Racial Equity Toolkit – Prevention, Stabilization, and Resident Services

Office of Housing Administrative & Financial (A&F) Plan and Housing Funding Policies

Title of policy,					•			nd Resident Services
Description:	Program desi		ising Levy P	reventio				vices
Department: Office of Housing			Contact: Kelli Larsen		en			
⊠Policy [□Initiative		⊠Program			☐Budget Issue	
Step 1. Set O	outcomes.							
1a. What does y issue?	our departme	nt define	as the mos	t importa	nt racially	equitable	community	y outcomes related to the
· · · · · · · ·	as non-BIPOC he implementa	residents ation of RS	and do not programs.	experien	ce measure	es of distre	_	ty, economic, health, and ne with those of non-BIPOC
☐ Education	equity oppor	turnty area	a(s) will the	issue pi	□Community Development			
☐ Criminal Just	tico				□ Environment			
⊠Health	lice							
					⊠Housing			
⊠Jobs								
1c. Are there im	pacts on:							
⊠ Contracting	Equity				□Workfo	orce Equity		
☐Immigrant a	nd Refugee Ac	cess to Se	rvices		⊠Inclusiv	ve Outreac	h and Publ	ic Engagement
Please describe		, represent				•		to improve their living ropriately engaged to
Step 2. Invol	pacts on geog ⊠\ orhoods that a	r aphic are Yes					□ No	
□North			□ LGSt DIS				□ Lake Uni	

Summary Att C - RET - Prevention	n, Stabilization	, and Resident Services
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\square Southeast	\square Southwest	☐ King County (outside Seattle)
☐ Outside King County		
Please describe:		

2b. What are the racial demographics of those living in the area or impacted by the issue?

The impacted areas themselves encompass the entire city. However, the recipients of services will disproportionately be BIPOC since they are also overrepresented among those experiencing homelessness and housing instability, as well as among residents of affordable housing.

2c. How have you involved community members and stakeholders?

OH staff have worked with affordable housing providers, including staff working directly with residents, to learn about the services and programs they are offering, explore the needs of residents, and tailor funding and contract administration to match provider capacity at this point in the development and operation of their Resident Services programs.

2d. What does data and your conversations with stakeholders tell you about existing racial inequities that influence people's lives and should be taken into consideration?

OH housing data demonstrates that residents of affordable housing are disproportionately BIPOC. During program implementation, we intend to learn more about how programs may address and mitigate disparate impact for the residents they serve through resident surveys, more robust data collection and analysis, and other qualitative and quantitative exploration.

2e. What are the root causes or factors creating these racial inequities?

Systemic institutional discrimination in housing policy and markets, generational cycles of poverty and inability to build wealth. The potential for process bias in client selection, service provision, negative housing outcomes, and in how results are reported if not mitigated in advance.

Step 3. Determine benefit or burden.

Given what you have learned from data and from stakeholder involvement...

3. How will the policy, initiative, program, or budget issue increase or decrease racial equity?

Increased investments in Resident Services may improve housing outcomes and quality of life for residents, particularly for BIPOC communities who may face additional barriers to accessing employment, education, and mainstream benefits. Improving recruitment and retention of qualified staff can make hiring more viable and caseloads more manageable for affordable housing providers. Ultimately this benefits residents, who may be able to build more trusting and stable connections with service providers. Unintended consequences could occur if OH does not intentionally engage with the community to be served or if affordable housing providers do not equitably distribute services.

Step 4. Advance opportunity or minimize harm.

4. How will you address the impacts (including unintended consequences) on racial equity?

Program Strategies	Funding to support Case Management staff to support residents
Policy Strategies	Improve data collection and analysis to understand potential disparate impacts
Partnership Strategies	Connection with other community resources and OH investments to support housing stability

Step 5. Evaluate. Raise racial awareness. Be accountable.

5a. How will you evaluate and be accountable?

Annual reporting including various demographic indicators. Intentional progress on data collection requirements and reporting procedures to approach the ability to address outcomes and impacts. Results will be shared in regular public reports and with providers to inform program improvements.

5b. What is unresolved?

Ensure connection between Resident Services and Eviction Prevention and Homelessness Prevention programs and resources – to support families and individuals with extremely low incomes to remain stable in housing. Continue to work with providers to improve data collection and tracking capacity.

Step 6. Report back.

Over the coming years, OH will report on the outcomes of the Housing Funding Policies updates discussed here and work with OH Change Team and OH senior leadership to ensure these outcomes align with the department's and City's racial equity goals.