



# SEATTLE CITY COUNCIL

## Public Assets and Homelessness Committee

### Agenda

Wednesday, March 15, 2023

2:00 PM

Council Chamber, City Hall  
600 4th Avenue  
Seattle, WA 98104

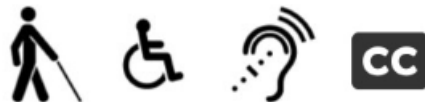
Andrew J. Lewis, Chair  
Teresa Mosqueda, Vice-Chair  
Lisa Herbold, Member  
Debora Juarez, Member  
Tammy J. Morales, Member

Chair Info: 206-684-8807; [Andrew.Lewis@seattle.gov](mailto:Andrew.Lewis@seattle.gov)

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**SEATTLE CITY COUNCIL**  
**Public Assets and Homelessness Committee**  
**Agenda**  
**March 15, 2023 - 2:00 PM**

**Meeting Location:**

Council Chamber, City Hall, 600 4th Avenue, Seattle, WA 98104

**Committee Website:**

<https://www.seattle.gov/council/committees/public-assets-and-homelessness>

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This meeting also constitutes a meeting of the City Council, provided that the meeting shall be conducted as a committee meeting under the Council Rules and Procedures, and Council action shall be limited to committee business.

Members of the public may register for remote or in-person Public Comment to address the Council. Details on how to provide Public Comment are listed below:

Remote Public Comment - Register online to speak during the Public Comment period at the meeting at <http://www.seattle.gov/council/committees/public-comment>. Online registration to speak will begin two hours before the meeting start time, and registration will end at the conclusion of the Public Comment period during the meeting. Speakers must be registered in order to be recognized by the Chair.

In-Person Public Comment - Register to speak on the Public Comment sign-up sheet located inside Council Chambers at least 15 minutes prior to the meeting start time. Registration will end at the conclusion of the Public Comment period during the meeting. Speakers must be registered in order to be recognized by the Chair.

Submit written comments to Councilmember Lewis at [Andrew.Lewis@seattle.gov](mailto:Andrew.Lewis@seattle.gov)

*Please Note: Times listed are estimated*

**A. Call To Order**

**B. Approval of the Agenda**

**C. Public Comment**

**D. Items of Business**

1. [Appt 02500](#) **Appointment of Justin P. Umagat as board member, Woodland Park Zoo Board of Directors, for a term to December 31, 2025.**

Attachments: [Appointment Packet](#)

**Briefing, Discussion, and Possible Vote**

**Presenter:** Marlon Herrera, Woodland Park Zoo Board of Directors;  
Kerston Swartz, Woodland Park Zoo; Justin Umagat, Appointee

2. **Update on Activities Responding to Unsheltered Homelessness**

Supporting Documents: [Presentation](#)

**Briefing and Discussion**

**Presenter:** Deputy Director Michael Bailey, Human Services  
Department; Jeff Simms, King County Regional Homelessness  
Authority; Jennifer LaBrecque, Council Central Staff

**E. Adjournment**



## Legislation Text

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**File #:** Appt 02500, **Version:** 1


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Appointment of Justin P. Umagat as board member, Woodland Park Zoo Board of Directors, for a term to December 31, 2025.

The Appointment Packet is provided as an attachment.



## City of Seattle Boards & Commissions Notice of Appointment

<b>Appointee Name:</b> <i>Justin P. Umagat</i>		
<b>Board/Commission Name:</b> <i>Woodland Park Zoo Board of Directors</i>		<b>Position Title:</b> <i>Board member (City Council appointment per zoo/Parks Management Agreement)</i>
<input checked="" type="checkbox"/> Appointment OR <input type="checkbox"/> Reappointment		<b>Council Confirmation required?</b> Yes <input checked="" type="checkbox"/> No
<b>Appointing Authority:</b> <input type="checkbox"/> Council <input type="checkbox"/> Mayor <input checked="" type="checkbox"/> Other: <i>Public Assets and Homelessness Committee</i>	<b>Date Appointed:</b> <i>1/1/2023</i>	<b>Term of Position: *</b> <i>1/1/2023</i> <b>to</b> <i>12/31/2025</i> <input type="checkbox"/> <i>Serving remaining term of a vacant position</i>
<b>Residential Neighborhood:</b> <i>Fauntlee Hills (West Seattle)</i>	<b>Zip Code:</b> <i>98126</i>	<b>Contact Phone No.:</b> <div style="background-color: black; width: 100px; height: 1.2em;"></div>
<b>Background:</b> <ul style="list-style-type: none"> <li>• Nearly 20 years of experience throughout the Seattle Parks and Recreation system</li> <li>• Recipient of Mass Transit's Top 40 under 40 national award</li> <li>• Proficient at managing high-risk public facing projects through politically sensitive and ambiguous environments</li> </ul>		
<b>Authorizing Signature (original signature):</b> 		<b>Appointing Signatory:</b> <i>Andrew J. Lewis</i> <i>Seattle City Councilmember, District 7</i>

\*Term begin and end date is fixed and tied to the position and not appointment date.

# Justin P. Umagat

LEED AP BD+C, Assoc. DBIA

Mech. Engineering, Seattle University

- Nearly 20 years of experience throughout the Seattle Parks and Recreation system
- Recipient of [Mass Transit's Top 40 under 40](#) national award
- Proficient at managing high-risk public facing projects through politically sensitive and ambiguous environments

## BOARD EXPERIENCE:

### Board of Parks and Recreation Commissioners (Seattle, Washington) - [BPRC Website](#)

*Board Member*

February 2022 - present

- Appointed by Seattle City Council to represent District 1 (West Seattle / South Park)
- Consults with and makes recommendations to Seattle City Council, the Mayor, and the Parks Superintendent regarding policies for the planning, development and use of the City's park and recreation facilities
- Provides oversight of projects, programs, and services
- Works to responsibly allocate portions of Seattle property tax collected to fund parks and recreation including maintaining parklands and facilities, operating community centers and recreation programs, and developing new neighborhood parks on previously acquired sites.

### Associated Recreation Council (Seattle, Washington) - [ARC website](#)

*President - Board of Directors*

October 2019 - present

- Leads 8 board members and 6 committees to establish policy, long-term strategy, organizational development, and monitor fiscal stability to advance the mission and vision of the organization
- Ensures that Race, Equity, and Social Justice are integrated into decisions and policy
- Manages Executive Director to drive direction and decisions for up to 1000 employees and contractors
- Led and stabilized the organization through political, financial, and operational COVID-19 challenges
- Strategically creates and nurtures partnerships and key opportunities

### Our Lady of Guadalupe – School Commission (Seattle, Washington)

*Board Member*

February 2022 - present

- Consultative advisor to Pastor and Principal for long range planning, policy development, finance, facilities development and evaluation of commission work

## RECENT PROFESSIONAL EXPERIENCE:

### King County Metro (Seattle, Washington)

*Capital Division - Senior Project Manager*

September 2021 - present

- Manages public transit projects throughout King County located in the public right of way
- Works collaboratively with county-wide departments and Authorities Having Jurisdiction lead projects through project development, procurement, design, and construction
- Manages project scope, schedule, budget and overall expectations of internal and external stakeholders
- Prepares presentations to board and senior management for project approvals and status updates
- Portfolio: Eastlake Layover Facility (\$26M), Route 48 Electrification (\$15M), Route 165 & 181 Route Improvements (\$4M)

**Huitt-Zollars Inc. (Seattle, Washington)****Senior Project/Program Manager**

January 2020 – September 2021

- Pacific Northwest Transit/Transportation sector lead for strategic business development, marketing, client/stakeholder engagement, and staff development
- Developed, reviewed, managed and lead strategic project pursuits, SBE/DBE efforts, and proposal development
- Provided community engagement services, Project/Program management, design and construction document reviews, and strategic plan development for a variety of public/private clients across the country
- Portfolio: Pierce Transit Maintenance Base (\$50M), PennDOT Multimodal Project Management (\$5M), City of Edmonds Citywide Bicycle Improvements (\$1.8M)

**Sound Transit (Seattle, Washington)**

January 2013 – January 2020

**Executive Department: Program Manager - Rail Activation**

- Programmatically managed agency budget and staff to focus efforts and allocate resources
- Prepared reports, correspondence, and presentations to and for use by Executive leadership
- Managed work and relationships with federal/state oversight bodies to achieve Operational Readiness
- Led Downtown Seattle Transit Tunnel (DSTT) negotiations between ST and King County. Built key relationships within Sound Transit and King County (IT, Metro, Rail, FMD, DES) to transfer ownership.
- Selected by Deputy CEO to administrate the DSTT Program. Created, defined, and managed program goals, strategy, organizational structure, budget allocation, and change management.
- Served on the Equitable Employee Experience Committee to identify, develop and improve employee life cycle metrics (recruitment, onboarding, engagement, retention, and separation)
- Portfolio: East Link (\$3.54B), Tacoma Link (\$478M), DSTT (~\$1B asset, secured \$100M+ in initial funding)

**Operations Department: Project Manager - Capital Expansion Projects**

- Department liaison for planning, implementation, and transition to operations for Capital Expansion Projects
- Reviewed designs, construction documents, permits, coordinated interdepartmental subject matter expert feedback, analyzed data, and negotiated solutions
- Developed and implemented the Facilities Capital Program plan, budget, and narratives
- Managed the selection, evaluation, and activities of consultants/contractors
- Portfolio: North Link (\$1.9B), East Link (\$3.7B), and various Operations and Maintenance facilities

**Design, Engineering, and Construction Management Department: Systems Integration Engineer**

- Oversight of systems engineering design, integration, construction and commissioning work and served as departmental LEED focal
- Reviewed permits, design, and construction documents related to capital expansion projects
- Developed RFP language and participated in selection, evaluation, selection, scope and budget reviews
- Managed and coordinated engineering solutions between cross functional disciplines, across interagency departments, and with external stakeholders
- Implemented agency wide adaptation of 3D Building Information Modeling (BIM) for project delivery

**OTHER EXPERIENCE:**

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- Seattle University Professional Development Volunteer, 2018-Present
- Seattle Parks and Recreation Basketball, Head Coach, 2004-2019

# Woodland Park Zoological Society Board of Directors

39 Members: Pursuant to Ordinance 120697, one member subject to Council Committee Public Assets and Homelessness confirmation, 2-year terms:

- 37: Woodland Park Zoological Society Directors, including:
  - 1: Parks and Recreation superintendent (ex-officio)
  - 1: Parks and Recreation appointment
  - 1: Mayoral appointment (seat vacant)
  - 1: City Council appointment
  - 1: King County Councilmember (ex-officio)
  - 1: Zoo president and CEO (ex-officio)

## Roster:

*D	**G	RD	Position No.	Position Title	Name	Term Begin Date	Term End Date	Term #	Appointed By
		--- <sup>+</sup>	1	Director	Linda Linford Allen	2000	2024	7	Zoological Society
		7	2	Director	Christi Beckley	2023	2025	1	Zoological Society
		1	3	Director	Katie Bellows	2021	2023	1	Zoological Society
		--- <sup>+</sup>	4	Director	Sue Borgman	2022	2024	1	Zoological Society
		--- <sup>+</sup>	5	Director	Dori Borjesson	2022	2024	1	Zoological Society
		--- <sup>+</sup>	6	Director	Warren Brown	2018	2023	2	Zoological Society
		4	7	Director	Stacy Campbell	2020	2025	2	Zoological Society
		6	8	Director	Claire Godoy	2023	2025	1	Zoological Society (neighbor position)
		--- <sup>+</sup>	9	Director	Dr. Angela Griffin	2019	2024	2	Zoological Society
		--- <sup>+</sup>	10	Director	Rosemarie Havranek	2020	2025	2	Zoological Society
		--- <sup>+</sup>	11	Director	Holly Hirai	2016	2024	3	Zoological Society
		3	12	Director	Marlon Dylan Herrera	2019	2024	2	Parks & Rec appointment
		3	13	Director	Dr. Jonathon Kil	2023	2025	1	Zoological Society
		4	14	Director	Jeff Leppo	2008	2025	5	Zoological Society
		1	15	Immediate Past Chair	Sandy Stelling	2017	2025	3	Zoological Society
		3	16	Secretary	Katie Matison	2017	2025	3	Zoological Society
		3	17	Director	Shelly McKinley	2019	2024	2	Zoological Society
		1	18	Director	Justin P. Umagat	1/1/23	12/31/25	1	City Council appointment
		6	19	Director	Lian Neeman	2023	2025	1	Zoological Society (neighbor position)
		7	20	Director	Larry Phillips	2008	2023	n/a <sup>1</sup>	Zoological Society
		3	21	Director	Robert Plotnick	2019	2024	2	Zoological Society
		6	22	Director	Kyle Rolfe	2019	2024	2	Zoological Society
		--- <sup>+</sup>	23	Director	Michael Ronan	2022	2024	1	Zoological Society



		7	24	Director	Omari Salisbury	2023	2025	1	Zoological Society
		6	25	Director	Kevin Schofield	2015	2023	3	Zoological Society
		--- <sup>†</sup>	26	Chair	Anders Brown	2018	2023	2	Zoological Society
		--- <sup>†</sup>	27	Director	Diane Shrewsbury	2016	2024	3	Zoological Society
		--- <sup>†</sup>	28	Director	Effie Toshav	2023	2025	1	Zoological Society
		4	29	Director	Alison Winfield	2022	2024	1	Zoological Society
		--- <sup>†</sup>	30	Vice Chair	Irwin Goverman	2015	2023	3	Zoological Society
		3	31	Director	Joe Woods	2019	2024	2	Zoological Society
		7	32	Treasurer	Jill Walker	2015	2023	3	Zoological Society
			33	Director	(position vacant)				Mayor appointment
			34	Ex-officio	Anthony-Paul (AP) Diaz	2023	---	---	Parks & Rec Superintendent
		--- <sup>†</sup>	35	Ex-officio	Alejandro Grajal	---	---	---	Zoological Society President & CEO
			36	Ex-officio	Councilmember Andrew Lewis	2022	---	---	City Councilmember
		7	37	Ex-officio	Councilmember Jeanne Kohl-Welles	2016	---	---	King County Council

SELF-IDENTIFIED DIVERSITY CHART					(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	Male	Female	Transgender	NB/ O/ U	Asian	Black/ African American	Hispanic/ Latino	American Indian/ Alaska Native	Other	Caucasian/ Non- Hispanic	Pacific Islander	Middle Eastern	Multiracial
Mayor													
Council													
Other													
Total													

Key:

**\*D** List the corresponding *Diversity Chart* number (1 through 9)

**\*\*G** List *gender*, **M**= Male, **F**= Female, **T**= Transgender, **NB**= Non-Binary, **O**= Other, **U**= Unknown

**RD** Residential Council District number 1 through 7 or N/A

*Diversity information is self-identified and is voluntary.*

<sup>†</sup> Does not reside in Seattle

<sup>i</sup> Larry Phillips served as the King County representative (ex-officio) from 2008 – 2016, and transitioned to Director in 2016. Larry's third term as a Director ends in 2023.



## Legislation Text

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**File #:** Inf 2244, **Version:** 1

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Update on Activities Responding to Unsheltered Homelessness

# Update on Activities Responding to Unsheltered Homelessness

Michael Bailey, Deputy Director, Human Services Department

Public Assets & Homelessness Committee  
March 15, 2023

# Agenda

- Introduction
- Q4 & Full-Year 2022 Outcomes
- Key Outreach Activity
- Operations Update

# Introduction

- The Human Services Department's (HSD) mission is to **connect people with resources and solutions during times of need** so we can all live, learn, work and take part in strong, healthy communities.
- In 2022, most homelessness contracts moved from HSD to King County Regional Homelessness Authority (KCRHA).
- HSD Regional Coordinators remain at the City as part of the Unified Care Team (UCT) to serve a unique, person-centered role to facilitate neighborhood efforts in accordance with the Multi-Departmental Administrative Rules.
- HSD coordinates the shelter recommendation and referral process for City funded set-aside shelter resources but does not lead encampment removal operations or schedule priority sites.

# Q4 2022 Outcomes

- 433 referrals (duplicated) to shelter, representing 378 unique individuals
  - 353 referrals were initiated by HSD System Navigators
  - 80 Referrals were made in collaboration with 18 different outreach providers
  - From 114 different encampment sites
- 100% referrals were to 24/7 enhanced shelters (77% of total referrals) or tiny houses (23% of total referrals)
- 52% of referrals were to people experiencing homelessness who are Black, Indigenous, or People of Color (BIPOC).
- Referrals based on 877 shelter recommendations (duplicated)



# Q4 2022 Outcomes

- 186 individuals were confirmed by HSD as enrolling into the shelter they were referred to, an increase of 22% year-over-year.
- This represents an enrollment rate of 49.2% for the quarter, an increase compared to 46.1% in Q3 2022.
- Confirmed enrollments are likely a significant undercount due challenges reconciling HSD and HMIS data.

# Reasons for Shelter Offer Declines

- In Q4, HSD began tracking reasons for declined offers of shelter
- HSD captured 264 instances in Q4 when unsheltered individuals shared a reason for declining shelter:
  1. Does Not Want Shelter (24%)
  2. Wants Tiny Home (21%)
  3. Wants Permanent Housing (11%)
  4. (tie) Vehicle/RV-Related Issue (7%)
  4. (tie) Other Reasons – i.e., medical, already secured shelter (7%)



# Full-Year 2022 Outcomes

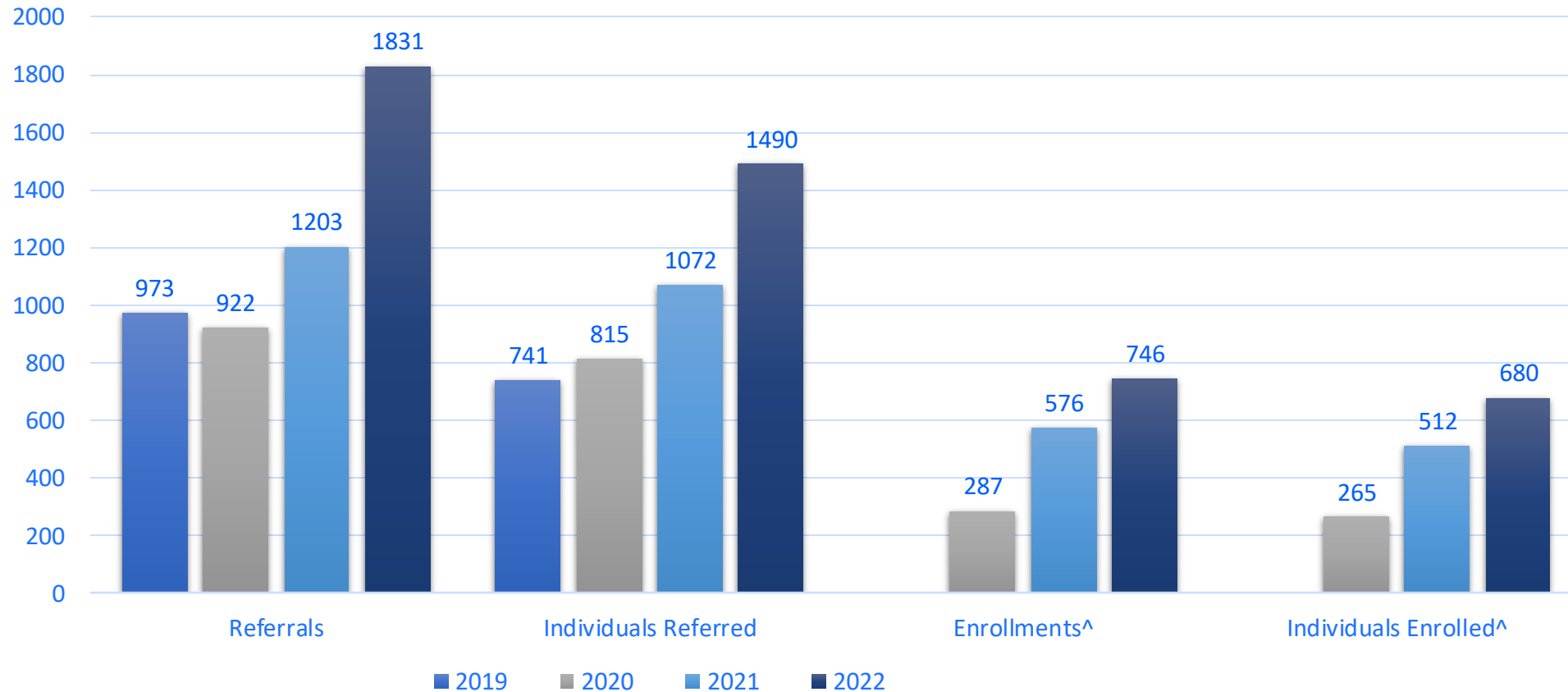
- HSD facilitated 1,831 referrals to shelters, an increase of 52% compared to 2021.
- 99% of referrals were to enhanced shelters (73% of total referrals) or tiny house villages (26% of total referrals).
- Referrals were made in partnership with 30 different provider partners and from 201 different encampment locations.
- 53% of referrals were made to people experiencing homelessness who are BIPOC.

# Full-Year 2022 Outcomes

- Providers and service organizations made 4,446 total shelter recommendations (duplicated).
- HSD confirmed 746 enrollments (duplicated) into shelter in 2022, an increase of 30% compared to 2021.\*
- 680 unique individuals were confirmed as enrolling into shelter, an increase from 512 in 2021.\*

\*Shelter enrollment tracking is challenging due to the data match required between HSD data and HMIS. Matching these distinct data sets is imperfect for several reasons. This includes approximately 25% of enrollments in HMIS having anonymized PII, individuals providing different PII (such as a name) to HSD and HMIS; individuals enrolling at a shelter over 48 hours after a referral is made; or individuals enrolling at a different shelter than which they were referred.

# HSD Outcomes By Year



*^Shelter enrollment tracking is challenging due to the data match required between HSD data and HMIS. Matching these distinct data sets is imperfect for several reasons. This includes approximately 25% of enrollments in HMIS having anonymized PII, individuals providing different PII (such as a name) to HSD and HMIS; individuals enrolling at a shelter over 48 hours after a referral is made; or individuals enrolling at a different shelter than which they were referred.*

# Key Outreach Activity

- HSD continues to coordinate efforts with KCRHA's System Advocates and the Partnership for Zero initiative, including a recent Services and Benefits fair in the Chinatown-International District.
- HSD continues to facilitate outreach huddles with providers and KCRHA in neighborhoods citywide.

# Operations Update

- HSD, the Mayor's Office, and KCRHA continue to work collaboratively on an agreement to align with the UCT's new geographically based strategy (HSD-035-C-001-2023).
- HSD, as a member of the UCT, and in partnership with KCRHA, will continue to improve coordination and service delivery for meaningful site resolutions ("solutions beyond removals").

# Questions?