

ATTACHMENT 1:
2015 Annual Action Plan to the
2014 – 2017 Consolidated Plan for
Housing and Community Development

CITY OF SEATTLE
MARCH 2015

[BLANK PAGE]

Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

This 2015 Annual Action Plan is submitted to the U.S. Department of Housing and Urban Development as the application for program year 2015 funds from the Community Development Block Grant, HOME, Emergency Solutions Grant, and Housing Opportunities for Persons with AIDS programs. This is submitted in compliance with regulations found at 24 CFR 91. The Annual Action Plan continues the funding priorities of the 2014– 2017 Consolidated Plan for Housing and Community Development. Funding will be used by various City departments to support emergency shelter and services for homeless persons, to provide for affordable housing, microenterprise loans and business district planning, job training and readiness services, and park upgrades. For program year 2015, a total of approximately \$16 million is governed by this annual plan.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The objectives of the governing 2014 - 2017 Consolidated Plan funding are to 1) support the delivery of emergency shelter and related services for homeless persons and families; 2) develop and preserve affordable rental and homeownership housing; 3) support low- and moderate-income neighborhoods, businesses and business districts with infrastructure and economic development assistance; and 4) support job training activities as part of an anti-poverty strategy. Particularly with public service funds for CDBG, and for ESG and HOPWA funds, the objective of the 2015 Annual Action Plan is to support the Human Services Department's outcomes framework funding philosophy. This approach focuses funding through a competitive process on services that will have the best likelihood of producing the positive client outcomes desired by the department.

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

As reported in Seattle's most recent Consolidated Annual Performance and Evaluation Report, 432 units of affordable rental housing were financed in 2013 using a combination of HUD Consolidated Plan funds

and local Housing Levy and other funds. Also, over 1,800 homeless people were moved into transitional or permanent housing through a combination of HUD and local funds. Ten small business loans were closed in 2013. The Seattle Housing Authority is well underway in redeveloping the Yesler Terrace community. Sparked by a \$10.3 million Choice Neighborhoods grant in 2011, this ambitious project to turn an aging public housing community into a mixed use neighborhood involves SHA, CDBG, and a myriad of other funding. These are indicators of the effectiveness of the City of Seattle's use of the Consolidated Plan funds and how we leverage other local dollars to achieve the goals of the Consolidated Plan.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

As in the past, the Consolidated Plan relies on multiple planning efforts such as the Area Agency on Aging, Veteran's Administration, Committee to End Homelessness, Office of Housing, and the City's Housing Affordability and Liveability Assessment (HALA) Committee to help distill hundreds of focused planning and consultation events into agendas for action on priorities identified. We have also emphasized participation in a number of national and regional events to learn about "ground-up" innovations in housing and homelessness strategies to help ensure that what we try to leverage with the four federal funds is consistent with best and promising practices nation-wide. (see AP-10 for detail).

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

Comments will be summarized following the end of the public comment period.

6. Summary of comments or views not accepted and the reasons for not accepting them

Comments will be summarized following the end of the public comment period.

7. Summary

See AP-10 & 12 for details.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	SEATTLE	
CDBG Administrator	SEATTLE	Human Services Department
HOPWA Administrator	SEATTLE	Human Services Department
HOME Administrator	SEATTLE	Office of Housing
ESG Administrator	SEATTLE	Human Services Department
HOPWA-C Administrator		

Table 1 – Responsible Agencies

Narrative (optional)

The City's CDBG Administration Unit, housed in the City's Human Services Department, coordinates the development of the Consolidated Plan and the annual action plans. Consolidated Plan funds are used by several City departments: Human Services Department, the Office of Housing, the Office of Economic Development, the Office of Immigrant and Refugee Affairs, and the Parks and Recreation Department. All concerns or questions about the Consolidated Plan should be directed to the CDBG Administration Unit.

Consolidated Plan Public Contact Information

The CDBG Administration Unit is housed in the City's Human Services Department. Our mailing address is P.O. Box 34215, Seattle, Washington 98124-4215. The Manager of the CDBG Administration office may be reached by calling 206-615-1717.

AP-10 Consultation

Introduction

As in the past the Consolidated Plan relies on multiple planning efforts conducted by our partners such as the Area Agency on Aging, Veteran's Administration, Committee to End Homelessness, Office of Housing, Office of Economic Development, and many contract service providers to distill "ground-up" priorities and ideas that we work to reflect in the Consolidated Plan as it evolves. In addition, staff has participated in several national conferences, seminars and policy/strategy sessions to learn about best and promising practices in housing strategy, community sustainability, equity issues and homelessness intervention and prevention. (See eConPlan Sections AP-10 & 12 for details)

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l)).

See AP-12 for further details.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The Human Services Department houses both the CDBG Administration and the staff that manage the McKinney grants as well as the core homelessness prevention and intervention programs. Both the Human Services Department and the Office of Housing, which manages the HOME funds, serve on the governance committee of the Committee to End Homelessness. Through various joint planning efforts, including cross contributing to the McKinney application and participating in the results of the various advisory committees attached to both processes, we strive to keep homelessness goals and the overall strategies of the Consolidated Plan in sync.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS.

The City participates in a joint allocation process with King County involving McKinney funds, CDBG public services funding, and ESG funds as available. Our planning for the service gaps is based on the McKinney required consultation, as well as our municipal policy makers' priorities for service to homeless single adults, those aging in place in shelters, diversion into rapid re-housing and prevention away from the homeless system entirely, particularly for young adults and families with kids. All homeless services are required to enter data into HMIS which is governed by the policy manual found at: <http://hsdweb.ci.seattle.wa.us/about/safeharbors.htm>

Describe other local/regional/state/federal planning efforts considered when preparing the Plan:**July 16, 2014 “Delivering on Social Equity through the Comprehensive Plan: A workshop with PolicyLink and the City of Seattle”**

PolicyLink is a national research and action institute advancing economic and social equity by lifting up what works. Founded in 1999, PolicyLink connects the work of people on the ground to the creation of sustainable communities of opportunity that allow everyone to participate and prosper. Such communities offer access to quality jobs, affordable housing, good schools, transportation, and the benefits of healthy food and physical activity.

The workshop’s objective was that participants would understand the importance and implications of incorporating race and social equity policies into the Comprehensive Plan and have tools to develop policies that can deliver strong equity outcomes. The day’s presentations and facilitated discussions revolved were intended to address and answer the following questions:

- How can Comprehensive Plans guide equitable growth?
- What are some examples of successful equitable development? What policies are in place to support this?
- What are examples of inequitable growth? What policies are in place to prevent this?
- What are the unresolved issues, tensions, and contradictions in existing policy? Who benefits? Who bears the burden?
- What decisions are needed to resolve these tensions?
- How do these growth scenarios prepare Seattle to meet the demands brought by the changing demographics?
- What would growth goals look like to achieve an equitable society in 20 years?
- What policies are promising to use in Seattle?
- How would you communicate the purpose of an equity policy to the public?

**July 21, 2014 Opening Doors Input Session—Seattle/King County, Washington
USICH**

Community partners and stakeholders were given the opportunity to provide meaningful input on the planned amendment to Opening Doors initiative, an effort focused on retooling the crisis response system to better link chronically homeless people, and the Medicaid program.

Event Questions:**I. Chronic Homelessness Goal**

1. How will amending the Opening Doors goal to end chronic homelessness from 2015 to 2016 affect your community’s/organization’s efforts?
2. Does Opening Doors fully explain the strategies needed to end chronic homelessness in 2016 or are there strategies for which additional information is needed?

II. Retooling the Crisis Response System

1. Are there additional strategies for retooling the crisis response system that you think should be reflected in an amendment to Opening Doors?
2. How would your community/organization benefit from greater clarity on these issues, such as the roles coordinated assessment, rapid re-housing, and transitional housing play in effective coordinated response systems? What information would be most helpful?

III. Medicaid and the Affordable Care Act

1. Are there additional strategies for fully realizing the opportunities created through the Affordable Care Act that you think should be reflected in an amendment to Opening Doors?
2. What information would be most helpful to you in amendment to Opening Doors that includes updated information around Medicaid's role in ending homelessness? How would that information strengthen your community's/organization's efforts?

IV. Data, Goal Setting, and Definitions

1. Are there additional strategies for increasing the focus on data-driven decision making and setting measurable goals that you think should be reflected in an amendment to Opening Doors?
2. How would your community/organization benefit from a greater emphasis on these issues within Opening Doors?
3. Would including a definition on what ending homelessness means and how it should be defined benefit your community's/organizations' efforts—if so, how?

AP-12 Participation

Community Participation Outreach – Summary:

The City is pursuing a three-pronged approach to address housing and homelessness in Seattle. Mayor Edward B. Murray has committed to move forward on a number of the recommendations from multiple consultation and public input planning efforts. Particularly:

- Recommendations from the Emergency Task Force on Unsheltered Homelessness to offer quickly implementable solutions for unsheltered homeless individuals held in December 2014;
- A report from the Human Services Department (HSD) evaluating the City's investments in homelessness services and interventions—nearly \$37 million in total—with recommendations on better aligning efforts with national best practices completed in March 2015; and
- Recommendations from the Housing Affordability & Livability Advisory Committee (HALA) (see below for details) to create more permanent, affordable housing options across the income spectrum, including housing for homeless or formerly homeless people.
- Seattle 2035 – Seattle's update of the Comprehensive Growth Management Plan managed by the Department of Planning and Development (DPD) (see below for details).

Based on these community input and outreach efforts the Mayor has committed to:

1. Shelter Expansion: Adding 150 beds, including 15 for homeless young adults, by early 2015.
2. Encampments: Proposing and passing an ordinance to make a limited number of unused, vacant lots on private and public land in non-residential areas available for authorized encampments, not including City parks. Services are to be offered to provide a pathway to housing. Data will be collected to inform policy decision making. Funding should be made available to defray the costs of organized encampments as a temporary part of the continuum in the crisis response system yet not as a long-term solution to homelessness.
3. Process Improvements: The City of Seattle Department of Planning and Development (DPD) and Human Services Department (HSD) will each work to create efficiencies and resources intended to develop new shelters through the City's application processes.

HALA: Mayor Murray and members of City Council have called together leaders in the community to help develop a bold agenda for increasing the affordability and availability of housing in Seattle by convening a Housing Affordability and Livability Advisory Committee. The twenty-eight member stakeholder Advisory Committee includes renters and homeowners, for-profit and non-profit developers and other local housing experts. The Advisory Committee will seek to identify and evaluate policy options to create more available housing for people all along the income spectrum. They will review every piece of the housing puzzle, including exploring innovative ideas to pilot new types of housing, the impact of accessory dwelling units, new efforts to preserve existing affordable housing, opportunities to

stretch our valuable Housing Levy dollars using public-private partnerships, and more.

HALA hosted three Community Open Houses during the months of November and December 2014 to receive community feedback early in their process. An online survey was also made available from December 2014 through January 2015. Results and findings from that survey will be made available in spring 2015.

More information and materials, including Key Background Data and Goals and Values, set for the Housing Affordability agenda are available at:

<http://murray.seattle.gov/housing/#sthash.KDzszFLb.HB5gBxHU.dpbs>

Seattle 2035: Seattle's Comprehensive Growth Management Act (GMA) Plan: The Comprehensive Plan is an opportunity to define how Seattle will grow over the next twenty years. A strong plan is critical to meeting Seattle's goals for environmental sustainability, shared economic prosperity and racial equity. The hope among City Council members is for a "people-centered plan" where policies are defined to both create more housing and achieve housing units that work for families and people at all income levels. A people-centered plan begins with a deep understanding of who is currently benefitting from growth in the city and who may be displaced or left behind.

The Planning, Land Use and Sustainability (PLUS) Committee of City Council prioritized the following principles for the Comprehensive Plan:

1. Defining equitable development in a way that underpins the rest of the goals and policies.
2. Measuring displacement to understand the existing and changing conditions of neighborhoods in order to meet the needs of residents and incorporating tools for identifying communities at risk for displacement.
3. Coordinating infrastructure with growth to ensure that infrastructure grows and improves alongside new development and dense neighborhoods remain livable places.
4. Integrating education and workforce development which are central to successful and equitable growth
5. Building a carbon neutral city with robust infrastructure for transit, walking and biking by 2050.

Public engagement efforts involved in the Comprehensive Plan include ongoing updates, posts, presentations, reports, and other materials available on the Seattle 2035 website (<http://2035.seattle.gov>). The Resources tab features the Public Comments Report with a complete list of comments as well as the Public Engagement Report with a report on early outreach and how public response has shaped the Comprehensive Plan. In addition, DPD met with several community groups who requested briefings about the Plan and co-sponsored an event with other City departments to

engage residents from eight communities where English is not the primary language, described as the *Transform Seattle Event*.

The City's Planning Commission developed a series of themes representing directions already in the draft Comprehensive Plan and potential new directions under consideration to provide context for the ongoing input to the Plan. Key themes focus on:

- Becoming a climate-friendly city
- Investing in growing neighborhoods
- Building on transit
- Building healthy, complete communities
- Creating more housing choices
- Prioritizing great design and encourage innovation

GMA Plan Comments Samples: Here are a few selections from the hundreds of responses to the request for suggestions about items relevant to the Comprehensive Plan update

Affordable Housing Choices

- Keep communities together and make communities affordable for everyone.
- Promote apartments that are big enough for families....three bedrooms
- The severity of our affordable housing crisis is not widely understood or taken seriously.
- It should not be the City's business to provide affordable housing.

Economic Development

- Promote local business
- Less giveaways and encouragement of large corporations.
- How to reduce over taxation and regulation of business to allow entrepreneurship.
- Livable wages for all.

Growth Strategy

- Investing in neighborhoods that are already adding jobs and people is unnecessary; the City should be focusing on the neighborhoods that are failing.

Infrastructure

- Maintaining public libraries, parks, facilities, equipment and roadways (i.e. keeping what we already have working for us from falling apart) should be a priority.
- Technological improvements, such as the availability of internet service for everyone.
- Uniformity- bringing all Seattle neighborhoods up to some basic minimum level of service (i.e. sidewalks)

Livability

- Create attractive, pedestrian-friendly urban places (e.g. sidewalks, street trees, plazas, and lighting) that bring neighborhoods together.
- One of the many characteristics of Seattle that make it so desirable is the maintenance and encouragement of unique neighborhood "personalities"--Ballard, Fremont, Capitol Hill, International District, etc.

- You didn't list preserving Seattle's single family neighborhoods. This is what makes Seattle unique and desirable.

Parks/Open Space

- Protect and save existing natural areas.
- Seattle Center should be family-oriented. With loss of Fun Forest, the Center is becoming more adult oriented and less for children and young people.
- Fostering healthy, complete communities should include green spaces as well as shops, services and institutions.
- Provide more open space where the most people live.

Public Safety

- Safe streets no matter which mode citizens choose.
- Work to eliminate crime, vandalism, homeless camps, litter and trash, overgrown lots, etc.
- Ensuring public safety and eradicating illegal behavior in the downtown core as well as certain neighborhoods.

Race/Social Justice

- Insure that ALL citizens of Seattle are considered equally important.
- Support native communities and communities of color. Increased diversity.
- Create educational equality to foster leadership in all communities.

City-wide internal planning efforts: Human Services Department and CDBG staff participates in multiple Comprehensive Planning Subcommittees: Interdepartmental Team (IDT) and Equitable Development Team (ED or EDI) to ensure that diverse views of priority work are represented in the GMA Plan.

IDT: November 2014 meetings to discuss ways to better integrate the plethora of intersecting and overlapping initiatives across the City that may fatigue community stakeholders and voters as we all seek community input. For example:

- Community engagement meetings regarding HALA
- Seattle Office for Civil Rights strategic plan session planned for 2015
- Business District trainings (Office of Economic Development)
- Equity and Environment (Office for Sustainability & the Environment-OSE) for the Climate Change Preparation Strategy (OSE)
- Human Services Department (HSD) investment processes for shelters and domestic violence and sexual assault and homelessness prevention planned for 2015
- HSD – CDBG development of the HUD required Assessment of Fair Housing (AFH) in 2015
- Office of Housing (OH) Housing Levy preparation for 2016 elections

ED or EDI: Relying on the City of Seattle Race & Social Justice Initiative departmental change teams to review and ensure that issues of equity and race centered disparities are addressed in each element or section of the report. Beginning in July 2014, the team began to define strategies to ensure that all communities and particularly low-income communities and communities of color, will benefit from and

not be displaced or burdened by growth. Seattle Office for Civil Rights (SOCR) and this team hosted a public engagement forum on equitable development on September 6, 2014.

Expected Resources

AP-15 Expected Resources – 91.220(c) (1, 2)

Introduction

The City's Consolidated Plan resources have been diminishing dramatically over the past several years, in line with the federal government's overall budget for CDBG, HOME, HOPWA, and ESG. Total funding from the Consolidated Plan funds decreased over \$600,000 from 2014 to 2015. However, CDBG program income has also shown a decrease in the past year, so our estimate of 2015 CDBG program income is adjusted downward from 2014.

Priority Table

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	9,107,424	498,000	281,918	9,887,342	18,000,000	Annual Allocation based on HUD announcement from February 2015.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	2,262,246	1,000,000	0	3,262,246	5,000,000	Annual Allocation based on HUD announcement from February 2015.
HOPWA	public - federal	Permanent housing in facilities Permanent housing placement Short term or transitional housing facilities STRMU Supportive services TBRA	1,770,821	0	0	1,770,821	3,000,000	Annual Allocation based on HUD announcement from February 2015.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	833,959	0	297,219	1,131,178	1,500,000	Annual Allocation based on HUD announcement from February 2015.

Table 2 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

The City of Seattle relies on Consolidated Plan funds to provide a foundation for our community and economic development activities. However, they are by no means the only investments the City or the community at large make in programs and services to support low- and moderate-income populations. We anticipate that the pattern of leveraging reported in the 2013 CAPER will continue into the 2015 program year: \$2.52 for every City dollar investment in affordable rental housing preservation and development \$3.53 for every \$1 of HOME funds invested in home-ownership assistance A nearly 1:1 match was achieved in the leveraging of HOPWA dollars to other dollars from the community from a variety of sources.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

The City is currently undertaking various initiatives to identify publicly owned land or property that could potentially provide encampment locations and indoor shelter space for homeless persons and families. Both efforts should be concluded in the first half of 2015.

Discussion

The City's use of the Consolidated Plan funds is based on the purpose of the funds, eligible activities, and those of other financial resources available to the City, such as our housing levy, families and education levy, and general fund. We try to match the fund source to its best use in the context of the other funds.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Homelessness Prev., Intervention & Hous Stability	2013	2018	Homeless Non-Homeless Special Needs		Mitigation of homelessness and related issues	CDBG: \$3,786,254 HOPWA: \$1,770,821 ESG: \$1,131,178	Public service activities other than Low/Moderate Income Housing Benefit: 1200 Persons Assisted Homeowner Housing Rehabilitated: 30 Household Housing Unit Homeless Person Overnight Shelter: 12570 Persons Assisted Homelessness Prevention: 205 Persons Assisted
2	Increase Access to Affordable Housing	2013	2018	Affordable Housing Public Housing		Affordable Housing Preservation and Development	CDBG: \$1,929,763 HOME: \$3,036,021	Rental units constructed: 54 Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
3	Economic and Neighborhood Development	2013	2018	Non-Housing Community Development		Neighborhood Community and Economic Development	CDBG: \$3,045,654	Public service activities other than Low/Moderate Income Housing Benefit: 400 Persons Assisted Businesses assisted: 510 Businesses Assisted

Table 3 – Goals Summary

Goal Descriptions

1	Goal Name	Homelessness Prev., Intervention & Hous Stability
	Goal Description	Provide support to emergency homeless shelters, transitional housing, homelessness prevention (including home repair assistance), and other activities that support efforts to move homeless persons and families to stable housing.
2	Goal Name	Increase Access to Affordable Housing
	Goal Description	Use Consolidated Plan funds to increase or preserve the supply of affordable rental and homeowner housing, and related activities.
3	Goal Name	Economic and Neighborhood Development
	Goal Description	Support eligible businesses and neighborhood business districts to increase economic opportunities for low- and moderate-income job seekers and area residents. Provide capital improvements to neighborhood facilities such as parks to enhance quality of life for qualifying low- and moderate-income neighborhoods.

Table 4 – Goal Descriptions

Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.215(b):

65 units of ownership or rental housing will be developed with these funds.

AP-35 Projects – 91.220(d)

Introduction

This annual action plan is developed in the context of the City of Seattle's overall budget of \$4.4 billion budget, of which \$1 billion is from our local General Fund. Given all available resources and needs, the City has determined that these proposed uses of Consolidated Plan funds gives us the greatest opportunity to achieve the City's goals, meet its responsibilities, and address the needs of low- and moderate-income residents. CDBG-funded public services projects, and projects funded with ESG and HOPWA, have been or will be reviewed via competitive "requests for investments" processes to ensure that the proposed services lead to the positive client outcomes expected by the Human Services Department, the funding department for these activities.

#	Project Name
1	CDBG Planning 2015
2	CDBG Administration 2015
3	Minor Home Repair
4	DESC Connections
5	AHA Noel House
6	CCS St. Martin des Porres Shelter
7	DESC Enhanced Shelter
8	CDBG Administration Indirect
9	YWCA Seattle Emergency Housing
10	Home Repair Program staff support
11	Home Repair Program
12	Homeowner Education and Counseling
13	Multi-Family Housing Staffing
14	Rental Housing Preservation and Development
15	Housing Affordability Program Development
16	HOME Administration
17	Neighborhood Business District Project Implementation
18	Neighborhood Business District Planning
19	Microenterprise Business Technical Assistance
20	Microenterprise Lending
21	Neighborhood Business District Staffing
22	Seattle Conservation Corps Parks Upgrades Program
23	Housing Levy Planning
24	HOPWA RFI
25	Alpha Cine repayment
26	Parks ADA Upgrades
26	ESL for Work

#	Project Name
28	Emergency Solutions Grant Program Activities

Table 5 – Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

These allocations are proposed based on needs analyses, the availability of other funds targeted to various needs, the purpose of the Consolidated Plan funds, and the availability of City General Funds to meet a wide variety of needs.

Should CDBG revenues exceed the planned amount, the additional resource shall be allocated in accordance the funding guidelines found in the existing 2014-2017 Consolidated Plan, Section AP-35. Similarly, should CDBG revenues come in lower than planned, the funding guidelines found in Section AP-35 of the existing Plan shall also be followed.

Projects

AP-38 Projects Summary

Project Summary Information

Table 6 – Project Summary

1	Project Name	CDBG Planning 2015
	Target Area	
	Goals Supported	Homelessness Prev., Intervention & Hous Stability Increase Access to Affordable Housing Economic and Neighborhood Development
	Needs Addressed	Mitigation of homelessness and related issues Affordable Housing Preservation and Development Neighborhood Community and Economic Development
	Funding	CDBG: \$130,531
	Description	Provide internal staffing capacity to meet the planning and research requirements for the development of the Consolidated Plan, CAPER, and other related documents and issues.
	Target Date	12/31/2015
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	Staff will be housed in the offices of the Seattle Human Services Department, 700 Fifth Avenue, Seattle Washington.

	Planned Activities	Development of the Consolidated Plan, annual CAPER, annual action plans and updates; research into related issues, including fair housing, homeless response, and other topics as they arise.
2	Project Name	CDBG Administration 2015
	Target Area	
	Goals Supported	Homelessness Prev., Intervention & Hous Stability Increase Access to Affordable Housing Economic and Neighborhood Development
	Needs Addressed	Mitigation of homelessness and related issues Affordable Housing Preservation and Development Neighborhood Community and Economic Development
	Funding	CDBG: \$685,543
	Description	Provide internal staffing capacity to adequately and effectively administer the Consolidated Plan funds, particularly the CDBG program, and to monitor eligibility, labor standards, and environmental compliance. Maintain data integrity of IDIS data.
	Target Date	12/31/2015
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	Staff will be housed in the offices of the Seattle Human Services Department, 700 Fifth Avenue, Seattle, Washington
	Planned Activities	Management and administration of the CDBG program and oversight of all Consolidated Plan funds; development of the Consolidated Plan and related reports; review eligibility of CDBG-funded projects; review and enforce labor standards and environmental review requirements. Ensure programmatic compliance with applicable federal regulations. IDIS data management.
3	Project Name	Minor Home Repair

	Target Area	
	Goals Supported	Homelessness Prev., Intervention & Hous Stability
	Needs Addressed	Affordable Housing Preservation and Development
	Funding	CDBG: \$449,917
	Description	Via subrecipient agreement with Senior Services of Seattle / King County, provide minor home repairs to qualifying low- and moderate-income homeowners for safety and health-related repairs to their homes.
	Target Date	12/31/2015
	Estimate the number and type of families that will benefit from the proposed activities	650 homeowners will be assisted.
	Location Description	Homes will be served on a application basis, and it is anticipated that the location of homes will be scattered throughout the City.
	Planned Activities	Assessment and impementation of minor repairs on owner-occupied housing.
4	Project Name	DESC Connections
	Target Area	
	Goals Supported	Homelessness Prev., Intervention & Hous Stability
	Needs Addressed	Mitigation of homelessness and related issues
	Funding	CDBG: \$800,763
	Description	Subrecipient will provide day center and related services to homeless persons.
	Target Date	12/31/2015
	Estimate the number and type of families that will benefit from the proposed activities	500 homeless persons will benefit from this activity.

	Location Description	Connections is located at 505 Third Avenue, Seattle, Washington.
	Planned Activities	Day center services, meals, employment assistance, housing assistance, personal stabilization planning.
5	Project Name	AHA Noel House
	Target Area	
	Goals Supported	Homelessness Prev., Intervention & Hous Stability
	Needs Addressed	Mitigation of homelessness and related issues
	Funding	CDBG: \$466,786
	Description	Provide emergency overnight shelter and services for homeless persons.
	Target Date	12/31/2015
	Estimate the number and type of families that will benefit from the proposed activities	570 homeless persons will be provided overnight shelter and services.
	Location Description	Noel House is located at 106 Bell Street, Seattle
	Planned Activities	Emergency overnight shelter; assistance with finding transitional housing or more permanent forms of housing.
6	Project Name	CCS St. Martin des Porres Shelter
	Target Area	
	Goals Supported	Homelessness Prev., Intervention & Hous Stability
	Needs Addressed	Mitigation of homelessness and related issues
	Funding	CDBG: \$478,730
	Description	Subrecipient to provide emergency overnight shelter.
	Target Date	12/31/2015

	Estimate the number and type of families that will benefit from the proposed activities	2,400 homeless persons will have access to emergency overnight shelter
	Location Description	1561 Alaskan Way South, Seattle
	Planned Activities	Emergency overnight shelter, assistance with transitional and other housing options.
7	Project Name	DESC Enhanced Shelter
	Target Area	
	Goals Supported	Homelessness Prev., Intervention & Hous Stability
	Needs Addressed	Mitigation of homelessness and related issues
	Funding	CDBG: \$1,124,405
	Description	Subrecipient to provide emergency overnight shelter and related services to help homeless persons transition to more stable housing.
	Target Date	12/31/2015
	Estimate the number and type of families that will benefit from the proposed activities	3,900 homeless persons will have overnight shelter needs met.
	Location Description	505 Third Avenue, Seattle, Washington
	Planned Activities	Emergency overnight shelter, assistance to transition clients to more stable forms of housing.
8	Project Name	CDBG Administration Indirect
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	CDBG: \$235,000

	Description	Charges against the CDBG program for indirect administration support of program operations, including executive leadership, communications, payroll / human resources, information technology, and accounts payable / budget management services. Charges consistent with approved indirect cost allocation plan.
	Target Date	12/31/2105
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	The offices of the Human Services Department are located at 700 Fifth Avenue, Suite 5800, Seattle, Washington.
	Planned Activities	Executive leadership, public communications, human resource management, accounts payable, budget management, information technology services.
9	Project Name	YWCA Seattle Emergency Housing
	Target Area	
	Goals Supported	Homelessness Prev., Intervention & Hous Stability
	Needs Addressed	Mitigation of homelessness and related issues
	Funding	CDBG: \$465,653
	Description	Subrecipient provision of emergency shelter for homeless families.
	Target Date	12/31/2015
	Estimate the number and type of families that will benefit from the proposed activities	100 homeless families will receive necessary overnight emergency shelter and assistance to more stable forms of housing.
	Location Description	2820 East Cherry, Seattle, Washington
	Planned Activities	Emergency overnight shelter, assistance to transitional or more stable housing.
10	Project Name	Home Repair Program staff support

	Target Area	
	Goals Supported	Homelessness Prev., Intervention & Hous Stability
	Needs Addressed	Mitigation of homelessness and related issues Affordable Housing Preservation and Development
	Funding	CDBG: \$260,202
	Description	Provide administrative and management staff support to the home repair program.
	Target Date	12/31/2015
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	The Home Repair Program is managed by the Seattle Office of Housing, located at 700 Fifth Avenue, Suite 5700, Seattle, Washington
	Planned Activities	Program development, financial management, data reporting activities in support of the Home Repair Program.
11	Project Name	Home Repair Program
	Target Area	
	Goals Supported	Homelessness Prev., Intervention & Hous Stability
	Needs Addressed	Affordable Housing Preservation and Development
	Funding	CDBG: \$198,000
	Description	Provide major home repair financial assistance to qualifying low- and moderate-income homeowners, to help them maintain their homes so that they can continue to live in them.
	Target Date	12/31/2015

	Estimate the number and type of families that will benefit from the proposed activities	30 low- and moderate-income homeowners will receive financial assistance.
	Location Description	various locations throughout the city; administered by the City's Office of Housing, with offices at 700 Fifth Avenue, Suite 5700, Seattle, Washington
	Planned Activities	Financial assistance in the form of loans to qualifying homeowners.
12	Project Name	Homeowner Education and Counseling
	Target Area	
	Goals Supported	Increase Access to Affordable Housing
	Needs Addressed	Affordable Housing Preservation and Development
	Funding	CDBG: \$216,989
	Description	Support subrecipient costs of providing education for first-time low- and moderate-income homebuyers.
	Target Date	12/31/2015
	Estimate the number and type of families that will benefit from the proposed activities	220 families / homebuyers will receive technical assistance and counseling toward in the purchase of a home.
	Location Description	The program is administered by the City's Office of Housing, 700 Fifth Avenue, Suite 5700, and will services will be delivered by a CBDO subrecipient in Southeast Seattle.
13	Planned Activities	Homebuyer counseling and education services.
	Project Name	Multi-Family Housing Staffing
	Target Area	
	Goals Supported	Increase Access to Affordable Housing
	Needs Addressed	Affordable Housing Preservation and Development

	Funding	CDBG: \$79,939
	Description	Support staff costs for the management of multi-family rental housing preservation and development activities.
	Target Date	12/31/2015
	Estimate the number and type of families that will benefit from the proposed activities	n/a
	Location Description	Seattle Office of Housing, 700 Fifth Avenue, Suite 5700, Seattle
	Planned Activities	Loan negotiations, implementation of competitive process for project selection, program management and project monitoring.
14	Project Name	Rental Housing Preservation and Development
	Target Area	
	Goals Supported	Increase Access to Affordable Housing
	Needs Addressed	Affordable Housing Preservation and Development
	Funding	CDBG: \$811,494 HOME: \$3,036,021
	Description	Provide financial assistance for the preservation and development of multifamily rental affordable housing.
	Target Date	12/31/2017
	Estimate the number and type of families that will benefit from the proposed activities	37 units of affordable rental housing will be developed to serve low- and moderate-income families.
	Location Description	Program will be administered by the Seattle Office of Housing, 700 Fifth Avenue, Suite 5700; actual project locations are yet to be determined.

	Planned Activities	Capital financing related to preservation, development, or acquisition of affordable rental housing.
15	Project Name	Housing Affordability Program Development
	Target Area	
	Goals Supported	Increase Access to Affordable Housing
	Needs Addressed	Affordable Housing Preservation and Development
	Funding	CDBG: \$226,139
	Description	Support staff costs associated with development of affordable housing strategies; Consolidated Plan and related documents development; Mayor's Housing Affordability Agenda.
	Target Date	12/31/2015
	Estimate the number and type of families that will benefit from the proposed activities	n/a
	Location Description	Seattle Office of Housing, 700 Fifth Avenue, Suite 5700, Seattle
	Planned Activities	Development of plans, strategies, evaluations of affordable housing issues; development of Consolidated Plan and related documents.
16	Project Name	HOME Administration
	Target Area	
	Goals Supported	Increase Access to Affordable Housing
	Needs Addressed	Affordable Housing Preservation and Development
	Funding	CDBG: \$15,000 HOME: \$226,225
	Description	Support costs of staff responsible for the administration of the HOME program.
	Target Date	12/31/2015

	Estimate the number and type of families that will benefit from the proposed activities	n/a
	Location Description	Seattle Office of Housing, 700 Fifth Avenue, Suite 5700, Seattle
	Planned Activities	Grant administration including program evaluation, reporting, and contracting.
17	Project Name	Neighborhood Business District Project Implementation
	Target Area	
	Goals Supported	Economic and Neighborhood Development
	Needs Addressed	Neighborhood Community and Economic Development
	Funding	CDBG: \$804,675
	Description	Implementation of comprehensive commercial district action plans that include activities in marketing and promotion, business and retail development, creating a clean and safe business appearance and business district pedestrian environment and organizational development.
	Target Date	12/31/2015
	Estimate the number and type of families that will benefit from the proposed activities	1,185 businesses will be supported through work in multiple neighborhoods
	Location Description	Multiple neighborhood business districts in low- to moderate-income neighborhoods. Exact locations tbd. The program is administered by the Seattle Office of Economic Development, 700 Fifth Avenue, Suite 5752, Seattle
	Planned Activities	Nonprofit capacity building, implementation of marketing and promotion, business and retail development, clean and safe appearance and pedestrian environment projects.
18	Project Name	Neighborhood Business District Planning
	Target Area	

	Goals Supported	Economic and Neighborhood Development
	Needs Addressed	Neighborhood Community and Economic Development
	Funding	CDBG: \$20,000
	Description	Support neighborhood business organizations in the development of comprehensive commercial district action plans that include neighborhood improvement and business support plans.
	Target Date	12/31/2015
	Estimate the number and type of families that will benefit from the proposed activities	8 business districts supported
	Location Description	Various locations; program administered by Seattle Office of Economic Development, 700 Fifth Avenue, Suite 5752, Seattle
	Planned Activities	Development of comprehensive commercial district action plans and related activities.
19	Project Name	Microenterprise Business Technical Assistance
	Target Area	
	Goals Supported	Economic and Neighborhood Development
	Needs Addressed	Neighborhood Community and Economic Development
	Funding	CDBG: \$167,000
	Description	Support subrecipients to deliver technical assistance in the form of business assistance, counseling, entrepreneurial training and one-on-one technical support to low- and moderate-income microenterprise entrepreneurs or those thinking about starting microenterprises.
	Target Date	12/31/2015
	Estimate the number and type of families that will benefit from the proposed activities	500 businesses or potential businesses supported

	Location Description	Various
	Planned Activities	Delivery of technical assistance and business advice in classroom and one-on-one sessions to current and potential microenterprise entrepreneurs
20	Project Name	Microenterprise Lending
	Target Area	
	Goals Supported	Economic and Neighborhood Development
	Needs Addressed	Neighborhood Community and Economic Development
	Funding	CDBG: \$375,000
	Description	Provide loans to qualifying microenterprises for job creation and retention and services to disadvantaged communities.
	Target Date	12/31/2015
	Estimate the number and type of families that will benefit from the proposed activities	10 microenterprise businesses will be assisted and 11 jobs will be created.
	Location Description	Various locations throughout the City; program is administered by Seattle Office of Economic Development, 700 Fifth Avenue, Suite 5752, Seattle.
	Planned Activities	Provide business development loans to qualifying microenterprises
21	Project Name	Neighborhood Business District Staffing
	Target Area	
	Goals Supported	Economic and Neighborhood Development
	Needs Addressed	Neighborhood Community and Economic Development
	Funding	CDBG: \$92,000

	Description	Staffing to implement and monitor all of the CDBG-funded neighborhood business district activities and contracts.
	Target Date	12/31/2015
	Estimate the number and type of families that will benefit from the proposed activities	6 business districts will be assisted.
	Location Description	Seattle Office of Economic Development, 700 Fifth Avenue, Suite 5752, Seattle.
	Planned Activities	Administration, monitoring, reporting, and management of neighborhood business district contracts and activities.
22	Project Name	Seattle Conservation Corps Parks Upgrades Program
	Target Area	
	Goals Supported	Economic and Neighborhood Development
	Needs Addressed	Neighborhood Community and Economic Development
	Funding	CDBG: \$808,000
	Description	Provide capital improvements and renovation in neighborhood parks serving qualifying low- and moderate-income neighborhoods
	Target Date	12/31/2016
	Estimate the number and type of families that will benefit from the proposed activities	15 Parks will be renovated to serve neighboring residences
	Location Description	Various locations throughout the City
23	Planned Activities	Installation of park improvements including safety fencing, paths, and improved landscaping.
	Project Name	Housing Levy Planning

	Target Area	
	Goals Supported	Increase Access to Affordable Housing
	Needs Addressed	Affordable Housing Preservation and Development
	Funding	CDBG: \$122,000
	Description	Time-limited activity to provide for staff planning efforts to develop new levy for affordable housing.
	Target Date	12/31/2015
	Estimate the number and type of families that will benefit from the proposed activities	n/a
	Location Description	Seattle Office of Housing, 700 Fifth Avenue, Suite 5700
	Planned Activities	Planning, strategic analysis, needs assessment for affordable housing.
24	Project Name	HOPWA RFI
	Target Area	
	Goals Supported	Homelessness Prev., Intervention & Hous Stability
	Needs Addressed	Mitigation of homelessness and related issues
	Funding	HOPWA: \$1,770,821
	Description	Allocate funds via competitive process to find most effective mix of activities to serve persons living with AIDS and their families.
	Target Date	12/31/2015
	Estimate the number and type of families that will benefit from the proposed activities	tbd
	Location Description	Activities will be located in various areas of the City

	Planned Activities	Housing, case management, support services
25	Project Name	Alpha Cine repayment
	Target Area	
	Goals Supported	Economic and Neighborhood Development
	Needs Addressed	Neighborhood Community and Economic Development
	Funding	CDBG: \$74,597
	Description	Repayment of CDBG-backed Section 108 loan for Alpha Cine project
	Target Date	12/31/2015
	Estimate the number and type of families that will benefit from the proposed activities	n/a
	Location Description	Administered by Seattle Office of Economic Development, 700 Fifth Avenue, Suite 5752
	Planned Activities	Repayment of Section 108 loan on a business that subsequently closed.
26	Project Name	Parks ADA Upgrades
	Target Area	
	Goals Supported	Economic and Neighborhood Development
	Needs Addressed	Neighborhood Community and Economic Development
	Funding	CDBG: \$378,979
	Description	Provide access improvements for persons with mobility limitations in various parks.
	Target Date	12/31/2015

	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	various locations in Seattle, tbd
	Planned Activities	Installation of access improvements or removal of access barriers for persons with mobility restrictions.
27	Project Name	ESL for Work
	Target Area	
	Goals Supported	Economic and Neighborhood Development
	Needs Addressed	Neighborhood Community and Economic Development
	Funding	CDBG: \$400,000
	Description	Provide ESL and job skills training for persons with limited English proficiency
	Target Date	12/31/2015
	Estimate the number and type of families that will benefit from the proposed activities	140 students will be provided guidance on appropriate classes to take, and of those, 80 will participate in ESL and computer technology classes
	Location Description	tbd
	Planned Activities	Via a CBDO(s), provide outreach, orientation, assessments, and placement services. Provide job wraparound services as necessary, and engage employers to support the program.
28	Project Name	Emergency Solutions Grant Program Activities
	Target Area	
	Goals Supported	Homelessness Prev., Intervention & Hous Stability
	Needs Addressed	Mitigation of homelessness and related issues
	Funding	ESG: \$1,131,178

	Description	Provides emergency shelter, day center / outreach activities, and homelessness prevention services
	Target Date	12/31/2015
	Estimate the number and type of families that will benefit from the proposed activities	5,165 homeless persons will be assisted
	Location Description	various
	Planned Activities	emergency shelter, counseling, case management, outreach to homeless persons / day center services, homelessness prevention

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

The City does not necessarily target the use of the Consolidated Plan funds in any particular area of the City. We will use these funds where their impact will be greatest and where the opportunities arise. The City encourages production and preservation of affordable housing throughout the city to maximize choice for low-income residents of Seattle. The Office of Housing encourages project locations that afford low-income residents the greatest access to amenities such as jobs, quality education, parks and open space, and services. OH will encourage housing projects that support focused community development investments that improve the quality of life in low-income communities, and projects in locations where revitalization trends are leading to the displacement of low-income residents. OH will develop criteria to evaluate project locations, which will be published in Notice of Fund Availability (NOFA) documents. Access to transit will be a priority, as transportation costs are second only to housing costs for a majority of low-income households and many low-income households do not own a car.

Consolidated Plan investments in improving neighborhood business districts, directed mainly by the Office of Economic Development, are focused on business districts that have a high percentage of low- and moderate-income residents. These neighborhoods usually have a history of disinvestment in their commercial core, which affects the success of the businesses there and their ability to serve the surrounding community. On the other hand, small business lending and business technical assistance activities do not target businesses located in particular low-income neighborhoods. Rather, these activities identify low- and moderate-income business entrepreneurs, businesses with low- or moderate-income owners, or businesses that commit to the creation of jobs benefitting low- and moderate-income individuals.

Similarly, the Parks Department will use CDBG funds to rehabilitate or modernize neighborhood parks that serve income-qualified LMI neighborhoods wherever they might exist in the City.

Geographic Distribution

Target Area	Percentage of Funds

Table 7 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

Allocations to specific geographic areas in the City depend upon the specific activities to be funded. For instance, only qualifying LMI-area benefit neighborhoods will receive CDBG funds to improve or renovate parks serving those neighborhoods. No qualifying area of the City is excluded from the use of

those funds. Similarly, qualified neighborhood business districts and organizations serving qualifying LMI areas have an equal footing to receive CDBG economic development assistance. (Other prerequisites may exist, such as the formulation of a sound and CDBG-eligible plan for the use of the funds.)

Discussion

Use of Consolidated Plan funds for any particular activity is dictated by the many factors, including the eligibility of a proposed activity, the efficacy of using Consolidated Plan funds vs other funds (City General Fund or Housing Levy funds, for instance), the timeline of the activity, and the capacity of the activity's sponsor (either a City department or a non-profit organization). All activities funded with Consolidated Plan funds must meet the specific eligibility criteria for that particular fund.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

The goal numbers presented here reflect activities to be funded with federal funds through the City of Seattle Office of Housing. The rental assistance goal excludes certain homelessness prevention activities funded by the City of Seattle Human Services Department.

One Year Goals for the Number of Households to be Supported	
Homeless	18
Non-Homeless	686
Special-Needs	0
Total	704

Table 8 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	0
The Production of New Units	37
Rehab of Existing Units	650
Acquisition of Existing Units	0
Total	704

Table 9 - One Year Goals for Affordable Housing by Support Type

Discussion

Beginning in 2014, the Senior Services Minor Home Repair program contract administration was moved from the City of Seattle Office of Housing to the City of Seattle Human Service Department. Service levels did not change, with the number of units remaining in the range of 700 repairs done to 650 housing units in 2014.

Affordable rental housing units funded with HOME funds, and other units in a building or project funded in part with HOME funds may be targeted or limited to specific populations, including: extremely low-income households, homeless, chronically homeless, homeless youth/young adults, homeless families, large households, persons with disabilities, and seniors/elderly. Preferences may also be established by local coordinated entry systems. All targeting, limits, and preferences described in this Action Plan are limited by the Seattle Municipal Code ("SMC") as well as federal and State law. The preceding sentence does not preclude City use of HOME funds to support a project in which HOME-funded units or other units are subject to limits or preferences, not mandated by the City, that might be unlawful under the SMC except for the effect of State or federal funding requirements.

AP-60 Public Housing – 91.220(h)

Introduction

Seattle Housing Authority (SHA) uses a variety of strategies to address the financial and community needs of its residents, including job placement and referral services, case management, savings incentive programs, and support for leadership development through SHA Community Builders.

Actions planned during the next year to address the needs to public housing

SHA plans to maintain its efforts to connect residents with case management and services through both SHA staff and contracts with agencies such as City of Seattle HSD Aging & Disability Services (ADS). SHA provides support for education, including tutoring and recruitment for College Bound enrollment, as well as job placements and referrals. SHA plans to pilot a new self-sufficiency assessment and planning program in 2015 in partnership with several local workforce service providers. The program will connect households with a professional partner who will conduct individualized self-sufficiency assessments, planning, and connection to resources.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

SHA Community Builders support residents in becoming involved in management, working with interested residents to form and sustain elected resident councils and issue-specific work groups to work with management on issues of common interest. In addition, most communities send representatives to the Joint Policy Advisory Committee (JPAC), with whom SHA regularly consults on major policy issues. Residents are also involved in planning for the use of HUD's Resident Participation Funds.

SHA supports participants who wish to become homeowners through both the Family Self Sufficiency program and the Savings Match Program, which will match the savings that participants accumulate when they are ready to move out of subsidized housing and into homeownership or private market rentals. SHA is also exploring programs that could enable SHA housing participants to become homeowners in the agency's Scattered Sites portfolio and has established an approved Section 32 Homeownership Plan with Homestead Community Land Trust for this purpose.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

Not applicable: SHA is not a troubled public housing authority.

Discussion

SHA provides a number of services and programs that are intended to address the needs of its residents, including programs that support education, employment, leadership development, and homeownership.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

Seattle is responding to the needs of persons experiencing homelessness through a coordinated Continuum of Care. The City invests in services to prevent homelessness and to help homeless people access and retain permanent, affordable housing with direct grants through contracts with community-based organizations. The City also invests in the development of affordable, permanent housing for homeless and low-income individuals and families. The one-year Action Plan goals and action steps implement priorities through planning, program development, investment, and contract monitoring of projects in three strategic investment areas:

- Homelessness Prevention: providing assistance to prevent people from becoming homeless and needing to enter the shelter;
- Homeless Intervention Services: connecting people who are homeless with resources to increase safety and access to housing;
- Housing Placement, Stabilization, and Support: moving people rapidly into housing and providing support when needed to remain in housing.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The one-year goals and actions for outreach and assessment include:

1. Planning and program development, in conjunction with the Committee to End Homelessness and Seattle/King County Continuum of Care, to implement coordinated entry, coordinated engagement and assessment systems for homeless youth/young adults and for homeless individual adults/households without children. A Coordinated Engagement system for youth/young adults was developed and implemented in 2013-2014. A system for individuals/households without children will be designed in 2015.
2. Monitoring of City of Seattle funded projects with the King County Family Homelessness Initiative and the continued implementation of the coordinated entry and assessment system for households with children, Family Housing Connection. All projects funded by the City of Seattle that are serving homeless families are required to participate in the Family Housing Connection system, with the exception of confidential shelters for victims of domestic violence. Assessment for DV confidential shelters is managed through a separate coordinated system called Day One.

3. Investing, contracting and monitoring of funding for outreach services and day centers, drop-in centers, hygiene service centers and shelter programs. These programs are responsible for reaching out to homeless persons and assessing individual needs for intervention services, referrals to shelter and access to housing. Projects funded by Consolidated Plan funding resources are listed in AP-38, Project Summary. City of Seattle also provides local general fund resources to other projects and programs (listed and updated on the city of Seattle Human Services Department Webpage).

Addressing the emergency shelter and transitional housing needs of homeless persons

The one-year goals for addressing the emergency shelter and transitional housing needs of homeless persons include:

1. Investing, contracting and monitoring of funding for emergency shelter and transitional housing programs. These programs assist individual single adults, families, and youth/young adults and special needs populations, including persons with HIV/AIDS. Projects funded by Consolidated Plan funding resources are listed in AP-38, Project Summary. City of Seattle also provides local general fund resources to other projects and programs (listed and updated on the city of Seattle HSD Webpage).
2. Planning, program development and system coordination in conjunction with the Committee to End Homelessness/Continuum of Care on implementation of initiatives that are specifically targeted to assist homeless families with children, homeless youth/young adults, chronically homeless individuals (Client Care Coordination/Campaign to End Chronic Homelessness), and HIV/AIDS (HIV/AIDS Housing Committee and Ryan White Planning and Implementation groups).

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The one-year goals for addressing the emergency shelter and transitional housing needs of homeless persons include:

1. Investing, contracting and monitoring of funding in housing placement, stabilization & support services. This includes financial assistance, services designed to move a homeless household quickly into permanent, and not time-limited housing; and housing focused services such as case management, housing advocacy, search and placement services for short-term or ongoing support to households to stabilize, move into housing. Programs are designed to rapidly re-house and stabilize homeless individuals, families, and youth/young adults and special needs populations, including persons with HIV/AIDS, in housing with the most appropriate level and duration of service intervention(s). Projects

funded by Consolidated Plan funding resources are listed in AP-38, Project Summary. City of Seattle also provides local general fund resources to other projects and programs (listed and updated on the city of Seattle HSD Webpage).

2. Planning, program development and system coordination in conjunction with the Committee to End Homelessness/Continuum of Care to implement initiatives aimed at reducing homelessness among families with children, youth/young adults, chronically homeless individuals, and persons living with HIV/AIDS (HIV/AIDS Housing Committee and Ryan White Planning and Implementation groups).
3. Implementation of Committee to End Homelessness Shelter Task Force recommendations, including assessment of housing needs and housing placement for shelter residents with long-term stays.
4. Planning, program development and system coordination in conjunction with the Committee to End Homelessness/Continuum of Care to implement initiatives aimed at reducing homelessness among Veterans. Approximately 20% of long term stayers within our emergency shelter indicated they were veterans; and recent efforts nationally, such as the 25 Cities initiative and the Mayor's Challenge to End Veteran's Homelessness, have encouraged the City to leverage regional and national efforts to help address this population.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

1. Investing, contracting and monitoring of funding in Homelessness Prevention programs that provide financial assistance and housing focused services, such as case management, housing advocacy, search and placement services for short-term or ongoing support to households to stabilize, move into housing. Prevention programs assist individuals, families, youth/young adults and special needs populations, including persons with HIV/AIDS, who are at greatest risk of becoming homeless. Projects funded by Consolidated Plan funding resources are listed in AP-38, Project Summary. City of Seattle also provides local Housing Levy funding with federal funding, such as ESG, to support these prevention programs (listed and updated on the City of Seattle HSD Webpage).
2. Planning, program development and system coordination in conjunction with the Committee to End Homelessness/Continuum of Care on implementation of initiatives that prevent homeless families with children, homeless youth/young adults, chronically homeless individuals, and households at-risk of homelessness.

Coordinating homelessness prevention and discharge planning programs and protocols. Discharge

planning/protocols in place for health care, mental health institutions, corrections, and foster care systems are included in Section MA-35, Special Needs Facilities and Services.

Discussion

Funding to agencies described in the action plan is provided in the form of a contract between the recipient agency and the City of Seattle Human Services Department (HSD). The contract contains terms and conditions of funding, reporting and invoicing requirements, performance expectations and service delivery levels, record keeping responsibilities, and consent to on-site monitoring as requested by the City.

The use of Consolidated Plan funds for public services promotes HSD's outcomes framework philosophy of funding. HSD makes funding awards through procurement processes called Requests for Investments (RFI) or Requests for Proposals (RFP). These processes are open and competitive funding allocation process in which HSD sets the desired outcomes and/or program descriptions; and, agencies respond by submitting a proposal requesting an investment to achieve these outcomes by providing specific program or project services. The specific requirements for requests for funding will be detailed in procurement materials. Funding opportunities and materials are posted on the HSD Funding Opportunities web page.

All agencies submitting proposals for investment through the competitive process demonstrate their ability to deliver established outcomes for clients by providing specific services. Applications in each process are reviewed for ability to deliver services that meet investment outcomes and goals. Applicants are also asked to demonstrate how they will incorporate specific standards and principles, such as cultural and linguistic relevance, in their program model.

AP-70 HOPWA Goals – 91.220 (I)(3)

One year goals for the number of households to be provided housing through the use of HOPWA for:	
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	60
Tenant-based rental assistance	28
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	62
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	15
Total	165

AP-75 Barriers to affordable housing – 91.220(j)

Introduction

All of City of Seattle's housing programs seek to increase affordable housing opportunities for low and moderate-income households. This is done in part by providing gap financing to create affordable rental housing and decreasing energy costs for low-income households through weatherization and energy conservation improvements.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

The City of Seattle's public policies are generally favorable to affordable housing development, maintenance and improvement. City zoning provides capacity to add a range of housing types in amounts exceeding planning goals. Seattle has implemented the vast majority of the actions identified on HUD's latest Initiative on Removal of Regulatory Barriers questionnaire. One of those actions is Seattle's Comprehensive Plan ("Seattle 2035"), which includes a detailed Housing Element. The plan estimates current and anticipated housing needs for the next 20 years, taking into account the anticipated growth in the Puget Sound region. The plan addresses needs of both existing and future residents of all incomes.

A number of affordable housing strategies are incorporated into Seattle's Land Use Code. An example is the transferable development rights and bonus programs, which have been available to developers in downtown Seattle high-rise zones since the mid-1980s.

Starting in 2006, Seattle City Council adopted legislation introducing affordable housing incentives for residential developers in several Seattle neighborhoods, and multifamily mid-rise zones in urban centers and urban villages throughout the city.

Seattle recognizes that lower parking requirements are one of many components of achieving neighborhoods that are green, livable, and affordable. Housing in downtown and Seattle's five other urban centers have no parking requirement. In addition, new affordable housing and senior housing in other Seattle neighborhoods have lower minimum parking requirements than other types of development.

Several years ago the State of Washington adopted legislation authorizing jurisdictions to grant 12-year property tax exemptions as an incentive for multifamily housing development in urban centers. Seattle's current Multifamily Tax Exemption Program requires that 20 percent of the units in each development be affordable to families and individuals with incomes at or below 65, 75, or 85 percent of area median

income, depending on unit size, as a condition of the tax exemption on the residential improvements.

The City of Seattle Office of Housing (OH) is also launching a Seattle Homeowner Stabilization Program intended to connect low and moderate-income homeowners with assistance in order to prevent displacement due to financial default or foreclosure. When possible, the ideal outcome is for the homeowner to be able to reach a sustainable outcome with a lender. The primary focus areas of this initiative will be to 1) support outreach activities to connect at risk homeowners with appropriate counseling, legal and other services, and 2) provide direct assistance to at risk homeowners in pre-foreclosure. Key activities will largely be carried out from September to November 2014, with partner agency outcomes tracked through June 2015. This activity is budgeted at \$150,000.

Discussion

Various HOME rules are making it increasingly difficult for partner agencies to deploy these funds to eligible homeowners. As an example, HUD currently limits the maximum eligible sales price to \$288,000 for existing homes in the City of Seattle. With Seattle's current median sales price topping \$543,000, there is extremely limited inventory available for income-eligible buyers within the maximum HOME sales limits. Assigning these funds to OH's multi-family lending program would allow for a far more effective use of funds to assist low-income households, where limiting sales maximums do not apply. We intend to re-evaluate both the current real estate market and any potential HUD policy changes in 2015 to determine how to most effectively allocate future HOME allocations.

The City of Seattle is a prime sponsor of the Ten-Year Plan to End Homelessness in King County ("The Ten-Year Plan"), which documents the commitment to ending homelessness in King County and outlines strategies that support that goal. The Ten-Year Plan considers a variety of strategies targeted to access and retention of housing for homeless individuals and families. This includes increasing the use of existing private and nonprofit units as well as new construction for permanent supportive housing. The Ten-Year Plan emphasizes preventing discharge into homelessness as people move from hospitalization or incarceration. OH also dedicates specific local Housing Levy and state funds to leverage additional units of permanent housing for homeless and disabled persons.

AP-85 Other Actions – 91.220(k)

Introduction

Actions planned to address obstacles to meeting underserved needs

Family Housing Connection (FHC) is the county's coordinated entry system for families. FHC provides a single access point to over 80 emergency housing programs in King County. In May 2014, planners initiated reducing barriers to transitional housing for homeless families. They met with multiple, small family-focused agencies by August 2014. Such meetings will continue into 2015, as needed, to reduce barriers to transitional housing among existing partners funded by the City of Seattle. This work will lead to 1) recommendations for local funders and housing advocates to reduce barriers to housing, and 2) changes in screening and application criteria that reduce barriers to transitional housing.

Seattle Housing Authority strives to provide housing to underserved populations in a variety of ways, including through service-enriched public housing that is operated by community partners serving populations that may find it more difficult to succeed in traditional public housing. These public housing units are operated by local agencies such as Solid Ground, the YWCA, and Muslim Housing. Seattle Housing Authority has also adopted policies to better connect underserved populations with Housing Choice Vouchers, including an admissions policy that allows for a percentage of SHA vouchers to be made available to clients of local nonprofits, transitional housing providers, and local government divisions providing direct services, as well as an expedited public housing waiting list for applicants referred by certain transitional housing providers.

Actions planned to foster and maintain affordable housing

Fostering and maintaining affordable housing is at the heart of Seattle Housing Authority's work. Each year SHA budgets for repairs and maintenance to existing affordable housing communities. The agency is also currently in the midst of redeveloping affordable housing at Yesler Terrace.

Increasing the number of households that SHA is able to provide with affordable housing is a primary strategic goal for Seattle Housing Authority. Obtaining new vouchers for special populations, such as homeless veterans, is an additional way that SHA is able to serve more people.

Actions planned to reduce lead-based paint hazards

The City recognizes the need to decrease the level of lead-based paint hazards in residential units improved with City or federal funds. Contractors/workers doing repairs or weatherization, through one of the City of Seattle Office of Housing (OH) programs, are required to use lead-safe work practices. Contractors who perform work for the home repair program are required to complete lead-safe training. The City's primary contractors for weatherization work have pollution occurrence insurance and each

contractor's field employees must possess lead-safe renovator certification. OH's property rehabilitation specialists, who specify and subsequently inspect all weatherization work, are all certified in lead-safe work practices. OH owns an X-ray fluorescence spectrum analyzer in order to accurately determine the presence of lead-based paint in buildings receiving OH HomeWise Program (weatherization) services. This equipment allows the identification of lead-based paint whenever it is present in a home. All OH HomeWise Program clients are provided information regarding lead poisoning prevention.

Actions planned to reduce the number of poverty-level families

In addition to the continuing work within the Human Services Department, the newly-created Department of Education and Early Learning, and the Office of Economic Development, the City's Office of Immigrant and Refugee Affairs will work with community-based providers to use \$400,000 in CDBG funds in 2015 to support job training for refugees, immigrants, and others who possess very little or no English speaking ability. The program will be developed in the early part of 2015 with the intent to provide classroom instruction and services to 80 persons in the first year. A part of the program also involves engaging up to ten employers to assist in supporting the participants and their training, including conducting job fairs.

Seattle Housing Authority is currently developing a pilot self-sufficiency assessment and planning program with a central goal of increasing income for low-income households through education, training, and connections to jobs and services. SHA and its community partners will track outcomes over time to assess the pilot program's effectiveness in reducing poverty among participants.

Actions planned to develop institutional structure

In early 2014, the CDBG Administration unit implemented an electronic activity review process to enhance its abilities to track projects and ensure that activity-specific issues are addressed. More staff became familiar with HUD's OneCPD technical assistance system, now known as HUD Exchange, and staff took advantage of trainings offered by HUD or related organizations. For 2015, more staff cross training is anticipated to broaden the expertise base within the CDBG Administration unit. Opportunities will also present themselves to engage in basic CDBG training for new staff in the City departments that implement CDBG-funded activities, particularly the Office of Housing and the Office of Economic Development.

Actions planned to enhance coordination between public and private housing and social service agencies

In June 2014, Family Housing Connection (FHC) planners added City of Seattle Office of Housing, King County Housing Authority, and Seattle Housing Authority staff to its efforts to reduce barriers to transitional housing. Housing authority staff informed this process with clear recommendations for minimizing barriers in transitional housing applications, which directly parallel SHA applications. These

recommendations have been sent to the contracting agencies for consideration and further meetings (into 2015) to coordinate among public and private housing and social service agencies to reduce barriers to housing.

Seattle Housing Authority has a number of strategies intended to increase connections between public housing, Housing Choice Vouchers, and social service agencies. SHA also has initiatives in place to help Housing Choice Voucher households find and maintain housing in the private market, including housing counselors and outreach to private landlords to expand the pool of affordable housing available to voucher holders. In addition, the agency provides incentive programs for public housing and voucher households whose income has increased to the point where they can afford the private market, including the Savings Match program for households ready to transition to a private market rental unit or homeownership.

Discussion

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction

The Community Development Block Grant Administration unit, housed in the Seattle Human Services Department, is responsible for the development of the Consolidated Plan and the annual action plans. Adherence to specific program requirements is done in conjunction with the individual departments administering ConPlan-funded activities.

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	498,000
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	498,000

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	100.00%

HOME Investment Partnership Program (HOME)

Reference 24 CFR 91.220(I)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is	
Attachment One: Annual Action Plan	57
2015	

as follows:

No other forms of investment are contemplated for the use of the HOME funds except as identified in 92.205.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

Recapture provisions will apply to loans to home buyers, made by the City or by a subrecipient or other intermediary.

Recapture provision will be enforced by a written HOME Agreement signed by the homebuyer and the City and/or intermediary as well as a recorded Deed of Trust that is the security instrument for the subordinate loan promissory note.

The recapture model that applies is "Recapture entire amount," as further explained below. In case of any bona fide sale, including any foreclosure sale, the City will not recapture more than the Net Proceeds. "Net Proceeds" are defined as the sales price minus superior loan repayment (other than HOME funds) and any closing costs.

The amount to be recaptured includes outstanding principal, plus interest at 3% simple interest, plus shared appreciation computed as determined below. The principal amount subject to recapture is only the direct subsidy benefitting the homebuyer, which is the loan of HOME funds to the homebuyer. Shared appreciation is defined as the amount equal to the applicable Shared Appreciation Percentage, as defined below, multiplied by the Shared Appreciation Net Proceeds, defined generally as the Gross Sales Price of a bona fide sale (otherwise, market value) minus the sum of (a) the original purchase price paid by the homebuyer, plus (b) Eligible Improvement Costs, plus (c) Eligible Sales Costs. The Shared Appreciation Percentage is calculated by dividing the loan amount to the homebuyer by the purchase price paid by the homebuyer.

Resale Requirements

Resale requirements will apply to affordable homeownership opportunities provided using the community land trust model. In that model, The City of Seattle provides funding to a nonprofit community land trust to make available for sale a completed home together with a 99-year leasehold estate on the land, at an affordable price. Resale provisions will be enforced by a recorded covenant signed by the land owner, the homebuyer, and the City, and also through a 99-year ground lease between the land owner and the homebuyer. Under both the covenant and the ground lease, for a period exceeding the minimum HOME affordability period, the home may be sold only to a buyer whose family qualifies as a low-income family, which family will occupy the home as its principal residence. The land owner, through the ground lease, shall have an option to purchase in

order to ensure that the home is sold to an eligible buyer at an affordable price.

The Resale Requirement will limit the sale price based on the following formula: Purchase Price x 1.5% compounded annually from time of purchase, plus credit for approved capital improvements.

The Resale Formula includes a credit for capital improvements approved by the land owner, the value of which is determined by a licensed appraiser. The resale price as determined by the Resale Formula is affordable to low-income buyers with incomes from 50% up to 80% of Area Median Income. Through signing the ground lease, the homebuyer agrees that the Resale Formula generates a fair return.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

The description of the guidelines for homebuyer activities (question #2 in this section) apply here as well. Please refer to the response to that question.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

The City does not have any plans to refinance existing debt secured by multifamily housing as described in the question, and therefore we do not have any refinancing guidelines for that activity.

Emergency Solutions Grant (ESG) Reference 91.220(l)(4)

1. Include written standards for providing ESG assistance (may include as attachment)

See the appendix in AD-25 of the 2014 – 2017 Consolidated Plan for the written standards for ESG assistance.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The Seattle/King County Continuum of Care (CoC) does not have a system-wide centralized or coordinated assessment system in place for all population groups.

However, the CoC has recently created a coordinated assessment system for homeless families, Family Housing Connection. The CoC is using the family coordinated entry system as a model to

expand coordinated assessment of youth/young adults, and single adults.

The coordinated entry and assessment system for families with children began operations in April 2012. Family Housing Connection partners with more than 80 shelter and housing programs in Seattle and King County, including emergency shelter (excluding Domestic Violence shelters), Rental Assistance Rapid Rehousing Programs, Transitional Housing, Service Enriched Housing, and Supportive Permanent Housing Programs. The system uses the Community Information Line as a central referral and scheduling point. The new system is streamlining access to services for families experiencing homelessness and is collecting data through to provide unduplicated data on the number of homeless families and their housing needs.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The Seattle Human Services Department makes funding awards through procurement processes called Requests for Investments (RFIs). An RFI is an open and competitive funding allocation process in which HSD will set the desired outcomes and agencies respond by submitting a proposal requesting an investment to achieve these outcomes by providing specific program or project services.

The specific requirements for requests for funding will be detailed in procurement materials. Funding opportunities and materials are posted on the HSD Web page: <http://www.seattle.gov/humanservices/funding/>.

Requests for Investments indicate the amount and type of funding anticipated for specific investment areas, investment outcomes, priorities for investments and program models, eligible activities and performance requirements for contracts awarded through the RFI.

All agencies submitting proposals for investment through the competitive RFI will demonstrate their ability to deliver established outcomes for clients by providing specific services. Applications in each process will be reviewed for ability to deliver services that meet investment outcomes and goals. Applicants will also be asked to demonstrate how they will incorporate specific standards and principles, such as cultural and linguistic relevance, in their program model.

Funding will be provided in the form of a contract between the recipient agency and the Seattle Human Services Department. The contract contains terms and conditions of funding, reporting and invoicing requirements, performance expectations and service delivery levels, record keeping responsibilities, and consent to on-site monitoring as requested by the City.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions

regarding facilities and services funded under ESG.

The Seattle / King County Continuum of Care (CoC) includes King County plus the cities of Seattle, Auburn, Bellevue, Federal Way, Kent, Renton, and Shoreline. The lead agency for the CoC is the Committee to End Homelessness, a broad coalition of government, faith communities, non-profits, the business community and homeless and formerly homeless people working together to implement the Ten-Year Plan to End Homelessness in King County. ESG funding decisions are coordinated with the CEH, as lead CoC agency, and its Funders Group.

In addition, the City of Seattle completed the Communities Supporting Safe & Stable Housing Investment Plan in 2012, to guide funding policies and allocation of the City's homeless services funding within the Ten-Year Plan. The City's community engagement included outreach and consultation with homeless and formerly homeless individuals who participated in surveys, focus groups, and on the community Advisory Committee created to oversee the plan.

5. Describe performance standards for evaluating ESG.

ESG-funded contracts are monitored monthly for performance, as service invoices for services are received. The basic measure of performance is the number of units of service. Additionally, on-site monitoring occurs on a regular basis for all services-related contracts. Staff of the Human Services Department schedule on-site visits on a rotating basis to ensure that all service providers, whether ESG, CDBG, for General Fund-supported, are providing services in the manner and of the quality called for by the service contracts.

Discussion

The City of Seattle strives to adhere to all requirements for receipt and administration of the Consolidated Plan funds.

