

AGENDA

- Reimagining Community Safety Overview
- Reinvesting in Community Safety Services
- Updates on Unit Transfers
- Seattle University Public Safety Survey
- Community Outreach & Engagement
- Exploring New Models of Community Safety
- What Works Cities Sprint

Dr. Chris Fisher, SPD

Julie Kline, Mayor's Public Safety Advisor

Interim Director Lombard, CSCC

Jacqueline B. Helfgott, PhD, Seattle University Department of Criminal Justice

Sonny Nguyen, Mayor's Office Senior External Affairs Liaison

REIMAGINING COMMUNITY SAFETY MILESTONES

We are here! 2021 2020 **2021 City Council George Floyd** 2020 Budget 2021 Adopted **Washington State Supplemental 2021 2022 City Council** Ongoing & BLM Protests **SPD Budget Session** Rebalancing **Budget Process Budget Legislative Session Budget Process Implementation** March-May May-June Jan.-Feb. June-July July Oct. Nov. Dec. Oct. Aug. Sept. Aug. Sept. Nov. Community Community Community Community Community engagement engagement and engagement engagement engagement SPD functional SPD Unit Transfers SPD functional **Black Brilliance** capacity building changes review **HSD** service **Research Report** 911 transformation 911 2020 budget **HSD Community Safety Budget reallocations** provider transformation **Capacity RFP Released** reductions and engagement Community safety Mayor's Executive reallocations **IDT** analysis of SPD **Community Safety** implementation Order State legislative Report **Community Safety Crisis Response Sprint** advocacy WG and Analysis **Equitable Community IDT Investment Report,** Budget competitive funding reallocations (July-Aug.)

SPD Reforms

- SPD Patrol Ops
- State Legislative Changes
- Monitoring Team Collaboration
- Expert Partners

Community Investments

- HSD Investments
- Community Safety Workgroup
- Equitable Communities Investment Task Force
- Participatory Budgeting

Community Safety

Functional Transformation

- SPD Staffing/Personnel Analysis
- SPD Functional Analysis
- 911 Call Analysis
- Expert Partners

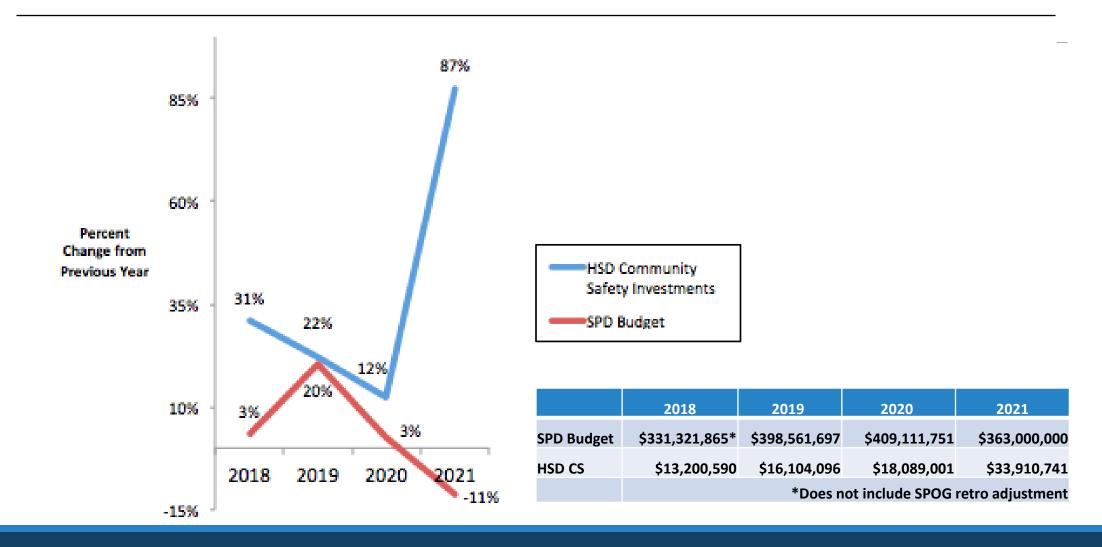
Fiscal Transparency

- SPD Fiscal Analysis
- SPD Minimum Staffing
- Officer Overtime

REVIEW & ANALYSIS OF SPD

| Executive Order 2020-10 Analysis | Related Council Reports |
|-----------------------------------------------------|-------------------------------------------------------|
| Monthly Status Report Memos: NovJan. 2021 | Monthly Staffing, OT and pay reports |
| SPD Fiscal Analysis | Monthly Financial Reporting |
| SPD 9-1-1 Call Analysis (NICJR) | Dispatch of 911 calls to alternates (PEOs, MHPs) |
| SPD Functional Assessment | Civilianization Report; Consolidation of Comms/Harbor |
| SPD Workforce Assessment (Including Consent Decree) | Impacts of force reduction; Inc. PEOs duties |
| Final Report – May 2021 | Reports on equipment and travel/training |
| | Racial disparities related to traffic stops |

REINVESTING IN COMMUNITY SAFETY SERVICES



TRANSFERS TO HSD: SAFE & THRIVING COMMUNITIES DIV. *FOR MORE DETAILS SEE HSD PRESENTATION

| Item | Program | 2021 Budget Change | FTE Change |
|---------------------------------------------------------------------------------------------------|-------------------------------------------------------------|--------------------------|---------------|
| Transfer Victim Advocate Team from SPD to HSD | Victim Advocacy | \$1.28m | 11 |
| Transfer Budget & FTEs from Navigation Team to Safe Communities | Safe Communities Division Administration | \$901k | 4 |
| Transfer Budget for from Preparing Youth for Success (Safety contracts) to Safe Communities | Community Safety & Safe Communities Division Administration | \$7.06m | 2 |

911 Communications Center - CSCC

Initial months of CSCC formation: securing continuity of basic functions and operations

- Initial size-up of operations in immediate needs
- Securing a new ORI number
- Identifying and hiring temporary staff to assist with the transition.
- Transfer of back-office support:
- Negotiations with the dispatchers' union (SPOG) and city labor relations

Upcoming: identifying & addressing strategic needs

- Analyzing continuing staffing, budget and IT needs to ensure a successful transition to an independent organization.
- What Works Cities Sprint: participate in work group identifying and utilizing alternatives to police dispatch
- Awaiting Council action on Executive's PEO transfer legislation

PUBLIC SAFETY OBLIGATIONS

Given record staffing shortages and the staffing needed to satisfy Consent Decree requirements, there will inevitably be conflicts for SPD in trying to meet fundamental obligations to Seattle residents and the Court:

- SPD's overarching charter obligation to, "Maintain adequate police protection in each district of the City."
- Due to the cascading impacts of COVID-19, threats of lay-offs, and recent budget reductions, SPD is experiencing extreme staffing shortages, the future effects of which are not fully known.
- The department is committed to operating within its reduced overtime budget in 2021. Additional revenue-backed appropriations will be needed to support the COVID-19 vaccination effort, special events and service contracts.

The Seattle Police Department's Micro-Community Policing Plans 2020 Seattle Public Safety Survey Results

Jacqueline B. Helfgott, PhD | William Parkin, PhD

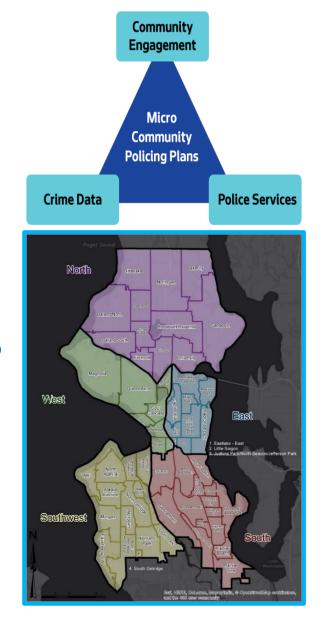
SEATTLEU

MCPP RAs: Katelyn Yep (North), Rachel Deckard (West)/Southwest), Cierrah Loveness (South/Southwest(, Alex Dvorsky (West), Jane Park



MCPP and the Seattle Public Safety Survey

- The **SEATTLE PUBLIC SAFETY SURVEY** has been administered annually through a collaboration between SPD and Seattle University since 2015 to measure public safety concerns at the microcommunity level as part of the SPD's Micro-Community Policing Plans (MCPP) to enhance policecommunity engagement.
- The survey is supplemented with COMMUNITY FOCUS GROUPS/DIALOGUES held in all micro-communities in between survey administrations.
- Data from annual results are available on the PUBLIC-FACING SPD MCPP WEBSITE.



Seattle Public Safety Survey

PUBLICSAFETYSURVEY.ORG



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Xogururinta Ammaanka Dadweynaha Seattle Encuesta sobre la seguridad pública en Seattle

Khảo sát về An toàn Công cọng Seattle

PUBLICSAFETYSURVEY.ORG

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Seattle Public Safety Survey

Dear Community Members, please visit <u>publicsafetysurvey.org</u> to take part in the 2016 Seattle Public Safety Survey. The purpose of the survey is to solicit feedback from those who live and/or work in Seattle to increase public safety and security in your neighborhood. Through the survey results we will provide detailed reports on the safety concerns of each neighborhood to our partner, the Seattle Police Department, who will use that information to alter their community policing plans in your neighborhood to address the concerns of your community. The survey is accessible from October 15th through November 30th and is available in Amharic, Chinese, English, Korean, Somali, Spanish and Vietnamese. Please tell your friends, family, co-workers and community members about the Seattle Public Safety Survey and feel free to post the survey link on your social media. Public safety and security are community concerns. Please make sure your voice is heard by completing the public safety survey today.

시애틀 공공 안전 설문조사

Xogururinta Ammaanka Dadweynaha Seattle **Encuesta sobre la seguridad pública en Seattle** Khảo sát vè An toàn Công cọng Seattle



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Seattle Public Safety Survey

Take the Seattle Public Safety Survey October 15-November 30, 2016

시애틀 공공 안전 설문조사 Xogururinta Ammaanka Dadweynaha Seattle **Encuesta sobre la seguridad pública en Seattle** Khảo sát vè An toàn Công cọng Seattle

PUBLICSAFETYSURVEY.ORG





- Administered October 15-November 30, 2015-2020
- 11 Languages: Amharic, Arabic, Chinese, English, Korean, Oromo Somali, Spanish, Tagalog, Tigrinya, and Vietnamese
 - 2015: 7286 completed responses and 3753 narrative comments
 - 2016: 8524 completed responses and 3471 narrative comments
 - 2017: 6454 completed responses and 2999 narrative comments
 - 2018: 6544 completed responses and 3117 narrative comments

- 2019: 5065 completed responses and 2345 narrative comments
- 2020: 11,410 completed responses and 6287 narrative comments

Note – Responses reflect completed surveys where neighborhood was identified

Seattle Public Safety Survey CITYWIDE Demographics - 2020

| Variable | Responses | 2020 Unweighted | | 2020 Weighted | |
|------------------|---------------------------------|-----------------|------|---------------|------|
| | | % Valid | N | % Valid | N |
| Connection | Live | 22.6 | 2573 | 19.7 | 2447 |
| | Work | 9.9 | 1132 | 10.3 | 1283 |
| | Live/Work | 67.5 | 7705 | 70 | 8686 |
| Age | < 20 | .4 | 42 | .5 | 56 |
| | 20-29 | 12.3 | 1402 | 15.1 | 1878 |
| | 30-39 | 24.3 | 2767 | 28.2 | 3501 |
| | 40-49 | 20.7 | 2363 | 23.4 | 2904 |
| | 50-59 | 18.7 | 2130 | 15.4 | 1912 |
| | 60-69 | 15.1 | 1718 | 11.2 | 1394 |
| | 70-79 | 7.6 | 864 | 5.4 | 671 |
| | 80-89 | 1.0 | 111 | .7 | 86 |
| | > 90 | .1 | 9 | .1 | 8 |
| Race* | American Indian/ Alaskan Native | 1.9 | 222 | 4.2 | 517 |
| | Asian | 8.0 | 916 | 17 | 2113 |
| | Black/ African American | 3.1 | 357 | 6.6 | 821 |
| | Pacific Islander | .7 | 75 | 1.4 | 171 |
| | White | 84.8 | 9678 | 72.8 | 9040 |
| Ethnicity | Hispanic | 4.9 | 558 | 10.4 | 1289 |
| Gender* | Female | 50 | 5708 | 47 | 5833 |
| | Male | 45.5 | 5191 | 48.2 | 5988 |
| | Transgender | 1.3 | 148 | 1.5 | 189 |
| | Other | 3.2 | 369 | 3.6 | 442 |
| Marital Status | Divorced | 6.3 | 712 | 5.2 | 641 |
| | Married/ Domestic Partnership | 60.2 | 6828 | 59 | 7295 |
| | Single | 30.7 | 3481 | 33.3 | 4110 |
| | Widowed | 2.2 | 252 | 1.8 | 222 |
| Education | No High School Diploma | .4 | 43 | .4 | 54 |
| | High School Diploma | 2.8 | 322 | 3.1 | 379 |
| | Some College | 12.7 | 1445 | 13.1 | 1614 |
| | Associate's Degree | 6.3 | 720 | 6.5 | 800 |
| | Bachelor's Degree | 43.7 | 4960 | 43.8 | 5411 |
| | Graduate Degree | 34.1 | 3870 | 33.2 | 4107 |
| Household Income | \$0- \$39,999 | 10.1 | 1105 | 10.6 | 1276 |
| | \$40,000- \$79,999 | 19.0 | 2086 | 18.8 | 2259 |

72 Public Safety Concerns Grouped into 9 Indices

Selected by Respondents in Public Safety Concerns Section of Survey

Drugs & Alcohol

- Alcohol use in public
- Discarded needles / Drug paraphernalia
- Drug houses
- Drug use in public
- Marijuana use in public
- Open air drug markets
- Public intoxication

Homelessness

- Aggressive panhandling
- Car/RV camping
- Homeless encampments (nonregulated)
- Squatting
- Transient Camps

Police Capacity

- Delayed police response to emergency calls
- Delayed police response to nonemergency calls
- Inadequate police staffing
- Lack of police followup
- Not enough police in the neighborhood

Community & Public Safety Capacity

- Delay in answering emergency calls
- Delay in answering non-emergency calls
- Issues with 9-1-1 dispatchers
- Lack of crime prevention education
- Lack of resources for individuals with mental illness
- Lack of resources related to social services

- No block watch or safety related neighborhood group
- Not enough public safety resources in the neighborhood

Property Crime

- Auto theft
- Car prowls (something stolen from within your car)
- Commercial burglary
- Non-residential property crime
- Property crime general
- Property damage
- Residential burglary
- Theft
- Vandalism

Public Order Crime

- Disorderly Behavior
- Fireworks
- Graffiti
- Illegal sex work
- Illegal street vending
- Indecent exposure
- Public Order Crime general
- Trespassing
- Youth intimidation or criminal activity

Quality of Life

- Civility issues general
- Crowd Behavior
- Dogs off-leash
- Dogs on the Beach
- General community safety and quality of life issues
- Issues in the Parks
- Littering/dumping

- Loitering
- Noise levels
- Problem/nuisance properties
- Soliciting
- Sporting event issues (or other large events)
- Too many police in the neighborhood

Traffic Safety

- Bicycle safety
- Drag racing
- Parking issues
- Pedestrian safety
- Safety issues at bus stops
- Traffic safety
- Unsafe driving / Speeding

Violent Crime

- Assault
- Domestic violence
- Gang activity
- Gun violence
- Homicide
- Robbery
- Sexual assault
- Shots fired
- Violent crime general

45 Themes Grouped into 15 Theme Indices

Identified in Seattle Public Safety Survey Narrative Comments

Behavioral Crisis

City Politics

- City Politics Decreasing Public Safety
- City Politicians not Adequately Addressing Homelessness
- Unsupportive of City Council

Drug Activity

- Drugs Are a Public Health Issue
- Drugs Are a Public Safety Issue

Homelessness

- Bring Back Navigation Team
- Encampments Are Decreasing Public Safety
- Homelessness is a Public Health Issue
- Homelessness is a Public Safety Issue
- RV & Car Camping
 Decrease Public Safety

Lawlessness

- Crime is on the Rise
- Lawlessness general
- Moving out of Seattle Due to Crime / Public Safety

Police Capacity

- More Foot and Bicycle Police Needed
- More Police Community Outreach Needed
- More Police Needed
- Slow or No Police Response

 Unsupportive of Defunding Police

Police Legitimacy

- Concerns about Selective Enforcement / Racial Bias
- Concerns about Use of Force / Excessive Use of Force
- Lack of Police Accountability
- Lack of Police Professionalism
- Lack of Trust in Police, generally
- Lack of Trust in SPD, specifically
- Organizational Culture/Stability in Leadership
- Unsupportive of SPD

Police Reform

- Demilitarize Police
- Lack of Adequate Police Training
- Review of SPD's Crowd Management Practices Needed

Property Crime

Protests

Public Order Crime

Public Safety & Community Capacity

- Issues with 911 Dispatch
- Lack of Prosecution, Returning Offenders to Street
- More City Services / Resources Needed to Respond to Behavioral Crises

- More City Services /
 Resources Needed to
 Respond to
 Homelessness
- Police are Being
 Prevented from Doing
 Their Job
- Public Parks are Unsafe
- Public Spaces are Unsafe
- Supportive of Defunding Police

SPD Supportive

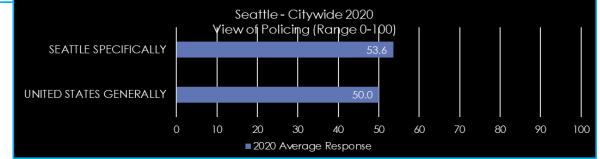
- SPD Doing a Great Job
- Supportive of SPD

Traffic Safety

Violent Crime

Seattle Public Safety Survey Results 2020- Citywide Concerns





Seattle Public Safety Survey Results 2020 - Precinct Concerns

| | , | | | |
|------------------------------------------------|--------------------------------------------------|----------------------------------------------------|------------------|--|
| Seattle – <mark>Citywide</mark> (2020 N=11410) | | Seattle – <mark>East</mark> Precinct (2020 N=2238) | | |
| 2020 Top Public Safety Concerns | 2020 Most Prominent Themes in Narrative Comments | 2020 Top Public Safety Concerns | 2020 Most Promir | |

1-Police Capacity 1-Police Legitimacy

1-City Politics 1-Police Capacity

2-Public Order Crime

2-Property Crime 3-Homelessness

3-Property Crime 4-Drug & Alcohol 4-Police Capacity

5-Community & Public Safety Capacity 5-Homelessness 2-Property Crime 2-Public Order Crime 3-Public Safety & Community Capacity 3-Homelessness 4-City Politics

4-Community & Public Safety Capacity 5-Drugs & Alcohol

2020 Top Public Safety Concerns

5-Property Crime

1-City Politics

2-Police Capacity

4-Public Order Crime

1-Public Order Crime

2-City Politics

3-Property Crime

4-Police Capacity

5-Homelessness

5-Public Safety & Community Capacity

3-Violent Crime

t Prominent Themes in Narrative

Comments

2020 Most Prominent Themes in Narrative Comments

Seattle - North Precinct (2020 N=4176)

2020 Top Public Safety Concerns

2020 Most Prominent Themes in Narrative Comments

1-Property Crime

2-Public Order Crime

4-Homelessness

5-Police Capacity

Seattle – Southwest Precinct (2020 N=1121)

2-Police Capacity

3-Property Crime

4-Traffic Safety

5-Public Order Crime

2020 Prominent Themes in Narrative

Comments 1-City Politics

2020 Public Safety Concerns

1-Homelessness

4-Drug & Alcohol

1-Police Capacity

2-Property Crime

3-Homelessness

4-Traffic Safety

5-Public Safety & Community Capacity

5-Public Safety & Community Capacity

2-Property Crime 3-City Politics 3-Police Capacity

1-Police Capacity 2-Property Crime

1-Homelessness

2-Property Crime

3-Police Capacity

4-Drugs & Alcohol

3-Homelessness 4-Traffic Safety

5-Community & Police Safety Capacity

5-Community & Public Safety Capacity

Seattle – West Precinct (2020 N=2935)

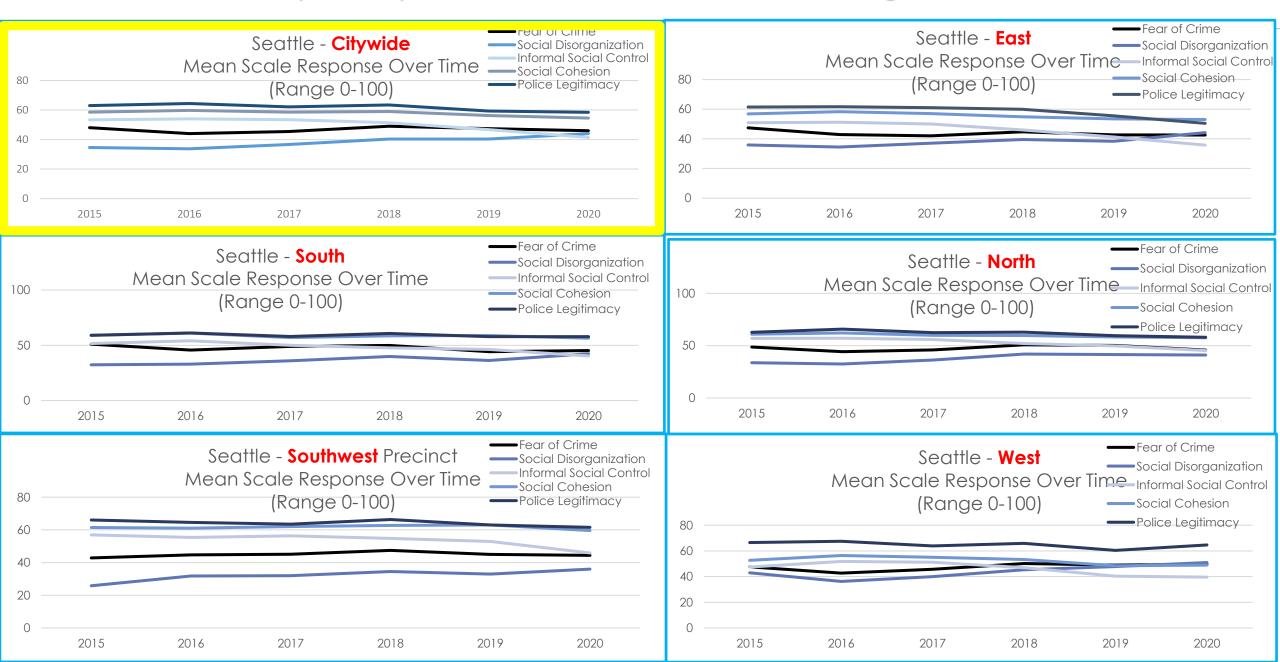
Seattle - South Precinct (2020 N=940)

2020 Top Public Safety Concerns 2020 Most Prominent Themes in Narrative Comments

Seattle Public Safety Survey Results 2020- Precinct Scale Ratings



Seattle Public Safety Survey Results 2020- Precinct Scale Ratings Over Time



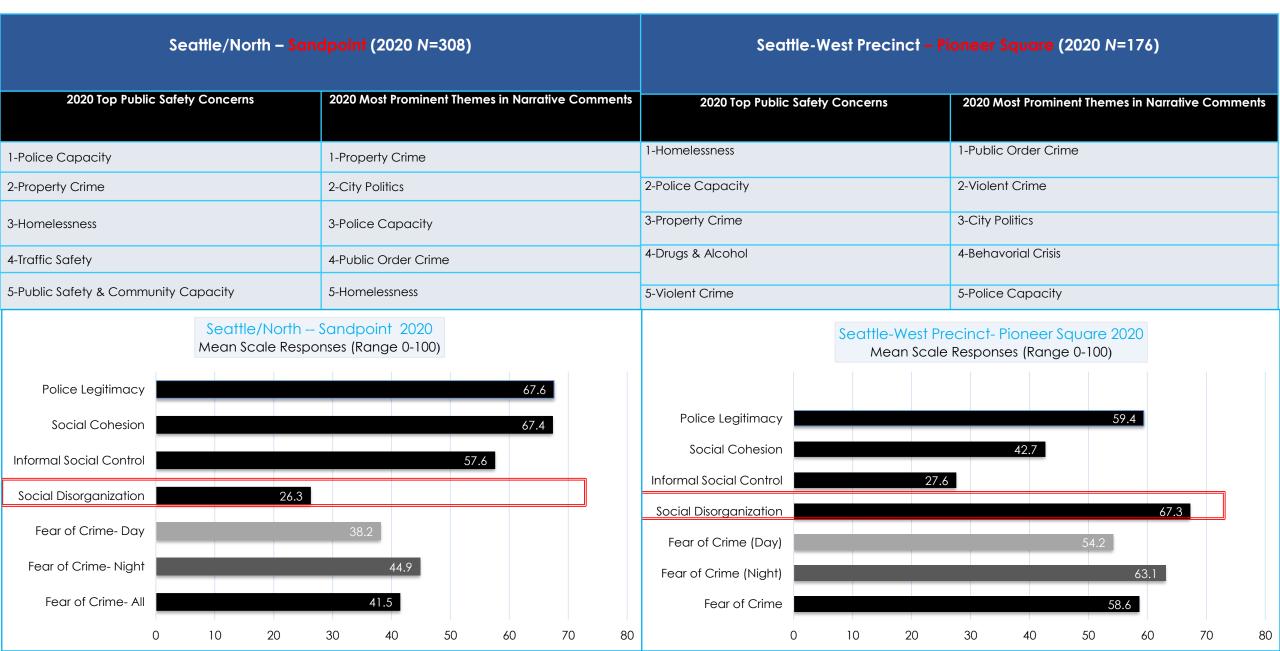
EXAMPLE -- Micro-Communities with low/high Police Legitimacy Ratings



EXAMPLE -- Micro-Communities with low/high Fear of Crime Ratings

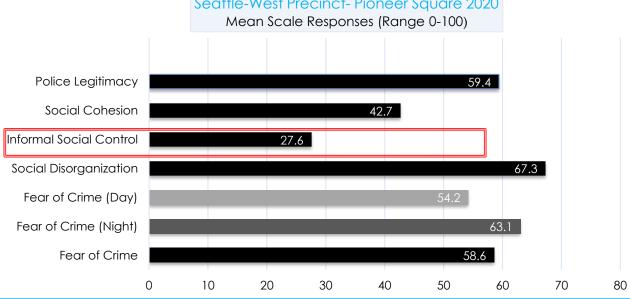


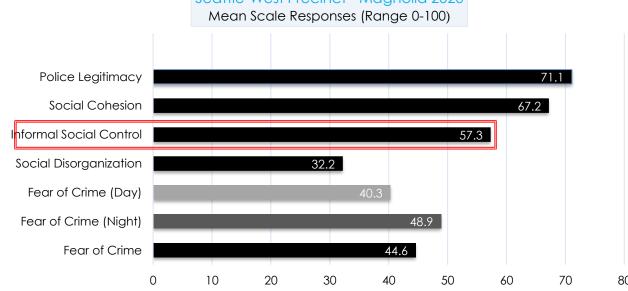
EXAMPLE -- Micro-Communities with low/high Social Disorganization Ratings



EXAMPLE -- Micro-Communities with low/high Informal Social Control Ratings







EXAMPLE -- Micro-Communities with low/high Social Cohesion Ratings



Next Steps — Community-Police Dialogues

CALL FOR PARTICIPANTS!

Virtual Community-Police Dialogues



Seattle University has collaborated with the Seattle Police Department since 2015 to conduct the annual Seattle Public Safety Survey as part of the Micro-Community Policing Plans (MCPP). This year, as part of the MCPP, Seattle University will be holding virtual community-police dialogues that will involve conversations between Seattle community members and police personnel from the Seattle Police Department. The purpose of the dialogues is to give people who live and work in Seattle the opportunity to engage in conversation with Seattle police to discuss concerns about public safety and security at the micro-community (neighborhood) level.

All who live and/or work in Seattle are eligible to participate in the virtual community-police dialogues. There will be three community-police dialogues held in each of the five police precincts - East, North, South, Southwest, and West (a total of 15 dialogues) on designated Thursday Nights 5:30-7:30pm via Zoom video conferencing from mid-May through August 2021.

If you live and/or work in Seattle and are interested in participating on one of the upcoming community-police dialogues, go to PUBLICSAFETYSURVEY.ORG

For questions, contact:

Dr. Jacqueline B. Helfgott, Director Seattle University Crime & Justice Research Center

Email: jhelfgot@seattleu.edu

Phone: (206) 295-5477

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CALL FOR SEATTLE POLICE PERSONNEL PARTICIPANTS!



Virtual Community-Police Dialogues

Seattle University has collaborated with the Seattle Police Department since 2015 to conduct the annual Seattle Public Safety Survey as part of the Micro-Community Policing Plans (MCPP). This year, as part of the MCPP, Seattle University will be holding virtual community-police dialogues that will involve conversations between Seattle community members and police personnel from the Seattle Police Department. The purpose of the dialogues is to give people who live and work in Seattle the opportunity to engage in conversation with Seattle police to discuss concerns about public safety and security at the micro-community (neighborhood) level.

Seattle Police personnel from all ranks from each of the SPD precincts are needed for the virtual community-police dialogues. There will be three community-police dialogues held in each of the five police precincts - East, North, South, Southwest, and West (a total of 15 dialogues) on designated Thursday nights 5:30-7:30pm via Zoom video conferencing from mid-May through August 26 2021. The goal is to have a minimum of three SPD personnel in each of the dialogue sessions with SPD personnel assigned to each precinct participating in precinct-specific dialogue sessions.

If you and are interested in participating on one of the upcoming community-police dialogues, go to PUBLICSAFETYSURVEY.ORG

For questions, contact:

Dr. Jacqueline B. Helfgott, Director Seattle University Crime & Justice Research Center

Email: jhelfgot@seattleu.edu

Phone: (206) 295-5477

SEATTLEU

MCPP Research Analysts

2015-17

Mathew Thomas/Shannon Ro-East Karmen Schuur/Jessica Chandler-North

Grace Goodwin/Brooke Bray-South Jennifer Danner/Joseph Singer-Southwest

Zhanna Kachurina/Chase Yap- West Joseph Singer-General RA

2017-18

Susan Nemhard-East Michael Sowby-North Mon-Cherie Barnes-South Puao Savusa- Southwest Mathew Todd- West Haley Gilford – General RA

2018-19

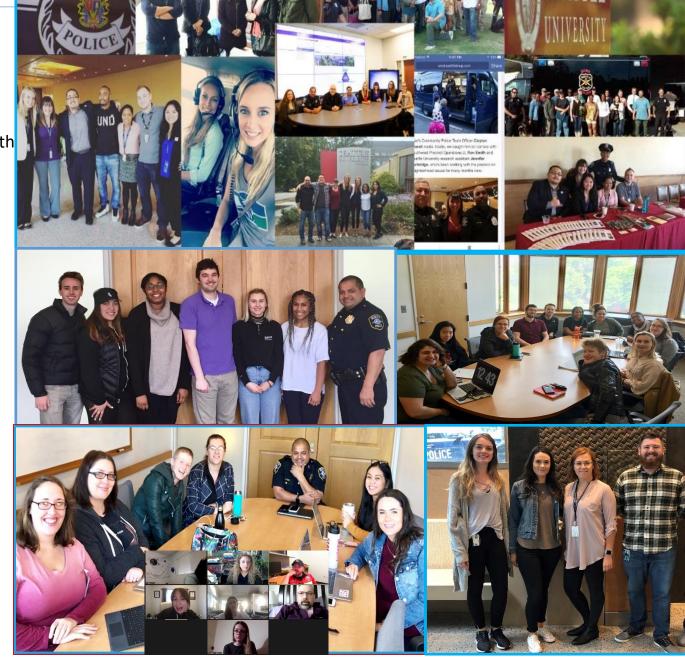
Katlynn McDaniels-East Anastasiya Shevchek-North Hannah Traktmann/Cassie St. Cyr-South Tiana Lee/Taylor Lowery Southwest Heather Chestnut- West Ashley Catanyag – General RA

2019-20

Alex Dvorsky-East Anastasiya Shevchuk-North Cierrah Loveness-South Taylor Lowery-Southwest

2020-21

Katelyn Yep-North
Alex Dvorsky-East
Cierrah Loveness-South/SW
Rachel Deckard-West-SW
Jane Park-General RA



29 students have been employed as SPD MCPP RAs since 2015

Contact

Jacqueline Helfgott, PhD Professor

Seattle University Department of Criminal Justice

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William Parkin, PhD

Associate Professor

Seattle University Department of Criminal Justice

parkinw@seattleu.edu

206-220-8263



COMMUNITY ENGAGEMENT: GOALS

- **Demystify SPD's Budget** to allow for transparent and fruitful conversations around our current public safety system.
- Support community partners in identifying areas for development within SPD's service functions via focus groups and listening sessions, working primarily with populations most impacted by the current criminalization system.
- Focus on departmental change as opposed to replicating and undermining ongoing outreach conducted by the Black Brilliance Research Project, Equitable Investments Community Task Force, participatory budgeting, and other efforts.

Community Engagement: City Boards and Commissions

- Seattle Human Rights Commission
- Seattle LGBTQ Commission
- Seattle Disabilities Commission
- Seattle Renters' Commission
- Seattle Youth Commission

- Immigrant and Refugee Commission
- Mayor's Council on African American Elders
- Community Involvement Commission
- Seattle Women's Commission
- Community Police Commission

Major Themes:

- 1. City must conduct deep outreach for each office/division set to be transferred out of SPD to ensure those services maintain functionality while also being reimagined.
- 2. Officers should be trained further in cultural competency and humility, disabilities, and nonviolent tactics of de-escalation.
- 3. Remove SPD's presence in Navigation Team.

Community Engagement: Listening Sessions, Focus Groups

- Youth gun violence prevention partners
- Asian American partner organizations to address hate crimes
- Immigrant and refugee support organizations
- Neighborhood-based public safety organizations
- BIAs and business support groups
- •Black-led, Black-centered support organizations
- More being scheduled

Major Themes:

- 1. Care should be taken while considering transfers of civilian units so that the City does not create additional bureaucracy that damages efficacy.
- 2. While building additional entries into our community safety network, City should establish opportunities for organizations to collaborate with SPD as well as other departments (integrative, as opposed to distinctly parallel)

Community Engagement: Continuing Engagement

- Continue listening sessions and focus groups, developing iterative presentations as new information becomes available
- Consult labor partners, including City staff on proposed transfers and ongoing reimagining work
- •Share expert partners' reports and data with stakeholders and offer opportunities for feedback before submitting recommendations in final report

FUNCTIONAL ANALYSIS & EXPLORING NEW MODELS OF COMMUNITY SAFETY

Center for Policing Equity:

- Collect and analyze data to identify racial disparities and burdensome policing in Seattle.
- Use the data to develop evidence-based strategies and recommendations intended to reduce disparities/burdensome policing

National Institute for Criminal Justice Reform (NICJR):

- Conduct a 911 call analysis considering type, call category/location/time, response time, etc.
- Develop recommendations that identify potential alternative responses to a certain calls

Accenture:

- Develop an Innovation Blueprint a roadmap to achieve a new model of community safety
- Develop a Police Capacity Planning Tool, which will complement work done by NICJR and allow SPD to fully understand the impact of changing demands.

WHAT WORKS CITIES SPRINT:

EXPLORING ALTERNATIVE EMERGENCY RESPONSE MODELS

What Works Cities, City Solutions: Working to accelerate the adoption of programs, policies, and practices that have previously demonstrated success in helping cities solve their most difficult challenges. The City Solutions team is the lead facilitators of the Sprint.

White Bird Clinic: White Bird Clinic, is a non-profit health center based in Eugene Oregon and is a key agency in the continuum of care for the community, and leads CAHOOTS, the Mobile Crisis and Medic response team for Eugene-Springfield's Public Safety System for over 30 years.

Everytown for Gun Safety: Everytown for Gun Safety is the largest gun violence prevention organization in the country that is fighting for common-sense gun safety measures that can help save lives.

WHAT WORKS CITIES SPRINT:

NON-EXHAUSTIVE LIST OF SEATTLE COHORT MEMBERS

| Asian Counseling & Referral Service | King County DCHS |
|---------------------------------------|-------------------------------------|
| Central Staff | Mayor's Office |
| City Budget Office | National Alliance on Mental Illness |
| CM Herbold's Office | Office of Inspector General |
| CM Lewis' Office | Public Defenders Association |
| Community Safety & Comms Center (911) | Rep. Orwall, HD 33 |
| DESC | Seattle Police Department |
| Human Services Department | Tubman Center for Health & Freedom |
| Seattle Fire Department | Swedish Providence |

WHAT WORKS CITIES SPRINT SERIES

Session 1: Session 5:

Introduction, Building a Cohort Charter 911 Dispatch:

The Gatekeepers

Session 2:

Racial Equity and Effects of Over-Policing Session 6:

Community-Informed Design

Session 3:

What Does the Evidence Show: Session 7:

Analysis of Crisis Response Models Making Decisions with Data

Session 4: Session 8:

Case Studies and Testimony: How Does this Really Work? Risk Mitigation,

Lessons from the Field Responder and Patient Safety, and more.

QUESTIONS