



SEATTLE CITY COUNCIL

Public Assets and Homelessness Committee

Agenda

Wednesday, March 16, 2022

2:00 PM

Remote Meeting. Call 253-215-8782; Meeting ID: 586 416 9164; or
Seattle Channel online.

Andrew J. Lewis, Chair
Teresa Mosqueda, Vice-Chair
Lisa Herbold, Member
Debora Juarez, Member
Tammy J. Morales, Member

Chair Info: 206-684-8807; Andrew.Lewis@seattle.gov

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<http://seattle.gov/cityclerk/accommodations>.



SEATTLE CITY COUNCIL
Public Assets and Homelessness Committee
Agenda
March 16, 2022 - 2:00 PM

Meeting Location:

Remote Meeting. Call 253-215-8782; Meeting ID: 586 416 9164; or Seattle Channel online.

Committee Website:

<https://www.seattle.gov/council/committees/public-assets-and-homelessness>

This meeting also constitutes a meeting of the City Council, provided that the meeting shall be conducted as a committee meeting under the Council Rules and Procedures, and Council action shall be limited to committee business.

Pursuant to Washington State Governor's Proclamation No. 20-28.15 and Senate Concurrent Resolution 8402, this public meeting will be held remotely. Meeting participation is limited to access by the telephone number provided on the meeting agenda, and the meeting is accessible via telephone and Seattle Channel online.

Register online to speak during the Public Comment period at the 2:00 p.m. Public Assets and Homelessness Committee meeting at <http://www.seattle.gov/council/committees/public-comment>.

Online registration to speak at the Public Assets and Homelessness Committee meeting will begin two hours before the 2:00 p.m. meeting start time, and registration will end at the conclusion of the Public Comment period during the meeting. Speakers must be registered in order to be recognized by the Chair.

Submit written comments to Councilmember Lewis at Andrew.Lewis@seattle.gov

Sign-up to provide Public Comment at the meeting at <http://www.seattle.gov/council/committees/public-comment>

Watch live streaming video of the meeting at <http://www.seattle.gov/council/watch-council-live>

Listen to the meeting by calling the Council Chamber Listen Line at 253-215-8782 Meeting ID: 586 416 9164

One Tap Mobile No. US: +12532158782,,5864169164#

Please Note: Times listed are estimated

A. Call To Order

B. Approval of the Agenda

C. Public Comment

D. Items of Business

1. King County Regional Homelessness Authority Partnership For Zero

Supporting Documents: [Presentation](#)

Briefing and Discussion

Presenters: Felicia Salcedo, Executive Director, We Are In; Marc Dones, CEO, Dawn Whitson, and Shay Martinez, King County Regional Homelessness Authority; Jeff Simms, Council Central Staff

2. HOPE Team 2021 Quarterly Reports

Supporting Documents: [HOPE Team 2021 Outcomes Report Presentation](#)
[Central Staff Memo 2/11/22](#)

Briefing and Discussion

Presenters: Michael Bailey, Deputy Director, Human Services Department; Jeff Simms, Council Central Staff

3. **Clean Cities Initiative Presentation**

Supporting Documents: [Presentation](#)

Briefing and Discussion

Presenters: Christopher Williams, Acting Superintendent, Seattle Parks and Recreation; Idris Beauregard, Deputy Director, Lee Momon, Seattle Public Utilities; Traci Ratzliff, Council Central Staff

4. [Appt 02120](#) **Appointment of Amy Brockhaus as member, Board of Park and Recreation Commissioners, for a term to March 31, 2025.**

Attachments: [Appointment Packet](#)

Briefing, Discussion, and Possible Vote

Presenter: To be determined

5. [Appt 02121](#) **Appointment of Pasqual Contreras as member, Board of Parks and Recreation Commissioners, for a term to March 31, 2023.**

Attachments: [Appointment Packet](#)

Briefing, Discussion, and Possible Vote

Presenter: To be determined

E. Adjournment



Legislation Text

File #: Inf 2021, **Version:** 1

King County Regional Homelessness Authority Partnership For Zero

PARTNERSHIP FOR ZERO

An Emergency Response to addressing
homelessness

TREAT AN EMERGENCY LIKE AN EMERGENCY

7 years ago Seattle declared a state of emergency around homelessness. But very little has operationally changed.

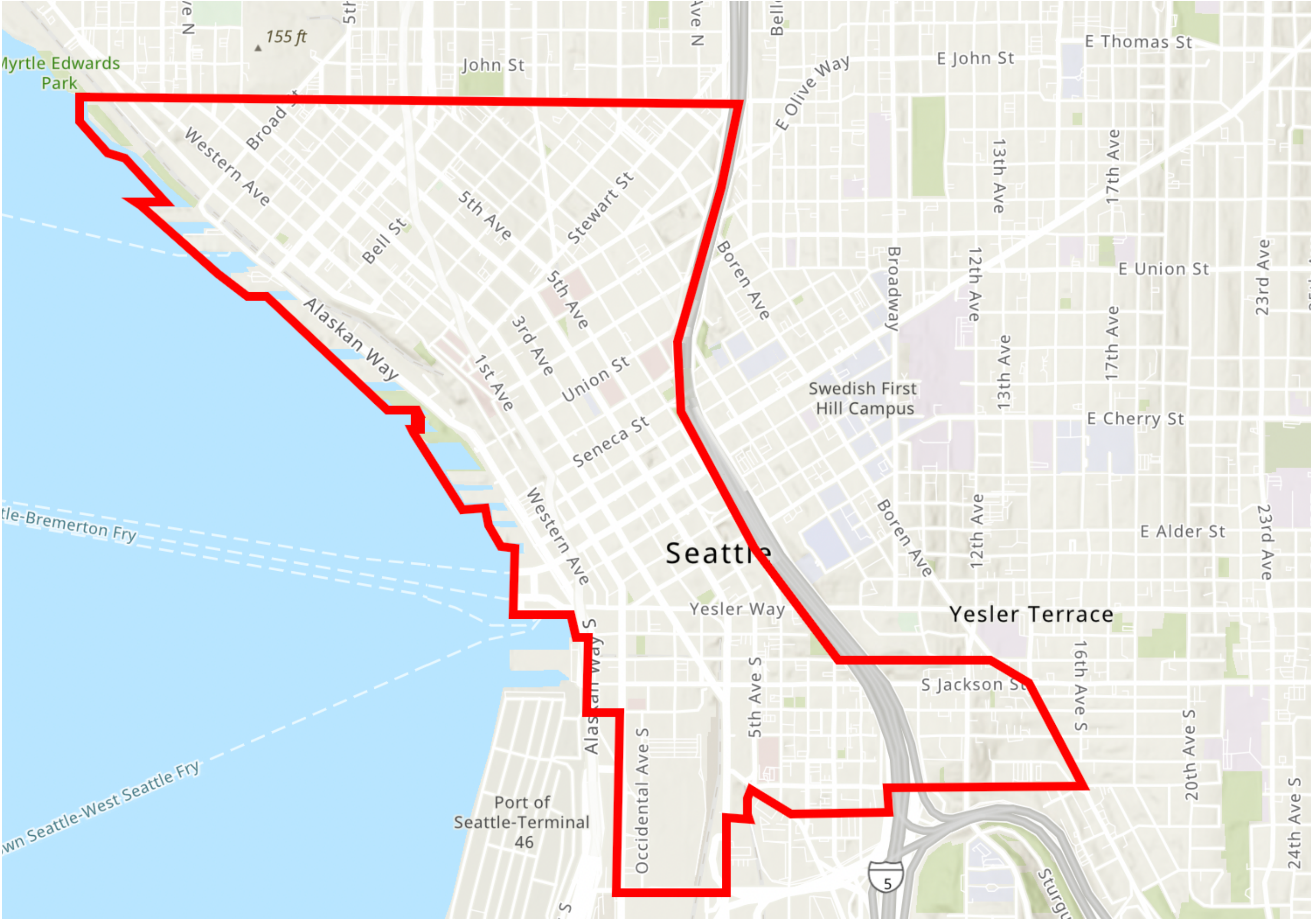
Treating an emergency like an emergency means:

- Prioritizing and targeting resources to meet clear objectives.
- Making rapid and informed decisions about resource deployment.
- Coordinating efforts across organizations toward shared goals.

THE GOAL

CREATE A FUNCTIONAL ZERO SUB-SYSTEM IN THE DOWNTOWN CORE

- Develop and deploy an emergency management approach to drive a coordinated crisis response to the homeless population living Downtown.
- Create a sustainable infrastructure that can maintain functional zero in a defined space.



FUNDING PARTNERS

Philanthropy

Business

KCRHA

City of Seattle

King County

5 Phase Approach

Expected Duration: 10-12 months total

1. Ramp Up: Development of a Unified Command Center
2. Development of a downtown By Name List
3. Case Planning and resource matching
4. Draw down through housing and longterm shelter exits
5. Hold steady

Phase 1:

Develop Unified
Command Center

Phase 2:

Develop By
Name List

Phase 3:

Case Planning and
Resource Matching

Phase 4:

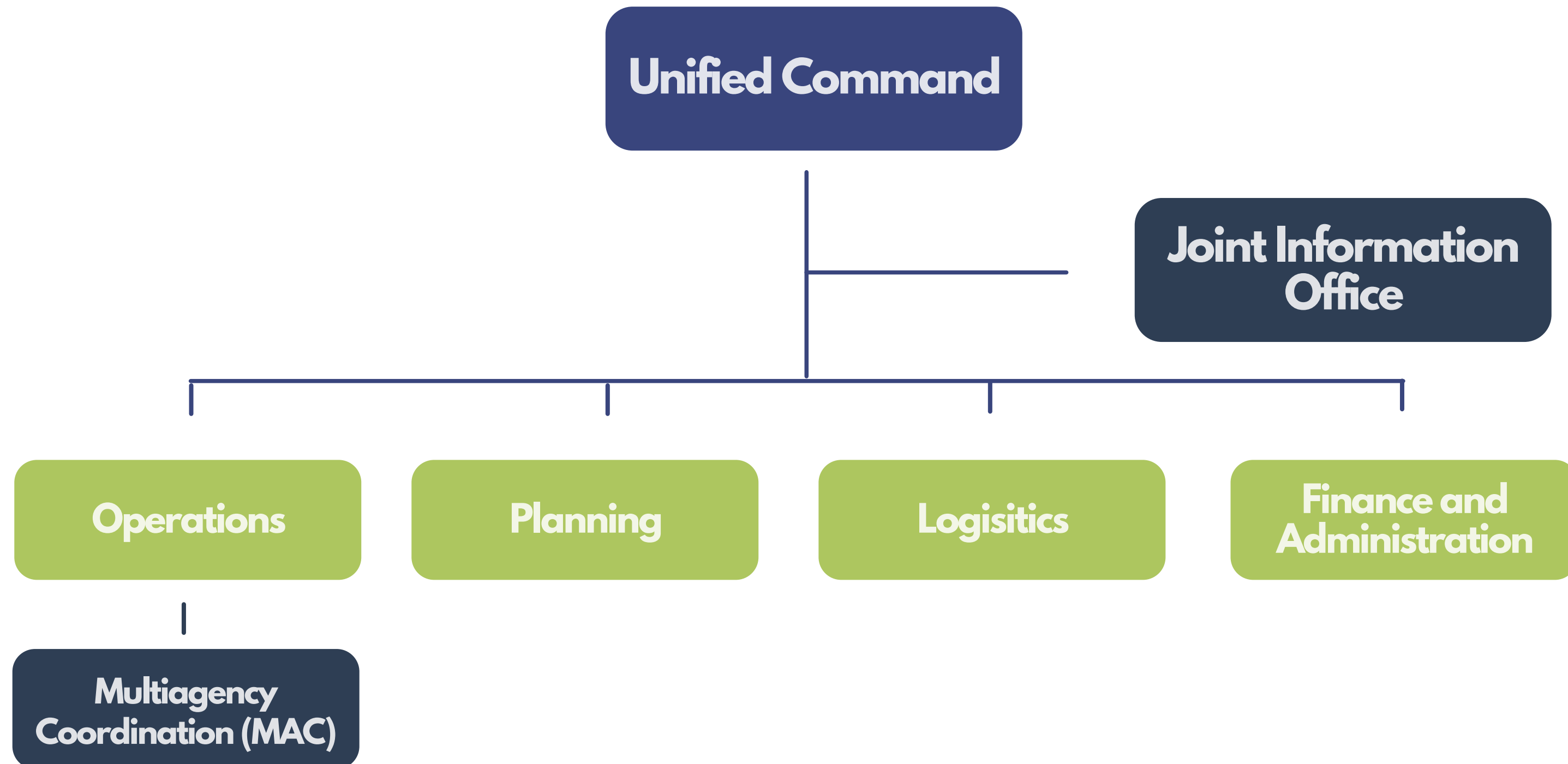
Draw Down

Phase 5:

Hold Steady



UNIFIED COMMAND CENTER



BENEFITS OF A UNIFIED COMMAND RESPONSE

- Replicability
- Scalability
- Clear and shared objectives
- Streamlined process for gathering, collecting and analyzing information to inform decisions
- Clear chains of command that increase efficiency and coordination
- Coordinated and intentional resource deployment

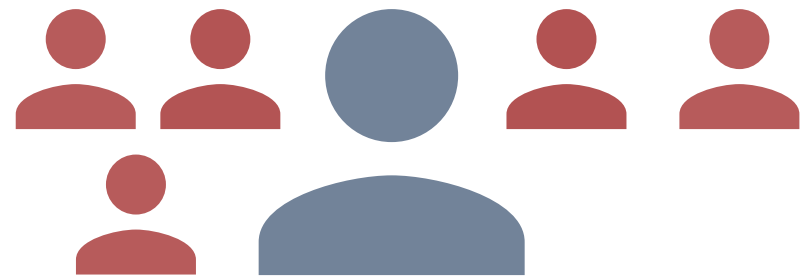
Maintaining Functional Zero

- Keep infrastructure in place
- Transition Navigator costs to sustainable funding mechanisms through accreditation of peers and supporting them via medicaid reimbursement under the 1115 waiver.
- Identify an ongoing funding source for the high acuity shelter through work with the County's Behavioral Health and Recovery Division.

The Current System Experience: Navigating Fragmented Systems on a Day to Day Basis

	Monday	Tuesday	Wednesday	Thursday	Friday
6 am					
7 am	Travel	Travel	Travel	Travel	Travel
8 am	Case Management Appt	Temporary Work		Case Management Appt	Worksource: Employment applications
9 am			Behavioral Health Case Management	Travel	
10 am	Travel	Travel	Travel	Court	Travel
11 am	Lunch at Food Bank	Lunch at Food Bank	Lunch at Food Bank	Lunch at Food Bank	Lunch at Food Bank
12 pm	Travel	Travel	Temporary Work	Travel	Travel
1 pm	Laundry and Shower	Health Clinic		Laundry and Shower	Laundry and Shower
2 pm	Travel		Travel	Travel	Travel
3 pm	Dinner at Church	Travel	Dinner at Church	Library- work on Housing Application	Travel
4 pm	Travel		Travel	Travel	
5 pm					
6 pm	Shelter Curfew	Shelter Curfew	Shelter Curfew	Shelter Curfew	Shelter Curfew
7 pm					
8 pm					
9 pm					
10 pm					
11 pm					
12 am					

The Current System Experience: Discontinuity of Services



Initial Engagement

- Outreach Worker
- Health Clinic Social Worker
- Legal System Social Worker or Parol Officer
- Regional Access Point, food bank, or hygiene facility Case Manager
- School based Case Manager

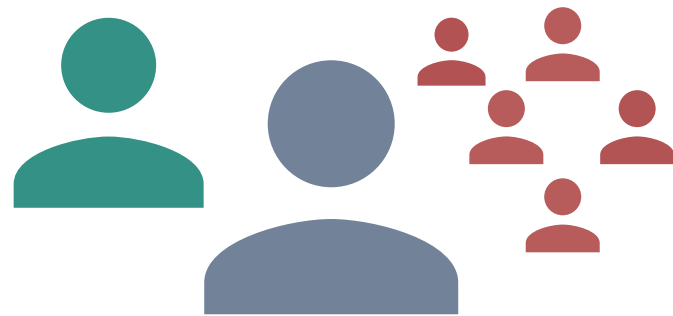
Shelter

- Shelter Based Case Manager
- Behavioral Health Case Manager
- Specialist Case Manager: RRH, Benefits, Housing Navigation

Permanent Supportive Housing

- On- Site Case Manager

The System Experience with a Peer Navigator: Continuity of Services



**Initial
Engagement**

Shelter

**Permanent
Supportive Housing**



Legislation Text

File #: Inf 2022, **Version:** 1

HOPE Team 2021 Quarterly Reports

HOPE Team 2021 Outcomes Report

March 16, 2022

Seattle Human Services Department

Speakers:

Michael Bailey, Deputy Director, Human Services Department

Public Assets & Homelessness Committee Meeting
March 16, 2022



City of Seattle **19**

Agenda

- Introduction
- HOPE Team Overview
- 2021 Outcomes
- 2022 Update

Introduction

- The mission of the Seattle Human Services Department is to **connect people with resources and solutions during times of need** so we can all live, learn, work and take part in strong, healthy communities.
- In 2022, most homelessness contracts, including outreach and shelter, moved from HSD to King County Regional Homelessness Authority (KCRHA).
- The HOPE Team remains at HSD to serve a unique, person-centered role as part of the City's response to unsheltered homelessness and stewardship of public lands.

HOPE Team Overview

- Originally introduced in the 2021 budget.
- Coordinates outreach and referrals to shelter at priority encampments prior to a removal.
- Ensures legal compliance with City's MDARs.
- Supports construction and maintenance projects impacted by encampments.
- Part of the City's frontline severe weather response.
- Does not lead encampment removal operations.

HOPE Team Overview- System Navigators

System Navigators (3 FTE)

- Ensures legal obligation under MDARs by ensuring offers of shelter are made during posted period at non-emergency/obstruction sites.
 - Outreach providers are not required to make offers of shelter during a posted period.
 - This liability remains with the City despite outreach contracts moving over to KCRHA.
- Facilitates shelter referrals between outreach and shelter providers.
- Manually tracks bed-availability across all set-aside shelters to ensure shelter is available for those at a posted site.

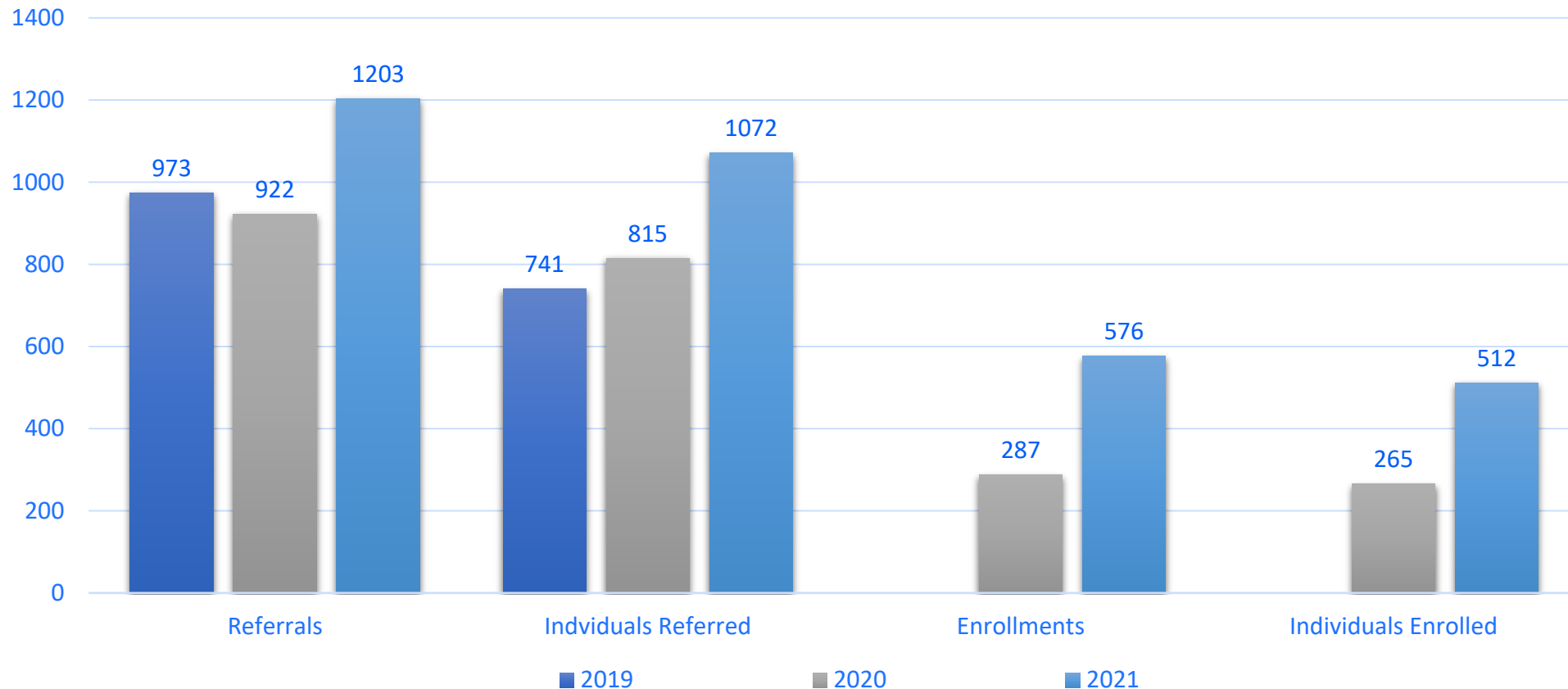
HOPE Team Overview- Engagement Process



2021 HOPE Team Outcomes - Key Takeaways

- **30% increase in referrals over 2020**
 - 1,203 total shelter referrals
 - 32 different partners, from 119 encampment locations
 - 66% of referrals were BIPOC
- **92% of referrals to 24/7 enhanced shelter or THV with wraparound services**
- **Confirmed enrollments doubled compared 2020**

HOPE Team Outcomes - 2019, 2020, and 2021



2022 HOPE Team Update

- Working with KCRHA to coordinate and deploy outreach.
- Participates in the Citywide approach to unsheltered homelessness at priority sites.

Questions?

SEATTLE
CITY HALL



February 11, 2022

MEMORANDUM

To: Public Assets and Housing Committee
From: Jeff Simms, Analyst
Subject: HOPE Team Data: July to December 2021

On December 20, 2021, and January 31, 2022, the Human Services Department (HSD) submitted quarterly reports (see Clerk Files [322084](#) and [322200](#)) discussing the Homelessness Outreach and Provider Ecosystem (HOPE Team). These reports are requested by Council Budget Actions [HOM-020-A-001](#) from the 2021 Adopted Budget and [HOM-018-A-001](#) in the 2022 Adopted Budget. In total, the data provided covers activities from July to December 2021.

This memo consolidates the data and findings in these two reports, at times noting trends that differ from or were omitted in HSD's analysis. The submissions from HSD also discuss activities related to encampments affected by construction or maintenance projects and HOPE Team activities during the winter storm response in the last week of December 2021. This memo does not discuss that information, which was unique to the most recent submission by HSD. The key findings in this memo are:

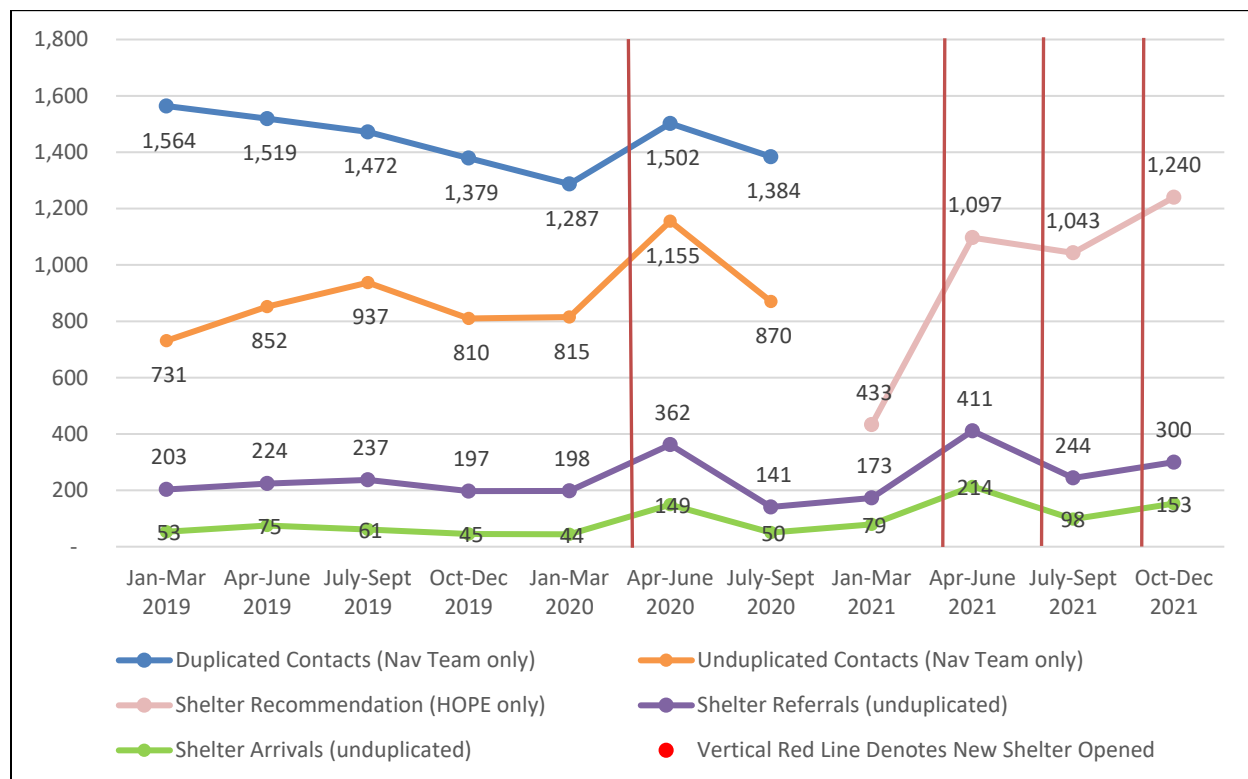
1. The overall number of shelter referrals (see purple line in Chart 1) decreased in the third quarter compared to the second quarter and then rebounded some in the last quarter of 2021. This pattern was not surprising as the number of new shelter openings decreased in the third quarter and then rose at the end of 2021, and previous analysis indicated shelter openings are likely a significant driver in the effectiveness of outreach activities.
2. During the last six months of 2021, the number of individuals recommended for shelter were four times higher than the number of people referred to a shelter (see pink line in Chart 1).
3. As was the case throughout 2021, approximately half of the people referred to a shelter in the second half of 2021 stayed overnight at that shelter within 48 hours.
4. Although HSD's most recent report highlights the proportion of shelter referrals made to people who identify as black, indigenous, or people of color (BIPOC), the proportion of people referred to shelter who identify as BIPOC notably declined in the last two quarters of 2021 (see Chart 2).

Referrals to Shelter

The overall number of referrals to shelter decreased in the third quarter of 2021 by 40 percent and then rebounded by 23 percent in the last quarter (see Chart 1). As noted in HSD’s report, the decrease in shelter referrals in the third quarter of 2021 corresponded to a time when fewer new shelter beds were opening. During that period, 89 temporary shelter spaces came online through a contract with JustCARE. In the fourth quarter, over 200 new shelter spaces opened, including Friendship Heights Tiny House Village and Benu Community Home in the former Keiro Rehabilitation and Care Center. If prior hypotheses are correct and shelter referrals and arrivals are most significantly tied to the availability of suitable shelter options, then the rates that the HOPE Team referred people to shelter each quarter would be expected.

HSD’s submission notes that the total number of referrals made in 2021 was 30 percent higher than the number of referrals made in 2020. This most likely also reflects the larger number of shelter units created in 2021 compared to the prior year. However, it is possible other factors contributed to this improvement, including shifting referral options toward more desirable program types, changes in how the HOPE Team manages outreach and referrals, or reduced activity in 2020 due to the pandemic and funding changes.

Chart 1: Trends in Outreach and Service Connections by the Navigation Team and HOPE Team



Demand for Shelter

One of the significant metrics provided on the HOPE Team is “shelter recommendations”, which are requests from a contracted homelessness outreach agency to make a shelter bed available after the outreach agency determined there is an appropriate match between the individual experiencing homelessness and the type of shelter vacancy. The number of shelter recommendations decreased only slightly in the third quarter (five percent) and then increased by nineteen percent in the last three months of the year (see Chart 1). In both quarters, there were more than four times as many people recommended for shelter as there were referrals made to a shelter.

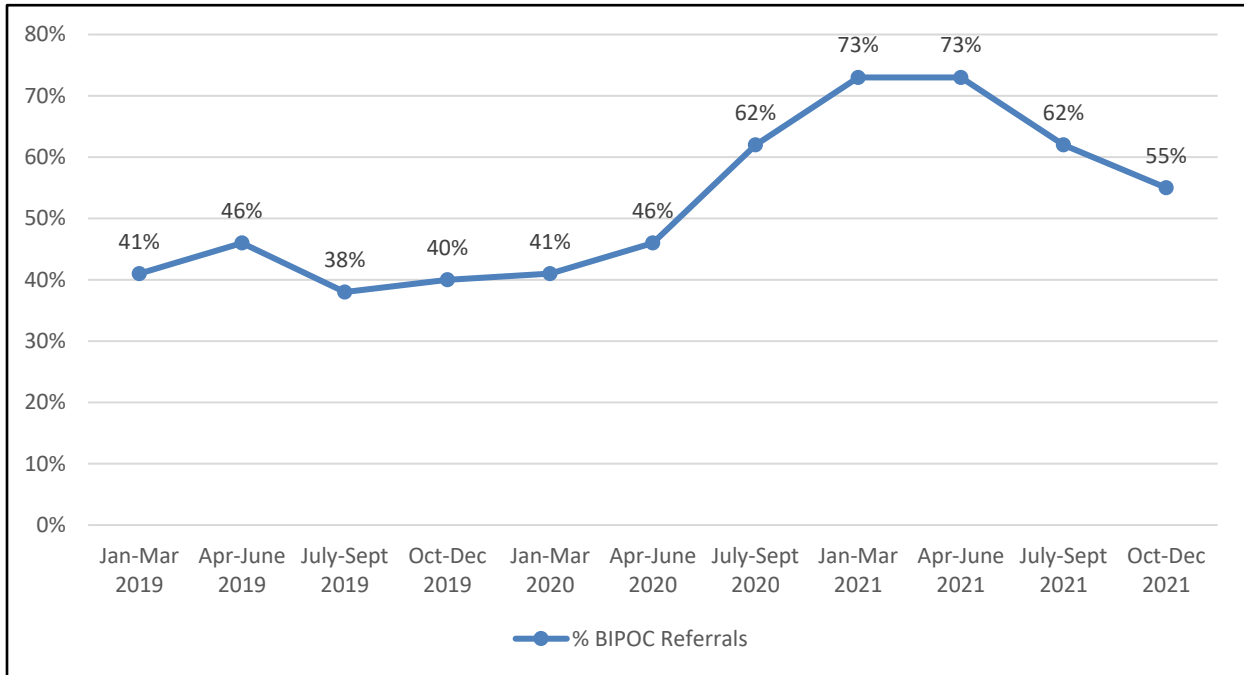
Arrivals at Shelter

Over the course of the year and in the fourth quarter of 2021, approximately half of the people referred to a shelter stay overnight at that shelter within 48 hours. That number is likely depressed due to the number of people referred to a shelter who opt out of sharing their data in HMIS. As noted by HSD, the HOPE Team generally had a higher rate of individuals arriving at shelter (after being referred) in 2021 than did the Navigation Team in 2020 (see Chart 1). It is not clear whether this improvement reflects different practices that better match clients to shelter vacancies or simply that more of the available shelter capacity was enhanced shelter and tiny home villages, rather than basic shelter. Future data may help to clarify this trend.

Race and Ethnicity of Referrals

The effectiveness of the HOPE Team at reaching populations that disproportionately experience homelessness is unclear. The data highlighted in HSD’s reports would indicate the HOPE Team is especially effective at reaching people who experience homelessness and identify as BIPOC. HSD reports that 66 percent of the shelter referrals made in 2021 were for people experiencing homelessness who are BIPOC. Comparatively, the [2020 Point in Time Count](#) estimated that 52 percent of people experiencing homelessness identified as BIPOC, and approximately 62 percent of the people served by the homelessness response system in each month of 2021, as reported in the [Homelessness Management Information System](#) (HMIS), identify as BIPOC. Notably, the proportion of people referred to shelter who identify as BIPOC increased with the creation of the HOPE Team in January 2021 (see Chart 2). However, the proportion of people who identify as BIPOC who were referred to shelter declined in the second half of 2021. Future data will provide more insight on the effectiveness of the HOPE Team at serving people who experience homelessness who identify as BIPOC.

Chart 2: Proportion of Referrals to Shelter Who Identify as Black, Indigenous, or People of Color



Next Steps

The Public Assets and Homelessness Committee is likely to discuss the findings discussed in this memo at a committee meeting in the spring of 2022, which will provide Councilmembers the opportunity to ask HSD about the data provided on the HOPE Team. The next report responding to Council Budget Action [HOM-018-A-001](#) is expected to arrive on April 30, 2022.

cc: Aly Pennucci, Central Staff Deputy Director
 Asha Venkatraman, Lead Legislative Analyst



Legislation Text

File #: Inf 2023, **Version:** 1

Clean Cities Initiative Presentation

Clean City Initiative Overview

City Council Public Assets and Homelessness Committee

March 16, 2022

Seattle Parks and Recreation



City of Seattle **34**

The Clean City Program



The Clean City Initiative ("Surge")

- Temporary funding to address compounding trash and deferred maintenance recognizing:
 - Increased litter and illegal dumping;
 - Reduced City staffing and cancelation of volunteer efforts;
 - Sheltering in place due to COVID-19.

Clean City Surge Services - Timeline

Initial Surge

- *Temporary funding provided for 4-month surge*

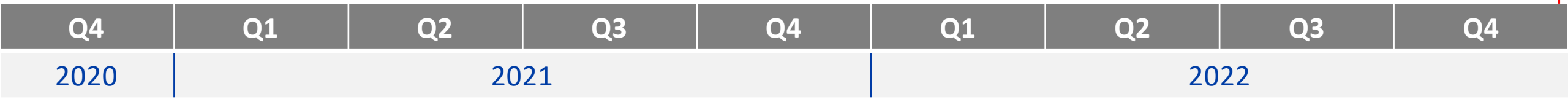
Services Extended

- *Extension through end of 2021 as part of Seattle Rescue Plan*

Further Extended

- *2022 Adopted Budget extended one-time funding through end of the year*

Surge Funding Ends



2022 Adopted Budget Clean City Initiative (Surge)

Service	Added Surge Capacity	One-Time CLFR Funding
Clean Teams	4 Teams	\$4.2M (SPR)
Clean Teams	4 Teams	\$4.2M (SDOT)
Community Litter Routes and event support	10 Routes Added (total of 18) Events coordinated with Clean Teams	\$950K (SPU)
2022 Adopted Budget		\$9.3 Million

Surge Enhancement: Clean Teams

4 Temporary Clean Teams: Providing a coordinated, cross departmental effort to provide safe and accessible parkland and rights of way.

- Deferred Maintenance
- Trash Mitigation
- Encampment Trash Support

2021 Metrics:

- 4.4 million pounds of trash collected
- 116,000+ needles collected



Clean Teams (continued)

Addressing Deferred Maintenance



Clean Teams (continued)

Trash Mitigation



Before



During



After



Clean Teams (continued)

Encampment Trash Support

- City contractors only operate 20+ feet from campers / camping.
- With addition of surge funding, we now have specially trained City staff that work with campers and within encampments to remove unwanted trash and debris.

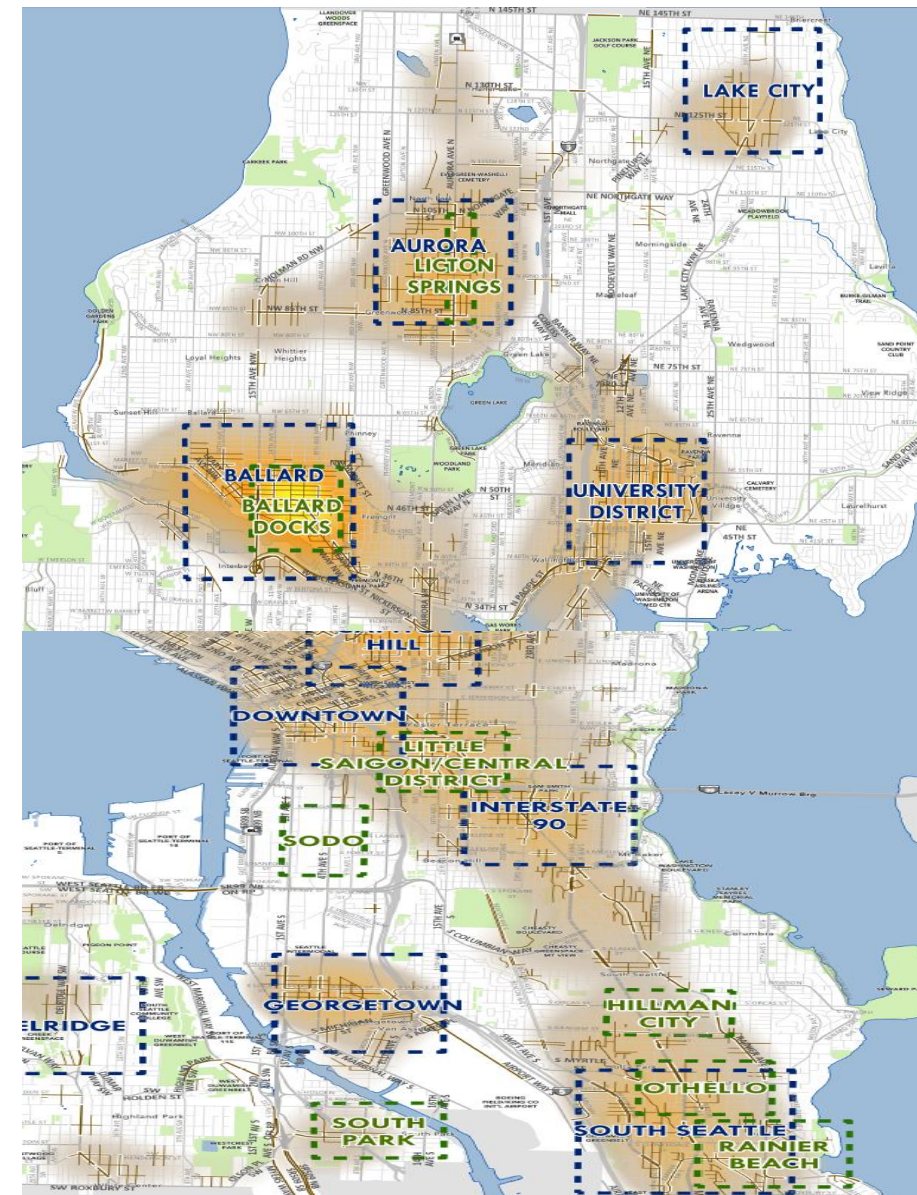


Surge Enhancement: Community Litter Routes

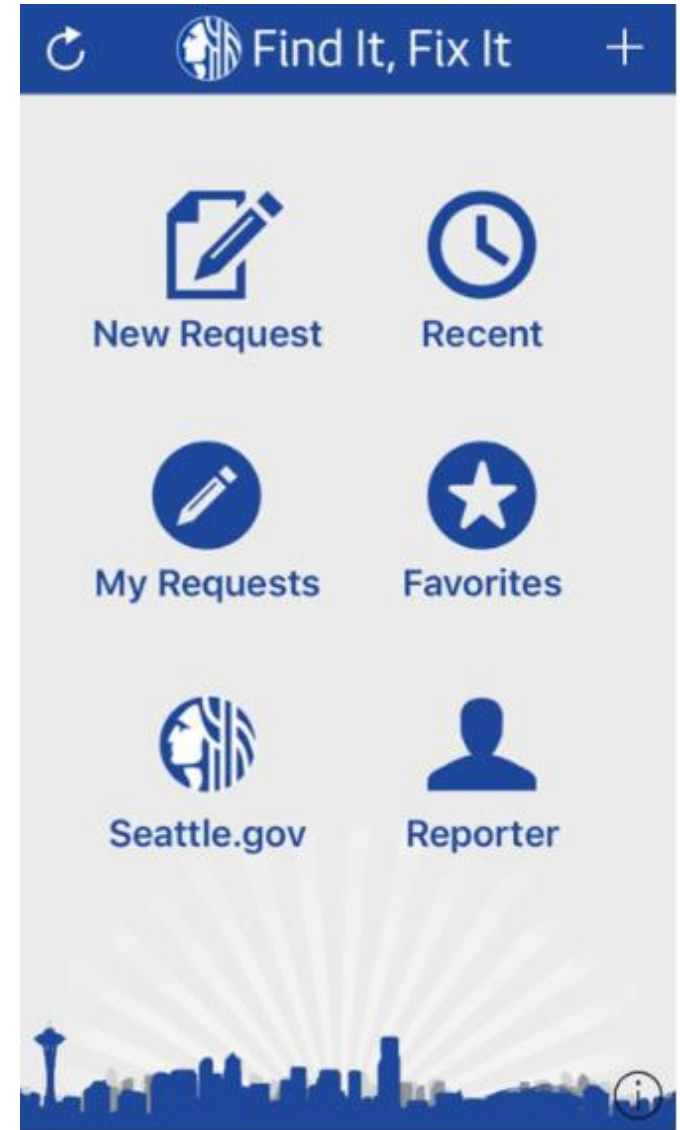
10 Additional Community Litter Routes
funded

2021 Metrics (total):

- 18 neighborhoods served throughout Seattle to ensure Service Equity
- Cleaned more than 3,500 block faces
- Serviced some neighborhoods 7 days a week



Questions?



Thank You!





Legislation Text


File #: Appt 02120, **Version:** 1

Appointment of Amy Brockhaus as member, Board of Park and Recreation Commissioners, for a term to March 31, 2025.

The Appointment Packet is provided as an attachment.



City of Seattle Boards & Commissions Notice of Appointment

Appointee Name: <i>Amy Brockhaus</i>		
Board/Commission Name: <i>Board of Parks and Recreation Commissioners</i>		Position Title: <i>Council District 6</i>
<input checked="" type="checkbox"/> Appointment OR <input type="checkbox"/> Reappointment	City Council Confirmation required? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	
Appointing Authority: <input checked="" type="checkbox"/> City Council <input type="checkbox"/> Mayor <input type="checkbox"/> Other: <i>Fill in appointing authority</i>	Term of Position: * <i>4/1/2022</i> to <i>3/31/2025</i> <input type="checkbox"/> <i>Serving remaining term of a vacant position</i>	
Residential Neighborhood: <i>Greenwood</i>	Zip Code: <i>98103</i>	Contact Phone No.:
Background: <i>Amy is the Deputy Director of the Mountains to Sound Greenway Trust. She lives in the Greenwood neighborhood and values the importance of collaborative partnerships to help ensure long-term stewardship of our parks. She will use her knowledge and experience to help ensure the stewardship of and access to our natural lands, trails, playgrounds and the urban forests that make our city a great place to live, work and play.</i>		
Authorizing Signature (original signature):  Date Signed (appointed): 03/09/2022	Appointing Signatory: <i>Andrew J. Lewis</i> <i>Councilmember</i>	

*Term begin and end date is fixed and tied to the position and not the appointment date.

Amy Brockhaus



WORK EXPERIENCE

Deputy Director

Mountains to Sound Greenway Trust

5/1995-present

Positions held: Deputy Director (current), Coalition Director, Information Manager, Publications & Development Manager, Office & Finance Manager, Program Associate

Organizational Leadership

- Build organizational capacity to cultivate partnerships and convene coalitions that can act on the Mountains to Sound Greenway vision to conserve and enhance the watersheds and communities from Seattle to Ellensburg, Washington
- Lead and supervise implementation of strategic initiatives and priority projects
- Co-chaired organizational Diversity, Equity, and Inclusion initiative 2021
- Serve as a senior representative of the organization and act on behalf of the Executive Director as needed
- Supervise staff responsible for coalition-building, communications, policy, GIS mapping, and finance and administrative support, ensuring appropriate work plans and alignment with strategic goals and priorities
- Contribute to oversight of communications, human resources, finance, operations functions
- Acted as a member of the senior leadership team to provide emergency response and dramatically change programming due to the COVID-19 pandemic

Building Community Partnerships through the Greenway Coalition

- Work with land conservation partner organizations and land management agencies to foster conservation of critical natural areas and key recreation connections across the Greenway. Celebrate public land acquisitions and publish land conservation maps, detailing hundreds of transactions that have connected and preserved the Greenway landscape
- Promote missing links in the regional trail system in the Greenway, and work with agency partners to build trail connections and secure transportation funding to fill those gaps. Recent successes include first phases of construction on a 3.6-mile segment of the Mountains to Sound Greenway Trail through the Eastgate neighborhood of Bellevue
- Recruit and engage a coalition of partners that has the breadth and depth of expertise required to advance the Greenway vision for a 1.5 million-acre geography, employing collaborative conservation and implementing projects to enhance the landscape between Seattle and Ellensburg
- Recruit and engage members to the Greenway Board of Directors, a 60-member Board representing public land managers and government agencies; conservation and recreation interests; and businesses
- Secure participants on the Greenway Board of Advisors, Technical Advisory Council, board committees, and task forces and committees working on specific projects and initiatives
- Staff the Board Engagement Committee to recruit and fully engage board members; host and run committee and board meetings
- Staff the Program Committee, a new standing Board committee to oversee strategy and implementation of organizational goals and priority initiatives

- Educate and enable coalition members to proactively advance the Greenway vision and act as ambassadors for the Greenway Trust.

Major Greenway Initiatives

- Launched Jim Ellis Fund for Land Conservation to bring private investment to gaps in public land conservation funding for parcels critical for ecosystem health, public land connectivity, recreation access in 2021
- Initiated concept for capital campaign to fund recreation infrastructure on Mt. Baker-Snoqualmie National Forest lands in the Middle Fork Snoqualmie River Valley in partnership with the U.S. Forest Service, Washington State Department of Natural Resources, King County, conservation and recreation organizations, businesses, volunteers
- Created concept plan, interpretive plan, and carried out community outreach to reach consensus, secure funding, and complete permitting to construct new King County park at the historic Preston Mill site, including interpretation of the forestry and shingle mill history and tribal traditions of the area
- Managed elements of the successful campaign to designate the Mountains to Sound Greenway as a National Heritage Area. Played key role in communications and securing community support, as well as writing, editing, and designing a feasibility study submitted to Congress
- Launched new Upper Yakima Basin initiative in 2017 and hired local community coordinator to promote, fund and build trail connections between rural towns and public and private forestlands through the Towns to Teanaway project; participate in planning for the Teanaway Community Forest; lead coalition of recreation organizations and community leaders; and contribute to riparian restoration in the watershed
- Developed proposals for capital and operations funding from the Washington State Legislature for major conservation and recreation projects for Washington State Department of Natural Resources, Washington State Parks, Washington Wildlife and Recreation Program. This included developing case statements and distributing materials, coordinating with partner organizations, and meeting with legislators

Communications

- Worked with design team to create interpretive panel content for eight new kiosks across the Greenway, with historic, recreational and site-specific content for each
- Served as media contact; supervised communications staff; produced print publications 1995-2010; built and wrote content for new organizational web site in 2011; initiated organizational social media; participated in developing key messages and branding for the Mountains to Sound Greenway and for the new National Heritage Area

Fundraising and major events

- Manage portfolio of major donors including Greenway Trust founders
- Instill a culture of philanthropy and participation throughout the organization
- Managed elements of 400-person annual dinner and celebration since 1995
- Coordinated fundraising and logistics of the Jim Ellis 85th Birthday Tribute in 2006, a 500-guest dinner at Mountain Meadows Farm in North Bend that raised \$1 million
- Helped coordinate and participated in major, 130-mile, cross-Greenway hikes and bike rides, including the 10th Anniversary March in 2000, the 20th Anniversary Trek in 2011, and the 25th Trek in 2015, each engaging hundreds of participants

- Successfully raised funds for general operations and specific programs and events, via individual donors, corporations, writing grants, in-kind gifts and employee giving programs
- Supported all fundraising work 1995-2005 before hiring dedicated fundraising staff
- Wrote successful grant applications to a variety of sources including the National Scenic Byways Program, Boeing, Weyerhaeuser, Puget Sound Energy, RealNetworks Foundation, National Environmental Education Foundation, Seattle Foundation, Social Venture Partners

Strategic Planning

- Staffed 2019, 2015, and 2011 strategic planning processes, bringing together a significant collection of information and diverse viewpoints to produce a written plan. Included arranging and executing weekend retreats for executive committee members

Technology Project Management

- Managed major technology infrastructure projects to build a new web site with interactive map and integrated Salesforce database; led a staff team and worked with consultants to complete major technology infrastructure improvements
- Customized extensive campaign, donor and volunteer tracking and reporting in Salesforce. Acted as Salesforce administrator including customization of fields and user interface, writing documentation, training staff, creating dashboards, writing reports

Finance

- Responsible for all financial aspects of the organization, including bookkeeping, budget tracking, financial reports, contracts and tax reporting 1995-2002

SKILLS

- Grounded in foundational Greenway values – collaborative, impactful, inclusive, pragmatic, positive, trusted
- Highly skilled in building coalitions and convening a diverse set of stakeholders
- Skilled in strategic planning and implementation of priority initiatives
- Strong staff supervisory skills
- Strong editing, writing, and research skills
- Excellent computer skills including web design and online tools, graphic design, database management, office software and systems, accounting, mapping

EDUCATION

Nonprofit Executive Leadership Institute, University of Washington
 Evans School of Public Policy
 Certificate in Nonprofit Management, University of Washington
 Bachelor of Arts in Humanities, Washington State University

BOARD OF PARKS AND RECREATION COMMISSIONERS

15 Members: Pursuant to *Ordinance 126325*, all members subject to City Council confirmation, 3-year terms:

- 7 City Council-appointed
- 8 Mayor-appointed
- # Other Appointing Authority-appointed (specify):

Roster:

*D	**G	RD	Position No.	Position Title	Name	Term Begin Date	Term End Date	Term #	Appointed By
6	F	5	1.	At-Large	Jessica Farmer	4/1/21	3/31/24	2	Mayor
2	M	5	2.	At-Large	Evan Hundley	4/1/19	3/31/22	2	Mayor
6	F	1	3.	At-Large	Kelly McCaffrey	4/1/19	3/31/22	2	Mayor
3	M	3	4.	At-Large	Pasqual Contreras	4/1/20	3/31/23	1	Mayor
6	F	5	5.	Get Engaged	Sophia Faller	9/1/21	8/31/22	1	Mayor
1	F	2	6.	Commission Seat	Deepa Sivarajan	4/1/21	3/31/24	2	Mayor
			7.	Commission Seat	Vacant	4/1/20	3/31/23		Mayor
			8.	Commission Seat	Vacant	4/1/21	3/31/24		Mayor
1	M	1	9.	City Council Dist. 1	Justin Umagat	4/1/21	3/31/24	1	City Council
1	F	2	10.	City Council Dist. 2	Andréa Akita	4/1/19	3/31/22	2	City Council
1	M	3	11.	City Council Dist. 3	Marlon Dylan Herrera	4/1/21	3/31/24	2	City Council
2	M	4	12.	City Council Dist. 4	Davon Thomas	4/1/20	3/31/23	1	City Council
9	M	5	13.	City Council Dist. 5	Sean Watts	4/1/20	3/31/23	2	City Council
6	F	6	14.	City Council Dist. 6	Amy Brockhaus	4/1/22	3/31/25	1	City Council
2	M	7	15.	City Council Dist. 7	Stafford Mays	4/1/22	3/31/25	1	City Council

SELF-IDENTIFIED DIVERSITY CHART

	(1)		(2)		(3)		(4)		(5)		(6)		(7)		(8)		(9)	
	Male	Female	Transgender	NB/ O/ U	Asian	Black/ African American	Hispanic/ Latino	American Indian/ Alaska Native	Other	Caucasian/ Non-Hispanic	Pacific Islander	Middle Eastern	Multiracial					
Mayor	2	4			1	1	1			3								
Council	4	2			3	1				1								1
Other																		
Total	6	7			4	2	1			4								1

Key:

- *D List the corresponding *Diversity Chart* number (1 through 9)
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- RD Residential Council District number 1 through 7 or N/A

Diversity information is self-identified and is voluntary.



Legislation Text

File #: Appt 02121, **Version:** 1

Appointment of Pasqual Contreras as member, Board of Parks and Recreation Commissioners, for a term to March 31, 2023.

The Appointment Packet is provided as an attachment.



City of Seattle Boards & Commissions Notice of Appointment

Appointee Name: <i>Pasqual Contreras</i>		
Board/Commission Name: <i>Board of Parks and Recreation Commissioners</i>		Position Title: <i>Council District 3</i>
<input checked="" type="checkbox"/> Appointment OR <input type="checkbox"/> Reappointment	City Council Confirmation required? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	
Appointing Authority: <input type="checkbox"/> City Council <input checked="" type="checkbox"/> Mayor <input type="checkbox"/> Other: <i>Fill in appointing authority</i>	Term of Position: * 4/1/2020 to 3/31/2023 <input checked="" type="checkbox"/> <i>Serving remaining term of a vacant position</i>	
Residential Neighborhood: Judkins	Zip Code: 98144	Contact Phone No.:
Background: Pasqual grew up Mexican-American in Central California, where he found the neighborhood suffered from a lack of investment in open areas and trees. He and his family would travel great distances to find outdoor areas. He moved to the Pacific Northwest for the abundance of green spaces and outdoor activities. He has a Bachelor’s in Business and a graduate degree in Real Estate and Urban Development. As a recent and first-time homeowner here in Seattle, the neighborhood parks here have been a god send during the pandemic. They have provided much needed access to the outdoors, a place to find solace, and opportunities to exercise with his dog.		
Authorizing Signature (original signature):  Date Signed (appointed): 3/1/2022	Appointing Signatory: <i>Bruce A. Harrell</i> <i>Mayor of Seattle</i>	

*Term begin and end date is fixed and tied to the position and not the appointment date.

Pasqual Contreras

SUMMARY

Highly effective Project Manager with 10+ years of experience in commercial, and residential development and construction. Lead PM for 350+ post occupancy tenant improvement projects with a total value of \$35M as an Owner's Representative for a leading high touch e-commerce client. Extensive background in Residential and Land Development, overseeing 10 blended income communities, 950 shovel-ready lots, and over 250 custom and green built homes. Experienced in acquisition & disposition, budgeting, team management, and value engineering. Articulate communicator, capable of interfacing with a diverse group of internal and external stakeholders.

EXPERIENCE

Project Manager I | Cumming Corporation | 11/2018 to present

- Acting on behalf of Amazon's Global Real Estate and Facilities group, successfully completed 350+ 2nd generation TI projects at both Amazon owned and leased Class-A office and warehouse buildings in Seattle/ Bellevue.
- Located inefficiencies in design and concept, condensed project delivery timelines, and provided stopgap measures to alleviate work stoppage for the client, while also providing approximately in \$635K in direct savings.
- Assigned increasingly complex projects, starting with FF&E and system furniture reconfiguration, to organizational restacks. Recently relocated to Agile and Refresh teams. Current projects: Build out of a professional broadcast studio (\$2.4M), relocation of a heavy machinery lab (\$700K), and a 12-story amenity area remodel (\$14M).
- Evaluated each assigned project to develop scope, assessed existing BOD, developed budgets, schedules, and risk assessments for Finance and GREF approval. Managed RFP and bidding process, finances, timelines, and close out documentation via Dunning letters. Consistently maintained exceptional annual performance metrics.
- Completed expedited, high visibility, critical, and confidential projects for director and C-Level partners. Engaged directly with decision makers, leveraged past projects and shared knowledge bases to set expectations.

Project Manager | Toll Brothers, Inc. | 5/2017 to 11/2018

- Customer facing on-site project manager responsible for \$54M budget, 3 communities, and 156 homes with minimal oversight. Lead sales, marketing, and construction teams with the goal of minimizing build timelines, improving customer experience and maintaining profits.
- Sole POC for buyer to select upgrades and finishes for luxury homes with an average price point of \$1.5M. Contracted subs for all options, and lead closing teams consisting of title, mortgage, and agents.
- Maintained construction templates, and schedules through BuildPro and Toll's proprietary software. Created and submitted permits packages, and scheduled inspections. Lead on-site vendors and subcontractor contracts. Taught weekly on-site safety courses, and maintained a reporting system for any safety violations.
- Created long and short term financial budgets for each community, profit projections, and maintained financial records for annual internal audits.

Client Relationship Manager | Urban Northwest Homes | Vancouver, WA | 7/2016 to 5/2017

- Interfaced with buyers from contract signing to closing, directly responsible for managing selections process for 90+ semi-custom green built homes. Provided a hands-on experience for all buyers, and monitored permits, build, and projected closings.
- Lead the Third Party Certification process through the National Green Building Standard and Energy Star programs, identified rebates, and lead national discussions on home construction.
- Tracked customer input to determine friction points, shared detailed reporting with senior leadership to drive continuous improvements, which contributed to positive survey responses, and improved online reviews.

Planning & Development Manager | Urban Northwest Homes, LLC | Vancouver, WA | 7/2013-7/2016

- Coordinated purchases of vacant land and bank owned properties with Investors throughout SW Washington. Determined on site infrastructure to meet Green Building Standards, and minimize environmental impacts. Managed permitting processes for both local, state, and federal agencies.
- Created and managed Homeowner Associations. Built 7 subdivisions with 750 residential lots, which were built by the company's new construction division.
- Attained a WA state CESCL certification, and permitted an NPDES for each community, and developed SWPPPs. Monitored, and inspected outfalls, tested water quality, and recorded monthly findings through the WA Dept. of Ecology portal.

Asst. Project Coordinator | Portland Development Commission | 2/2008 to 7/2009

- Acquisition/Disposition of Old Town/ Chinatown residential apartment buildings to maintain and increase the number of affordable housing units in the Central City. Assisted PM on the Lents URA and OT/CT URA Community and Commercial Redevelopment Strategies.
- Created a branding and marketing trade show campaign to showcase the impact of the Economic Development Agency on the region, and highlight recent successes, and recruit national and international investment.
- Participated in a 4 person cross departmental group to develop a short and long term funding strategy for public-private partnerships and tax increment financing investments. Interviewed a range of stakeholders, completed research and provided a short list of shovel ready projects that would yield the greatest regional impact. This effort lead the agency's investment during the 2008-2010 Recession.

TECHNOLOGY

- **Development:** Yardi, Google Apps, IDX Broker, Podio, Builder Trend
- **Design:** Adobe Suite (Photoshop, Indesign, Acrobat), Bluebeam
- **Office:** Microsoft Office Suite 2019 (Access, Excel, Outlook, Project Management, Word), Google App Suite

EDUCATION

MASTERS OF URBAN DEVELOPMENT AND DESIGN | UNIVERSITY OF NEW SOUTH WALES, SYDNEY | 2009 – 2011

Collaborative Master Planning and Design Studios:

- Long Range Planning - City of Alcobendas, City of Madrid in partnership with the Fundación Metropoli
- 2020 UNSW Long Range Planning, Harold Park Paceway Site Design

GRADUATE CERTIFICATE: REAL ESTATE DEVELOPMENT | PORTLAND STATE UNIVERSITY | 2006 – 2008

- Internship – Portland Development Commission - 2007

BACHELORS OF ARTS, SOCIAL SCIENCE | PORTLAND STATE UNIVERSITY | 2002 – 2006

- Minor: Business Administration, Phi Kappa Phi – National Honor Society

INDUSTRY VOLUNTEERISM

- 2015-2017 – Member – Business and Industry Association of Vancouver, Green Building Council
- 2016 – Member – City of Vancouver, Affordable Housing Task Force

ACCREDITATIONS

- 2020 – Project Management Professional (PMP) – PMI Coursework (40 hrs. completed)
- 2019 – Occupational Safety and Health Administration – 10 Hour
- 2015-2018 – Certified Erosion & Sediment Control Lead – Washington State Department of Ecology

BOARD OF PARKS AND RECREATION COMMISSIONERS

15 Members: Pursuant to *Ordinance 126325*, all members subject to City Council confirmation, 3-year terms:

- 7 City Council-appointed
- 8 Mayor-appointed
- # Other Appointing Authority-appointed (specify):

Roster:

*D	**G	RD	Position No.	Position Title	Name	Term Begin Date	Term End Date	Term #	Appointed By
6	F	5	1.	At-Large	Jessica Farmer	4/1/21	3/31/24	2	Mayor
2	M	5	2.	At-Large	Evan Hundley	4/1/19	3/31/22	2	Mayor
6	F	1	3.	At-Large	Kelly McCaffrey	4/1/19	3/31/22	2	Mayor
3	M	3	4.	At-Large	Pasqual Contreras	4/1/20	3/31/23	1	Mayor
6	F	5	5.	Get Engaged	Sophia Faller	9/1/21	8/31/22	1	Mayor
1	F	2	6.	Commission Seat	Deepa Sivarajan	4/1/21	3/31/24	2	Mayor
			7.	Commission Seat	Vacant	4/1/20	3/31/23		Mayor
			8.	Commission Seat	Vacant	4/1/21	3/31/24		Mayor
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