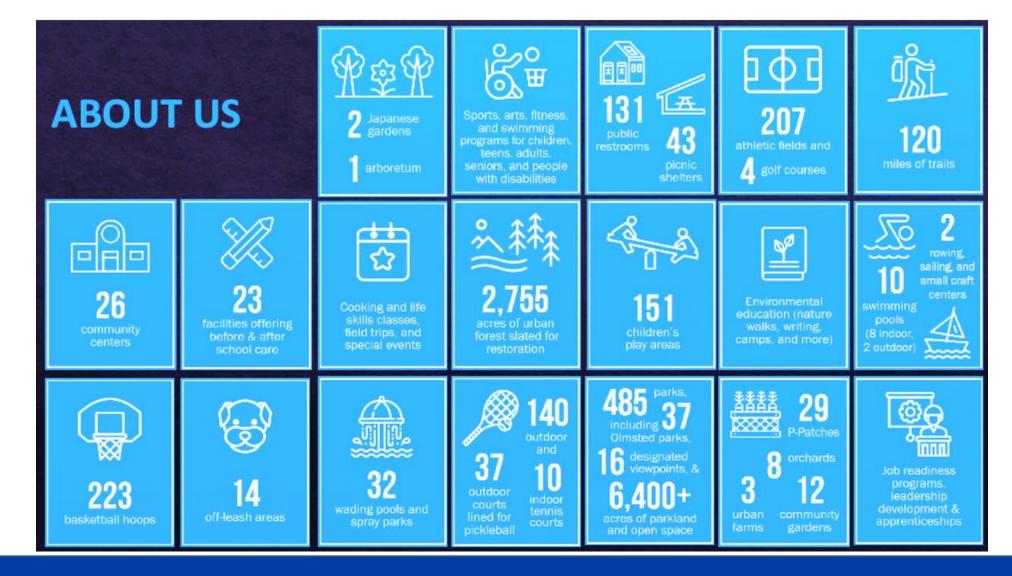


About Seattle Parks & Recreation





SPR's RSJI Commitment





Race and Social Justice Initiative (RSJI)

City of Seattle's long-term commitment to end institutional and structural racism and achieve racial equity in Seattle

Pathway To Equity

SPR's commitment to the advancement of the RSJI using the following principles:

- Organizing and Advocacy
- Building Relationships and Infrastructure
- Creating Accessible Tools and Resources
- Training and Capacity Building
- Applied Learning and Accountability
- Embedded Practice
- Continuous development and measurement on the Anti-Racist Organization Continuum



2 21 IMPACT REPORT

HEALTHY PEOPLE







11,730





12.870





































226,800

51,500





2,020

Expanding Access to Equity-Seeking & Vulnerable Communities

- Rec N the Streets
- Meals for Children
- Hygiene and Shower Program
- Specialized Programs and Lifelong Recreation
- Seattle Conservation Corps
- Athletic Field Drop-In Play
- Scholarship Access



Program Equity: Fall Fitness Programs Consolidated Budgeting Pilot

- Accomplishments: In Fall of 2021 we piloted a new model for fall programming that centers equity in budgeting.
- Obstacles / Challenges: This required significant outreach and training to our programming staff to get buy-in for new approach.

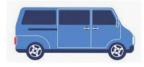








Program Equity: Rec N the Streets





Higher disadvantage and priority

Lower disadvantage

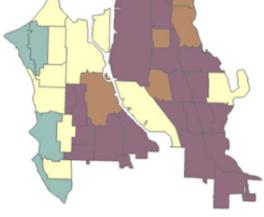
Accomplishment: Mobile recreation units provided access to outdoor activities and experiences to communities furthest from racial, educational, economic, health and social equity.

Challenges: Instability of staffing, funding, and mobility.









Service Equity-Mapping & Maintaining Trailheads

Map and ID Trailheads

- ArcGIS mapping of trails
- COS Racial and Social Equity Index Map
- Connect to schools, bus lines, amenities, etc.
- Create safe access and support ecosystem

Challenges - Obstacles & Barriers

- Lack of current data
- Staff shortages and need for volunteers
- Competing citizen maintenance requests







Service Equity- SPR Tree Planting Program

SPR Tree Planting Program

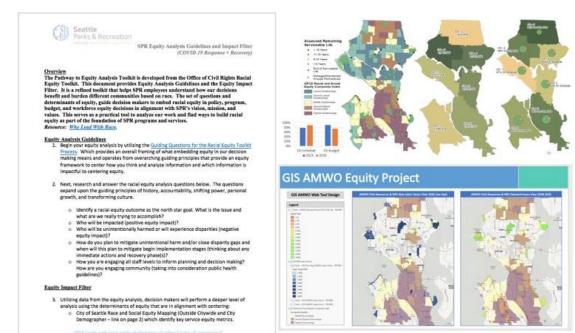
- Goal: Annual Net Zero Tree Loss
- Target/Benefits: Focus planting in underserved communities based on maps, community partnerships, and apprenticeships.



- Funding for consultant, trees, and watering
- Securing additional sponsorships
- Staffing limitations dependence on volunteers/community partnerships for watering



Systems Equity



Equity Analysis Tool Development and Refinement

- Equity Impact Filter
- Strategic Action Plan
- Budget Analysis Tool
- GIS/AMWO Equity Mapping
- Capital Project Equity Prioritization and Stagegate

2022 Planned Racial Equity Toolkits:

SPR Line of Business Equity Toolkits



Change Team Measuring Equitable Accomplishments

Data Informed Strategic Workplan:

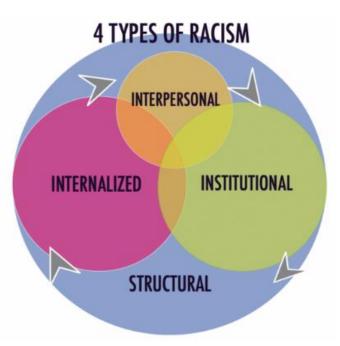
- Action Title (What?)
- Description (How?)
- Quantitative data (How many?)
- Qualitative data (How well?)
- Internal and External Leadership (Who?)
- Evaluation (Is anyone better off?)

SPR RSJI Change Team Accomplishments





SPR RSJI Change Team Challenges



CHALLENGES	Change Team Interpersonal	SPR Institutional	City Structural
Workplace Culture	✓	✓	✓
Change Team Recruitment & Capacity	✓	✓	✓
System of Accountability	✓	✓	✓
Alignment of RSJ Roles & Work	✓	✓	
Advocating for Safety & Health	✓	✓	



Pathway to Equity & Foundations of Change

2021



Overall Program

Category	Score	Equivalent	
Relevance / Usefulness	4.21	Good	
Length	3.6	Fair Good	
Materials	4.38		
Expectations Met	3.89	Fair	
Met My Needs	4.38	Good	
Style (flow, clarity, etc.)	4.28	Good	
Use of Time	4.4	Good	
Knowledge	4.35	Good	
* Score based on 1 -6 rating			

SPR Anti-Racist Continuum

Seattle Parks and Recreation

Exclusive	Passive	Symbolic Change	Identity Change	Structural Change	Fully Inclusive
1 1	2	3	4	5	6 1
An Exclusive Department	A "Club" Department	A Compliance Department	An Affirming Department	A Transforming Department	Anti-Racist Multicultural Transformed Department
Example: Department Intentionally excludes or segregates people of color.	Example: Department says, "We don't have a problem" but doesn't change any policies or programs.	Example: Department makes diversity an official priority but, has little change in policies or programs.	Example: Department understands that racism is blocking effective diversity and is working to develop an anti-racist identity.	Example: Department is committed to restructuring their identity, makes policy and program changes. Shares power and makes inclusive decisions.	Example: Department has a vision that has overcome racism and other oppressions. Department has full participation of all people and shared power. People of all identity groups are involved in decisions that shape the department.

Weekly Lessons

S	Very Dissatisfied	Dissatisfied	Neutral	Satisfied	Very Satisfied
	1%	1%	15%	45%	37%



Spirit of RSJI















All Staff Meetings

- Departmental
- Divisional

SPR Care Team, Wellness Resources

Support of Affinity and Equity Teams

Looking Forward

SPR Line of Business Equity Toolkits

Addendum: Additional Equity Centered Processes

Recreation Division

- Recreation Attendant and Cashier Job Re-Classification: The Recreation Attendant and Cashier job titles are paid some of the lowest wages in City government with current starting salaries just \$1.15 more than a high school intern. The work of these positions has significantly changed over the last 10-20 years, making the work much more complex and requiring a higher skill set than when the job was originally created in 1991. In addition, this position is disproportionately held by women of color, making the low pay an equity issue. In December of 2021 we submitted a Director-led Position Description Questionnaire (PDQ) to have this position re-classified. We are hoping to hear a response from Seattle Department of Human Resources very soon as to their determination of this PDQ.
- AWA Guidelines for Recreation Supervisors: The Recreation Strategic Advisor on the Director's team along with members of the SPR Change Team from Recreation Division, used the SPR Equity Impact Filter to create some additional equity guidelines for which Recreation Supervisor would review and approve Alternative Work Arrangement (AWA) requests from their staff.

Addendum: Additional Equity Centered Processes

Recreation Division (Continued)

- Re-opening Beaches during Covid-19: When confronted with capacity challenges during
 the pandemic used an equity framework to determine which sites to prioritize reopening, focusing on historical usage, proximity to bus routes, underwater
 topography/safety, amenities, etc.
- Improving Accessibility in SPR Communications: In 2021, a workgroup was established between Recreation Division and the SPR Communications Team to enhance accessibility of our marketing materials for screen readers. We accomplished the goal of 100% of SPR blog posts, e-newsletters, and social media posts on SPR Facebook & Twitter are accessible for screen readers as well as all new images and graphics added to SPR website are accessible for screen readers. We are continuing to deepen our accessibility work in 2022.