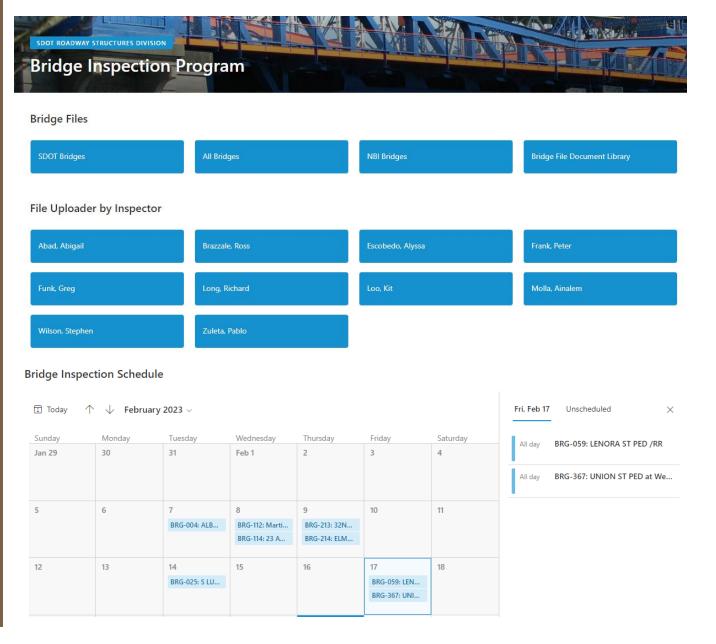




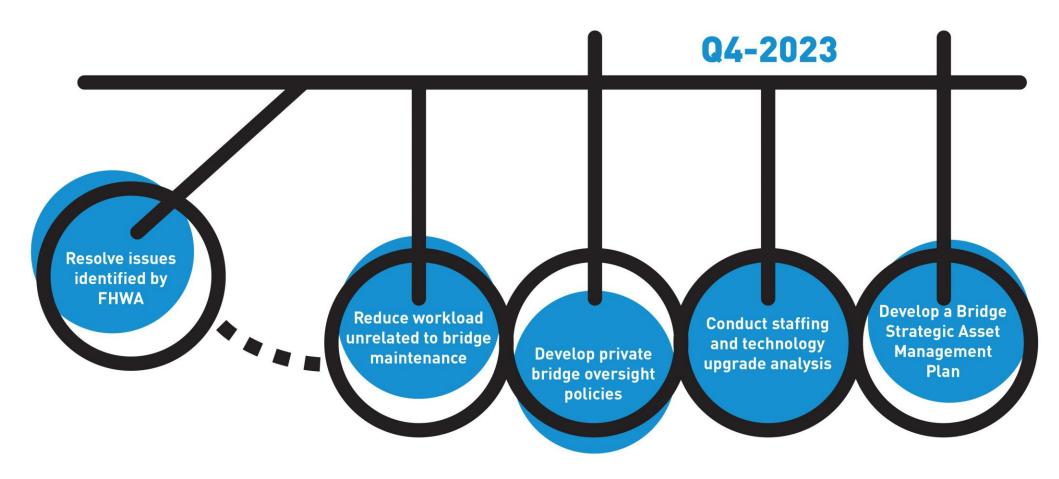
The Seattle Department of Transportation should take immediate steps to resolve all the issues identified in the 2019 Federal Highway Administration review.

- Pending

- Overhauled file management system, going digital and meeting FHWA 23 Metrics for:
 - Qualifications of personnel
 - Inspection frequency
 - Inspection procedures
 - Inventory data



Recommendation 1 - Pending







• The Seattle Department of Transportation (SDOT) should reduce the share of the department's bridge maintenance workload that is currently dedicated to reimbursable projects unrelated to SDOT bridge maintenance. Such a change could be done incrementally.

STATUS: IMPLEMENTED

- Implemented

- 2023 policy focusing Roadway Structure crews on complex, multiday bridge repair
- Repairs underway now and next:
 - Queen Anne Bridge, Magnolia Bridge, Ballard Bridge
 - Includes spalls repair, epoxy crack injection, resealing expansion joints



Recommendations 3, and 4

- Recommendation 3: The Seattle Department of Transportation should develop draft legislation to replace Ordinance 96715 to address current City of Seattle bridge maintenance priorities and ensure adequate oversight of private bridges.
- Recommendation 4: The Seattle Department of Transportation should develop policies and procedures to adequately oversee private bridges that align with a revised version of Ordinance 96715, as mentioned in Recommendation 3.



Recommendations 3 & 4 - Pending



- Director's Rule best approach to maximize efficiency
- Inspection responsibility shifts to private bridge owners, allowing existing inspectors to focus on Roadway Structure's assets

Recommendations 5, 6 and 7

- Recommendation 5: The Seattle Department of Transportation should conduct a staffing analysis to determine the number and type of staff required for the implementation of a bridge preservation program.
- Recommendation 6: The Seattle Department of Transportation should incorporate the City's Race and Social Justice Initiative values into the staffing analysis of its bridge program.
- Recommendation 7: The Seattle Department of Transportation should conduct a cost benefit analysis of technology upgrades needed to improve staff efficiency as part of their staffing analysis.



Recommendations 5, 6 & 7 - Pending

Analysis Phase 1:

Identify immediate resource needs

Technology Cost Benefit Analysis:

Technology solutions to increase resource efficiency



Race & Social Justice Initiative Values:

Racial Equity Toolkit on staff diversity



Analysis Phase 2:

Incorporate the Life Cycle Cost Analysis to identify future resource needs

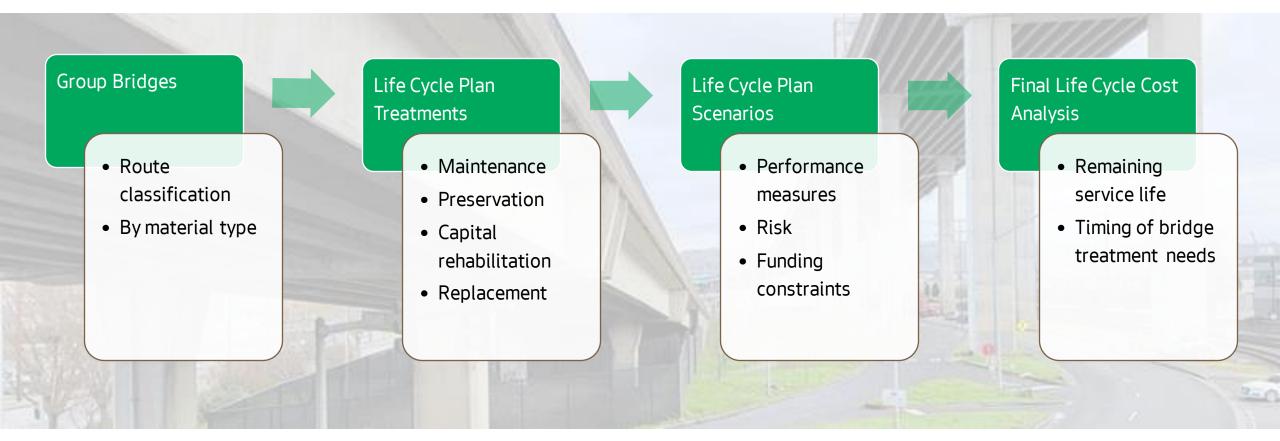


Recommendations 8, and 9

- Recommendation 8: The Seattle Department of Transportation should update the estimated useful life of their bridges using the condition data of individual bridge components.
- Recommendation 9: The Seattle Department of Transportation should use the updated useful life estimates of its bridges to plan for preservation work and lifecycle costs.

Recommendations 8 & 9 - Pending

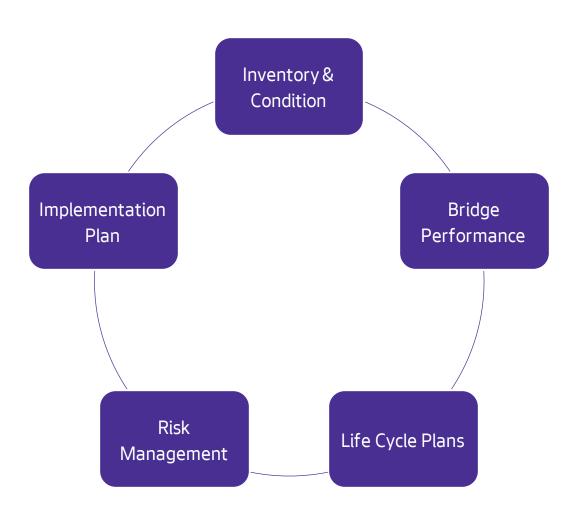




• After the Seattle Department of Transportation (SDOT) has accurate condition data, updated estimated useful life calculations, and lifecycle cost data, SDOT should develop a strategic asset management plan for its bridges and the City should develop and implement strategies to fill the bridge maintenance funding gap.

Recommendation 10 - Pending





Together, the audit recommendations create the Bridge Strategic Asset Management Plan, a holistic, proactive approach to bridge preservation that plans for the right treatment at the right time.

Next Steps

 Office of City Auditor: We can provide a future update at the committee's request, thank you

• SDOT: Updates on Roadway Structures current bridge investments

Questions?





Bridge program overview

- Roadway Structures overview
- Bridge investments underway
- Questions and answers



















Lander St Bridge funding partners



Lander St Bridge completed Oct 2020





Roadway Structures

Responsible for:

- 126 bridges plus nearly 1,500 retaining walls, stairways and underground support walls which require ongoing maintenance and investment
- Full bridge replacements
- Bridge and structure repair and rehabilitation
- Seismic retrofits
- Maintenance
- Response to City Auditor recommendations

Planning for the future

The Bridge Strategic Asset Management Plan, in partnership with planning studies, answers these questions:

- Can the life of the bridge be extended by performing <u>what type</u> of major maintenance at <u>what time</u>?
- 2. <u>When</u> does it become cost effective to replace which bridge?

Planning studies then guide <u>how</u> to approach bridge replacement.

Planning Studies Underway

Replacement Planning Studies

- 2nd Ave Ext & Jackson St (4th-5th)
- 33rd Ave W Bike/Ped Bridge
- Admiral Way Bridge North and South
- University N Approach

Seismic Conceptual Design Reports

- E Boston Terrace
- W Dravus/15th Ave Bridge
- 1st Ave S Viaduct/Argo Bridge
- 4th Ave S Main to Airport Way Bridge
- McGilvra Blvd E

Planning Studies Completed

- Cowen Park Bridge Replacement Study
- Ballard Bridge Replacement Study
- Thornton Creek Bridges Replacement Study
- Magnolia Bridge Replacement Study
- Ballard Bridge Seismic Study
- Fremont Bridge Seismic Study
- West Seattle Bridge Replacement Study



Investing today

- Levy to Move Seattle commitments for spot repair and maintenance backlog
- Eight seismic, painting or rehabilitation projects in construction
- Seven seismic or painting projects in design
- Investing in major maintenance this year
- Leveraging local funds for grant opportunities

Capital project investments

Budget: \$71 million on 14 bridges

In final design, slated for 2023 construction

Program	Bridge	Total Estimate
Painting	Admiral Way S Bridge	\$ 0.8M
Painting	Emerson St Viaduct	\$ 4.9M
Painting	Galer St Flyover	\$ 0.7M
Seismic ¹	McGraw St Bridge	\$8.4M
Seismic ^{1,2}	15th Ave NW/Leary Way Bridge	\$ 4.8M
Seismic ^{1,2}	Admiral Way N Bridge	\$ 7.8M
Seismic ¹	Admiral Way S Bridge	\$ 7.6M
Seismic ¹	15th Ave NE/NE 105th St Bridge	\$8.9M

In early design, slated for 2024 construction

Program	Bridge	Total Estimate
Painting ²	Jose Rizal	\$10.2M
Seismic ¹	13th Ave NW/Holman Rd Ped*	\$ 2.1M
Seismic ¹	45th Ave Ped*	\$ 2.1M
Seismic ¹	N 102nd and Aurora Ped*	\$ 2.7M
Seismic ¹	Rainier and MLK Jr Way Ped*	\$ 3.2M
Seismic ¹	N 41st Ped Bridge	\$ 2.7M
Seismic ¹	Delridge Way Ped Bridge	\$ 4.4M
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^{*}Pending confirmation of approach with Levy Oversight Committee



¹ Move Seattle Levy Funded

² Grant Funded

2023 structures major maintenance

Total estimate: \$6.3 million

- Ship Canal bridges: movable bridge component upgrade and replacement
- Spokane St Swing Bridge: hydraulic repairs
- 4th Over Argo Railroad Bridge: lane reopening repairs
- USDOT Bridge Investment Program: 4th Argo Railroad Bridge Replacement Study

University Bridge project & planning investments

Budget: Over \$2 million being invested + ongoing operations, inspections, and quarterly maintenance

Type	Project	Complete
Planning	North approach replacement	Q4 2023
Design	State of Good Repair concept design	Q2 2024
Major	Grey/black water pump-out modifications	Q2 2024
Maintenance	Drive motor control cabinet replacement	Q4 2025

West Seattle Bridge Safety Program investments

Total program budget: \$175 million

Remaining projects

- Strengthening contract: Spokane St Swing Bridge equipment (Q2-2023)
- Spokane St Swing Bridge communications and controls projects (Q3-2023)
- Reconnect W Seattle projects scheduled for post-bridge opening installation (ongoing till early 2024)

Close-out schedule and budget

- Contract close-out Q4 2023
- Program close-out expected early 2024
- Budget used as of **Q1 2023**: \$128 million



In summary

- Audit responses compete by end of year, including new Bridge Strategic
 Asset Management Plan for proactive approach to preservation
- \$13M in 2023 dedicated to operation and maintenance of bridges
- \$34.6M in 2023 to capital investment and major maintenance of bridges
- \$25.5M in grants received
- 8 seismic, painting or rehabilitation projects in construction
- 7 seismic or painting projects in design
- 10 planning studies underway, required for future replacement
- Ongoing Levy to Move Seattle spot improvements

Questions?



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