is limited as follows:

a. No more than 100 persons shall occupy a transitional encampment having more than fifty percent of shelter as tents; and

b. No more than 150 persons shall occupy a transitional encampment in which the persons occupy vehicles or micro-modular structures as shelter, except that one transitional encampment with up to 250 occupants may be permitted. For the purposes of this Section 23.42.056, a micro-modular structure is a small, prefabricated structure intended to temporarily shelter one household.

~~((2-))~~ 3. Existing encampments established by and operating under temporary use permits. Encampments presently operating under temporary use permits issued pursuant to subsections 23.42.040.B and 23.42.040.C may apply for an interim use permit pursuant to this Section 23.42.056, subject to the limits established by subsection 23.42.056.F.1 and subsection 23.42.056.F.2. The term for operating any encampments obtaining interim use permits in lieu of temporary use permits shall begin on the date the interim use permit is issued regardless of how long the encampment has been established by a prior temporary use permit.

Section 4. The interim development regulations set forth in this ordinance shall be in effect for a period of one year from the effective date of this ordinance and shall automatically expire after the one-year period unless the same is extended as provided by statute, or unless terminated sooner by the City Council.

Section 5. Pursuant to RCW 36.70A.390, the Council will hold a public hearing within 60 days of adoption of this ordinance to take public testimony and to consider adopting further findings.

Section 6. Under RCW 36.70A.390, the Council approves the following work plan for the development of permanent regulations to address the issues in this ordinance and directs the Seattle Department of Construction and Inspections to transmit proposed legislation to the Council for adoption after resolution of any appeals under SEPA.

SDCI undertakes investigation and analysis to inform permanent legislation and conducts SEPA review Spring of 2026 through Fall of 2026 Mayor transmits permanent legislation to Council Anticipated January, 2027 Council considers and approves permanent legislation Anticipated Winter/Spring, 2027 Permanent controls effective Anticipated Spring, 2027 □

As part of the work plan, SDCI shall collect relevant data and perform analysis to make recommendations regarding (1) the appropriate maximum number of occupants per transitional encampment and whether the same maximum number should apply to all transitional encampments, and (2) if a different maximum number of occupants should apply in different cases, whether there should be a limit to the total number of transitional encampments that are allowed a particular maximum number of occupants, separate from the 40-encampment limit in Seattle Municipal Code subsection 23.42.056.F.1, and whether there should be a dispersion requirement or other limitations for transitional encampments that are allowed a particular maximum number of occupants. SDCI's analysis should take into account the following nonexclusive considerations: (1) the environmental and other impacts to surrounding areas that may result from transitional encampments depending on the maximum number of occupants allowed, (2) the effect that particular maximum occupant limits,

dispersion requirements, or other limitations would have on the City's ability to make full and efficient use of City-owned property for transitional encampments and on the availability and efficient use of sites of all types for transitional encampments, and (3) the effect that particular maximum occupant limits, dispersion requirements, or other limitations would have on the effectiveness of transitional encampments in serving their populations, including in terms of access to transit or other services.

Section 7. Based on the authority of RCW 36.70A.390 and the findings of Section 1 of this ordinance, the public hearing requirement of Seattle Municipal Code Section 23.76.062 is waived for the adoption of this ordinance.

Section 8. The City may renew these interim regulations in accordance with RCW 36.70A.390.

Section 9. The provisions of this ordinance are declared to be separate and severable. The invalidity of any clause, sentence, paragraph, subdivision, section, or portion of this ordinance, or the invalidity of its application to any person or circumstance, does not affect the validity of the remainder of this ordinance or the validity of its application to other persons or circumstances.

This ordinance shall take effect as provided by Seattle Municipal Code Sections 1.04.020 and 1.04.070.

Passed by the City Council and signed in open session in authentication of its passage on .

President of the City Council
on .

Katie B. Wilson, Mayor

Attested on .

Scheereen Dedman, City Clerk

Seal

SUMMARY and FISCAL NOTE

Department:	Dept. Contact:	CBO Contact:
Mayor's Office	Jon Grant	Sarah Burtner

1. BILL SUMMARY

Legislation Title: AN ORDINANCE relating to land use and zoning; adopting interim provisions to expand the capacity of transitional encampments; and amending Sections 23.42.054 and 23.42.056 of the Seattle Municipal Code.

Summary and Background of the Legislation: On January 15th, 2026 Mayor Katie B. Wilson announced a goal to open 1000 new shelter and emergency housing beds in 2026.

This piece of legislation is one in a package of three bills that takes several steps to advance that goal.

This proposed legislation would increase the census limit for transitional encampments to 150 people per site citywide, and allow one site up to 250 people per council district. The current land use code limits the size of each transitional encampment to 100 people per site. This creates a significant barrier to efficiently use limited City-owned lands, in particular if there is already a smaller microshelter on the site that has the potential to be expanded.

When City-owned property is available, maximizing the number of persons served on a given site is a critical strategy for making spaces in tiny house villages available quickly. Given the limited number of City-owned sites, the most viable sites already have microshelter villages on them, and expanding those sites is hindered by the existing 100-person limit even though there may be significantly more land available to use on the site. Even on privately-owned sites, increasing the number of occupants in each transitional encampment would increase the speed with which the overall number of spaces in tiny house villages can grow.

On November 2, 2015, the City of Seattle declared a civil emergency regarding the homelessness public health crisis. The emergency remains in effect. Indeed, the homelessness population has continued to grow year after year since the declaration. In order to act with the necessary urgency to accelerate the production of temporary shelter, particularly given recent federal government funding action penalizing local jurisdictions that use a "housing first" approach to providing permanent supportive housing, the bill waives the Title 23 requirement for a pre-adoption public hearing and also determines that the proposal is exempt from review under the State Environmental Policy Act pursuant to Seattle Municipal Code Section 25.05.880. The Council shall hold a post-adoption public hearing within sixty days of adoption. This proposal is being introduced as interim legislation with a duration of one year pending development of permanent legislation. In the interim period, the Seattle Department of Construction and Inspections will conduct a study to inform the scope and parameters of the permanent legislation.

Without accelerated action as set forth above, hundreds of shelter units will be delayed in their production.

The other two pieces of companion legislation also advance this effort by:

- Expanding the Director of Finance and Administrative Services’ (FAS) lease signing authority for land used for transitional encampments, and to allow rental costs at market rate. Under existing code the FAS Director is prohibited from signing a lease agreement if the land exceeds 18,000 square feet, and caps the cost per square foot. This proposal will increase the square foot limit to 65,000 square feet and allow a market rental rate for land. The average microshelter village exceeds the current square footage limit, and for a large site having rental costs capped below market significantly restricts the pool of available land for this use. As a result the work of securing sites rests with non-profit providers with an artificially narrow pool of site options, which can take months to secure a site and negotiate a lease. From the time funds are appropriated, procured, awarded, by the time land is secured through a lease this can result in seven to twelve months to stand up a program. However, if the FAS Director had discretion to sign a lease agreement at the front end of the process, and then turn the site over to a non-profit provider to build and operate the shelter program, it could reduce the timeframe to just 3-4 months to stand up a microshelter village.
- Amending the 2026 Budget to make available resources to pay for capital and operating costs associated with standing up transitional encampment programs. The proposed changes impact two fund sources, the Downtown Health and Human Service Account, and the Low-Income Housing Fund. The Low-Income Housing Fund funding is sourced from Community Development Block Grant (CDBG) funds with the Office of Housing that were previously allocated for a revolving loan fund. Due to the federal regulations on this program, it went underutilized. This legislation uses that unappropriated fund balance for capital costs to stand up more shelter. The unappropriated fund balance in the Downtown Health and Human Service Account must be spent to benefit downtown Seattle and will support new programs to house unsheltered people living downtown.

Council Central Staff Note on Pre-introduction Edits: Prior to introduction, the proposal was revised to:

- Limit the increase in transitional encampment occupants from 100 to 150 occupants to transitional encampment that utilize vehicles and micro-modular structures as shelter;
- Define micro-modular shelter as “a small, prefabricated structure intended to temporarily shelter one household;” and
- Allow only one interim use transitional encampment that shelters up to 250 occupants in vehicles or micro-modular shelters.

2. CAPITAL IMPROVEMENT PROGRAM

Does this legislation create, fund, or amend a CIP Project?

Yes No

3. SUMMARY OF FINANCIAL IMPLICATIONS

Does this legislation have financial impacts to the City? Yes No

3.d. Other Impacts

Does the legislation have other financial impacts to The City of Seattle, including direct or indirect, one-time or ongoing costs, that are not included in Sections 3.a through 3.c? If so, please describe these financial impacts.

Funding for any ongoing costs for future operation of the shelters resulting from this legislation will be identified as part of the Mayor's 2027-2028 Proposed Budget.

This legislation may lead to increased staff time spent updating materials to reflect this change in the land use code, but it is anticipated that the cost of this time can be absorbed by existing department staff/budget.

If the legislation has costs, but they can be absorbed within existing operations, please describe how those costs can be absorbed. The description should clearly describe if the absorbed costs are achievable because the department had excess resources within their existing budget or if by absorbing these costs the department is deprioritizing other work that would have used these resources.

N/A

Please describe any financial costs or other impacts of *not* implementing the legislation.

Studies continue to find that bringing people indoors and connecting them to services is the best practice to help support unsheltered people, and that such programs reduce overall costs on public services. A 2009 study in the Journal of the American Medical Association found that Downtown Emergency Service Center's 1811 Eastlake housing-first program dramatically reduced costs on public services, where the average cost from a person experiencing homelessness was \$4,066 per month from corrections, shelter, substance use treatment, and healthcare costs, and after clients moved into 1811 Eastlake the average cost offset per person per month was \$2,449.

Please describe how this legislation may affect any City departments other than the originating department.

The Human Services Department will conduct a procurement process and manage funding awards for standing up and operating new shelter programs, the Department of Finance and Administrative Services will negotiate and execute lease agreements with property owners to facilitate siting of shelter programs, and conduct a capital needs assessment for preparing sites for transitional encampment use. The Seattle Department of Construction and Inspection will carry out the work plan called for in the proposed ordinance to inform permanent regulations regarding changes to census limits for transitional encampments.

4. OTHER IMPLICATIONS

a. Is a public hearing required for this legislation?

A post-adoption public hearing shall be held within sixty days of adoption of the ordinance.

b. Is publication of notice with *The Daily Journal of Commerce* and/or *The Seattle Times* required for this legislation?

Yes.

c. Does this legislation affect a piece of property?

No.

d. Please describe any perceived implication for the principles of the Race and Social Justice Initiative.

- i. How does this legislation impact vulnerable or historically disadvantaged communities? How did you arrive at this conclusion? In your response please consider impacts within City government (employees, internal programs) as well as in the broader community.**

Homelessness continues to impact the most vulnerable in our community. According to the 2024 *Point In Time (PIT)* report, 17% of the total homeless population are adult survivors of domestic violence, 34% are adults with a serious mental illness, 8% are veterans, Black, Indigenous, and People of Color continue to be overrepresented.

This legislation would have a positive impact on vulnerable and historically disadvantaged populations by significantly expanding and accelerating the production of shelter and emergency housing options to give more people exit points from homelessness. By making deeper investments in behavioral health services and standing up more service rich environments for vulnerable people to receive onsite services populations that typically lack access will benefit from these essential services.

- ii. Please attach any Racial Equity Toolkits or other racial equity analyses in the development and/or assessment of the legislation.**

Based on data from the King County Regional Homelessness Authority's *Point In Time (PIT)* report, Black and Indigenous people, and other People of Color are disproportionately represented in the homeless population in Seattle and King County. According to their 2024 PIT report 15% of people experiencing homelessness in King County identify as Black or African American while only making 7% of the total population countywide. 6% of people experiencing homelessness identify as American Indian, Alaskan Native, or Indigenous, but that group makes up less than 1% of King County's population.

- iii. What is the Language Access Plan for any communications to the public?**

N/A

e. Climate Change Implications

- i. Emissions: How is this legislation likely to increase or decrease carbon emissions in a material way? Please attach any studies or other materials that were used to inform this response.**

N/A

- ii. Resiliency: Will the action(s) proposed by this legislation increase or decrease Seattle's resiliency (or ability to adapt) to climate change in a material way? If so, explain. If it is likely to decrease resiliency in a material way, describe what will or could be done to mitigate the effects.**

N/A

- f. If this legislation includes a new initiative or a major programmatic expansion: What are the specific long-term and measurable goal(s) of the program? How will this legislation help achieve the program's desired goal(s)? What mechanisms will be used to measure progress towards meeting those goals?**

N/A

- g. Does this legislation create a non-utility CIP project that involves a shared financial commitment with a non-City partner agency or organization?**

No.

5. ATTACHMENTS

Summary Attachments: None.

Council Bill 121195: Shelter Census Limits

Land Use and Sustainability Committee

April 15th, 2026

Mayor's Office: Policy & Innovation



City of Seattle **85**

Issue Identification

Land use code currently limits 100 people per site.

There are limited publicly owned sites suitable for microshelters.

Most already have an existing microshelter sited.
A few have significant unused land adjacent to the site.

As a result, public land sits unused while demand for shelter remains high.

Policy Overview

Legislation increasing census limits for transitional encampments

- Increases citywide census limit for transitional encampments limited to micro-modular shelters or RV safe lots from 100 to 150 people.
- Allows one site for up to 250 people, limited to micro-modular shelters or RV safe lots.
- Interim legislation that expires after 12 months.
- SDCI workplan established to complete SEPA analysis and develop and transmit permanent regulations in Winter 2027.

Proven Large-Scale Models Nationwide

Cities across the country have demonstrated that large microshelter programs can operate effectively

- Microshelter programs can scale to 100–220 units per site.
- At the largest site, more than 300 people are served in a single location.



Tampa Hope, Tampa FL

215 units plus 116 platformed tents

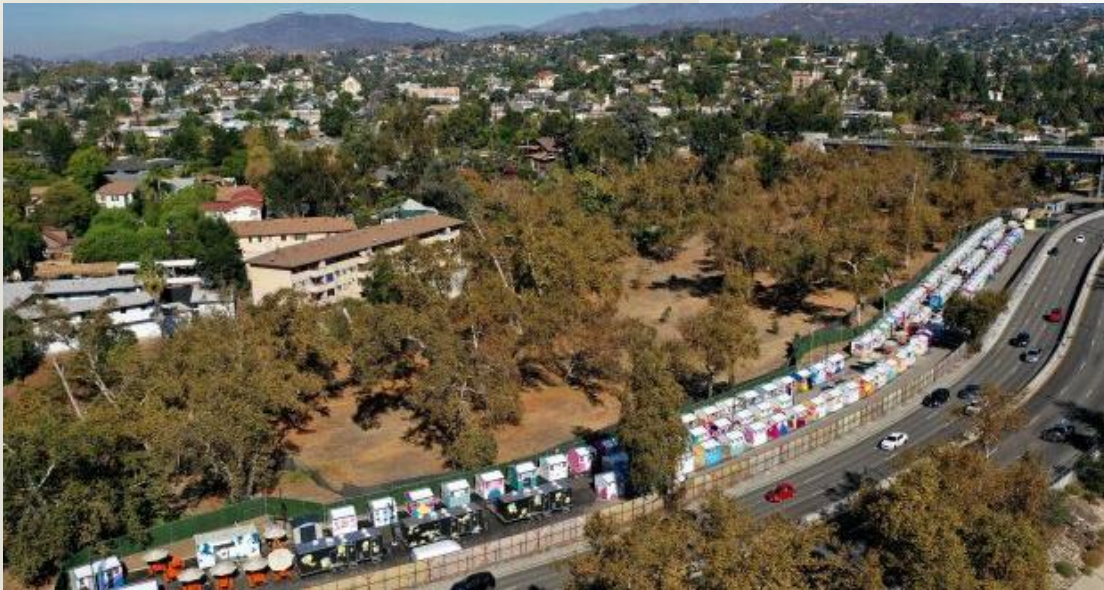
345 people served



Genesis Pallet Shelter, Chico CA

177 units

200 people served



Arroyo Seco Village, Los Angeles, CA

123 units

168 people served, capacity for 224



West LA Veterans Association

155 units

200 estimated people served

Large Site Profile: Tampa Hope

345 people served at single location

- Operated by Catholic Charities
- Tampa, Florida
- Executive Director Maggie Rogers
- 345 people served
- Plans to expand to 400 beds
- 215 shelter units, 116 platformed tents
- Services include, three daily meals, clothing, medical care, life skills and financial management classes, and substance use and mental health treatment.
- 8 case managers, 2 outreach staff, and 13 shelter monitors for 24/7 staffing.
- 550 people moved into housing since opening.



Public Safety is Community Partnership

Safe and welcoming neighborhoods are built through partnership, clear expectations, and shared responsibility.



Neighborhood Coordination and Site Safety



Supporting a Successful Launch

Close collaboration with SPD on neighborhood safety:

- The Seattle Police Department is in active development of specific strategies to target dangerous and illegal activities that may occur near or around existing PSH and shelter programs.
- The intent of these expanded efforts is to target criminal elements that attempt to take advantage of vulnerable populations found within encampments that may also be within the vicinity of existing shelter programs.



Questions and Discussion



SEATTLE CITY COUNCIL
CENTRAL STAFF

Transitional Encampment Shelter Increase

KETIL FREEMAN, ANALYST

LAND USE AND SUSTAINABILITY COMMITTEE

APRIL 15, 2026

Council Review Process – Actions Thus Far

- **CB 121184** – Authorizes the Finance and Administrative Services Department to execute leases for large sites that could accommodate larger transitional encampments. [Finance, Native Communities, and Tribal Governance Committee \(Finance Committee\)](#) recommended that the bill pass.
- **CB 121185** – Increases appropriation authority to the Human Services Department to fund new shelter in transitional encampments. [Finance Committee recommended that the bill pass, as amended.](#)
- **CB 121195** – Increases the number of allowed transitional encampment occupants on a temporary basis and establishes a work program to develop ongoing changes to regulations for transitional encampments. [Discussed in the Land use and Sustainability Committee \(LUSC\) on April 1. Introduced and referred to LUSC on April 14.](#)

Legislative Intent for Transitional Shelter Budget Increase – Amendments to CB 121185 (1 of 2)

- Reporting on implementation by September 14, 2026, with a financial plan for providing 4,000 new shelter units.
- Requesting that the Executive develop a public safety plan for transitional shelter with monthly reporting on public safety indicators.
- Standing up a shelter acuity work group to advise on services for encampments used as shelter.
- Requesting that HSD utilize providers who have expertise providing culturally appropriate services.

Legislative Intent for Transitional Shelter Budget Increase – Amendments to CB 121185 (2 of 2)

- Providing at least one transitional shelter be provided for people in recovery from substance abuse disorders.
- Providing at least two transitional shelters serving families with children with reporting on progress by September 14, 2026.
- Reporting to Council on prioritization of transitional shelters for people in the neighborhood served by the shelter prior to opening of new shelter.
- Continued prioritization of permanent supportive housing while transitional shelter capacity is increased.

Pre-introduction Edits to CB 121195

- Limit the increase in transitional encampment occupants from 100 to 150 occupants to transitional encampment that utilize vehicles and micro-modular structures as shelter;
- Define micro-modular shelter as “a small, prefabricated structure intended to temporarily shelter one household;” and
- Allow only one interim use transitional encampment that shelters up to 250 occupants in vehicles or micro-modular shelters.

Next Steps

- **Wednesday, April 29** – Continued Discussion of CB 121195, including discussion potential amendment concepts.
- **Wednesday, May 6** – Discussion and possible vote on a recommendation CB 121195 and any proposed amendments.
- **Tuesday, May 12** – Earliest date for the Full Council vote.

April 28, 2026

MEMORANDUM

To: Land Use and Sustainability Committee
From: Ketil Freeman, Legislative Analyst
Subject: Council Bill 121195 – Interim Development Controls for Expanded Encampments: Draft Amendments

Introduction

This memorandum sets out draft amendments that Councilmembers may offer to [Council Bill \(CB\) 121195](#). The draft amendments will be discussed at the Land Use and Sustainability Committee (Committee) meeting on April 29, 2026. The Committee is currently scheduled to act on a final set of amendments on May 6, 2026. Draft amendments contained in this memo may vary from those ultimately considered by the Committee

CB 121195 would, on an interim basis, (1) increase the number of allowed occupants of a transitional encampment from 100 to 150 occupants for encampments that utilize vehicles and micro-modular structures as shelter; (2) define micro-modular shelter as “a small, prefabricated structure intended to temporarily shelter one household;” and (3) allow only one interim use transitional encampment that shelters up to 250 occupants in vehicles or micro-modular shelters. The interim regulations would expire a year after passage or upon approval of ongoing regulations, whichever occurs sooner.

Sponsor / Author	Amendment Description
1. Foster / Juarez	This amendment would: (1) require that operators of new or expanded encampments with more than 100 occupants develop a public safety plan with required elements and (2) authorize the Community Advisory Committee to advise on public safety plan implementation.
2. Hollingsworth	This amendment would require that the operators of new or expanded encampments with more than 100 occupants enter into a Good Neighbor Agreement (GNA) and prescribes minimum communication and public safety protocols that must be included in the GNA.
3. Rinck	This amendment would require that operators of new or expanded encampments with more than 100 occupants have at least two staff on site 24 hours a day.
4. Rinck	This amendment would set a goal that operators of new or expanded encampments with more than 100 occupants strive to provide intensive case management for encampment occupants at a ratio of one case manager for every 15 occupants with high-acuity needs.

Sponsor / Author	Amendment Description
5. Strauss	This amendment would require that operators of new or expanded encampments with more than 100 occupants be divided into neighborhoods of no greater than 50 occupants.

Amendment 1, Version 1 to CB 121195 - MO Transitional Encampment Expansion ORD

Sponsor: Councilmember Foster

Author: Councilmember Juarez

Public Safety Plan Permit Requirement

Effect: This amendment would: (1) require that interim use encampments with more than 100 occupants that are newly established or expanded through the bill develop a public safety plan with required elements and (2) authorize the Community Advisory Committee to advise on public safety plan implementation.

Amend Section 3 to CB121195, as follows:

Section 3. Section 23.42.056 of the Seattle Municipal Code, last amended by Ordinance 126509, is amended as follows:

23.42.056 Transitional encampment as an interim use

A Type I Master Use Permit may be issued for a transitional encampment interim use according to the requirements of this Section 23.42.056.

A. The Director, in consultation with the Human Services Director, shall adopt a rule according to Section 23.88.010 that includes but is not limited to establishing:

1. Community outreach requirements that include:

a. Community outreach standards that the encampment operator shall comply with before filing a transitional encampment interim use permit application, whether for a new transitional encampment or relocation of an existing transitional encampment. At a minimum, outreach standards shall contain a requirement that the encampment operator convene at least one public meeting in the neighborhood where the transitional encampment interim use is proposed to be established, at least 14 days prior to applying for a permit;

b. A requirement that the proposed encampment operator establish a Community Advisory Committee that would provide advisory input on proposed encampment operations including identifying methods for handling community complaints or concerns as it relates to the facility or facility clients and implementation of public safety plans required by subsections 23.42.056.D.3, as applicable. The committee shall include one individual identified by each stakeholder group in the geographic area where the proposed encampment would be located as best suited to represent their interests. The committee shall consist of no fewer than five and no more than ten members. Encampment operator representatives shall attend committee meetings to answer questions and shall provide regular reports to the committee concerning encampment operations. City staff may attend the meetings; and

2. Operations standards that the encampment operator is required to implement while an encampment is operating.

D. Additional requirements. The transitional encampment interim use shall meet the following requirements:

7. The operator of a transitional encampment interim use who receives funding from the City of Seattle and operates an encampment with more than 100 occupants that is established or expanded after the effective date of the ordinance introduced as Council Bill 121195 shall provide a public safety plan that details the following:

a. An initial public safety assessment of the area in which the shelter is to be located, including an assessment of 911 emergency call data;

b. Completion of a Crime Prevention through Environmental Design (CPTED) assessment prior to the opening of the shelter, and integration of any CPTED recommendations into the shelter's design and operations;

c. Policies and procedures for keeping the area within 500 feet free of any unsanctioned encampments or recreational vehicles that are in violation of the Seattle Municipal Code parking regulations;

d. A protocol for complying with the data collection and reporting requirements requested in Section 4 of the ordinance introduced as Council Bill 121185, including, but not limited to, the critical incident reports, 911 call data, and Unified Care Team deployments;

e. A plan for how the Mayor's Office will promptly address illegal activity, behavioral health emergencies, and other challenges that impact public safety in the area surrounding the shelter; and

f. A City liaison that neighborhood residents can contact if there are issues occurring outside of the shelter boundaries that are beyond the shelter provider's control or authority to address.

Amendment 2, Version 1 to CB 121195 - MO Transitional Encampment Expansion ORD

Sponsor: Councilmember Hollingsworth
Good Neighbor Agreement Requirement

Effect: This amendment would require that newly established transitional encampment enter into a Good Neighbor Agreement (GNA) and prescribes minimum communication and public safety protocols that must be included in the GNA.

Amend Section 3 to CB 121195, as follows:

Section 3. Section 23.42.056 of the Seattle Municipal Code, last amended by Ordinance 126509, is amended as follows:

23.42.056 Transitional encampment as an interim use

A Type I Master Use Permit may be issued for a transitional encampment interim use according to the requirements of this Section 23.42.056.

D. Additional requirements. The transitional encampment interim use shall meet the following requirements:

7. The operator of a transitional encampment interim use who receives funding from the City of Seattle and operates an encampment with more than 100 occupants that is established or expanded after the effective date of the ordinance introduced as Council Bill 121195 shall enter into a Good Neighbor Agreement. The Good Neighbor Agreement shall include:

a. The Good Neighbor Agreement's physical boundaries and a corresponding map.

- b. The roles and responsibilities of the operator as a good neighbor.
- c. Communication protocols for community concerns, including:
 - i. A point of contact for initial concerns, which is posted at the encampment site and on the operator's website
 - ii. A process for community stakeholders to escalate concerns within the operator's organization:
 - iii. Timeframes for responses from initial contact and each subsequent contact within the escalation process; and
- d. A point of contact for urgent issues during non-standard business hours.
- e. Commitment to responding to the concern or complaint within 72 hours unless an emergency.
- f. A commitment to attend regular community meetings, such as those held by community or business organizations.
- g. Rules and behavioral standards for encampment residents and their guests.
- h. Description of the remedies the operator will use when responding to an infraction of the rules and behavioral standards by encampment residents or their guests.
- i. Commitment to reporting crime observed by operator staff to the Seattle Police Department at the time of observation:
- j. The hours that operator staff will be on-site to provide services to residents:
- k. A Commitment to publish the Good Neighbor Agreement on the operator's website as well as distribute to neighbors, neighborhood organizations and neighborhood businesses within the Good Neighbor Agreement boundaries.

Amendment 3, 1 Version 1 to CB 121195 - MO Transitional Encampment Expansion ORD

Sponsor: Councilmember Rinck

Staffing Minimums

Effect: This amendment would require that operators of new or expanded encampments with more than 100 occupants have at least two staff on site 24 hours a day.

Amend Section 3 to CB 121195, as follows:

Section 3. Section 23.42.056 of the Seattle Municipal Code, last amended by Ordinance 126509, is amended as follows:

23.42.056 Transitional encampment as an interim use

A Type I Master Use Permit may be issued for a transitional encampment interim use according to the requirements of this Section 23.42.056.

D. Additional requirements. The transitional encampment interim use shall meet the following requirements:

. ***

7. The operator of a transitional encampment interim use who receives funding from the City of Seattle and operates an encampment with more than 100 occupants that is established or expanded after the effective date of the ordinance introduced as Council Bill 121195 shall have two staff members on site 24 hours a day every day the encampment is operating.

Amendment 4, Version 1 to CB 121195 - MO Transitional Encampment Expansion ORD

Sponsor: Councilmember Rinck

Case management ratio

Effect: This amendment would set a goal that operators of new or expanded encampments with more than 100 occupants strive to provide intensive case management for encampment occupants at a ratio of one case manager for every 15 occupants with high-acuity needs.

Amend Section 3 to CB 121195, as follows:

Section 3. Section 23.42.056 of the Seattle Municipal Code, last amended by Ordinance 126509, is amended as follows:

23.42.056 Transitional encampment as an interim use

A Type I Master Use Permit may be issued for a transitional encampment interim use according to the requirements of this Section 23.42.056.

D. Additional requirements. The transitional encampment interim use shall meet the following requirements:

. ***

7. The operator of a transitional encampment interim use who receives funding from the City of Seattle and operates an encampment with more than 100 occupants that is established or expanded after the effective date of the ordinance introduced as Council Bill 121195 shall strive to provide intensive case management for encampment occupants and consider a ratio of at least one case manager for every 15 high-acuity occupants.

DRAFT

Amendment 5, Version 1 to CB 121195- MO Transitional Encampment Expansion ORD

Sponsor: Councilmember Strauss

50 Occupant Encampment Neighborhoods

Effect: This amendment would require that operators of new or expanded encampments with more than 100 occupants be divided into neighborhoods of no greater than 50 occupants.

Amend Section 3 to CB 121195, as follows:

Section 3. Section 23.42.056 of the Seattle Municipal Code, last amended by Ordinance 126509, is amended as follows:

23.42.056 Transitional encampment as an interim use

A Type I Master Use Permit may be issued for a transitional encampment interim use according to the requirements of this Section 23.42.056.

D. Additional requirements. The transitional encampment interim use shall meet the following requirements:

7. The operator of a transitional encampment interim use who receives funding from the City of Seattle and operates an encampment with more than 100 occupants that is established or expanded after the effective date of the ordinance introduced as Council Bill 121195 shall separate the encampment into self-contained neighborhoods with no more than 50 occupants per neighborhood and controlled access to each neighborhood.
