

Budget Deliberations & Issue Identification Homelessness Response

Select Budget Committee | October 14, 2021 Jeff Simms, Traci Ratzliff, Brian Goodnight, Analysts















Budget Summary (\$ in 000s)

| | 2021 Adopted | 2022 Proposed | % Change | |
|--|--------------|---------------|----------|--|
| Appropriations by Department | | | | |
| Human Services (HSD) | \$148,471 | \$114,854 | (22.6%) | |
| Public Utilities (SPU) | \$9,173 | \$10,750 | 17.2% | |
| Clean City Initiative in SPU (not in total) | \$3,157 | \$3,311 | 4.9% | |
| Finance & Administrative Services (FAS) | \$819 | \$819 | 0.0% | |
| Parks & Recreation (SPR) | \$1,754 | \$5,960 | 239.8% | |
| Clean City Initiative in SPR (not in total) | \$3,647 | \$2,800 | (23.0%) | |
| Housing (OH) | \$2,584 | \$5,383 | 108.3% | |
| Education & Early Learning (DEEL) | \$971 | \$985 | 1.4% | |
| Construction & Inspections (SDCI) | \$471 | \$471 | 0.0% | |
| Public Library (SPL) | \$255 | \$255 | 0.0% | |
| Neighborhoods (DON) | \$102 | \$103 | 1.0% | |
| Transportation (SDOT) | \$713 | \$713 | 0.0% | |
| Clean City Initiative in SDOT (not in total) | \$693 | \$2,800 | 304.0% | |
| Total Appropriations | \$165,313 | \$140,293 | (15.1%) | |















Background (1/3): City-Funded Shelter Capacity

















Background (2/3): King County Regional Homelessness Authority's September Downtown Homelessness Proposal

| Description | Funding Source | # Units | Timeline |
|---------------------------------------|--|---------|-------------------------|
| Vacancies Prioritized for Downtown | Existing Programs | 120 | Sept. 2021 to Jan. 2022 |
| New Beds for Lower-Acuity Individuals | King County ARPA Funds | 275 | Jan to Feb. 2022 |
| New High-Acuity Shelter | See Issue ID Below | 150 | Feb. 2022 |
| Emergency Housing | King County Health through Housing Sales Tax | 313 | Dec. 2021 to Jan. 2022 |
| Permanent Housing | Projected New Units from | 75 | Dec. 2021 to Jan. 2022 |
| | Office of Housing Investments | | |
| | TOTAL | 933 | |















Background (3/3): Seattle Public Utilities (\$ in 000s)

| Program | 2021 Adopted | 2022 Proposed | % Change |
|--|--------------|---------------|----------|
| Encampment Clean-Up Contract | \$1,313 | \$1,442 | 9.8% |
| Encampment Trash (a.k.a. Purple Bags) | \$674 | \$587 | (13.0%) |
| Public Hygiene | \$6,300 | \$6,764 | 7.4% |
| Public Sinks | \$100 | \$100 | 0.0% |
| Recreational Vehicle (RV) Remediation | \$590 | \$1,480 | 150.9% |
| RV Wastewater | \$195 | \$377 | 93.9% |
| Homelessness-Related Subtotal | \$9,173 | \$10,750 | 17.2% |
| Community Clean Teams | \$69 | \$184 | 167.1% |
| Graffiti Control | \$1,650 | \$1,655 | 0.3% |
| Litter Abatement | \$890 | \$970 | 8.9% |
| Sharps Collection | \$548 | \$503 | (8.3%) |
| Clean City Initiative-Related Subtotal | \$3,157 | \$3,311 | 4.9% |
| Other Clean City Programs | \$7,277 | \$7,926 | \$8.9% |
| Total | \$19,607 | \$21,987 | 12.1% |















Issue Identification (1/7)

1. Response to Unsanctioned Encampments

The 2022 Proposed Budget would keep funding for the HOPE Team at its current level and add 6.5 FTE in SPR to conduct work that had previously been performed by the Navigation Team.

- A. Remove funding from the 2022 Proposed Budget for additional positions in SPR and/or SPU.
- B. Move part or all of the HOPE Team to another City department or KCRHA
- C. No Action





Issue Identification (2/7)

1. Response to Unsanctioned Encampments

| Positions by Function | 2020 Adopted Budget | 2021 Adopted Budget | 2022 Proposed Budget ¹ |
|------------------------------|-----------------------|-----------------------|---|
| Logistics and Operations | HSD Operations Mgr | HSD Operations Coord | HSD Operations Coord |
| | HSD Field Coordinator | SPR Field Coordinator | SPR Field Coordinator |
| | HSD Field Coordinator | SPR Field Coordinator | SPR Field Coordinator |
| | HSD Field Coordinator | | SPR Field Coordinator |
| | HSD Field Coordinator | | SPR Field Coordinator |
| | HSD Field Coordinator | | SPR Strategic Adv |
| | HSD Field Coordinator | | • SPR Admin Spec III |
| | SPR Field Coordinator | | |
| | SPR Field Coordinator | | |
| Communications | HSD Comm's Manager | HSD Comm's Str Adv | HSD Comm's Str Adv |
| | | | • 0.5 SPR Comm's Str Adv |
| Data Analysis | HSD Data Analyst | HSD Data Analyst | HSD Data Analyst |
| | HSD Data Analyst | | • SPR Data Analyst |
| | HSD Data Analyst | | |















Issue Identification (3/7)

1. Response to Unsanctioned Encampments

| Positions by Function | 2020 Adopted Budget | 2021 Adopted Budget | 2022 Proposed Budget ¹ |
|-----------------------|-----------------------------------|-----------------------------------|-----------------------------------|
| Client Engagement and | HSD Outreach Supervisor | HSD Outreach Coord | HSD Outreach Coord |
| Services ² | HSD System Navigator | HSD System Navigator | HSD System Navigator |
| | HSD System Navigator | HSD System Navigator | HSD System Navigator |
| | HSD System Navigator | HSD System Navigator | HSD System Navigator |
| | | | SPR Storage |
| Team Management | Navigation Team Lead | HOPE Director | HOPE Director |
| | Encampment Response | | |
| | Manager | | |
| | Admin Specialist | | |
| Clean Up | 13.0 FTE Special Maintenance Team | 13.0 FTE Special Maintenance Team | 13.0 FTE Special Maintenance Team |
| Law Enforcement | • 2 Sergeants, 11 Officers | | |
| TOTAL | 46 | 23 | 29.5 |













Issue Identification (4/7)

2. New Program Investments from KCRHA

<u>High Accuity Shelter</u>: KCRHA requests \$19.4 million to create a new 150 bed shelter with intensive staffing, which includes \$1.5 million to stand-up the program and \$17.9 million for operation of the program for a year.

<u>Peer Navigator Network</u>: KCRHA requests \$7.6 million to create a 69-person Peer Navigator network covering downtown.

- A. Add \$27 million to the HSD budget to fully fund both requests
- B. Add a scaled amount to partially cover one or both of the requested investments.
- C. No Action





Issue Identification (5/7)

3. KCRHA Administrative and Operations Funding

KCRHA requests the Council appropriate an additional \$600,000 in 2022 to cover its shortfall for administrative expenses, though total administrative expenses are higher than earlier projections. Some of the administrative funding in the 2022 Proposed Budget comes from ARPA and the JumpStart Payroll Expense Tax.

- A. Provide additional funding to partially or fully address the gap in administrative costs or change the source of the funding.
- B. No Action





Issue Identification (6/7)

3. KCRHA Administrative and Operations Funding

KCRHA Administrative Funding in 2022 Proposed Budget (\$ in 000s)

| Funding Source | Amount Proposed |
|---------------------------------|-----------------|
| General Fund, OH Levy, ESG | \$2,704 |
| American Rescue Plan Act | \$1,120 |
| JumpStart Payroll Expense Tax | \$811 |
| Subtotal: 2022 Proposed Budget | \$4,635 |
| Request for \$600,000 | \$600 |
| Total (Including KCRHA Request) | \$5,235 |

Estimated KCRHA Administrative and Overhead Costs (\$ in 000s)

| Category | July 2021 (Full Staffing Plan) | September 2021 (Based on 2022 Proposed Budget) |
|------------------|-----------------------------------|--|
| Staffing | \$5,937 | \$5,933 |
| Additional Staff | - | \$1,937 |
| (2022 Proposed | | |
| Budget) | | |
| HMIS | 1 | \$1,232 |
| Other Overhead | | \$1,739 |
| TOTAL | \$5,937 | \$10,841 |













Issue Identification (7/7)

4. Clean City Initiative Funding

The 2022 Proposed Budget includes approximately \$6.2 million of Coronavirus Local Fiscal Recovery (CLFR) funds to support a continued surge in activities through August 2022. Funding would continue to support four crews operating in four geographic quadrants in the City. Crews perform enhanced trash removal (dumping), garbage collection and litter pick-up, power washing of hardscapes, graffiti removal, storm drain cleaning, and lighting repairs/replacement in parks, natural areas, and public right of way. Additional litter abatement routes and sharps collection would also continue.

- A. Extend the surge activities for four additional months to provide service for the entirety of 2022. The Executive estimates that the additional four months of service would cost approximately \$3.1 million.
- B. No Action











Questions?



Budget Timeline | FALL 2021

