



SEATTLE CITY COUNCIL

Finance and Housing Committee

Agenda

Wednesday, January 18, 2023

9:30 AM

Council Chamber, City Hall
600 4th Avenue
Seattle, WA 98104

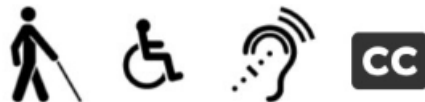
Teresa Mosqueda, Chair
Lisa Herbold, Vice-Chair
Alex Pedersen, Member
Sara Nelson, Member
Andrew J. Lewis, Member

Chair Info: 206-684-8808; Teresa.Mosqueda@seattle.gov

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Meeting Location:

Council Chamber, City Hall, 600 4th Avenue, Seattle, WA 98104

Committee Website:

<http://www.seattle.gov/council/committees/finance-and-housing>

This meeting also constitutes a meeting of the City Council, provided that the meeting shall be conducted as a committee meeting under the Council Rules and Procedures, and Council action shall be limited to committee business.

Members of the public may register for remote or in-person Public Comment to address the Council. Details on how to provide Public Comment are listed below:

Remote Public Comment - Register online to speak during the Public Comment period at the meeting at <http://www.seattle.gov/council/committees/public-comment>. Online registration to speak will begin two hours before the meeting start time, and registration will end at the conclusion of the Public Comment period during the meeting. Speakers must be registered in order to be recognized by the Chair.

In-Person Public Comment - Register to speak on the Public Comment sign-up sheet located inside Council Chambers at least 15 minutes prior to the meeting start time. Registration will end at the conclusion of the Public Comment period during the meeting. Speakers must be registered in order to be recognized by the Chair.

Submit written comments to Councilmember Mosqueda at Teresa.Mosqueda@seattle.gov

Please Note: Times listed are estimated

A. Call To Order**B. Approval of the Agenda****C. Public Comment****D. Items of Business****1. Future of the Seattle Economy Report**

Supporting
Documents: [Presentation](#)

Briefing and Discussion

Presenters: Markham McIntyre, Director, and Donna Moodie, Office of Economic Development; Erin Goodman, Executive Director, SODO BIA; Angela Dunleavy, CEO, FareStart

2. Housing Connector Update**Briefing and Discussion**

Presenters: Shkëlqim Kelmendi, Executive Director, Elizabeth Kirk and Chinnell Davis, Housing Connector

3. **King County Behavioral Health Levy Update**

Supporting
Documents: [Presentation](#)

Briefing and Discussion

Presenters: Leo Flor, Director, King County Department of Community and Human Services; Karan Gill, Deputy Chief of Staff to Executive Dow Constantine, King County

E. Adjournment



Legislation Text

File #: Inf 2218, **Version:** 1

Future of the Seattle Economy Report

Future of the Seattle Economy Report

Markham McIntyre, Angela Dunleavy, Erin
Goodman, and Donna Moodie





Angela Dunleavy

Chair, Talent and Workforce Development Workgroup
Board Chair, Workforce Development Council of Seattle-King County
CEO, FareStart



Erin Goodman

Chair, Place-based Investments Workgroup
Executive Director, SODO Business Improvement Area



Donna Moodie

Chair, Supporting WMBE & Small Business Enterprises Workgroup
Executive Director, Capitol Hill EcoDistrict
Executive Vice President of Community Development, Community Roots Housing
Owner, Marjorie restaurant



Background

- The COVID-19 pandemic's impact on Seattle's economy
- A clear moral and economic imperative to center equitable recovery
- City Council's Direction: Plan focused on investments to make Seattle economically diverse, just, and resilient

Our Guiding Framework

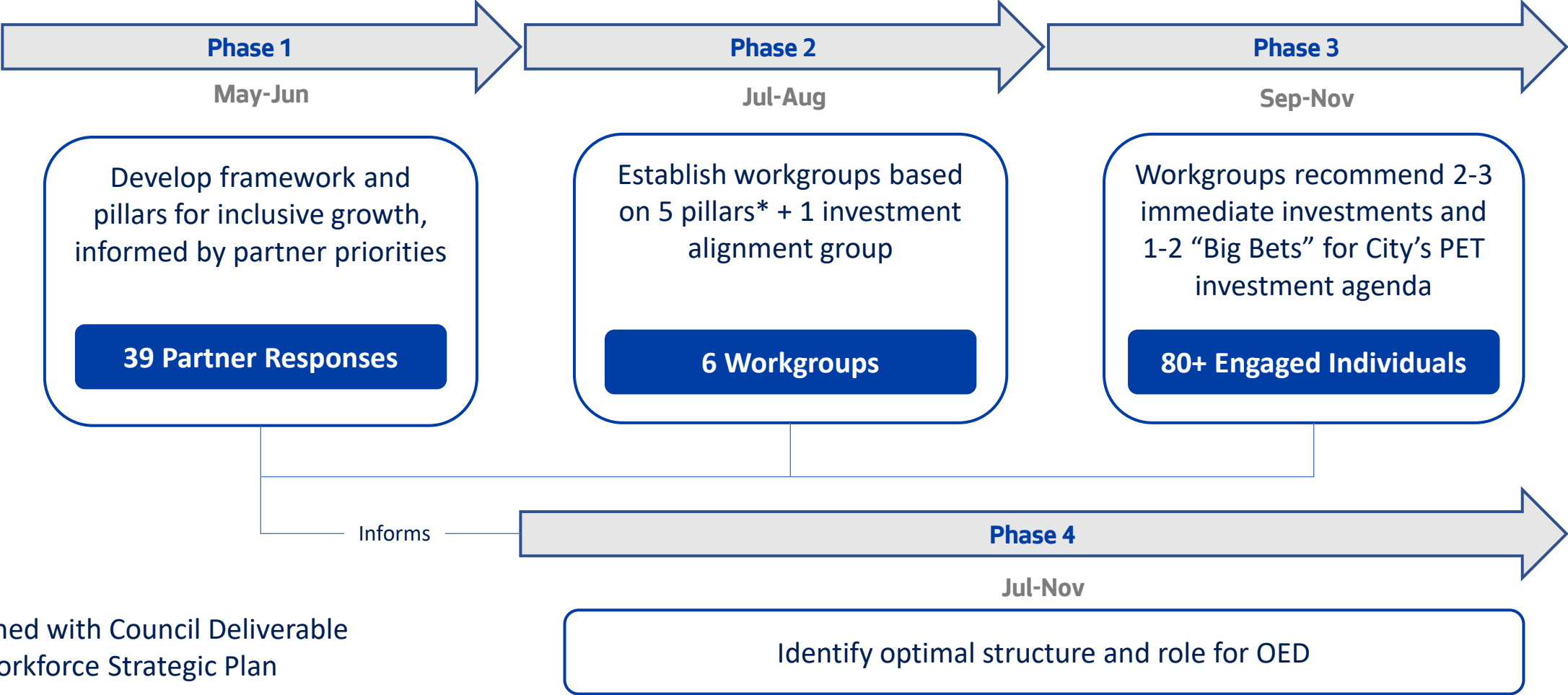
Our guiding principle: An inclusive economy is a competitive, prosperous economy

Our goals: To define the future of the Seattle economy and chart a path to get there including:

- shared priorities
- investments required
- the role of OED and the City relative to key partners

Our purpose: To create a ***community-informed*** investment agenda for OED and the City of Seattle to promote inclusive economic growth

The Process



*Aligned with Council Deliverable on Workforce Strategic Plan

Phase 3: Workgroup Members

Talent & Workforce

Angela Dunleavy (Chair)	Katie Garrow
John Lederer (Co-Chair)	Launda Aria
Anna Pavlik	Luis Navarro
Ashton Allison	Monty Anderson
Dr. Mia Williams	Ryan Davis
Emily Yim	Shukri Olow
Erika Cox	Tracy Whitten
Estela Ortega	Veronica Wade

WMBE / Small Business

Donna Moodie (Chair)	Ken Takahashi
Alicia Teel	Laura Clise
Carmen Kucinski	Luanda Arai
Che Wong	Michael Wells
Eduardo Rojas Esparza	Ollie Garret
Erin Adams	Tracy Taylor
Gabriel Neuman	

Asset Ownership

Andrea Caupain (Chair)	Gregory Davis
Bruce Brooks	Heidi Hall
Chuck Depew	Jamie Lee
Dom Davis	Michelle Merriweather
Giulia Pasciuto	

Place-Based Investments

Erin Goodman (Chair)	Larry Wilmore
Ahi Martin McSweeney	Lauren Flemister
Chris Levenson	Lyle Bicknell
Daniel Lokic	Matthew Richter
Jacqueline Gruber	Quynh Pham
James King	Theresa Barreras
Keasa Jones	Whitney Moore
Kylie Rolf	

Growing Business

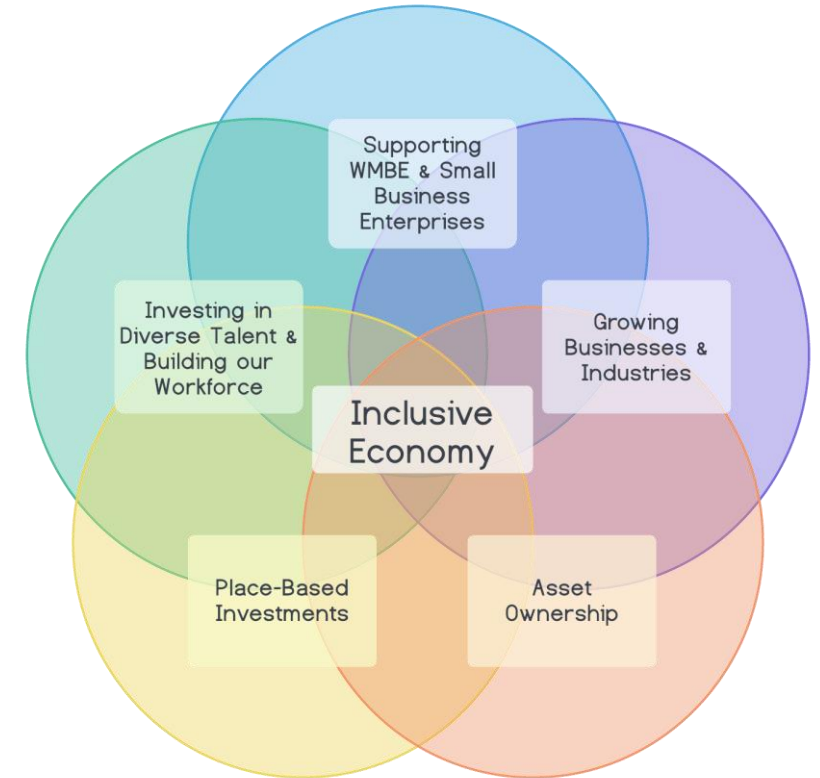
Brian Surratt (Co-Chair)	Mel Clark
Vaughn Taylor (Co-Chair)	Peter Fuerbringer
Jasmine Donovan	Preeti Shridhar
Joe Sky-Tucker	Rico Quirindongo
Kelly Fukai	Wil Tutol
Marc Cummings	

Investment Alignment

Alex Rouse	Mary Jean Ryan
Angela Jones	Michael Brown
Brad Whitehead	Michelle Nance
Kailani DeVille	

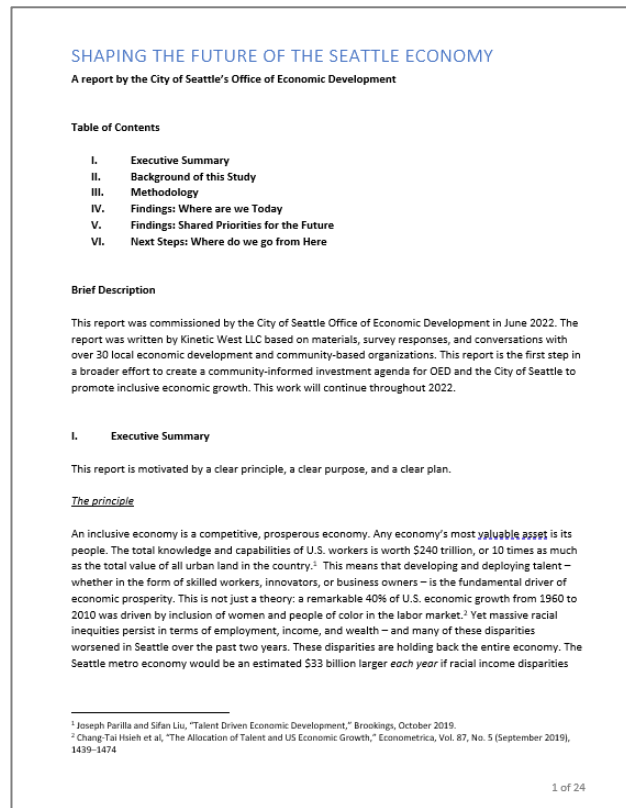
Investment Pillars

- The workgroups' investment recommendations reflect a clear **interconnectedness** around a few themes that OED and the City can organize its efforts and investments
- Many investment recommendations are **reflective of current initiatives** that need to be brought to scale or diversified and changes OED has already begun to implement
- There was resounding agreement that the City must execute on these priorities while **continuing to engage the community and facilitate access to resources**



The Result

Part 1 - Framework



63

Research and
report pages

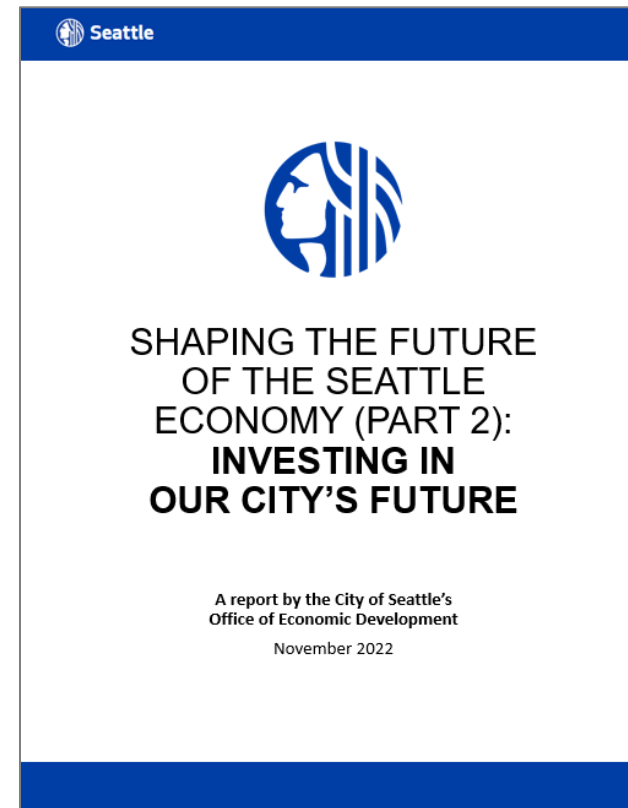
31

Partners
completed survey

42

Economic
development
priorities sorted

Part 2 - Investments



95

Research and
report pages

82

Workgroup
members

19

Investment
recommendations



Investment Description		Funding		Workgroups				
LEGEND: <div><div></div> - Shared Priority <div></div> - Big Bet</div>	<div>\$ - ≤ \$249K \$\$ - \$250K - \$499K \$\$\$ - \$500K - \$999K \$\$\$\$ - \$1mil - \$1.99mil \$\$\$\$\$ - ≥ \$2mil</div>	OED's Role	OED Planned for in 2023	Investing in Diverse Talent & Building Our Workforce	Supporting WMBE & Small Business Enterprises	Place-based Investments	Asset Ownership	Growing Businesses & Industries
Investing in Diverse Talent & Building Our Workforce								
Scale paid <u>work-based learning</u> opportunities	Implement	✓						
Build “ <u>two-generation</u> ” <u>caregiver supports</u> into City’s existing youth employment programs	Support	✓						
Expand supports (incl. <u>basic income pilot</u>) for participants in City workforce programs	Support	✓						
Expand <u>access to childcare</u> for SEA workers	Support	✓						
Launch <u>benefits cliff reduction</u> initiative to support workers as their wages grow	Support	✓						
Supporting WMBE and Small Business Enterprises								
Support employers to provide “ <u>peer mentorship</u> ” to other SBE/WMBEs	Support							
Invest in building <u>City navigation support</u> for SBEs/WMBEs	Implement	✓						
Subsidize property consultants to support WMBEs/SBEs on <u>commercial affordability</u>	Implement	✓						
Increase <u>access to affordable capital</u>	Implement	✓						
Place-based Investments								
Activate/program <u>vacant storefronts</u>	Implement	✓						
Support <u>place-based neighborhood business organizations</u>	Implement	✓						
Fund <u>small business matchmaker team</u>	Implement	✓						
<u>Acquire/master lease</u> vacant storefront space	Implement	✓						
Asset Ownership								
Create <u>wealth-building opportunities</u> for WMBE business owners and their families	Implement	✓						
Expand technical assistance for <u>real estate ownership</u>	Implement	✓						
Support <u>community-based banking program</u> for Black and Indigenous Community	Support							
Growing Businesses & Industries								
Invest in capacity of OED <u>industry liaison</u>	Implement	✓						
Revive grants/service contracts as a form of <u>direct support to industry sectors</u>	Implement	✓						
Specialized technical assistance for <u>mid-sized businesses</u> on cusp of growth	Implement							

14

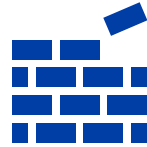
LEGEND: <div> <div>● Shared Priority</div> <div>★ Big Bet</div> </div> <div> \$ - ≤ \$249K \$\$ - \$250K - \$499K \$\$\$ - \$500K - \$999K \$\$\$\$ - \$1mil - \$1.99mil \$\$\$\$\$ - ≥ \$2mil </div>		OED's Role	OED Planned for in 2023	Investing in Diverse Talent & Building Our Workforce	Supporting WMBE & Small Business Enterprises	Place-based Investments	Asset Ownership	Growing Businesses & Industries
Supporting WMBE and Small Business Enterprises								
Invest in building <u>City navigation support</u> for SBEs/WMBEs		Respond & Implement	✓				●	●
Place-based Investments								
Activate/program <u>vacant storefronts</u>		Organize & Build	✓		●			●
Growing Businesses & Industries								
Specialized assistance for growth-ready <u>mid-sized businesses</u>		Organize & Build	✓	●				
Asset Ownership								
Create <u>wealth-building opportunities</u> for WMBE business owners		Envision & Transform	✓		●	●		
Investing in Diverse Talent & Building our Workforce								
Expand <u>access to childcare</u> for SEA workers		Support		★				

The Role of OED



Respond and Implement

Be highly responsive to businesses that need help navigating city resources and requirements, and in some cases deliver services directly to businesses



Organize and Build

Invest more in knitting together systems that can provide coordinated, comprehensive supports to both businesses and workers



Envision and Transform

Articulate a clear and compelling vision for the transformation of Seattle's economy, and periodically lead transformative cross-sector "moonshots" that require the City's unique capabilities and influence



Next Steps



- Using Results-Based Accountability framework for accountability and measuring progress
- Reconvening the Investment Alignment Workgroup
- Finishing OED's 2023 Workplan

Questions?



Legislation Text

File #: Inf 2219, **Version:** 1

Housing Connector Update



Legislation Text

File #: Inf 2220, **Version:** 1

King County Behavioral Health Levy Update



Crisis Care Centers Levy

**Briefing to the Seattle City Council
Finance & Housing Committee**
January 18, 2023

Leo Flor
Director
King County DCHS

**Behavioral
Health**

=

**Mental Health
&
Substance
Use Disorder**

People Recover.

3

Urgent Problems

We've Solved this for Broken
Bones...

No walk-in Behavioral Health "Urgent Care"

One Third!

Losing Mental Health Residential Capacity

It takes People to Treat People
Unsustainable Workforce

**Core Crisis
System
Elements:**

Someone
to Talk To

**988,
Regional
Crisis Line**

Someone
to
Respond

**Mobile Crisis Teams,
Co-Responders,
Outreach,
Peers**

Someplace
to
Go/Be/Be
Brought

?

**What do
we have
now?**

Anyone, Anywhere, Any Time

Our region lacks places to go
for same-day, no-wrong-door, behavioral health urgent care.



Someplace
to
Go/Be/Be
Brought

Families and People in Crisis need places to go for help instead of waiting for a crisis to occur or get worse.

Law Enforcement and **First Responders** need better, more equitable, and faster options than jail and emergency rooms.

Mobile Crisis Teams need access to places where people in crisis can get immediate help when outreach is not enough.

Hospitals need to preserve capacity for the most medically complex patients & need places that divert less severe cases.

988 needs places to send callers needing higher-level care.

King County's *proposed* Crisis Care Centers Levy

1.

Create
five new
regional
crisis care
centers:



Distributed geographically across the county, the centers will provide walk-in access and the potential for short-term stays to help people stabilize, depending on needs, with one center specifically serving youth.

Currently

One 46-bed crisis center for 2.3 million people in our county



2.

Preserve and
restore the
dramatic loss
of residential
treatment
beds:



In 2018, 355 beds providing community-based residential care for people with mental health residential needs existed in King County. Today, only 244 of these beds are available.

Currently

Loss of 1 in 3 of our residential treatment beds in recent years



As of July 2022, people waited an average of 44 days for a mental health residential bed.



3.

Grow the
behavioral
health
workforce
pipeline:



The proposal will create career pathways through apprenticeship programming and access to higher education, credentialing, training, and wrap-around supports. It will also invest in equitable wages for the workforce at crisis care centers.

Currently

Historic labor shortages
A 2021 King County survey of member organizations of the King County Integrated Care Network found that job vacancies at community behavioral health agencies

were at least double what they were in 2019.



Crisis Care Centers Levy Purposes

§ 4 specifies a
Paramount Purpose
and
Two Supporting Purposes

Paramount Purpose: Establish & operate a Regional Network of Five Crisis Care Centers

Supporting Purpose One: Restore the number of mental health residential beds to at least 355

Supporting Purpose Two: Increase the sustainability and representativeness of the Behavioral Health Work Force

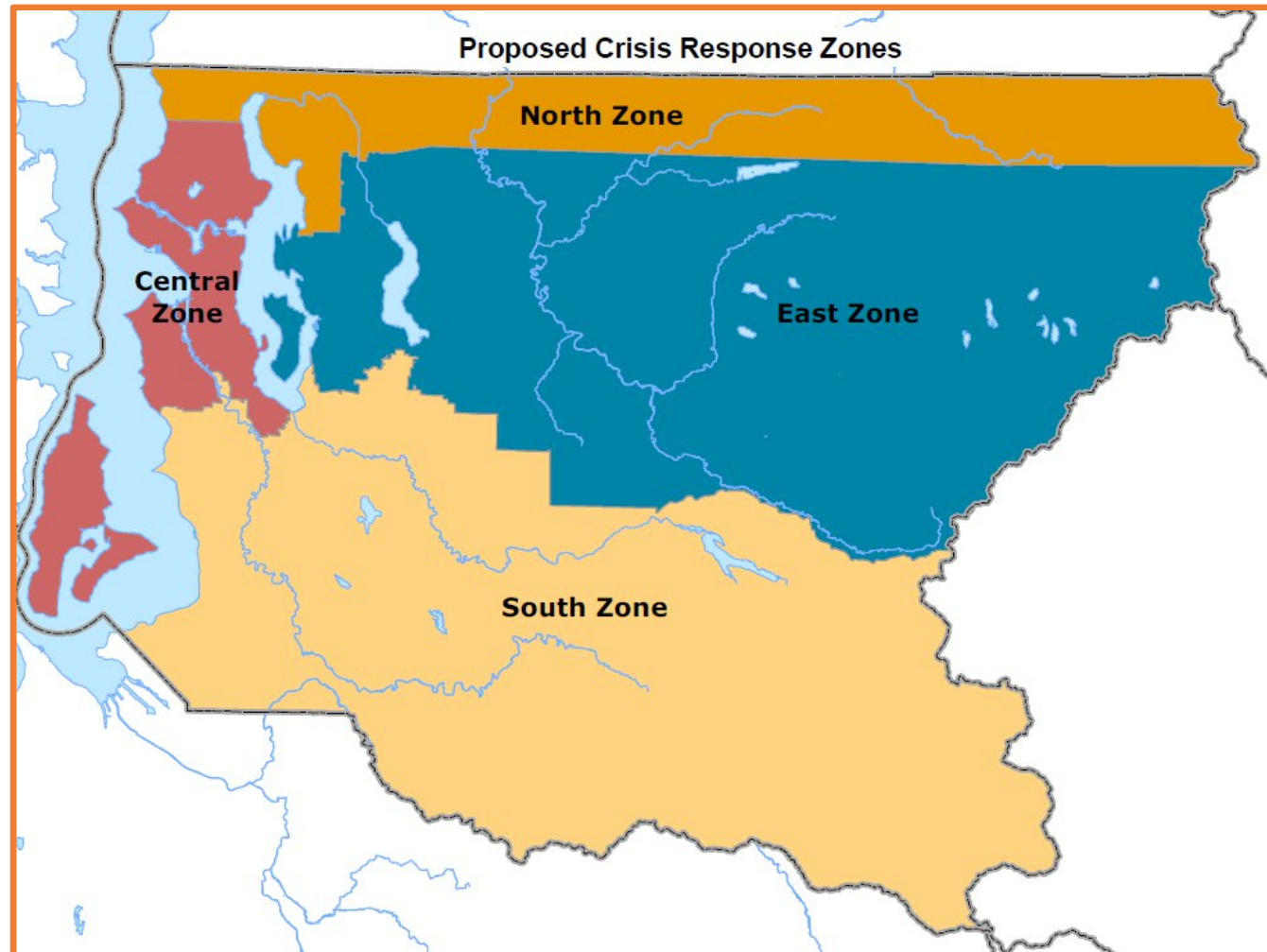
If the ballot measure ordinance is enacted and voters approve, the required Implementation Plan may specify additional supporting purposes, but they must be subordinate and not inconsistent with the Paramount Purpose & Supporting Purposes One and Two.

Paramount Purpose: A Regional Network of 5 CCCs

§1.C defines 4 Crisis Response Zones

- Each Crisis Response Zone hosts at least one CCC
- At least one CCC specializes in serving children

The purpose of Crisis Response Zones (CRZs) is to promote localized access geographic distribution of CCCs. CRZs do not restrict who can access which CCC.



Paramount Purpose: What is a CCC? see §1.A

Same Day Access to multiple types of crisis stabilization services, which shall include:

24/7 Walk-In/Drop-Off
BH Urgent Care Clinic

23-Hour
Observation Unit

14-Day Crisis Stabilization:
16 beds for short-term care

Onsite access to a **DCR**
(Designated Crisis Responder)

No Wrong Door: “Shall endeavor to accept at least for initial screening and triage any person...”

Single Facility or Grouped Facilities that are adjacent or with transportation provided

Staff must be multidisciplinary and include **peers**.

May incorporate *compatible* pre-existing facilities

Paramount Purpose: Who Will Site & Operate CCC's?

- Crisis Care Centers would be **operated by provider agencies** under contract to DCHS's Behavioral Health and Recovery Division.
- Crisis Care Centers would be **sited by providers proposing sites w/ host jurisdiction support** through an RFP or a similar procurement process.

The proposed Ballot Measure Ordinance is silent on this issue other than requiring an Implementation Plan. CCC operations/siting would be governed by the Implementation Plan. Except for election cost and up to \$1M in initial planning, Levy proceeds may not be spent until the Implementation Plan is enacted.

Supporting Purpose One: Restore Mental Health Residential Capacity

355 to 244: King County lost one-third of its mental health residential beds since 2018. *It was almost one-half.*

Supporting Purpose One would

- **reinforce remaining facilities** *to prevent further loss and*
- **build back at least 111 beds.**

New facilities would be limited to 16 beds, requiring at least 7 new facilities. **Why 16 beds?**

Supporting Purpose One: Restore Mental Health Residential Capacity

What is Mental Health Residential?

- **A recovery-oriented place to live**
- **Residential treatment**
- **Case management & practice for basic life skills**
- **Supports for individual treatment & group sessions**
- **A setting that builds community within community**

Supporting Purpose Two: Workforce

Provider staff vacancies doubled between 2019 and 2021.

- **Invest in systemwide supports** to increase the sustainability and representativeness of the entire behavioral health workforce
- **Make specific investments at CCCs** to support robust, sustainable, and representative staffing

Projected Costs for a 14.5 cent, 9-year Countywide Levy

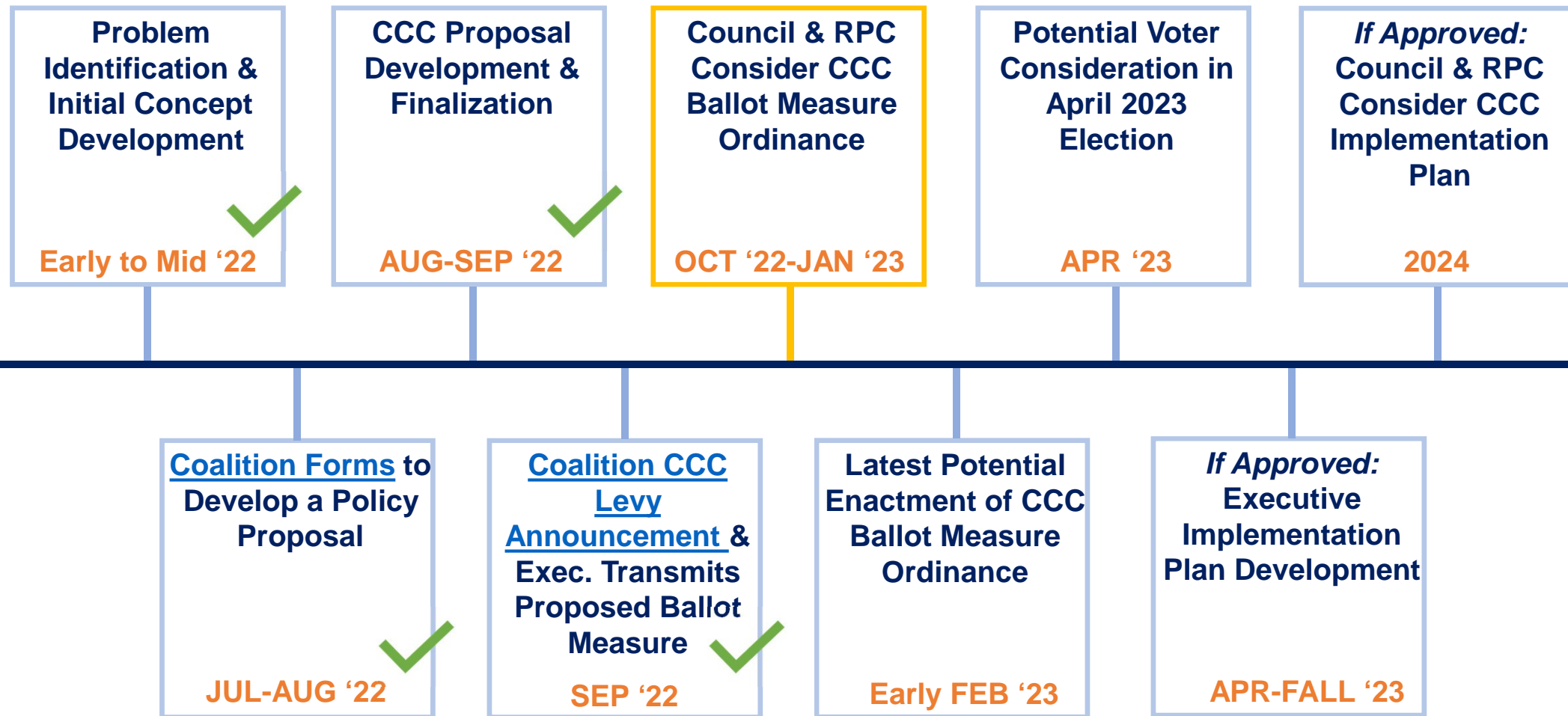
	2022 Median Assessed Value	<u>Estimated</u> 2024 Median Assessed Value	<u>Estimated</u> 2024 Annual Payment	<u>Estimated</u> 2024 Monthly Payment
Auburn	\$433,000	\$522,544	\$75.77	\$6.31
Kent	\$467,000	\$563,576	\$81.72	\$6.81
Renton	\$534,000	\$644,431	\$93.44	\$7.79
Countywide Median	\$694,000	\$837,519	\$121.44	\$10.12
Seattle	\$760,000	\$917,168	\$132.99	\$11.08
Bothell	\$758,000	\$914,754	\$132.64	\$11.05
Redmond	\$1,005,000	\$1,212,834	\$175.86	\$14.66
Bellevue	\$1,107,000	\$1,335,928	\$193.71	\$16.14

Proposed at \$0.145 per \$1,000 of Assessed Value (AV)

- Assessed values often differ from sale prices
- Levy period would begin in 2024

This projection estimates 2024 median AV by applying a 20.68% growth factor to 2022 median AV. The Assessor's 2022 Median AV by city is [available online](#).

Timeline for **Crisis Care Centers** Levy Development



Key Considerations

- Ballot Measure Ordinance prohibits spending until Council & RPC pass an Implementation Plan (except for election costs and up to \$1M for planning).
- Medicaid policies influence ongoing operations costs
- Supporting success for 988
- Interdependence with jails, emergency rooms, shelters, supportive housing, and the involuntary treatment system & assessments
- Outreach without places to go is insufficient
- Hope & a new path of least resistance



Together, we can create the behavioral health system our region needs.

Questions?

Leo Flor
Director
King County DCHS