

WORKPLACE CULTURE

Housing, Health, Energy and Worker Rights Committee

Jim Baggs, Interim General Manager and CEO DaVonna Johnson, Chief Administrative Services Officer February 15, 2018



DISCUSSION TOPICS



- Handling Workplace Concerns
- Workplace Culture Initiatives
- Proactive Engagement and Ongoing Support



POLICY, PROCEDURES & **BEST PRACTICES**

- SCL Workplace Expectations
 - Beyond rules and laws
 - Workplace culture
- Supervisor and Resources
- New Employee Orientation
 - Training for first 30 days
 - Personnel Rules overview
- Anti Retaliation Processes
 - Oral and written direction
 - Confidentiality



HANDLING WORKPLACE CONCERNS

- Formal Intake Process
 - Dedicated staff to conduct process
 - Immediate response to urgent matters
 - Cross functional review of intakes
- City Light Listens Hotline
 - Third party administered
 - Anonymous
 - Phone call or online submissions
- Investigations
- Accountability
- After Action Process

WORKPLACE CULTURE INITIATIVES

- Operational Excellence Initiative
 - Leadership initiative involving Crew Chiefs to CEO
 - Leadership Commitment
- 2016 All Employee Survey
 - Focus Groups
 - Action Teams
- **Customer Energy Solutions Division**
 - Culture Change initiative
 - Employee lead management sponsored committee
- **Listening Sessions**
 - Employee Assistance Program
 - Workgroup, divisional or employee concerns
 - Individualized follow up and support

PROACTIVE AND ONGOING ENGAGEMENT

Outreach Specialist

- Employee referrals
- Office hours at all SCL facilities

Coaching support

- Leadership
- Mediation
- Conflict resolution

Training

- Individualized training plans
- Lynda.com online library with thousands of training opportunities

