



SEATTLE CITY COUNCIL

Public Safety Committee

Agenda

Special Meeting

Friday, April 24, 2026

9:30 AM

Council Chamber, City Hall
600 4th Avenue
Seattle, WA 98104

Robert Kettle, Chair
Rob Saka, Vice-Chair
Debora Juarez, Member
Eddie Lin, Member
Maritza Rivera, Member

Chair Info: 206-684-8807; Robert.Kettle@seattle.gov

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Council Chamber Listen Line: 206-684-8566

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Special Meeting

Meeting Location:

Council Chamber, City Hall, 600 4th Avenue, Seattle, WA 98104

Committee Website:

<https://seattle.gov/council/public-safety>

This meeting also constitutes a meeting of the City Council, provided that the meeting shall be conducted as a committee meeting under the Council Rules and Procedures, and Council action shall be limited to committee business.

Members of the public may register for remote or in-person Public Comment to address the Council. Please register in advance in order to be recognized by the Chair. Details on how to register for Public Comment are listed below:

Remote Public Comment - Register online to speak during the Public Comment period at the meeting at <https://www.seattle.gov/council/committees/public-comment>. Online registration to speak will begin one hour before the meeting start time, and registration will end at the conclusion of the Public Comment period during the meeting.

In-Person Public Comment - Register to speak on the public comment sign-up sheet located inside Council Chambers at least 15 minutes prior to the meeting start time. Registration will end at the conclusion of the Public Comment period during the meeting.

Please submit written comments no later than four business hours prior to the start of the meeting to ensure that they are distributed to Councilmembers prior to the meeting. Comments may be submitted at Council@seattle.gov or at Seattle City Hall, Attn: Council Public Comment, 600 4th Ave., Floor 2, Seattle, WA 98104. Business hours are considered 8 a.m. - 5 p.m. Comments received after that time will be distributed after the meeting to Councilmembers and included as part of the public record.

Please Note: Times listed are estimated

A. Call To Order

B. Approval of the Agenda

C. Chair Report

D. Public Comment

Members of the public may address items on the agenda and matters within the purview of the committee. Please register in advance to be recognized by the Chair.

E. Items of Business

1. Seattle Neighborhood Impact Framework

Supporting Documents: [Presentation](#)

Briefing and Discussion (60 minutes)

Presenters: Sam Wolff, Purpose Dignity Action; Marcus Johnson, U-District Partnership; Mike Stewart, Ballard Alliance; Elena Arakaki, Friends of Little Saigon; Paige Killinger and Karen Salinas, REACH.

2. Opportunities to Strengthen Seattle's Community Violence Intervention Ecosystem

Supporting Documents: [Presentation](#)

Briefing and Discussion (45 minutes)

Presenter: DeVitta Briscoe, Consultant

F. Adjournment



Legislation Text

File #: Inf 2882, **Version:** 1

Seattle Neighborhood Impact Framework

Seattle Neighborhood Impact Framework

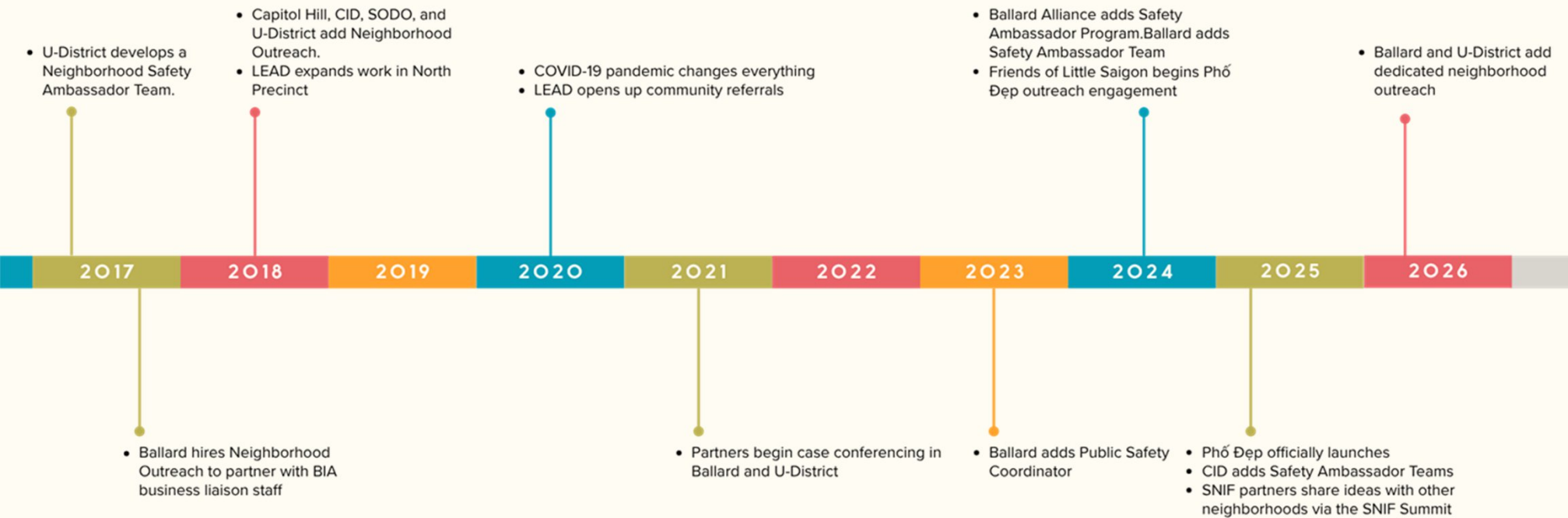
Presented By:



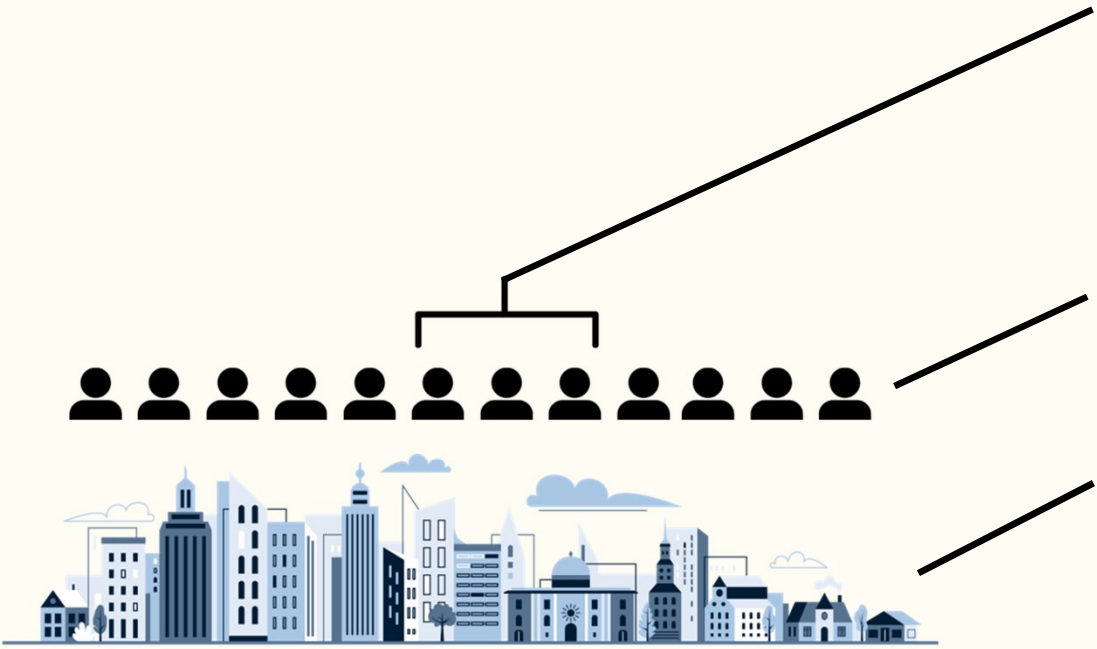
NEIGHBORHOOD IMPACT PRIORITIES

- Identifying and prioritizing perceived and actual public safety concerns
- Close coordination between SNIF partners to more effectively respond to concerns
- Create an efficient “front door” to long-term care strategies, allowing SNIF partners to prioritize scarce resources for issues of the greatest community concern

EVOLVING COMMUNITY RESPONSES



CRITICAL COMPONENTS (THE WHO)



INTENSIVE CASE MANAGEMENT

- Intensive case management and care planning for smaller number of high priority individuals with complex needs
- Specialized by program

NEIGHBORHOOD OUTREACH

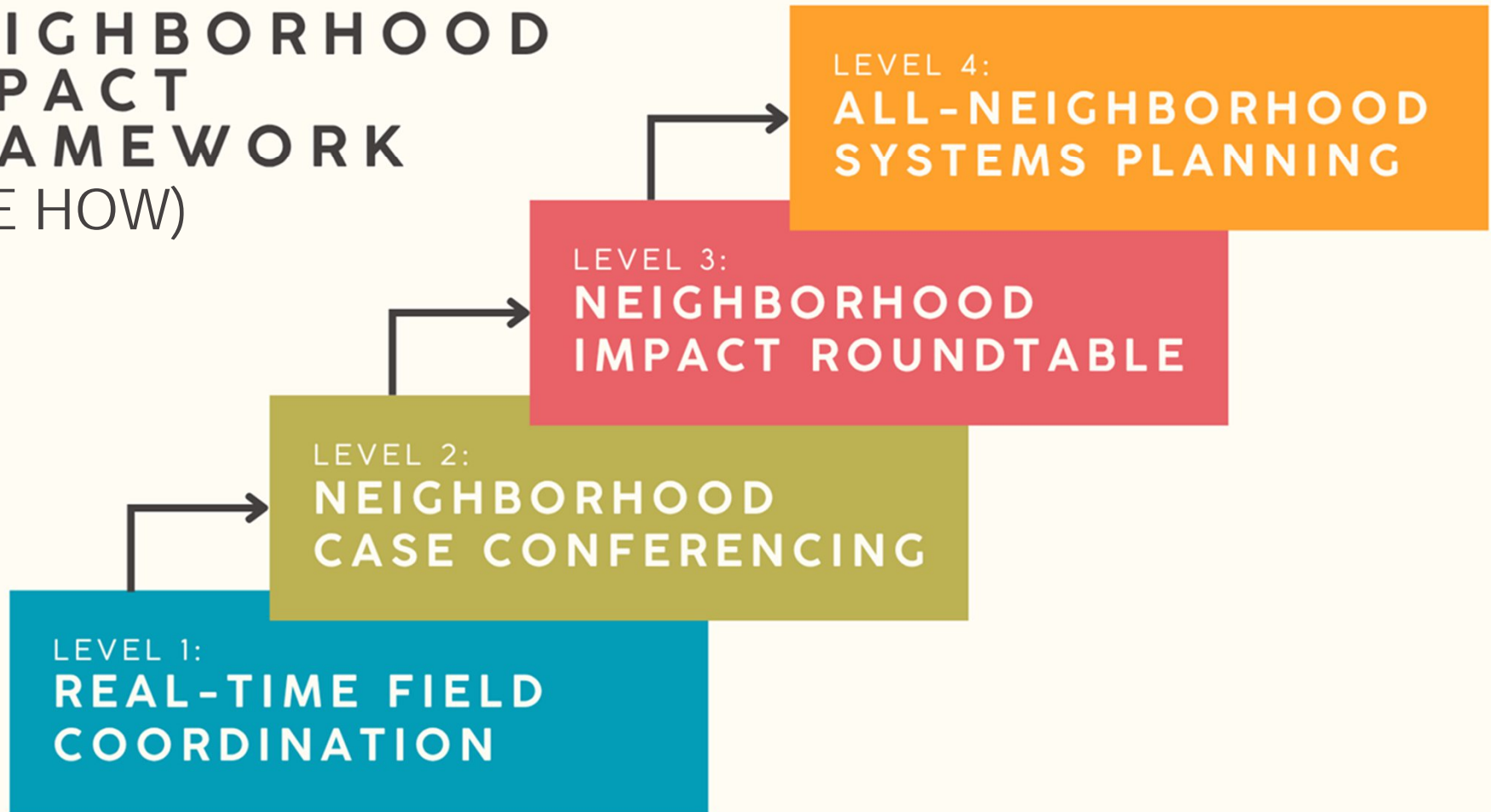
- Relationship building, needs assessments, light touch support for population encountered in neighborhood
- Coordination with neighborhood stakeholders around public health outcomes

PUBLIC SAFETY COORDINATOR + AMBASSADORS

- Neighborhood issue identification and prioritization
- Ambassadors provide business/resident response, deescalation, and ongoing milieu management

*PROJECT MANAGEMENT facilitates coordination framework

NEIGHBORHOOD IMPACT FRAMEWORK (THE HOW)



CASE STUDY: A FRONT DOOR FOR LONG-TERM CARE STRATEGIES

- In the Chinatown-International District, Ambassador teams have logged over 6000 encounters between over 1100 unique individuals
- A relatively small number of individuals comprise a disproportionate number of encounters
- Unique opportunity in summer of 2025: SNIF partners connect priority individuals to CoLEAD low-barrier/high-support shelter



CASE STUDY: A FRONT DOOR FOR LONG-TERM CARE STRATEGIES

- 41 individuals connected to CoLEAD high-support shelter via SNIF coordination
 - 95% have achieved recovery-related outcomes
 - 90% have achieved housing-related outcomes
 - Over a 50% decrease in Ambassador encounters for this cohort
- Connections to long-term care strategies continuing at the rate of resource availability
- Resources prioritized based on ongoing impact data collection and in close collaboration with Phố Đẹp



SNIF Implementation Spectrum

Building the front door

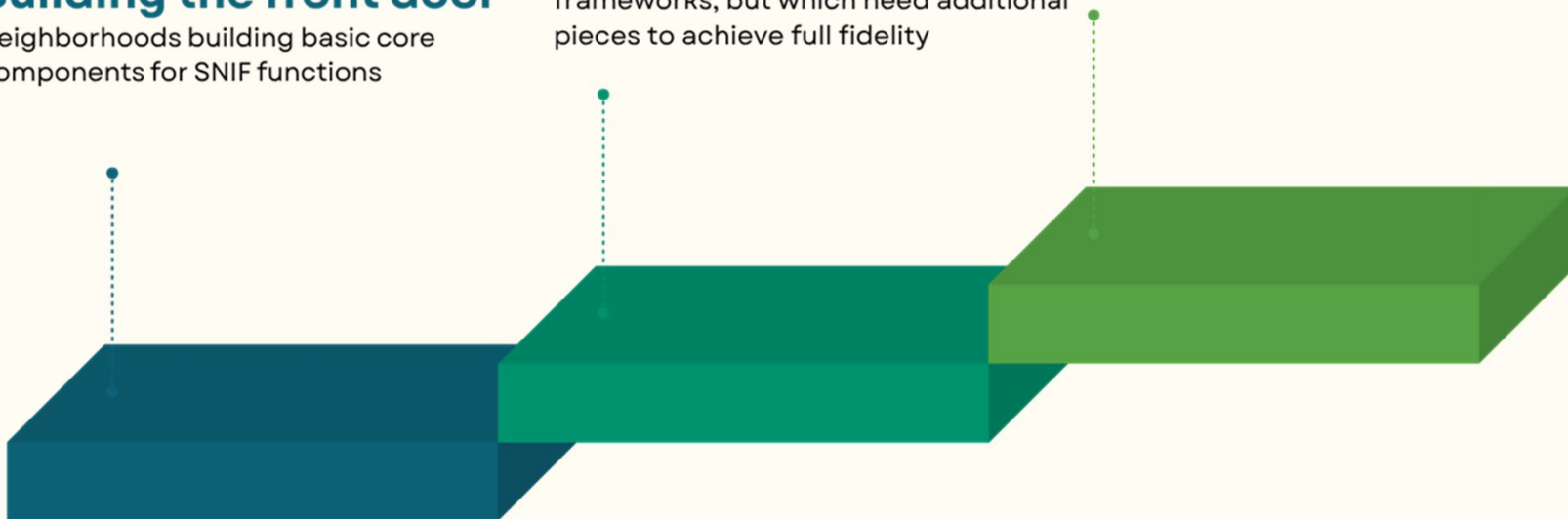
Neighborhoods building basic core components for SNIF functions

Filling in the gaps

Neighborhoods with operating SNIF frameworks, but which need additional pieces to achieve full fidelity

Functioning at fidelity

Neighborhoods with pieces in place, whose remaining limitations stem from lack of access to long-term care resources like mobile behavioral health supports, intensive case management, or low-barrier/high-support shelter



NEXT STEPS

BUILD NEIGHBORHOOD IMPACT FRAMEWORKS

- Building core functions in neighborhoods new to SNIF
- Addressing needed components in existing SNIF neighborhoods, including dedicated neighborhood outreach
- Continued investment in SNIF components where already funded

ALIGN WITH LONG-TERM CARE

- Invest in long-term care strategies, including
 - Low-barrier/high-support shelter units
 - LEAD case management
 - HOST case management
 - Mobile behavioral health support
- Align long-term care strategies with SNIF framework



Legislation Text

File #: Inf 2883, **Version:** 1

Opportunities to Strengthen Seattle's Community Violence Intervention Ecosystem

Community Violence Intervention: Building Seattle's First CVI Infrastructure

Purpose of This Briefing:

- Provide a shared understanding of CVI
- Describe Seattle's current CVI landscape
- Identify structural and operational gaps
- Compare Seattle's approach to national practice

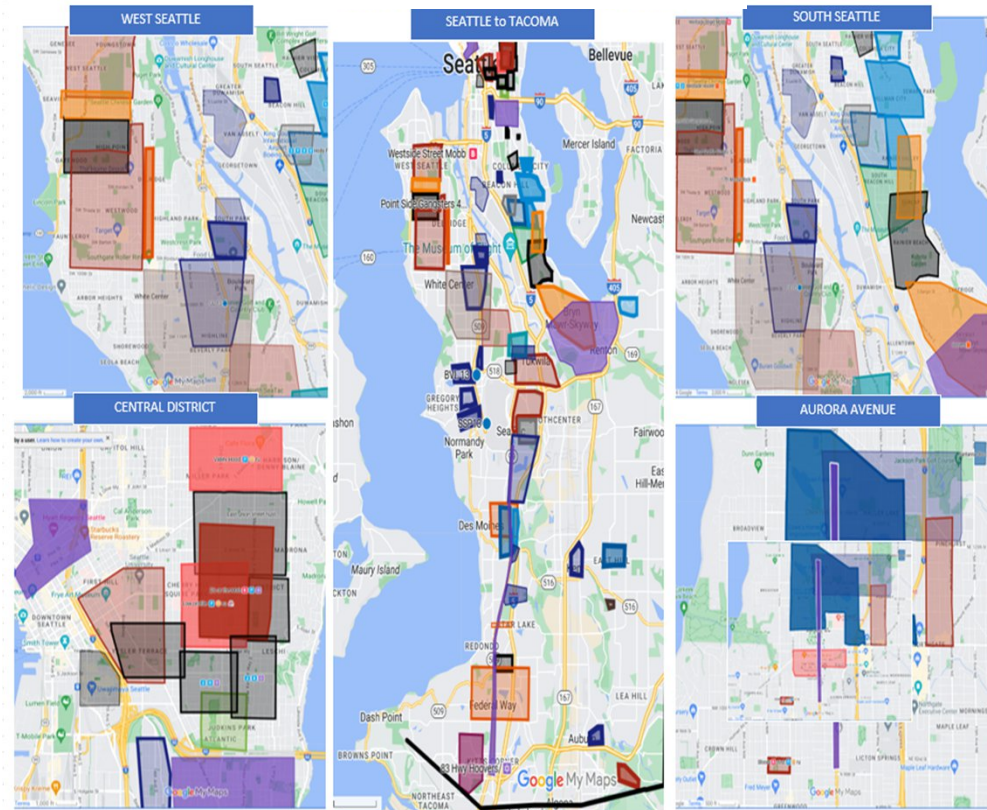
DeVitta Briscoe

Senior Advisor on Gun Policy & Coordinating Community Violence Intervention (CVI)

Why CVI Matters?

- Serious violence is driven by a small number of individuals, groups, and locations, often connected through social networks and retaliatory dynamics
- Traditional enforcement alone does not interrupt cycles of retaliation or address trauma-related risk factors associated with repeat violence.
- Cities nationwide use Community Violence Intervention (CVI) as a complementary public safety function, alongside policing, to reduce shootings and prevent escalation

Community Violence is Highly Concentrated



Colored polygons illustrate areas of concentrated group- and network-associated violence, shown for contextual understanding of geographic concentration rather than enforcement targeting.

The Role of CVI Strategies

CVI STRATEGIES TARGET THOSE MOST AT RISK

60% OF GUN VIOLENCE CAN
PREDICTED THROUGH A
SOCIAL NETWORK ANALYSIS

40% OF THOSE SHOT ARE
KILLED OR INJURED AGAIN
WITHIN 5 YEARS



LESS THAN 2% ARE
CONNECTED TO 80% OF
COMMUNITY VIOLENCE

**THIS POPULATION IS THE
HARDEST TO REACH
WITHOUT TARGETED
STRATEGIES**

Community Violence Intervention (CVI) Definition:

A comprehensive set of strategies that address the root causes of violence and focus on interrupting cycles of violence, preventing retaliatory acts, and promoting positive community change using a network of community-based organizations, public health departments, and other stakeholders to reduce violence.

The CVI ecosystem aims to provide adequate funding, maximize the response to high-risk individuals, and make violence reduction sustainable.



CVI Ecosystem – Key Elements

- City-led strategy, community driven strategy
- Network of trusted community organizations
- Public health + public safety coordination
- Focus on highest risk individuals
- Real-time violence interruption & mediation
- Prevention of retaliation cycles
- Street outreach & credible messengers
- Sustainable funding & infrastructure
- Cross-agency coordination (city, county, partners)
- Community trust + legitimacy at the center
- Wraparound services (housing, jobs, mental health)
- Data-informed targeting & response



Current State: Fragmented CVI Landscape

The Problem:

Seattle's current community violence prevention efforts are fragmented and lack the coordinated infrastructure needed to achieve sustained reductions in gun violence.

- Multiple CVI-related investments operating without shared governance or executive ownership
- Effective programs exist, but function largely in silos
- Limited systemwide accountability, data integration, or coordination
- CVI is often treated as time-limited programming, rather than core public safety infrastructure

Opportunity:

Seattle has an opportunity to strengthen coordination, infrastructure, and system capacity to support a scalable CVI approach spanning prevention, intervention, stabilization and recovery.

Seattle's Foundational Strengths to Build From

- Strong community-led initiatives - Seattle Community Safety Initiative (SCSI)
- Recent reductions in shootings and firearm harm, indicating short-term progress
- In 2024, firearm homicides declined by 29%, non-fatal shootings fell 13%, and shots-fired incidents decreased 6%
- In the first half of 2025, homicides declined 41% year-over-year, and overall shootings were down 29%
- Recognition as a Top 10 city on the National Violence Prevention Index (2023), reflecting strong readiness and infrastructure foundations
- Existing hospital-based violence intervention programs and victim services
- Prior success in youth violence reduction efforts, including SYVPI outcomes in the early 2010s
- Access to national technical assistance and evidence-informed strategies (e.g., Cities United, NICJR, Everytown)
- Growing political and public interest in community-centered approaches that complement traditional enforcement

These assets indicate readiness—but do not substitute for a coordinated CVI ecosystem.

Data reflects Seattle Police Department year-over-year comparisons; reductions may be influenced by multiple factors and do not by themselves indicate system-level sustainability.

National Trend: Systems Over Programs



NEW YORK CITY
CRISIS MANAGEMENT
SYSTEM



Coordinated CVI Ecosystems

Cities are moving away from isolated solutions, creating cohesive Community Violence Intervention systems for greater overall impact.

Focus on Governance and Infrastructure

Governance, data management, and robust infrastructure are prioritized to enhance and support violence prevention efforts.

Investing in Sustainability and Trust

Efforts are now directed toward visibility, trust, and consistency, making solutions more sustainable and effective.

The Capacity Lens: National Benchmark



What Successful Cities Build:

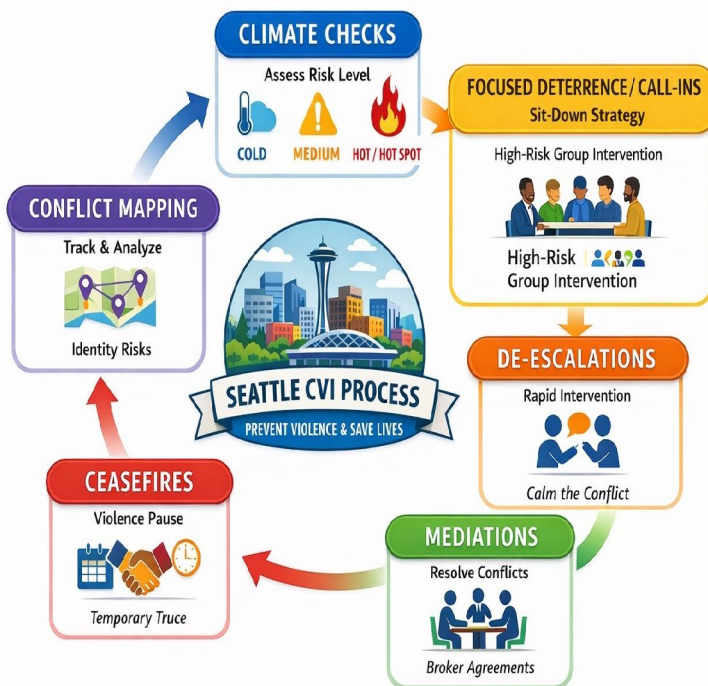
1. Political governance and public sector leadership
2. Data-informed problem analysis
3. Cross-sector collaboration on a shared strategy
4. Effective operational management
5. Robust violence reduction infrastructure
6. Sustainability planning and institutionalization

Cities succeed because of capacity, not because they bought the “right” program.

Professionalization Improves Outcomes

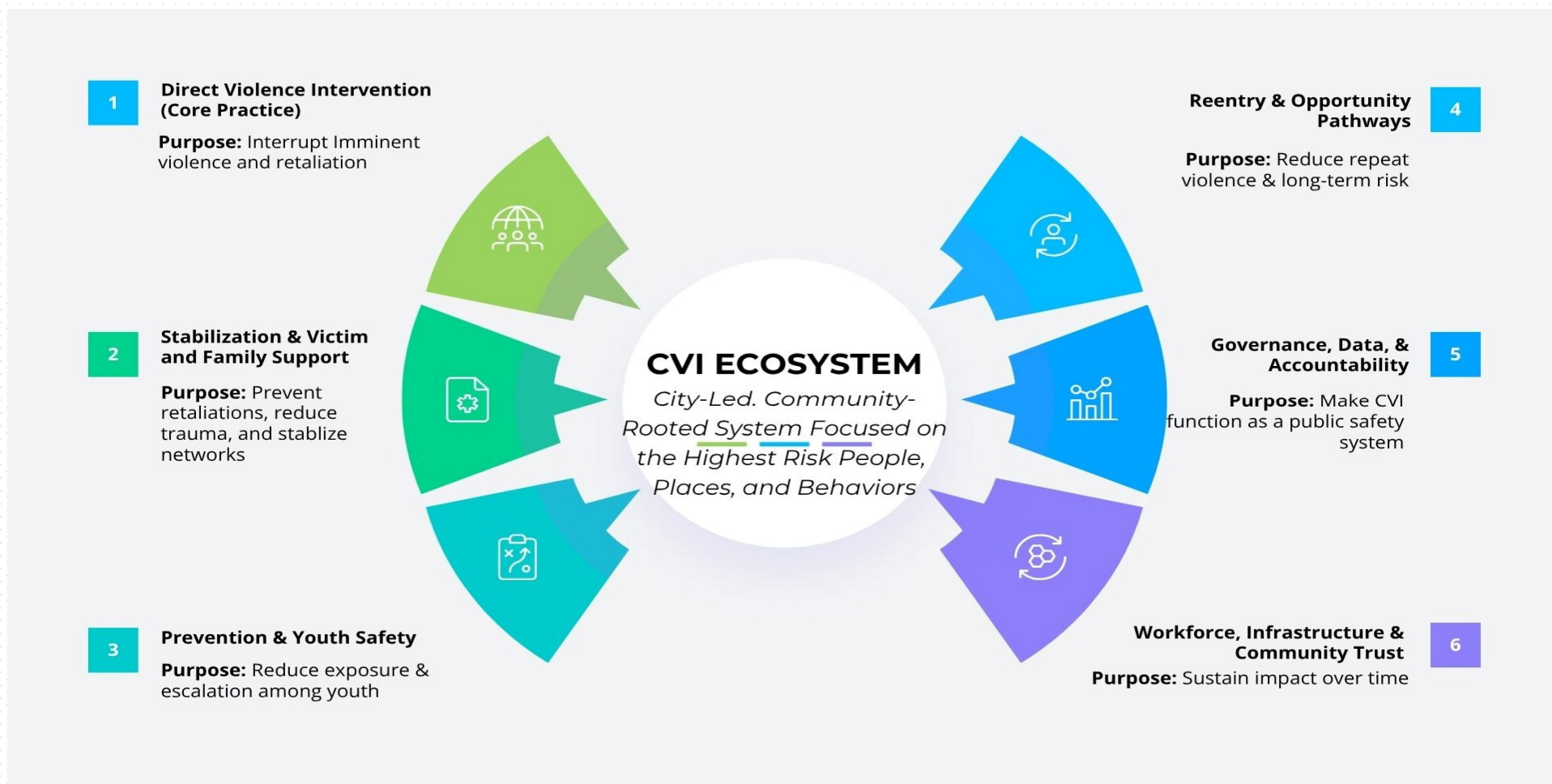
Outcomes improve when legitimacy is paired with structure.

- Credible messengers are most effective when supported by clear practice governance
- Standard operating procedures and shared protocols improve consistency and safety
- Professionalization strengthens accountability without undermining legitimacy
- Street outreach functions as a non-punitive first responder role
- CVI operates alongside, not instead of, law enforcement, similar to fire and EMS



Opportunity to align state, local, and federal funding into a coordinated CVI ecosystem

CVI as a Coordinated Ecosystem



Where Seattle Aligns vs. Lags

Alignment

- Public Health Framing
- Community Partnerships
- Hospital-Based Intervention

Lagging


- Executive Ownership
- Practice Governance
- Institutionalized Infrastructure

*Seattle is doing many of the right things.
What's missing is the system that makes those things add up.*


National Example: New York City

Crisis Management System (CMS)

From 2010 to 2019,
data shows an average
40% reduction
in shootings
across all CMS
program areas



Compared to
31% in
comparison
sites



Integrated CVI Framework

NYC's CMS connects citywide violence intervention efforts, moving beyond isolated, standalone models for greater impact.

Neighborhood-Based Hubs

Local hubs in high-priority areas address specific community needs, bringing crisis management directly to affected neighborhoods.

Accountability and Visibility

Tracking outreach hours, branded vehicles, and uniforms ensure visibility and accountability in public safety efforts.

Beyond Incident Counts

Emphasis on performance measurements that reflect broader community impact, not just the number of incidents managed.

CVI Investment Landscape

- Federal (2022):
DOJ invested ~\$100M in CVI through their Community-Based Violence Intervention and Prevention Initiative (CVIPI)
- Washington State:
Washington State Office of Firearm Safety and Violence Prevention
Supports CVI through state-funded grants, victim services, and community-based violence prevention investments
- Local (Cities):
Fund core components such as:
 - Street outreach teams
 - Hospital-based intervention
 - Case management & wraparound services

Opportunity to align state, local, and federal funding into a coordinated CVI ecosystem

Build Seattle's CVI Infrastructure with a Multi-Year, Phased Approach

Phase 1: Strategic Planning & Infrastructure Development

- Goals: Lay the groundwork for a sustainable CVI ecosystem
- *Build the system*

Phase 2: Pilot Deployment & Initial Evaluation

- Focus: Deploy, refine, and scale what works
- *Operate with fidelity*

Phase 3: Expansion, Scaling & Institutionalization

- Focus: Sustain and embed CVI into city systems
- *Sustain and embed*

Phase 1: Council-Funded Deliverables



Bottom Line:

- *From fragmented efforts → coordinated CVI ecosystem*
- *Equips Council for future investment and policy decisions*

Purpose: Build the blueprint for a coordinated CVI ecosystem

1. National CVI Landscape Briefing
What works nationally
2. Seattle CVI Ecosystem Assessment
What we have + what's missing
3. Office of Violence Prevention Framework
How the system is structured
4. Budget & Implementation Guidance
What it costs + how to phase it

THANK YOU!
Questions?