



City of Seattle Boards & Commissions Notice of Appointment

Appointee Name: Paul Feldman		
Board/Commission Name: Pacific Hospital Preservation and Development Authority		Position Title: Governing Council Member
<input checked="" type="checkbox"/> Appointment OR <input type="checkbox"/> Reappointment		City Council Confirmation required? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
Appointing Authority: <input type="checkbox"/> City Council <input checked="" type="checkbox"/> Mayor <input type="checkbox"/> Other		Term of Position: * 1/1/2022 to 12/31/2024 <input type="checkbox"/> <i>Serving remaining term of a vacant position</i>
Residential Neighborhood: First Hill	Zip Code: 98101	Contact Phone No.: [REDACTED]
Background: <p>Mr. Paul Feldman is a community leader in HIV/AIDS advocacy and policy and a nonprofit finance, policy, and operations professional. He was project manager for The AMP: AIDS Memorial Pathway, a \$3 million community project at Seattle’s Cal Anderson Park and the Capitol Hill Link light rail station; directed policy, organizing, and communications for NAPWA, the National Association of People with AIDS, in Washington, D.C.; served as founding co-chair of the federal Ryan White CARE Act’s Seattle/King County HIV/AIDS Planning Council; directed finance, public funding, and policy for Chicken Soup Brigade; served as press secretary for the direct action activist group ACT UP/Seattle; produced HIV-focused grassroots and grasstops training, advocacy, and lobbying events in Olympia, Washington and Washington, D.C.; served (remotely) as a volunteer consultant for the Pennsylvania Democratic Party’s 2020 Voter Protection Team; managed headquarters volunteers and built and managed a constituent response system as a volunteer staffer for Governor Jay Inslee’s 2020 presidential campaign; and served on the boards of directors of Lifelong, Building Changes, and Country Doctor Community Health Clinic. He has served as a strategic advisor to PHPDA’s Finance Committee since 2015 and its Program Committee since 2019.</p> <p><i>This appointment represents Mr. Feldman’s first (1st) term.</i></p>		
Authorizing Signature (original signature):  Date Signed (appointed): 4/22/2022		Appointing Signatory: Bruce A. Harrell Mayor of Seattle

*Term begin and end date is fixed and tied to the position and not the appointment date.

PAUL FELDMAN



Voter Protection Team Hotline Manager and Documentation Editor, Pennsylvania Democrats

Recruited volunteers to serve as poll observers at voting precincts across Pennsylvania, staffed Voter Assistance Hotline, supported Hotline volunteers through manager role, and reconfigured and co-edited the daily-updated FAQs for Volunteers, the primary information resource document for all Hotline volunteers and managers. Volunteer position.

Philadelphia PA (virtual engagement from Seattle WA), 2020

Constituent Correspondence and Volunteer Manager, Inslee for America

Organized system to classify and respond to emails and phone calls from Americans engaging with Washington Governor Jay Inslee's presidential campaign. Vetted, onboarded, supported, and supervised volunteers working at campaign headquarters. Wrote boilerplate copy used to respond to most voter questions and comments. Personally handled remainder of correspondence requiring individualized attention. Conducted and supervised thematic analyses of certain emails and selected exemplars for staff use. Coordinated efforts with campaign's digital department to consolidate volunteer intel, tracking, and communications workflows. Volunteer position.

Seattle WA, 2019

Project Manager, The AMP: AIDS Memorial Pathway

Managed nearly all aspects of this \$2.9 million public art and community remembrance project by building a network of positive working relations and agreements with public and private property owners, community stakeholders, and political leaders resulting in siting at Cal Anderson Park and the adjacent transit-oriented development's public plaza. Designed and implemented a committee-based organizational structure and staffed committees. Supported volunteer leaders, contractors, consultants, and lead design artist. Responsible for budget and for administrative team, including liaising with fiscal sponsor. Successfully lobbied Seattle and King County councilmembers and department heads for public investments in project.

Seattle WA, 2016 – 2018

Information Services Manager, Mission Investors Exchange

Acquired content, edited, and wrote for the website of this national affinity group of foundations making program-related and investment-quality impact investments. Project-managed development of new website. Designed and supervised construction of custom online database of members' impact investments. Supervised web developers, graphic designer, and volunteer members. Produced investment forums at biennial national conferences where member foundations' investees presented to foundation prospects.

Seattle WA, 2011 – 2015

Consultant, Cascadia Behavioral Healthcare

Completed project for board of directors analyzing financial performance, budgets, and revenue enhancement and expense control opportunities of selected programs at this \$40 million nonprofit. Harmonized data presentation to facilitate comparison between organization's numerous programs.

Portland OR, 2009

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Interim Grants Manager, Cascade AIDS Project

Wrote responses to foundation and government funding opportunities, resulting in commitments exceeding budget target. Conducted funder site visits. Supported organization budget preparation. As a volunteer, led successful pressure campaign to reverse announced plans by Oregon Health & Science University to close the only public facility in metropolitan Portland providing dental care for low-income people living with HIV.

Portland OR, 2008

Deputy Director, Health Privacy Project

Staffed national Consumer Coalition for Health Privacy. Supported grassroots coalition members by developing and advancing advocacy strategy and messaging and conducting workshops and trainings on health privacy and e-health. Co-chaired U.S. Department of Health & Human Services, Office of the National Coordinator for Health Information Technology's Confidentiality, Privacy & Security Workgroup of the American Health Information Community.

Washington DC, 2006 – 2007

Policy, Organizing, and Communications Director, National Association of People with AIDS (NAPWA)

Produced nation's largest HIV/AIDS grassroots congressional lobbying event (*AIDSWatch*) by chairing its national steering committee, soliciting financial support from foundations and nonprofits, prioritizing recruitment efforts to maximize coverage of key congressional targets, coordinating event's scholarship program and event logistics, representing organization in planning for allied coalition's civil disobedience action, and developing agenda and recruiting and preparing expert faculty for grassroots constituent training days. Led *National HIV Testing Day* by developing campaign materials, managing relationships with CDC and their contractors, arranging media placements for CEO and people living with HIV, and representing constituents on national media tour. Issued grassroots communications and action alerts aimed at activating and supporting people living with HIV and allies. Served as spokesperson. Pitched and placed stories advancing organization's strategic agenda. Responded to requests from reporters and editors to identify and prepare HIV-positive individuals as interview subjects. Co-chaired communications subcommittee of Federal AIDS Policy Partnership.

Washington DC, 2003 – 2006

Policy Coordinator, Lifelong

Produced Lifelong's largest ever statewide grassroots lobby day and advocacy training event. Managed a statewide advocacy network of people living with HIV/AIDS and organizations serving them. Conducted email-based advocacy campaigns. Represented Lifelong at area health policy committees and convenings.

Seattle WA, 2003

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Owner, 20 Hours Accounting Service

Operated a bookkeeping and accounting practice whose clients included nonprofit human services, community development, and arts organizations; attorneys and other professional services firms; and retail and wholesale businesses. Scope of work included provision of full-charge bookkeeping through trial balance, bank and other balance sheet account reconciliations, payroll and payroll taxes, preparation of adjusting entries and closing books in consultation with clients' accounting firms, audit preparation, and consulting on managerial accounting, risk management, employee benefits, expense control, budgeting, and revenue forecasting to nonprofit clients.

Seattle WA, 1996 – 2003

Director of Finance and Policy, Chicken Soup Brigade

As CFO, responsible for all aspects of financial management, including full-cycle accounting, payroll, employee benefits administration, payroll tax filings, audit preparation, budgeting, forecasting, and contracting. Supervised bookkeeper, office manager, and IT and volunteer management staff. Managed relationships with local and federal government funders. Prepared financial reports and budget schedules for government and foundation grants and served as first reader for proposal theses and narratives. Represented the organization with county, state, and federal elected officials and health authorities. Pitched and organized private roundtable events between clients living with HIV/AIDS and both U.S. senators representing Washington state.

Seattle WA, 1993 – 1996

Member, ACT UP/Seattle

Core member of this diverse direct action group dedicated to ending the AIDS crisis. Served as spokesperson and media liaison. Wrangled media at demonstrations, including identifying and preparing people living with HIV for interviews. Wrote press releases and talking points. Represented Seattle in national coalition of ACT UP chapters. Selected as member of team of five charged with managing messaging and media relations for the ACT UP Media Center at the 1990 Sixth International AIDS Conference in San Francisco. Volunteer position.

Seattle WA, 1989 – 1992

Additional Volunteer Engagements (Selected)

- Strategic Advisor to Finance and Program Committees of the Pacific Hospital Preservation & Development Authority (PHPDA)
- Tax Preparer, United Way of King County
- Tutor, Reading Partners
- Founding Co-chair, Seattle-King County Department of Public Health's Seattle Area Ryan White (CARE) Comprehensive AIDS Resources Emergency Act HIV/AIDS Planning Council
- Committee Member, Seattle-King County Department of Public Health's AIDS Omnibus Committee
- Board Member, Northwest AIDS Foundation (now Lifelong)
- Board Member, AIDS Housing of Washington (now Building Changes)
- Board Member, Country Doctor Community Clinic

The Wharton School, University of Pennsylvania

Bachelor of Science in Economics, *cum laude*

Pacific Hospital Preservation and Development Authority (PHPDA)

JULY 2022

9 Members: Pursuant to RCW 35.21.730 and Seattle Municipal Code 3.110, All subject to City Council confirmation, 3-year terms:

- 4 Mayor-appointed
- 4 Other Appointing Authority-appointed (specify): PHPDA Governing Council
- 1 *King County Executive-appointed*

Roster:

*D	**G	RD	Position No.	Position Title	Name	Term Begin Date	Term End Date	Term #	Appointed By
3	F	1	1.	Secretary	Gloria Burton	1/1/21	12/31/23	2	Mayor
4	M	N/A	2.	Vice Chair	Virgil Wade	1/1/21	12/31/23	1	Governing Council
1	F	5	3.	Chair	Doris Koo	1/1/22	12/31/24	2	KC Executive
6	M	7	4.	Treasurer	Robert "Bob" Cook	1/1/22	12/31/24	2	Governing Council
5	M	3	5.	Member	Paul Feldman	1/1/22	12/31/24	1	Mayor
2	O	N/A	6.	Member	AyeNay Abye	1/1/20	12/31/22	1	Governing Council
1	F	2	7.	Member	Susan Taoka	1/1/20	12/31/22	2	Mayor
2	M	N/A	8.	Member	Douglass L. Jackson, Jr.	1/1/22	12/31/24	1	Mayor
6	F	5	9.	Member	Nancy Kathleen Sugg	1/1/20	12/31/22	3	Governing Council

SELF-IDENTIFIED DIVERSITY CHART

	(1)		(2)		(3)		(4)		(5)		(6)		(7)		(8)		(9)	
	Men	Women	Transgender	Other/Unknown	Asian	Black/African American	Hispanic/Latino	American Indian/Alaska Native	Other (Specification Optional)	Caucasian/Non-Hispanic	Pacific Islander	Middle Eastern	Multiracial					
Mayor	2	2			1	1	1		1									
Gov. Council	2	1		1		1		1		2								
Other		1			1													
Total	4	4		1														

Key:

- *D List the corresponding *Diversity Chart* number (1 through 9)
- **G List *gender*, **M** = Male, **F**= Female, **T**= Transgender, **U**= Unknown, **O**= Other
- RD Residential Council District number 1 through 7 or N/A

Diversity information is self-identified and is voluntary.