



# City of Seattle Boards & Commissions Notice of Appointment

<b>Appointee Name:</b> <i>Patience Malaba</i>		
<b>Board/Commission Name:</b> <i>Housing Levy Oversight Committee</i>		<b>Position Title:</b> <i>Member</i>
<input checked="" type="checkbox"/> <b>Appointment</b> OR <input type="checkbox"/> <b>Reappointment</b>	<b>City Council Confirmation required?</b> <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	
<b>Appointing Authority:</b> <input type="checkbox"/> City Council <input checked="" type="checkbox"/> Mayor <input type="checkbox"/> Other: <i>Fill in appointing authority</i>	<b>Term of Position: *</b> 1/1/2022 <b>to</b> 12/31/2023  <input type="checkbox"/> <i>Serving remaining term of a vacant position</i>	
<b>Residential Neighborhood:</b> <i>Bitter Lake</i>	<b>Zip Code:</b> <i>98133</i>	<b>Contact Phone No.:</b> [REDACTED]
<b>Background:</b> <i>Patience Malaba serves as the Director of Government Relations and Policy, at the Housing Development Consortium of Seattle-King County. She puts her values into action, leading the process of setting HDC's annual advocacy agenda and strategy to advance the annual priorities that help meet King County's housing affordability needs, support sustainable and equitable neighborhoods of opportunity for those with the greatest needs. Prior to joining HDC, Patience managed Seattle for Everyone, a broad coalition of affordable housing developers and advocates, for-profit developers and businesses, labor organizations, environmentalists, and urbanists to advance the first-ever comprehensive package of affordable housing policies in Seattle, known as the Housing Affordability and Livability Agenda (HALA). Early in her role with Seattle for Everyone, she worked with Futurewise, a statewide growth management, and civic planning organization, on promoting equitable, environmentally sound housing and land-use policies. She was recently appointed as the Puget Sound Regional Council (PSRC)'s Regional Transit Oriented Development Committee and serves on PSRC's Growth Management Policy Board as an alternate. She also currently serves on the Seattle Planning Commission as the Housing and Neighborhoods Committee Chair and is the 2020 winner of the Bullitt Environmental Fellowship Award. Patience holds a Master of Public Administration from Seattle University, an Organizational Leadership Certificate from George Mason University, and a Bachelor of Social Science in International Development Studies.</i>		
<b>Authorizing Signature (original signature):</b>  <b>Date Signed (appointed):</b> 3/17/2022	<b>Appointing Signatory:</b> <i>Bruce A. Harrell</i> <i>Mayor of Seattle</i>	

\*Term begin and end date is fixed and tied to the position and not the appointment date.

Patience. M. Malaba

[REDACTED]

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## Profile

As Director of Government Relations and Policy, at the Housing Development Consortium of Seattle-King County, Patience Malaba brings experience in community development, policy advocacy and organizing to her work. At HDC, Patience works with an association of 195 diverse organizations in a shared mission to increase access to affordable housing. She puts her values into action, leading the process of setting HDC's annual policy priorities and managing the advocacy engagement to advance the annual priorities that help meet King County's housing affordability needs, minimize residential displacement, and support vibrant, sustainable and equitable neighborhoods of opportunity for those with the greatest needs. Prior to joining HDC, Patience managed Seattle for Everyone, a broad coalition of affordable housing developers and advocates, for-profit developers and businesses, labor organizations, environmentalists, and urbanists to advance the first-ever comprehensive package of affordable housing policies in Seattle, known as the Housing Affordability and Livability Agenda (HALA). Early in her role with the coalition, Patience worked with Futurewise, a statewide growth management and civic planning organization, on promoting equitable, environmentally sound housing and land use policies. Most recently, she led the charge in the advocacy that led to the adoption of the Mandatory Inclusionary Zoning Program expansion in Seattle. An adaptable and collaborative leader, Patience has deep experience in developing partnerships on a broad range of affordable housing policy areas, environmental justice and has valuable insights of engaging and empowering historically marginalized communities to change policy. She serves on the Puget Sound Regional Council (PSRC)'s Growth Management Policy Board as an alternate. She also currently serves on the Seattle Planning Commission and is the 2020 winner of the Bullitt Environmental Fellowship Award.

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## Employment History

Housing Development Consortium  
Director of Government Relations and Policy

Seattle, WA  
June 2018 – To date

## Responsibilities

- Direct the development of an Annual HDC Advocacy Priorities Agenda, working closely with the Policy Advisory Group in soliciting, vetting, and

advancing advocacy priorities related to increasing and protecting affordable housing, and supporting HDC member organizations in their mission- driven work.

- Administer the Racial Equity Assessment Tool when developing HDC Advocacy and Policy positions to advance systems change priorities.
- Manage the advocacy engagement to advance the annual priorities to meet King County's housing affordability needs for the lowest income households, support place-based and people-based equitable strategies, minimize residential displacement, and support vibrant and equitable neighborhoods.
- Interact directly with elected and public officials to educate and motivate them to act in concert with HDC's key Annual Advocacy Priorities.
- Coordinate and lead meetings of the HDC Transit Oriented Development Task Force, a convening of housing developers, Sound Transit, other transit agencies and public funders, set for advocating for implementation of strategies and public policies aiming to connect affordable housing opportunities to transit access.
- Work with the TOD Task Force to inspire regional collaboration and set a path for the development of a regional plan for equitable TOD in collaboration with transit agencies, public funders and other stakeholders.
- Convene and coordinate HDC's Anti-Displacement Sub-group to collaboratively work in partnership with community-based organizations in areas vulnerable to displacement to advance opportunities for stability and self-determination.
- Supported establishment of Seattle EDI's \$5M short-term rental tax allocation as a fund to protect residents and business at high risk of displacement.
- Manage the Seattle for Everyone Coalition Coordinator's work, working on Seattle land use policies.
- Coordinated and led outreach, to South King County cities in building and formalizing a coalition for affordable and homelessness work, South King Housing and Homelessness Partners (SKHHP).
- Represent HDC at community, civic and partner organization meetings and events throughout King County and perform other related duties or special projects as assigned.

## Accomplishments and completed work products

- Led the charge in the advocacy that resulted in the adoption of the Mandatory Inclusionary Zoning Program expansion in Seattle. After four years of process and delay, Seattle finally had the opportunity to pass citywide Mandatory Housing Affordability (MHA). The program requires all new development, no matter where it is built in Seattle, to contribute to affordable housing and opened the door for the creation of 6,300 new income-restricted homes accessible to teachers, nurses and firefighters over the next 10 years. An important goal of MHA is to create affordable homes sustainably, in neighborhoods where growth is happening, near transit, jobs, schools, open space, services and amenities.
- Led the outreach in partnership with a Consultant to South King County cities in successfully building and formalizing a coalition for affordable and homelessness work, South King Housing and Homelessness Partners (SKHHP). The entity now has a full time hired Program Manager and is set to hire two more employees to work on housing policy in the sub-region.
- Working as the Housing Representative in 2019, led in creating a coalition of transportation, environmental and labor advocates to champion the Fare Share Plan package in Seattle that resulted in funding for affordable housing near transit, mobility projects funding and fair wages study or future legislation for workers.
- In 2018, banded together with a group of housing advocates to identify and advocate for policy change in Seattle that would ensure surplus disposition for affordable housing and community amenities at below fair market value or zero. The city passed two policies in response.

Futurewise  
*Coalition Manager -Seattle for Everyone Coalition*

Seattle, WA  
Jan 2018 – June 2018

- Developed a campaign strategy working with coalition members to create a winning campaign plan that unified field, and communications strategies, and work with partners to execute on key strategies in each area.
- Managed coalition engagement: working with each coalition member to develop a plan for how their organizations will engage in larger campaign, including coordinating participation in events like public hearings or meetings with legislators.
- Led effort of building consensus, convening regular coalition meetings, including helping the coalition reach agreement on key strategy decisions.
- Serving as a spokesperson for the coalition with a range of audiences, including legislators, the media, and funders.

- Coordinated with the Outreach Committee of Community based organizations and organizing team on mobilization efforts for public hearings and policy briefings; recruiting, supporting, and helping grassroots supporters provide public comment.
- Organized and attended community meetings and events to give policy primers and empower the community to engage in advocating for policy the Mandatory Housing Affordability program expansion.
- Conducted face-to-face outreach to citywide and neighborhood-based institutions, organizations, businesses, and individuals.

#### Accomplishments and completed work products

- Rebuilt a strong coalition, Seattle for Everyone, a force that created a movement of pro-housing density advocates. 21 neighborhood groups subscribed and actively engaged in advocating for a livable, sustainable and affordability city for everyone.

Services Employees International Union  
*Lead Organizer*

Seattle, WA  
Jan 2016 – Dec 2017

- Led the Good Jobs for Service Workers at Amazon Campaign.
- Ran the organizing field and distributed turf to a team of field organizers.
- Led collaborative work of creating a coalition of labor, environmental organizations, faith-based organizations, communities of color, refugee and immigrant leaders to support the campaign.
- Developed organizers capacity outreach.
- Ensured the growth and development of the organizing committee of workers.

#### Accomplishments and completed work products

- Developed and won a campaign for good service jobs advocating for service workers religious accommodation at work. The employer granted the workers quiet rooms and built in break time to accommodate diverse religious beliefs on the job.

One America  
*IREX Community Solutions Program Fellow*

Seattle, WA  
August 2015 – Dec 2015

- Coordinated community organizing of in Seattle and South King County
- Carried out one on one engagements with base leaders to raise awareness and build confidence for civic engagement (voter registration, volunteer, testifying)

- Facilitated Leadership Discussions and Trainings at local and state level for One America statewide Leaders on environmental justice
- Supported the Organizing Director in facilitating and organizing the People's Climate March of 2015
- Supported the Policy Advocacy and Civic Engagement Team in engaging political candidates for interviews throughout the process of the One America 501 C4 endorsement for Washington State elections
- Conducted a Research on the Pesticide Drift issues affecting the Environment in Yakima to inform the 2016 Legislative Agenda in Washington State.

#### Accomplishments and completed work products

- The 2015 People's Climate March organizing core support and facilitating statewide climate change and environmental justice training for immigrant and refugee leaders.

Habakkuk Trust  
Program Manager

Bulawayo, Zimbabwe  
January 2008 – July 2015

- Developed grant proposals and grant compliance tools
- Supervised and facilitated trainings for youth on entrepreneurship, leadership development, community engagement in the policy making process, and human rights education
- Developed information packages, newsletters and brochures for information dissemination among Community Advocacy Action Teams and the communities at large
- Designed, organized and facilitated fortnightly discussion think tanks on contemporary and national topical issues in Zimbabwe
- Outside of work, served as Board of Trustee of National Youth Development Organization, served as the Southern Regional Coordinator for the Friedrich Ebert Stiftung Zimbabwe and was the Vice Chairperson of the National Association of Youth Organization, an umbrella body of Zimbabwean youth-led policy advocacy organizations.

## Accomplishments and completed work products

- Co-founded the [Lupane Youth for Development Trust](#), an organization focused on youth advocacy for community development that is accessible for all and sustainable for rural communities in Zimbabwe.
- Created Habakkuk Trust's Advocacy Model to train rural communities on identifies issues within their community, developing action plans and getting them implemented. This was through the creation of Advocacy Action Teams that still existed and have built schools, clinics and other essential social services infrastructure with limited help from the government in Zimbabwe.

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## Education

March 2019 to December 2020

- **Graduate, Seattle University** **Seattle, WA**  
Institution: Seattle University  
Location: Seattle, WA. USA  
Degree, certificate or other: Master of Public Administration  
Major: Government Emphasis, Public Administration  
Date degree received or expected: December 2020

Jan 2015 to Dec 2015

- **George Mason University** **Fairfax, VA. USA**  
Institution: George Mason University  
Location: Fairfax, VA. USA  
Degree: Professional Development Certificate 4.0  
Major or concentration: Community Development  
Date degree received: Dec 2015

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Jan 2011 to August 2015

- **Lupane State University** **Bulawayo, Zimbabwe**  
Institution: Lupane State University  
Location: Bulawayo, Zimbabwe  
Degree: Bachelor of Social Science Honor's Degree in Development Studies  
*Major:* International Development  
Date degree received: August 2015

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**Professional Associations and Affiliations**

**Sierra Club Seattle**  
*Volunteer*

**Seattle, USA**  
January 2016 – to date

**Transportation Choices Coalition**  
*Executive Board*

**Seattle, USA**  
March 2019 – to date

**Seattle Planning Commission**  
*Planning Commissioner*

**Seattle, USA**  
January 2020 – to date

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**References**

**Marty Kooistra**

Housing Development Consortium of Seattle-King County

Executive Director

Email: [REDACTED]

Phone: [REDACTED]

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**Brittney Bush Bolla**

*Sierra Club Seattle*

Chair, Executive Committee

Email: [REDACTED]

Phone: [REDACTED]

**Rich Nafziger**

*MA, Economics*

Lecturer, Institute of Public Service

Email: [REDACTED]

Phone: [REDACTED]

# Housing Levy Oversight Committee

Thirteen Members: Pursuant to Ordinance 125028, all subject to City Council confirmation.

- **6** City Council-appointed
  - Position 8 (City employee): Seven year term
  - Positions 9 and 10: Two year terms\*
  - Positions 11, 12, and 13: Three year terms
- **7** Mayor-appointed
  - Position 1 (City employee): Seven year term
  - Position 2, 3, and 4: Two year terms\*
  - Positions 5, 6, and 7: Three year terms

\*Subsequent appointees to the Oversight Committee shall each serve for a term expiring three years after the expiration of the initial term for the position.

## Roster:

*D	**G	RD	Position No.	Position Title	Name	Term Begin Date	Term End Date	Term #	Appointed By
6	F	N/A	1.	Mayor representative	Leslie Brinson	1/1/17	12/31/23	1	Mayor
6	F	3	2.	Member	Ann T. Melone	1/1/22	12/31/23	3	Mayor
1	F	4	3.	Member	Pradeepta Upadhyay	1/1/22	12/31/23	3	Mayor
6	F	6	4.	Member	Dan Wise	1/1/22	12/31/23	1	Mayor
3	F	6	5.	Member	Denise Rodriguez	1/1/22	12/31/23	1	Mayor
2	F	5	6.	Member	Patience Malaba	1/1/22	12/31/23	1	Mayor
1	M	3	7.	Member	Joel C. Ing	1/1/22	12/31/23	1	Mayor
6	F	N/A	8.	Council representative	Traci Ratzliff	1/1/17	12/31/23	1	Council
2	M	N/A	9.	Member	Damien James	1/1/22	12/31/23	1	Council
6	M	2	10.	Member	Colin Morgan-Cross	1/1/22	12/31/23	3	Council
6	F	6	11.	Member	Beth Boram	1/1/22	12/31/23	3	Council
6	F	4	12.	Member	Erin Christensen Ishizaki	1/1/22	12/31/23	3	Council
2	F	2	13.	Member	Vallerie Fisher	1/1/22	12/31/23	3	Council

## SELF-IDENTIFIED DIVERSITY CHART

	<div style="display: flex; justify-content: space-around; font-weight: bold;"> <span>(1)</span> <span>(2)</span> <span>(3)</span> <span>(4)</span> <span>(5)</span> <span>(6)</span> <span>(7)</span> <span>(8)</span> <span>(9)</span> </div>												
	Male	Female	Transgender	NB/ O/ U	Asian	Black/ African American	Hispanic/ Latino	American Indian/ Alaska Native	Other	Caucasian/ Non-Hispanic	Pacific Islander	Middle Eastern	Multiracial
<b>Mayor</b>	1	6			2	1	1			3			
<b>Council</b>	2	4				2				4			
<b>Other</b>													
<b>Total</b>	3	10			2	3	1			7			

## Key:

\*D List the corresponding Diversity Chart number (1 through 9)

\*\*G List gender, M= Male, F= Female, T= Transgender, NB= Non-Binary O= Other U= Unknown

RD Residential Council District number 1 through 7 or N/A

Diversity information is self-identified and is voluntary.