



SEATTLE CITY COUNCIL

Select Budget Committee

Agenda

Wednesday, March 5, 2025

9:30 AM

Council Chamber, City Hall
600 4th Avenue
Seattle, WA 98104

Dan Strauss, Chair
Maritza Rivera, Vice-Chair
Joy Hollingsworth, Member
Robert Kettle, Member
Cathy Moore, Member
Sara Nelson, Member
Alexis Mercedes Rinck, Member
Rob Saka, Member
Mark Solomon, Member

Chair Info: 206-684-8806; Dan.Strauss@seattle.gov

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SEATTLE CITY COUNCIL
Select Budget Committee
Agenda
March 5, 2025 - 9:30 AM

Meeting Location:

Council Chamber, City Hall, 600 4th Avenue, Seattle, WA 98104

Committee Website:

<http://www.seattle.gov/council/committees/budget>

This meeting also constitutes a meeting of the City Council, provided that the meeting shall be conducted as a committee meeting under the Council Rules and Procedures, and Council action shall be limited to committee business.

Members of the public may register for remote or in-person Public Comment to address the Council. Details on how to provide Public Comment are listed below:

Remote Public Comment - Register online to speak during the Public Comment period at the meeting at

<https://www.seattle.gov/council/committees/public-comment>

Online registration to speak will begin one hour before the meeting start time, and registration will end at the conclusion of the Public Comment period during the meeting. Speakers must be registered in order to be recognized by the Chair

In-Person Public Comment - Register to speak on the Public Comment sign-up sheet located inside Council Chambers at least 15 minutes prior to the meeting start time. Registration will end at the conclusion of the Public Comment period during the meeting. Speakers must be registered in order to be recognized by the Chair.

Pursuant to Council Rule VI.C.10, members of the public providing public comment in Chambers will be broadcast via Seattle Channel.

Please submit written comments to all Councilmembers four hours prior to the meeting at Council@seattle.gov or at Seattle City Hall, Attn: Council Public Comment, 600 4th Ave., Floor 2, Seattle, WA 98104.

Please Note: Times listed are estimated

A. Call To Order

B. Approval of the Agenda

C. Public Comment

D. Items of Business

1. [Appt 03094](#) **Appointment of Kiersten Grove as Director of the Department of Finance and Administrative Services, for a term to March 1, 2029.**

Attachments: [Appointment Packet](#)

Briefing and Discussion

Presenter: Kiersten Grove, Interim Director, Department of Finance and Administrative Services; Marco Lowe, Mayor's Office

2. [CB 120946](#) **AN ORDINANCE relating to the Seattle Department of Transportation; amending Ordinance 127156, which adopted the 2025 Budget, including the 2025-2030 Capital Improvement Program (CIP); and lifting a proviso.**

Attachments: [Summary and Fiscal Note](#)

Supporting

Documents:

[Central Staff Presentation](#)

[Presentation - 2025 Levy Delivery Plan](#)

[Seattle Transportation Levy 2025 Annual Delivery Plan](#)

Briefing, Discussion, and Possible Vote

Presenters: Adiam Emery, Interim Director, Francisca Stefan, and Meghan Shepard, Seattle Department of Transportation (SDOT); Calvin Chow, Council Central Staff

E. Adjournment



Legislation Text

File #: Appt 03094, **Version:** 1

Appointment of Kiersten Grove as Director of the Department of Finance and Administrative Services, for a term to March 1, 2029.

The Appointment Packet is provided as an attachment.

City of Seattle



Director

Department of Finance and Administrative Services

**Confirmation Packet
January 29, 2025**

Kiersten Grove



January 29, 2025

The Honorable Sara Nelson
President, Seattle City Council
Seattle City Hall, 2nd Floor
Seattle, WA 98104

Dear Council President Nelson:

It is my pleasure to transmit to the City Council the following confirmation packet for my appointment of Kiersten Grove as Director of the Department of Finance and Administrative Services (FAS).

The materials in this packet are divided into two sections:

1. **Kiersten Grove**
This section contains Ms. Grove's appointment, oath of office form, resume and the press release announcing her appointment.
2. **Background Check**
This section contains the report on Ms. Grove's background check.

Kiersten Grove has served in FAS leadership for over five years, beginning as the Deputy Director in 2019 and taking the role of Acting Director in January 2023. She has excelled in these roles, and I wholeheartedly recommend her for your consideration today.

FAS plays a crucial role in almost every facet of City service, both internally and externally. With Ms. Grove at the helm, FAS consistently provides high-quality customer service to over 77,000 customers in the last year alone. In both 2023 and 2024, FAS exceeded its Women & Minority Business Engagement (WMBE) goals for both purchasing and consultant services and increased outreach efforts to these firms. FAS demonstrated exceptional leadership in managing our Seattle Animal Shelter and launched the City's first free pet vaccination clinics, reaching neighborhoods throughout Seattle. In addition, FAS has continued to lead on fleet electrification, priority hire, procurement processes, and promoting transparency, notably through the City's Open Data Portal.

Prior to joining FAS, Ms. Grove worked in multiple City departments, including the Seattle Department of Transportation, Seattle Public Utilities, and the former Mayor's Office. Her experience has equipped her with a profound and holistic understanding of City services.

Before referring Ms. Grove's nomination to you, my office consulted with stakeholders and leaders who worked alongside her, including labor partners, business leaders, community partners, staff within FAS, the City Clerk, Fire Chief, Human Services Director, and Seattle Public Schools leadership. They conveyed that Ms. Grove is a respected, thoughtful, and admired leader, and they appreciated her efforts to connect with staff and understand the diverse range of work happening within the department. Overall, they provided overwhelmingly positive feedback and expressed enthusiasm over her nomination.

The Honorable Sara Nelson
Kiersten Grove Confirmation Letter
January 29, 2025
Page 2 of 2

I trust that after reviewing Ms. Grove's application materials, meeting with her, and following the thoughtful review of Councilmember Strauss' Finance, Native Communities & Tribal Governments Committee, you will find that Ms. Grove is the ideal leader for FAS.

If you have any questions about the attached materials or need additional information, Chief Operating Officer Marco Lowe would welcome hearing from you. I appreciate your consideration.

Sincerely,

A handwritten signature in cursive script that reads "Bruce A. Harrell". The signature is written in black ink and is positioned above the printed name and title.

Bruce A. Harrell
Mayor of Seattle

SECTION

A



City of Seattle

Mayor Bruce Harrell

January 22, 2025

Kiersten Grove
Seattle, WA
Transmitted via e-mail

Dear Kiersten,

It gives me great pleasure to appoint you to the position of Director of the Department of Finance and Administrative Services at an annual salary of \$266,638.

Your appointment as Director is subject to City Council confirmation; therefore, you will need to attend the Council's confirmation hearings. Once confirmed by the City Council, your initial term will be for four years.

Your contingent offer letter provided employment information related to the terms of your employment, benefits, vacation, holiday and sick leave.

I look forward to working with you in your role as Director and wish you success. We have much work ahead of us, and I am confident that the Department will thrive under your leadership.

Sincerely,


A handwritten signature in black ink that reads "Bruce A. Harrell". The signature is written in a cursive, flowing style.

Bruce A. Harrell
Mayor of Seattle

cc: Seattle Department of Human Resources file



City of Seattle Department Head Notice of Appointment

Appointee Name: <i>Kiersten Grove</i>	
City Department Name: <i>Finance and Administrative Services</i>	Position Title: <i>Director</i>
<input checked="" type="checkbox"/> Appointment OR <input type="checkbox"/> Reappointment	City Council Confirmation required? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
Appointing Authority: <input type="checkbox"/> City Council <input checked="" type="checkbox"/> Mayor <input type="checkbox"/> Other: <i>Fill in appointing authority</i>	Term of Position: * Council Confirmation to <i>3/1/2029</i> <input type="checkbox"/> <i>Serving remaining term of a vacant position</i>
<p>Background: Kiersten Grove has served in FAS leadership for over five years, beginning as the Deputy Director in 2019 and taking the role of Acting Director in January 2023. She has excelled in these roles, and I wholeheartedly recommend her for your consideration today.</p> <p>FAS plays a crucial role in almost every facet of City service, both internally and externally. With Ms. Grove at the helm, FAS consistently provides high-quality customer service to over 77,000 customers in the last year alone. In both 2023 and 2024, FAS exceeded its Women & Minority Business Engagement (WMBE) goals for both purchasing and consultant services and increased outreach efforts to these firms. FAS demonstrated exceptional leadership in managing our Seattle Animal Shelter and launched the City’s first free pet vaccination clinics, reaching neighborhoods throughout Seattle. In addition, FAS has continued to lead on fleet electrification, priority hire, procurement processes, and promoting transparency, notably through the City’s Open Data Portal.</p> <p>Prior to joining FAS, Ms. Grove worked in multiple City departments, including the Seattle Department of Transportation, Seattle Public Utilities, and the former Mayor’s Office. Her experience has equipped her with a profound and holistic understanding of City services.</p>	
Authorizing Signature:  Date Signed: January 29, 2025	Appointing Signatory: <i>Bruce A. Harrell</i> <i>Mayor of Seattle</i>

*Term begin and end date is fixed and tied to the position and not the appointment date.



CITY OF SEATTLE ▪ STATE OF WASHINGTON
OATH OF OFFICE

State of Washington

County of King

I, Kiersten Grove, swear or affirm that I possess all of the qualifications prescribed in the Seattle City Charter and the Seattle Municipal Code for the position of Director of the Department of Finance and Administrative Services; that I will support the Constitution of the United States, the Constitution of the State of Washington, and the Charter and Ordinances of The City of Seattle; and that I will faithfully conduct myself as Director of the Department of Finance and Administrative Services.

Kiersten Grove

Subscribed and sworn to before me

this ____ day of _____, 2025.

[Seal]

Scheereen Dedman, City Clerk

Kiersten Grove



Summary

Collaborative executive with experience and expertise in managing a diverse portfolio of issues and stakeholders; delivering complex projects in a matrix-managed team environment; working with multiple, often conflicting, stakeholders to develop and implement policy and program initiatives; communicating and coordinating among state and local public and private sector stakeholders; and working through legal, budget and human resource challenges in a political environment.

Experience

Seattle Finance and Administrative Services

Acting Director, 1/23 – current

Leading department with 10 operational units composed of a staff of 500+ employees. Implementing training and support for department culture improvements. Serving as both Deputy Director and Acting Director, continuing the duties of each role. Leading personnel, operational and budget decisions for the department. Managing department operations with a budget of approximately \$500M. Partnering with the department's 14 Labor Unions on the implementation of the City's Collective Bargaining Agreement and a new payroll system.

Seattle Finance and Administrative Services

Deputy Director, 9/19 – 1/23

Supervised operational elements of the department for a staff of 500+ employees. Served as department lead on policy initiatives and emergency response efforts. Determined operational direction regarding personnel and budget actions of the department. Coordinated with elected officials on department work. Led senior management in operational decision-making across divisions. Served as the chief on-site operations officer for the City's vaccination clinic at Lumen Field and managed partnership with Swedish Health Services, vaccine ordering and staff development and training.

City of Seattle Office of the Mayor

Senior Operations Manager, 1/16 – 11/17, 6/18 – 9/19

Managed and aligned department and Mayoral priorities across large City departments. Guided communication and project development among the Mayor's Office and eight to twelve City of Seattle departments, including Finance and Administrative Services, the Department of Construction and Inspections, the Office of the Waterfront, Seattle Center, Department of Parks and Recreation, Human Resources, Seattle Information Technology, Office of Housing, Seattle Public Utilities and Seattle City Light. Coordinated and managed stakeholder relationships including with City Council, residents, City staff, advocates and partner governments.

Seattle Public Utilities

Interim Assistant Deputy, Project Delivery and Engineering Branch, 3/18 – 6/18

Provided strategic oversight of the Project Delivery and Engineering Branch. Supervised 30 project management division staff, including multi agency project delivery for projects such as the SR-520 redevelopment, Sound Transit II and III, Waterfront construction and Viaduct demolition and the 1st Ave Streetcar. Assisted through the leadership transition during the search for the Project Delivery and Engineering Branch Deputy.

Seattle Department of Transportation

Shared Mobility Strategic Advisor, 6/12 – 1/16

Led the development and implementation of policies and programs related to shared mobility such as free-floating car share, taxis, micro-transit and transportation network companies (TNC). Coordinated program evaluations and reports to Council and the Executive. Led the Seattle Transportation Benefit District Low Income Access to Transportation program. Coordinated cross-departmental and jurisdictional teams to develop, implement and evaluate strategies to improve access to the ORCA LIFT and Vehicle License Fee Rebate programs. Served as the policy lead and primary author of Seattle's taxi and TNC mediation and free-floating car share legislation.

**Chicago Department of Transportation In-House Consultant
Pedestrian Program Coordinator, 8/07 – 6/12**

Managed pedestrian-related planning, education and infrastructure work including Complete Streets implementation efforts, Safe Routes to School projects, \$10 million in Congestion Mitigation and Air Quality projects, Centers for Disease Control and Prevention Communities Putting Prevention to Work programs and National Highway Traffic Safety Administration education and enforcement projects. Led the development of Chicago's first Pedestrian Master Plan. Advised on policy initiatives and legislation at both the state and local level. Developed Chicago's first pedestrian safety partnership with the Chicago Police Department.

University of Illinois at Chicago

Complete Streets Course Adjunct Lecturer, 8/10 – 6/12

Instructed Masters and PhD planning and engineering students in a Complete Streets course. Developed curriculum, assessments and course materials. Consistently rated by students as an excellent instructor.

Education

Master of Urban and Regional Planning, Concentration in Physical Planning and Transportation

University of Michigan, Ann Arbor, MI, 9/05 – 5/07

Wallenberg Scholarship and Planning Department Fellowship Recipient

Bachelor of Arts in Middle Eastern Studies and Anthropology

New York University, New York, NY, 9/96 – 5/99

Magna Cum Laude

Other Experience

Chicago Metropolitan Agency for Planning, Chicago, IL

Summer Research Intern, 6/07 – 8/07

Researched mitigation and adaptation strategies for regional responses to climate change. Developed hypotheses to assist in building scenario models for the regional Go To 2040 Comprehensive Plan.

Office of the Wayne County Treasurer, Detroit, MI

Foreclosure Prevention Research Intern, 1/07 – 5/07

Responded to taxpayer questions regarding delinquent taxes, foreclosure procedures and financial assistance. Developed a plan to fund and implement a county tax foreclosure prevention program.

University of Michigan, Ann Arbor, MI

Graduate Student Instructor, Introduction to Urban Planning and the Environment, 8/06 – 1/07

Led weekly discussion sections of 20 students. Developed and graded student assessments and coordinated guest lecturers. 100% of students evaluated the section and instructor as excellent.

Excellence Charter School of Bedford Stuyvesant, Brooklyn, NY

Kindergarten Lead Teacher, 7/04 – 7/05

Taught a class of 22 Kindergarten boys while mentoring a first-year teaching assistant. 100% of students performed at or above grade level in both math and literacy skills.

East Sunflower Elementary, Sunflower, MS

Kindergarten Teacher, Teach For America Corps Member, 6/02 – 6/04

Taught a classroom of 40% English Language Learner students. Served on the Peer Advisory Committee tasked with modeling excellence in teaching. Raised class assessed reading score by two grade levels.



Press Release

For Immediate Release

Contact Information

Callie Craighead

callie.craighead@seattle.gov

Mayor Harrell Announces Cabinet Promotions Including New Deputy Mayor Jessyn Farrell and SDOT Director Adiam Emery

Seattle – Today, Mayor Bruce Harrell announced new promotions to and within his Cabinet. Effective February 4th, Adiam Emery will serve as the next interim director of the Seattle Department of Transportation following the departure of Director Greg Spotts, and Jessyn Farrell is promoted to deputy mayor.

“Over the last three years working in our office – and nearly 30 years at SDOT from intern to division director – Adiam Emery has proved to be one of the Seattle's most effective advocates for transportation safety,” **said Mayor Harrell.** “As one of the lead architects of our voter-approved Keep Seattle Moving transportation levy, there's no one I trust more than Adiam to lead its implementation and champion programs and projects to create safety and solutions for all transportation users – no matter how they get around. I want to thank Director Spotts for his service, positive energy, and strategic vision, and wish him all the best as he seeks to be closer to family.”

Mayor Harrell added, “We are also extremely enthusiastic to welcome Jessyn Farrell to our office as deputy mayor. Jessyn has been at the forefront of our administration in advancing meaningful climate action with tangible benefits for

our residents – more trees, cleaner buildings, and a healthier and more sustainable food system. Jessyn will bring big-picture-thinking, a comprehensive approach, and the know-how to get things done for Seattle residents, drawing on years of public service, transportation expertise, and climate leadership."

The full inventory of Cabinet staff transitions include:

- Deputy Mayor Adiam Emery will become the interim Director of the Seattle Department of Transportation (SDOT), effective February 4
- Office of Sustainability and Environment Director Jessyn Farrell will become Deputy Mayor, overseeing a portfolio that includes transportation, parks, and climate action, effective February 4
- Director of Public Safety Natalie Walton-Anderson will become Chief Public Safety Officer, a member of the mayor's Executive Team and the portfolio manager overseeing the Seattle Police Department, Community Assisted Response and Engagement Department, and the Office of Emergency Management, effective immediately
- Angela Brady will become the mayor's Sound Transit Designated Representative, while maintaining her position as the Director of the Office of the Waterfront, effective immediately
- Kiersten Grove will be nominated later this month for confirmation as the permanent Director of Finance and Administrative Services
- Office of Sustainability and Environment Deputy Director Michelle Caulfield will become acting Director of the Office of Sustainability and Environment, effective February 4, while a national search is launched for the department's next director

"Our administration is guided by a **One Seattle** approach as a learning, growing organization, committed to continuous improvement for our city. I want to thank Natalie, Angela, Kiersten, and Michelle for their willingness to further advance our efforts to build a safe, welcoming, thriving Seattle. These leaders are well deserving of this expanded responsibility and will allow us to do even more in our efforts to serve Seattle residents," **said Mayor Harrell.**

"I am honored to step into this role as a Deputy Mayor and support Mayor Harrell's ambitious goals for a healthier, safer, and more climate resilient

Seattle,” **said Deputy Mayor Farrell.** “In my three years as Director of the Office of Sustainability and Environment, we as **One Seattle** tackled the climate crisis head-on through collaboration between government, communities, and businesses. We secured and invested millions of dollars into environmental justice and workforce development, significantly reduced pollution from buildings, and made residents more comfortable with increased access to heating, cooling, clean air, and healthy foods. There is much more to do, and I look forward to working closely with Mayor Harrell and City staff to accelerate our progress toward a more sustainable Seattle.”

“I first started working for the City as an intern after graduating from UW, and after decades of different roles with the Department of Transportation I am overjoyed to be returning as Interim Director,” **said Adiam Emery, Interim Director for the Seattle Department of Transportation.** “SDOT has been a second home for me, and I would not be where I am today without the opportunities it provided or the outstanding individuals there who have been colleagues, friends, and mentors to me over the years. I am fully invested in our commitment to safety, equity, and sustainability in transportation and am excited by the opportunity to amplify the outstanding work people in this department do every day. I look forward to delivering projects as part of our voter-approved transportation levy, better connections to make it easier and safer for people to get around, and improved programs to better serve Seattle’s diverse communities.”

“Seattle faces some real challenges as we work to improve public safety but as someone who has spent my career doing this work and as the mother of three boys still in school, I have never been more hopeful,” **said Chief Public Safety Officer Natalie Walton-Anderson.** “Under Mayor Harrell we have made significant strides in addressing crime, investing in neighborhood improvements, and better supporting our first responders. I am honored and humbled to step into this new role as Chief Public Safety Officer and look forward to continuing to work closely with our public safety departments. This work is not easy, simple, or straightforward, but it is essential to making Seattle a safe place for everyone to call home and I am wholeheartedly committed to this work, this administration, and this community.”

“As Sound Transit moves forward with designing and constructing new investments in Seattle’s communities and downtown core, the City’s ability to provide nimble and streamlined leadership will be critical,” **said Angela Brady, Sound Transit Designated Representative.** “I am excited to step into the Sound Transit Designated Representative role, where I will work on behalf of the

City to advise on key policies, foster partnerships and strategies, offer technical expertise to support project delivery, and lead interdepartmental coordination for planning, permitting, design, and review of Sound Transit projects, as well as City-delivered projects that support Sound Transit's program."

"From Customer Service Centers to the Seattle Animal Shelter to fleets and facilities to creating pathways for women- and minority-owned businesses to work with the City of Seattle, FAS provide services that make a positive difference to Seattle residents," **said Kiersten Grove, Acting Director of the Department of Finance and Administrative Services.** "I am truly honored to be nominated to lead the Department of Finance and Administrative Services and look forward to continuing to work alongside Mayor Harrell and City and community partners to keep Seattle moving forward."

"Under Jessyn's leadership, OSE has met the moment of the climate crisis head-on," **said Michelle Caulfield, Acting Director of the Office of Sustainability and Environment.** "Her passion, leadership, and effective collaboration led to the passage of nation-leading legislation like the Building Emissions Performance Standard, which will reduce building emissions by 27% by 2050. Her strategy, relationships, and communications skills will make her an exceptional deputy mayor. In the interim, I am honored to serve the mayor to continue the Office of Sustainability & Environment's momentum as we work to build a healthier, safer, and more sustainable Seattle."

Jessyn Farrell, J.D., is a leader in building public consensus on difficult issues related to the environment, housing, transportation, and the economy. A long-time environmental advocate, Jessyn served as a state legislator from the 46th District where she passed ground-breaking legislation on oil-by-rail safety, paid family leave, affordable housing near transit centers, education supports for low-income and homeless youth, protections for pregnant workers and restrictions to cell-phone use while driving. As Executive Director of Transportation Choices she led advocacy efforts resulting in billions of dollars in regional



light rail investments. Jessyn most recently served as the Director of Office of Sustainability and Environment for the City of Seattle where she led the city's work to advance climate and environmental justice, reduce carbon pollution and build healthy, resilient communities. She has three kids, a dog, two cats, and is working on her first book.



Adiam Emery is a dedicated public servant with over 30 years of experience working for the City of Seattle. Since January 2022, Emery has served on Mayor Harrell's Executive Team, most recently as deputy mayor. Throughout her tenure in the Mayor's Office, Emery has led several transformative initiatives, including advancing transportation safety, securing the passage of the \$1.55 billion transportation levy, adapting the six-year Park District Budget, restoring Seattle parks, relaunching the Park Rangers program, and advancing the One Seattle Climate Action Plan. She has also championed major investments in youth mental health and mentorship while strengthening support for Seattle's immigrant communities.

Originally from Ethiopia, Emery came to the United States as part of the African Diaspora to pursue an education. After earning a Bachelor of Applied Science from the University of Washington, she began her career with the City as an engineering intern. Over the years, she has risen through the ranks at SDOT, serving as a transportation engineer, manager of the Transportation Operations Center, and division director for Transportation Operations.

Natalie Walton-Anderson is an experienced public safety leader who brings nearly 30 years

of experience addressing complex safety issues to her new role as Chief Public Safety Officer and a member of the mayor's Executive Team. She joined the Mayor's Office in June 2024 as Director of Public Safety where she has led efforts including police recruitment and chief search, the expansion of the CARE responder team, the Downtown Activation Team pilot, and more.



Walton-Anderson previously served as a former Assistant United States Attorney for the Western District of Washington Criminal Division, Senior Deputy Prosecuting Attorney for the King County Prosecuting Attorney's Office Criminal Division, and Criminal Division Chief for the Seattle City Attorney's Office, she is a champion for keeping people safe, including supporting survivors and victims of crimes such as domestic violence and sexual assault, holding offenders accountable, and designing and implementing diversion strategies. Walton-Anderson has a Juris Doctor from Seattle University School of Law and a Bachelor of Arts from the University of Washington.

Angela Brady is the Director of the City's Office of the Waterfront and Civic Projects, leading the charge in creating 20 acres of new parks and public spaces, as well as extensive multi-modal transportation and utility improvements on the waterfront and along key east/west connections into downtown as part of the City's \$1.2B Central Waterfront Program. With over 30 years of experience leading large multi-disciplinary teams in the fields of civil, transportation, utility, and structural engineering, Angela has successfully managed a variety of complex engineering projects from



“cradle to grave.” Prior to her work on Seattle’s Waterfront, she led the Mercer Corridor Program, a \$260M capital improvement program which completely transformed more than 30 city blocks in South Lake Union from a low-density industrial zone to a high-density mix of residential, commercial and business use. She has a bachelor’s degree in civil engineering from the University of Washington, is a licensed Professional Engineer in Washington State, and is also a licensed Project Management Professional with the Project Management Institute.



Kiersten Grove serves as the Acting Director of the Department of Finance and Administrative Services (FAS) for the City of Seattle, where she leads a 500-plus person team in providing customer-focused services that help support City operations and Seattle residents. Kiersten enjoys her work with FAS highlighting the often-unseen areas of government that have the greatest day-to-day impacts. Kiersten grew up in Washington, spent time in public service in Chicago, and returned to Seattle 13 years ago, serving the City of Seattle in several departments across the City. When she’s not at work, you can find Kiersten and her partner cheering on their 7-year son in his many sporting activities.

Michelle Caulfield has served as Deputy Director for Seattle’s Office of Sustainability & Environment since 2016. She is passionate about working at the intersection of government and community and brings more than a decade of public sector management and leadership to advance climate action, urban greening, healthy and local food, and environmental



justice. In her role as deputy, Michelle contributes to officewide success through the strategic integration of policy, planning, and communications. Michelle represents Seattle on several regional, national, and international networks and serves as Vice Chair of the Board of Directors for the Puget Sound Clean Air Agency. Prior to the City of Seattle, Michelle worked as an environmental consultant, providing policy, planning, program design, implementation, and evaluation services in the areas of resource conservation, waste, sustainability, climate, and clean energy to a wide range of public and private sector clients. She holds a Bachelor of Science in History and Environmental Studies from the University of Wisconsin-Madison and a Master of City Planning from the Massachusetts Institute of Technology (MIT).

###



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SECTION

B



City of Seattle

Seattle Human Resources

Kimberly Loving, Director

January 28, 2025

TO: Pam Inch – Senior Executive Recruiter SHR

FROM: Annie Nguyen - Seattle Human Resources

SUBJECT: Background check for **Kiersten Hutton Grove**

The Seattle Human Resources has received a copy of Kiersten Hutton Grove's background check provided by Global Screening Solutions. There were no findings that would impact their employment eligibility.

Cc: Personnel File

Seattle Department of Human Resources

Seattle Municipal Tower, 700 5th Avenue Suite 5500, PO Box 34028, Seattle, WA 98124-4028
(206) 684-7999 • TTY:7-1-1 Fax: (206) 684-4157 • Employment Website: www.seattle.gov/jobs

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Legislation Text

File #: CB 120946, **Version:** 1

CITY OF SEATTLE

ORDINANCE _____

COUNCIL BILL _____

AN ORDINANCE relating to the Seattle Department of Transportation; amending Ordinance 127156, which adopted the 2025 Budget, including the 2025-2030 Capital Improvement Program (CIP); and lifting a proviso.

WHEREAS, in 2024, Seattle voters approved a new eight-year property tax levy to fund a variety of programs and capital projects to maintain, operate, and improve the City's transportation infrastructure, as described in Ordinance 127053; and

WHEREAS, the levy was approved in November 2024, two weeks before the City Council's final consideration of the 2025-2026 Biennial Budget; and

WHEREAS, in Ordinance 127156, the City Council, in order to fulfill its responsibility to provide oversight of the City's budget, placed several provisos on the Seattle Department of Transportation's (SDOT's) 2025 budget, including a proviso that no more than \$89 million of Transportation Levy Fund appropriations for 2025 may be spent until authorized by future Council action; and

WHEREAS, on January 31, 2025, pursuant to Resolution 32137, SDOT submitted to the City Council the 2025 Annual Delivery Plan for the Transportation Levy, describing the anticipated levy program spending and deliverables; and

WHEREAS, the 2025 Annual Delivery Plan for the Transportation Levy incorporates City Council feedback and includes a plan to spend \$176.8 million on City Council priorities including, among other things, working toward our Vision Zero goals, increasing pedestrian safety, improving roads and bridges, and fighting climate change; and

WHEREAS, the City Council now wishes to lift the 2025 proviso on Transportation Levy Fund appropriations;

NOW, THEREFORE,

BE IT ORDAINED BY THE CITY OF SEATTLE AS FOLLOWS:

Section 1. The restrictions imposed by the following budget proviso are removed and they are no longer restrictions for any purpose, including those set forth in subsection 1.B of Ordinance 127156:

Item	Department	Council Budget Action	Proviso	Fund
1.1	Seattle Department of Transportation	SDOT-002-A-2025	"No more than \$89,000,000 of the Transportation Levy Fund (10399) appropriations in the 2025 budget for the Seattle Department of Transportation (SDOT) may be spent until authorized by future Council action. Council anticipates that such authorization would be granted after SDOT has proactively engaged the Council in the development of detailed spending plans for Transportation Levy programs."	Transportation Levy Fund (10399)

Section 2. This ordinance shall take effect as provided by Seattle Municipal Code Sections 1.04.020 and 1.04.070.

Passed by the City Council the _____ day of _____, 2025, and signed by me in open session in authentication of its passage this _____ day of _____, 2025.

President _____ of the City Council

Approved / returned unsigned / vetoed this _____ day of _____, 2025.

Bruce A. Harrell, Mayor

Filed by me this _____ day of _____, 2025.

Scheereen Dedman, City Clerk

(Seal)

SUMMARY and FISCAL NOTE*

Department:	Dept. Contact:	CBO Contact:
Legislative	Chow, x4-4652	n/a

** Note that the Summary and Fiscal Note describes the version of the bill or resolution as introduced; final legislation including amendments may not be fully described.*

1. BILL SUMMARY

Legislation Title:

AN ORDINANCE relating to the Seattle Department of Transportation; amending Ordinance 127156, which adopted the 2025 Budget, including the 2025-2030 Capital Improvement Program (CIP); and lifting a proviso.

Summary and Background of the Legislation:

In November 2024, Seattle voters approved the 2024 Transportation Levy, the successor to 2015’s Levy to Move Seattle. Consistent with reporting and oversight requirements included in the Levy ordinance, Resolution 32137 calls for SDOT to prepare an Annual Levy Delivery Plan, describing anticipated levy spending and program and project deliverables for the upcoming year. SDOT transmitted the 2025 Annual Delivery Plan to Council on January 31, 2025.

In adopting the 2025 Budget, Council included a proviso that no more than \$89 million of Transportation Levy Fund appropriations may be spent until authorized by future Council action. This proviso restricts SDOT spending to approximately half of the total Transportation Levy appropriations in 2025 (\$178 million).

The proposed legislation would lift this spending proviso and authorize SDOT to expend and encumber the remainder of the Transportation Levy Fund appropriations in 2025.

2. CAPITAL IMPROVEMENT PROGRAM

Does this legislation create, fund, or amend a CIP Project? Yes No

3. SUMMARY OF FINANCIAL IMPLICATIONS

Does this legislation amend the Adopted Budget? Yes No

This legislation does not change appropriations, revenues, or positions. It removes a spending proviso allowing expenditure of approximately \$89 million of Transportation Levy Fund appropriations that were included in the 2025 Adopted Budget.

Does the legislation have other financial impacts to The City of Seattle that are not reflected in the above, including direct or indirect, short-term or long-term costs?

No

Are there financial costs or other impacts of *not* implementing the legislation?

Until authorized by the Council, the existing proviso restricts SDOT spending to \$89 million of Transportation Levy appropriations. If the proviso is not lifted, planned Transportation Levy project delivery may be delayed until SDOT is authorized to spend and encumber funds.

4. OTHER IMPLICATIONS

- a. **Does this legislation affect any departments besides the originating department?**
No.
- b. **Is a public hearing required for this legislation?**
No.
- c. **Is publication of notice with *The Daily Journal of Commerce* and/or *The Seattle Times* required for this legislation?**
No.
- d. **Does this legislation affect a piece of property?**
No.
- e. **Please describe any perceived implication for the principles of the Race and Social Justice Initiative. Does this legislation impact vulnerable or historically disadvantaged communities? What is the Language Access plan for any communications to the public?**
None identified with this proviso lift.
- f. **Climate Change Implications**
1. **Emissions: Is this legislation likely to increase or decrease carbon emissions in a material way?**
N/A.
 2. **Resiliency: Will the action(s) proposed by this legislation increase or decrease Seattle's resiliency (or ability to adapt) to climate change in a material way? If so, explain. If it is likely to decrease resiliency in a material way, describe what will or could be done to mitigate the effects.**
N/A.
- g. **If this legislation includes a new initiative or a major programmatic expansion: What are the specific long-term and measurable goal(s) of the program? How will this legislation help achieve the program's desired goal(s)?**
N/A.

Summary Attachments (if any): None.



SEATTLE CITY COUNCIL
CENTRAL STAFF

Transportation Proviso Lift

CALVIN CHOW, ANALYST

SELECT BUDGET COMMITTEE

MARCH 5, 2025

Legislative Background

- Council submitted the Transportation Levy proposal to voters in July 2024
 - Proposal included [Attachment A: Spending Breakdown](#)
 - Companion Resolution called for an [Annual Levy Delivery Plan](#) by January 31 of each year
- Voters approved the Transportation Levy in November 2024
 - Levy spending (2025 appropriations) was added during Council's budget deliberations
- Council imposed a spending [proviso](#) in the 2025 budget
 - "No more than \$89,000,000 of the Transportation Levy Fund (10399) appropriations in the 2025 budget for the Seattle Department of Transportation (SDOT) may be spent until authorized by future Council action. Council anticipates that such authorization would be granted after SDOT has proactively engaged the Council in the development of detailed spending plans for Transportation Levy programs."
 - \$89 million is half of the Transportation Levy appropriations in the 2025 budget.

Levy Spending Commitments

Authorizing legislation ([Ordinance 127053](#)) established 8-year total appropriation commitments for the 11 spending categories listed in Attachment A.

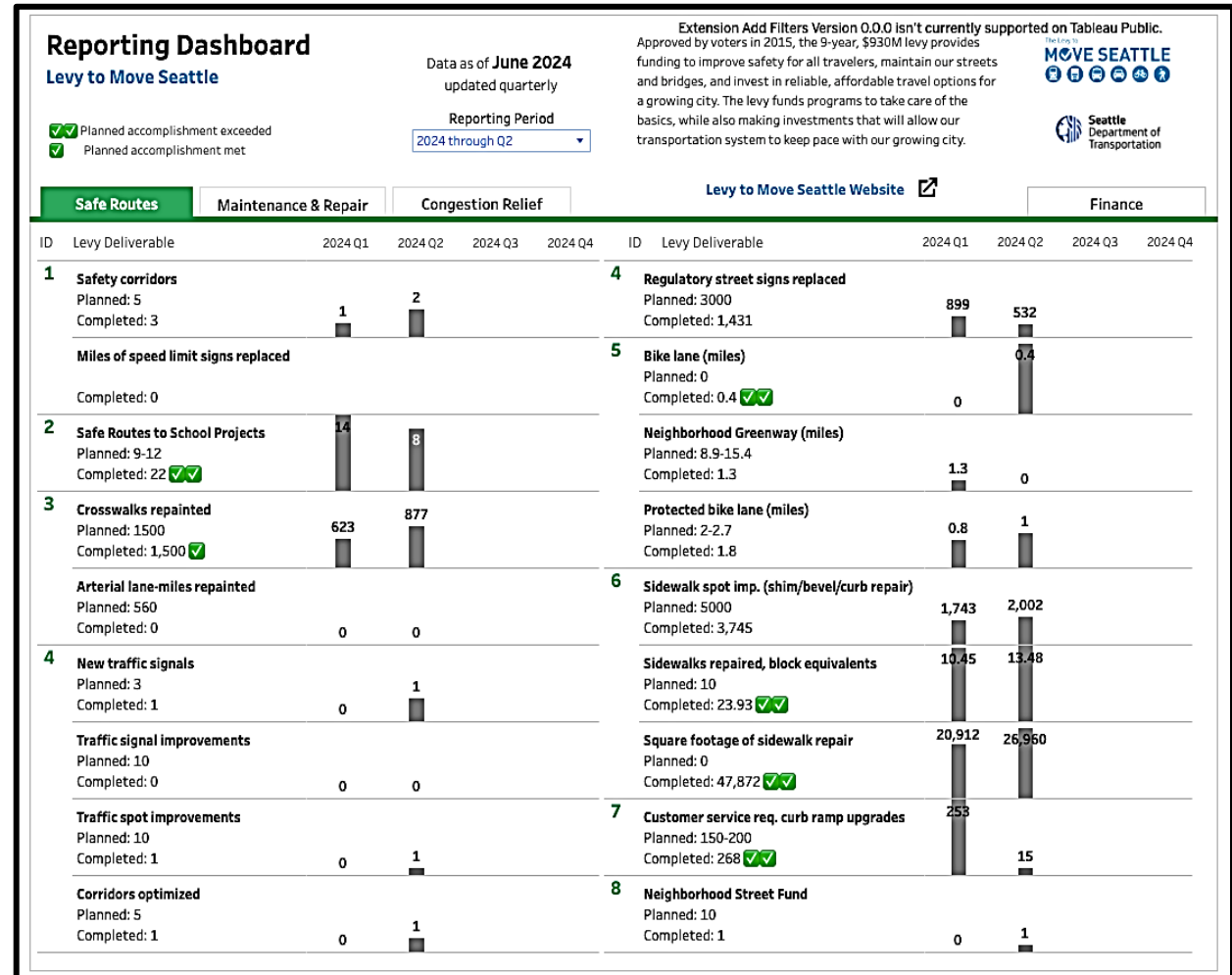
- \$160.5 million for [Vision Zero, School and Neighborhood Safety](#);
- \$403 million for [Street Maintenance and Modernization](#), including no less than \$330 million for [Arterial Roadway Maintenance](#);
- \$221 million for [Bridges and Structures](#);
- \$151 million for [Transit Corridors and Connections](#);
- \$193 million for [Pedestrian Safety](#), including no less than \$111 million for [New Sidewalks and Sidewalk Alternatives](#) and no less than \$34 million for [Sidewalk Safety Repair](#);
- \$100 million for [Signals and Operations](#);
- \$133.5 million for [Bicycle Safety](#);
- \$66.5 million for [People Streets and Public Spaces](#);
- \$69 million for [Climate and Resiliency](#), including no less than \$32 million for electric vehicle charging infrastructure;
- \$45 million for [Freight and Goods Movement](#); and
- \$7.5 million for [Good Governance & Equitable Implementation Initiative](#).

Levy Spending Constraints & Oversight

- The 8-year total appropriations for each levy category may be changed:
 - By **up to ten percent** by ordinance after the Levy Oversight Committee has been given the opportunity to comment
 - By **more than 10 percent** by ordinance with a $\frac{3}{4}$ vote of the Council
- **Levy Oversight Committee** – 19 members
 - Charged with monitoring levy implementation and advising Mayor, Council, and SDOT on levy spending and performance
 - Membership includes Transportation Chair, City Budget Director, 4 advisory board representatives (freight, pedestrian, bicycle, and transit), a youth Get Engaged member, 7 district residents appointed by Council, and 5 residents appointed by the Mayor
 - Applications for the Levy Oversight Committee closed on March 3

Reporting Requirements

- Levy requires an [annual progress report](#) on levy spending, including progress on Attachment A
- Levy requires SDOT to continue on-line dashboard reporting, similar to the [Levy to Move Seattle](#)



Transportation Funding Task Force

- Council approved formation of the Transportation Funding Task Force ([Resolution 32145](#)), contingent on passage of the Levy.
 - Review SDOT's approach to [asset management, asset conditions, and maintenance programs](#)
 - Explore and recommend [fundings strategies](#) in support of Levy spending and SDOT's long-term infrastructure needs
 - Task Force to begin work by June 1, 2025
 - Final report due by December 31, 2027



2025 Levy Delivery Plan

Seattle Transportation Levy

Select Budget Committee
March 5, 2025



**2024 SEATTLE
TRANSPORTATION
LEVY**



Seattle
Department of
Transportation **36**

Levy Proviso Lift

- Proviso lift legislation forthcoming for Select Budget Committee consideration
- Increased level of detail in Levy Delivery Plan compared with previous annual levy workplans
- Significant Council input received before Delivery Plan was finalized

23 **BE IT ORDAINED BY THE CITY OF SEATTLE AS FOLLOWS:**

24 Section 1. The restrictions imposed by the following budget proviso are removed and

25 they are no longer restrictions for any purpose including for subsection 1(b) of Ordinance

26 127156:

Template last revised December 2, 2024 1

Bill LaBorde
SDOT Transportation Levy Proviso Lift ORD
D1

1

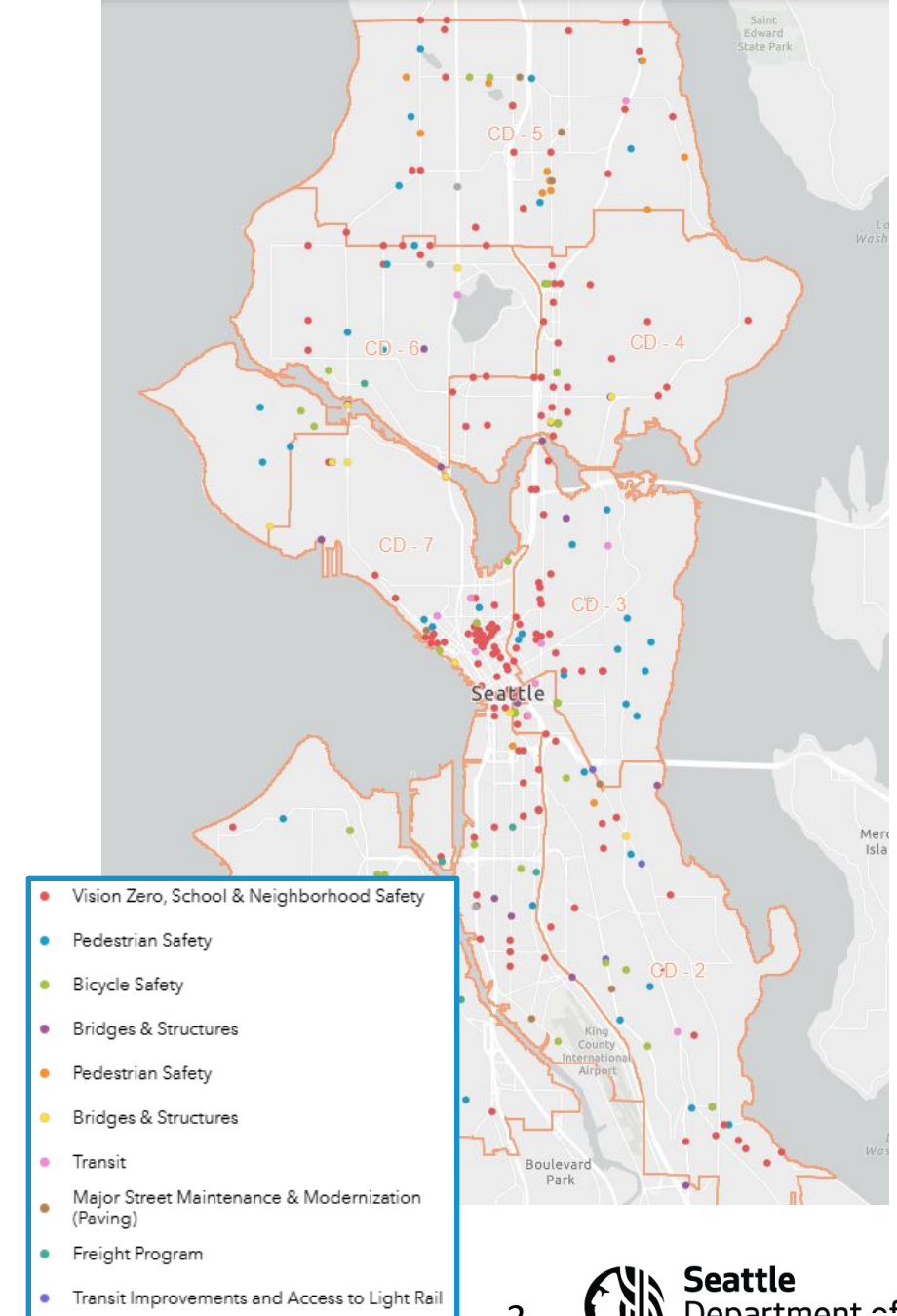
Item	Department	Council Budget Action	Proviso	Fund
1.1	Seattle Department of Transportation	SDOT-002-A-2025	"No more than \$89,000,000 of the Transportation Levy Fund (10399) appropriations in the 2025 budget for the Seattle Department of Transportation (SDOT) may be spent until authorized by future Council action. Council anticipates that such authorization would be granted after SDOT has proactively engaged the Council in the development of detailed spending plans for Transportation Levy programs."	Transportation Levy Fund (10399)

2

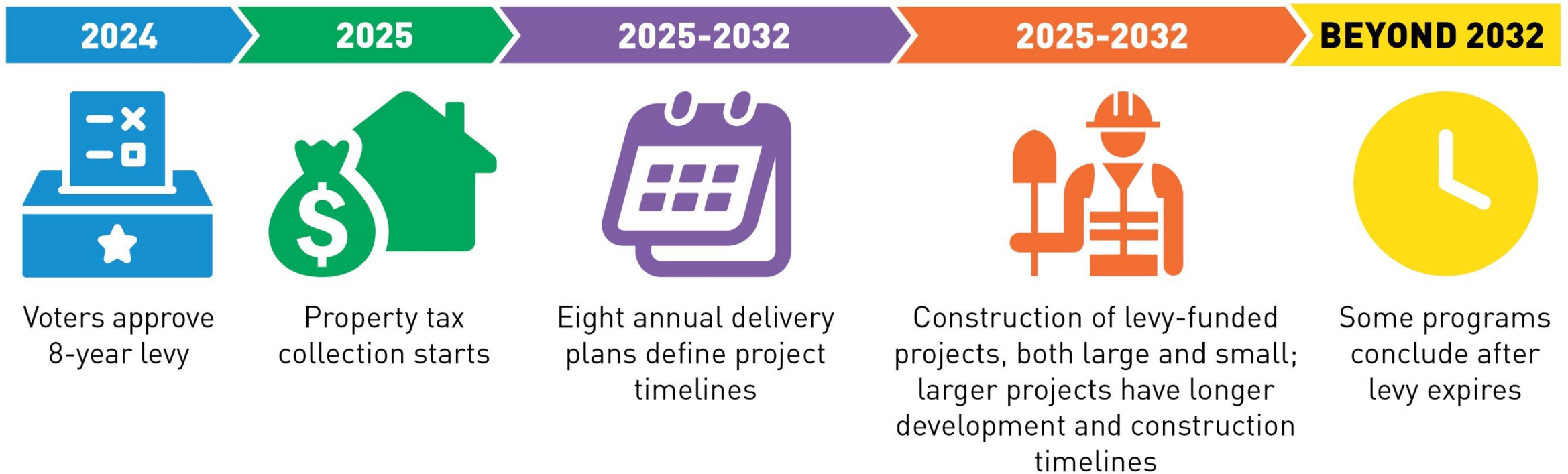
Today's focus

2025 Levy Delivery Plan

- First of eight annual plans
- Plan highlights and examples
- Funding by program
- Large project development
- Next steps



The life of a levy and levy delivery plan role



2025 Transportation Levy highlights

- Expanding Vision Zero work
- Scoping, designing and building new sidewalks and sidewalk alternatives
- Establishing design contracts for bridges and structures
- Designing first maintenance and modernization corridor projects
- Investing in pre-Seattle FIFA World Cup 26™ & Downtown activation
- Launching new levy programs



Program 5 – Pedestrian Safety

Pinehurst New Sidewalk Walk on January 25. The first of 10 community walks to identify 250 new blocks of accelerated sidewalks or walkways to build in the first four years of the levy.

Examples of initial work in 2025

Vision Zero, School, and Neighborhood Safety



Starting construction on safety corridor projects such as on N 130th and S Henderson St; safety projects at schools, traffic calming in West and North Seattle, and more

Bridges and Structures



Design bridge structural repairs and upgrades, including on Ship Canal Bridges; continued maintenance on bridges such as

Transit Corridors and Connections



Transit spot improvements and design of improvements on high-ridership bus routes such as on Rainier Ave S and Beacon Ave S

Examples of initial work in 2025

Street Maintenance and Modernization



Maintenance paving, such as panel replacements and filling potholes

Bicycle Safety



Regular bike lane maintenance and improved bike lane barriers at locations including 5th and Main to Jackson, Banner Way, and Gilman Ave W

People Streets and Public Spaces



Symphony Block artist selection and early art delivery. (Catenary lights on the Pine to Stewart block)

Transportation levy funding by program

Levy Program	8-Year Appropriation	2025 Appropriation
Vision Zero, School and Neighborhood Safety	\$160.5 million	\$16.1 million
Street Maintenance and Modernization	\$403 million	\$43.0 million
Bridges and Structures	\$221 million	\$19.0 million
Transit Corridors and Connections	\$151 million	\$12.6 million
Pedestrian Safety	\$189 million	\$28.9 million
Signals and Operations	\$100 million	\$11.7 million
Bicycle Safety	\$133.5 million	\$16.3 million
People Streets and Public Spaces	\$66.5 million	\$10.2 million
Climate and Resiliency	\$69 million	\$11.0 million
Freight and Goods Movement	\$45 million	\$3.7 million
Good Governance and Equitable Implementation Initiative	\$7.5 million	\$2.2 million
Council District Fund*	\$4 million	\$2.0 million
Total	\$1.55 billion	\$176.8 million



Project selection

SDOT's data-driven prioritization process is guided by:

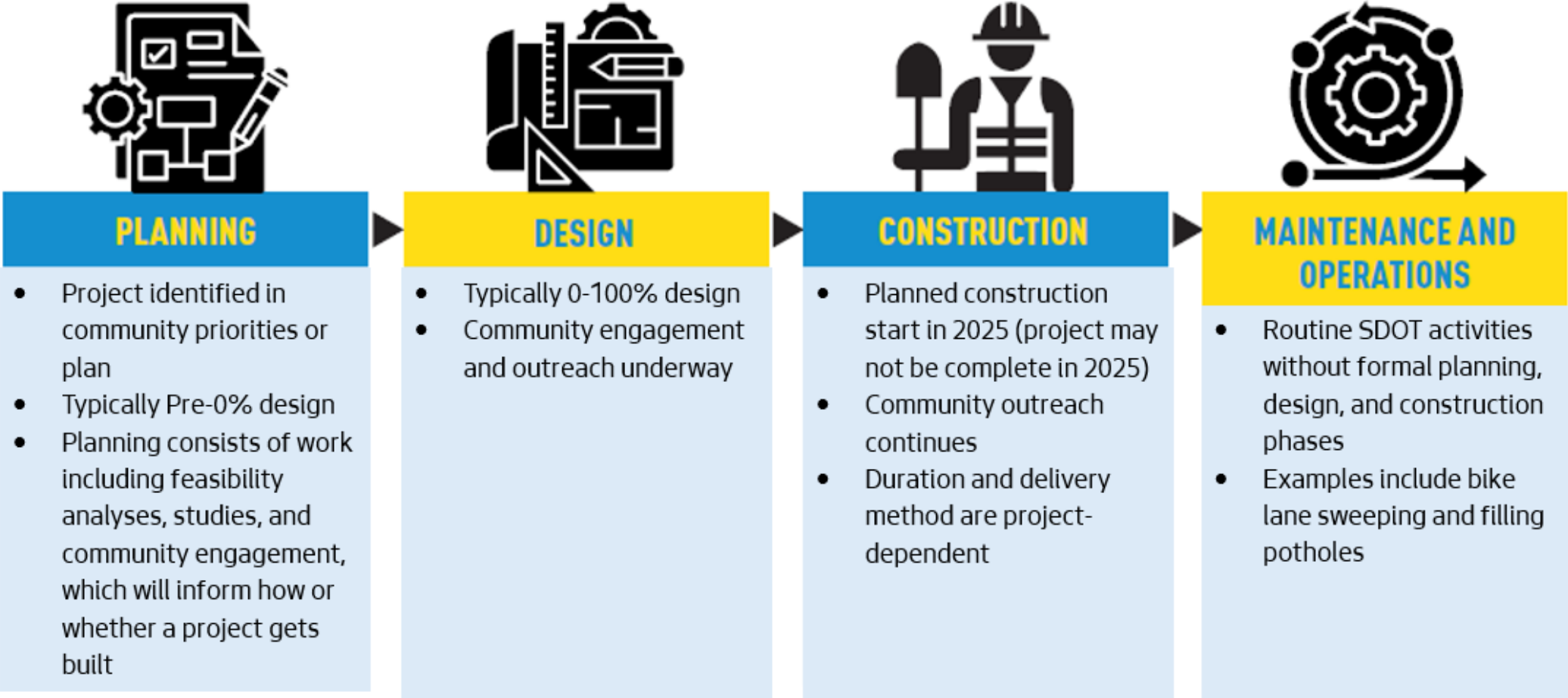
- Program goals informed by the Seattle Transportation Plan, One Seattle Comprehensive Plan, and our asset management strategy
- Equity
- Number of people who benefit
- Geographic distribution
- Optimal investment timing and leveraging opportunities
- Community co-creation opportunity

Plans and policies guiding program goals and priorities:

- One Seattle Comprehensive Plan
- Seattle Transportation Plan
- SDOT's Asset Management Strategy
- SDOT's Transportation Equity Framework

Setting the foundation for large projects

The Levy Delivery Plan shares projects starting planning, design, construction, or maintenance in 2025. Because some projects take 3+ years from inception through construction, work in 2025 lays the foundation for next 8 years.



Next steps

2025 Levy Delivery Plan

- Proceed with next steps to lift levy budget proviso
- Select Levy Oversight Committee (LOC) members (recruitment underway)
- Plan, design and build projects



For more information:
[Seattle.gov/transportation/levy](https://seattle.gov/transportation/levy)





2024 SEATTLE TRANSPORTATION LEVY

2025 Annual Delivery Plan



Published January 31, 2025



Seattle
Department of
Transportation

2024 Seattle Transportation Levy

Seattle voters approved the eight-year \$1.55 billion Transportation Levy in 2024. This levy provides funding to maintain and modernize the City’s transportation infrastructure by building sidewalks, paving streets, repairing bridges, and improving transit connections. These investments are in support of the goals set forth in the Seattle Transportation Plan, a 20-year vision for the future of our transportation system:

- Prioritize safety for travelers in Seattle, with no serious injury or fatal crashes
- Co-create with community and implement restorative practices to address transportation-related inequities
- Respond to climate change through innovation and a lens of climate justice
- Provide reliable and affordable travel options that help people and goods get where they need to go
- Reimagine city streets as inviting places to linger and play
- Improve city transportation infrastructure and ready it for the future

The Seattle Department of Transportation (SDOT) is committed to meeting goals outlined to voters in the 2024 Seattle Transportation Levy legislation [Attachment A](#). As further described in Attachment A, the Levy is organized into 11 program areas. Also shown in this table is the 2025 appropriation for each of these program areas.

Levy Program	8-Year Appropriation	2025 Appropriation
Vision Zero, School and Neighborhood Safety	\$160.5 million	\$16.1 million
Street Maintenance and Modernization	\$403 million	\$43.0 million
Bridges and Structures	\$221 million	\$19.0 million
Transit Corridors and Connections	\$151 million	\$12.6 million
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Good Governance and Equitable Implementation Initiative	\$7.5 million	\$2.2 million
Council District Fund*	\$4 million	\$2.0 million
Total	\$1.55 billion	\$176.8 million

**The Council District Fund CIP (MC-TR-C155) has an appropriation of \$4M of Transportation Levy Funds; delivery plan still to be determined*

Each year, SDOT will provide updates on progress toward levy goals, funded by Transportation Levy revenue. Voters approved an eight-year period for property tax collection, though property tax collection can take several more years, and SDOT can only use the funds once they have been collected. Additionally, large capital projects that begin during the collection period may continue to spend levy funds past the collection period. In conclusion, levy spending is expected to continue beyond the eight-year collection period, a standard practice for transportation levies.

Annual Delivery Plan Purpose

The Annual Delivery Plan (delivery plan) outlines SDOT's plan for work funded by transportation levy dollars each year. SDOT is committed to delivering levy projects as outlined in the delivery plan, and the plan outlined below identifies projects for which the department plans to start building, designing, and planning for in 2025. Due to the complex nature of capital project delivery and unforeseen risks, adjustments to the delivery plan may be necessary to account for changes in project timelines.

Prioritizing Levy Work and Selecting New Projects

To determine which projects will receive funding through the 2024 Transportation Levy, SDOT used the framework provided by the 20-year Seattle Transportation Plan, a data-driven prioritization process described below, Seattle's Racial and Social Equity Index and Transportation Equity Framework, and community input. SDOT will use this same guidance to continually identify additional Transportation Levy projects across the 11 Levy program areas.

SDOT's data-driven prioritization process is guided by several key factors:

- Program goals, for example, focusing pedestrian improvements in areas with higher demand for walking and rolling and near sensitive land uses, informed by the Seattle Transportation Plan, One Seattle Comprehensive Plan, and SDOT's Asset Management Strategy
- Number of people who could benefit, investing where there is demonstrated need to serve a large number of people and modes of travel
- Geographic distribution, balancing investments where they are most needed around the city
- Optimal investment timing to extend the life of our highest-value transportation assets
- Equity, with a focus on mobility for all people and an emphasis on those who are most vulnerable
- Opportunity to co-create with community or to align with nearby investments
- Leveraging opportunities from a grant or partner investment

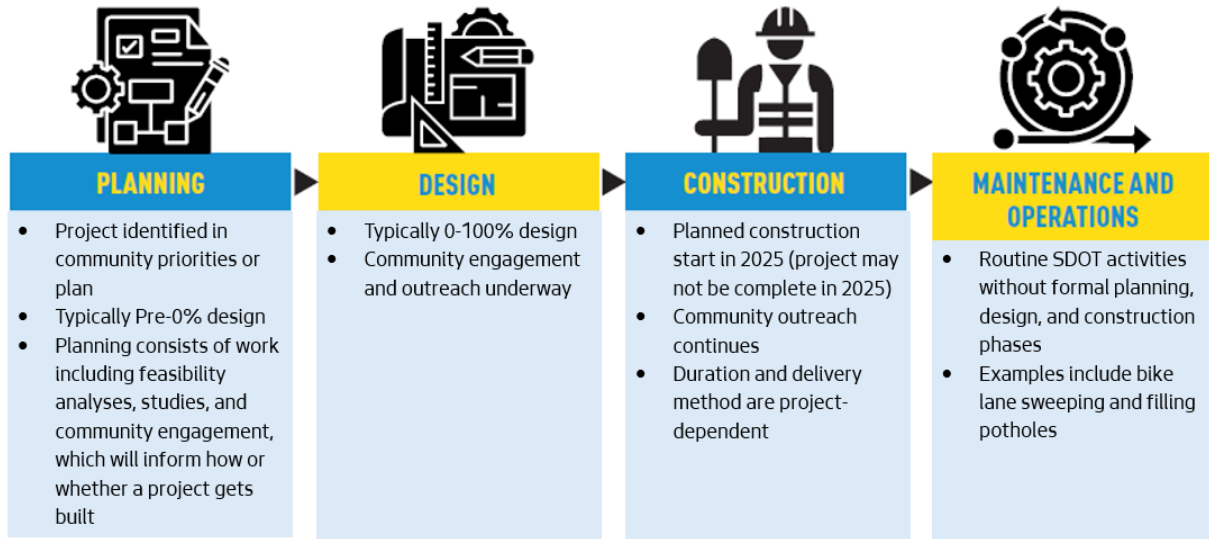
Expecting and Planning for Changes in the Delivery Plan

Modifications to project timelines can be common, especially on large capital projects with numerous steps required before construction can start. We expect certain risks with every project, and below are several of the common reasons that affect project schedules:

- During the design phase, projects changes or feedback from community outreach can change project schedules
- Prolonged approvals from regional, state, or federal agencies can significantly delay project timelines
- Discovering unexpected geotechnical issues, utility conflicts, or environmental hazards during construction can disrupt schedules
- Delays in securing grant funding or receiving higher-than-expected contractor bids can cause project slowdowns or pauses
- Extreme weather can halt or delay construct activities
- Project schedules can also be reprioritized to address emerging needs and new priorities

Reading the Delivery Plan

This delivery plan shows planned projects and priorities for 2025. The delivery plan categorizes projects as either scheduled for SDOT to start planning, start designing, or start construction in 2025. The various stages of project delivery are outlined in the chart below.



Additionally, in several areas of the delivery plan some projects are listed under multiple program areas. To maximize the work completed with levy dollars and find efficiencies, multiple programs often contribute funding to individual projects. An example of this is under program area 1.1, (Vision Zero, School and Neighborhood Safety Programs) where the Highland Park Way SW Safety Corridor project will be delivered in partnership with program areas 7.4 and 7.5 (Bicycle Safety Programs).

Transportation Levy Priorities In 2025

SDOT is launching projects and programs funded by the 2024 Seattle Transportation Levy beginning with the start of revenue collection in 2025. Efforts in the first year are focused on developing new programs, positioning initial levy projects for early 2025 construction, and prioritizing early work on the largest capital projects that require years to develop and construct.

The 2025 Levy Delivery Plan is informed by the [2024 Levy Readiness and Action Approach](#) and the [early actions for three new programs](#): Transit Passenger Safety, Electric Vehicle Charging, and the Neighborhood Initiated Safety Partnership Program.

2025 Transportation Levy Priorities

Expanded Vision Zero Work

- Advance Aurora Avenue N planning in partnership with the Washington State Department of Transportation (WSDOT) and King County Metro (KCM) to identify a preferred alternative and phasing plan that will drive the implementation schedule
- Program the expanded Vision Zero work citywide on high-injury network corridors and intersections and expand Leading Pedestrian Intervals and safer crossings

New Sidewalks

- Hold community walks to select new sidewalk projects for the first four years of the levy
- Conduct outreach and scope new sidewalks, develop an accelerated sidewalk delivery team, and develop methods to increase sidewalk repair

Bridges and Structures

- Issue Requests for Proposals and begin design of mechanical and electrical repair packages for Fremont, University and Ballard bridges, program crew-delivered bridge repairs, and initiate Project Readiness bridge studies

Maintenance and Modernization

- Start design on major corridor maintenance and modernization projects, with early focus on corridors with secured grant funding such as Roosevelt Way NE, Pinehurst Way NE, and E Marginal Way

Downtown Activation

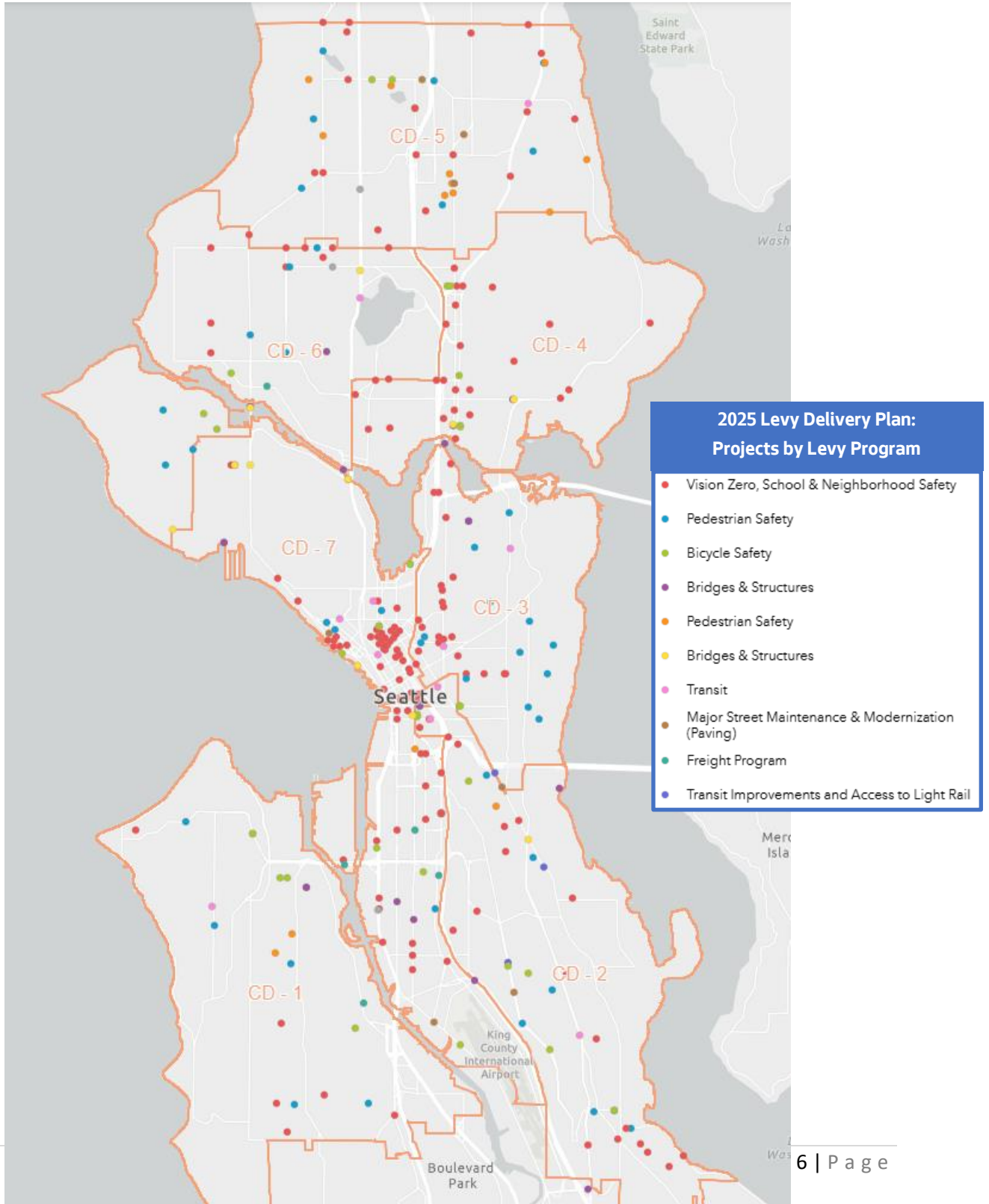
- Continue Downtown Activation and People Streets and Public Spaces investments on 3rd Avenue, Fortson Square, Occidental Promenade, and other key locations in advance of major events, in alignment with other organizations and agencies

New Levy Programs

- Launch new programs including the Neighborhood-Initiated Safety Partnership, Bridge, Preventative Maintenance, Transit Passenger Safety, Bike Lane Maintenance, People Streets and Public Spaces, Climate and Electrification, and the Good Governance and Equitable Implementation Initiative programs

Map of Signature Projects Planned in 2025

Note: Map is for illustrative purposes. It denotes known project locations but does not represent all planned 2025 levy projects or routine maintenance activities.



Appendix A: Estimated 2025 Levy Investments

1: Vision Zero, School and Neighborhood Safety: Make targeted and community-requested improvements to streets, sidewalks, intersections, and crossings to reduce traffic collisions, severe injuries, and fatalities.		
Program	Cumulative Estimated Levy Investments	2025 Estimated Levy Investments
Vision Zero	<p>(1.1) Safety redesign projects on up to 12 corridors on the High Injury Network</p> <p>(1.2) Responsive safety projects at up to 40 high-collision locations</p> <p>(1.3) Leading pedestrian intervals at 280 intersections</p> <p>(1.4) Traffic calming on 50 corridors</p> <p>Anticipated initial Vision Zero projects on:</p> <ul style="list-style-type: none"> • Aurora Ave N • N/NE 85th St • S Othello St • N 105th St/Holman Rd NW • Dexter Ave N • Lake City Way NE • 4th Ave S • MLK Jr Way S • Rainier Ave S • Lakeside Ave S at Lake Washington Blvd • N/NE 50th St • Other projects as identified in Vision Zero work plans 	<p>(1.1) VISION ZERO CORRIDOR PROJECTS ON HIGH INJURY NETWORKS</p> <p>Start Construction:</p> <ul style="list-style-type: none"> • N 130th St Phase 1 Safety Corridor • S Henderson St Safety Corridor <p>Start Design:</p> <ul style="list-style-type: none"> • Rainier Ave S Safety Corridor (North Segment) • Renton Ave S Safety Corridor <p>Start Planning:</p> <ul style="list-style-type: none"> • 12th Ave S Safety Corridor • S Jackson St Safety Corridor • S Othello St/S Myrtle St Safety Corridor • Spring St Safety Corridor <p>(1.2) HIGH-COLLISION SAFETY PROJECTS</p> <p>Start Construction:</p> <ul style="list-style-type: none"> • 1st Ave S and S Spokane St • 5th Ave and Marion St • 5th Ave and Pike St • E Marginal Way S and S Dawson St (Phase 1) • NE Northgate Way and 1st Ave NE • Broadway and E Pike St • Broadway and E Union St • Burke-Gilman Trail and 30th Ave NE • Eastlake Ave E and Fuhrman Ave E • Harvard Ave and E Pike St

		<ul style="list-style-type: none"> • <i>Rainier Ave S (S Bayview to S McClellan)</i> • <i>Rainier Ave S (S Charlestown to S Andover) Mid-Block</i> • <i>Rainier Ave S and S Othello St</i> • <i>Roosevelt Way NE and NE 42nd St</i> • <i>Roosevelt Way NE and NE 47th St</i> • <i>Sylvan Way SW (High Point Dr to Sylvan Heights Dr) Mid-Block</i> • <i>University Way NE and NE 50th St</i> <p>(1.3) INTERSECTIONS WITH LEADING PEDESTRIAN INTERVALS (LPI) Start Construction: LPIs</p> <p>(1.4) TRAFFIC CALMING PROJECTS Start Construction:</p> <ul style="list-style-type: none"> • <i>16th Ave SW – SW Brandon St (Trailhead) to SW Henderson St</i> • <i>26th Ave SW – SW Barton St to SW Roxbury St</i> • <i>62nd Ave S/64th Ave S – Waters Ave S to S Prentice St</i> • <i>Airport Way S – S Holgate St to I-90</i> • <i>Fuhrman Ave E – Franklin Ave E to E Shelby St</i> • <i>Greenwood Ave N – Holman Rd N to Phinney Ave N</i> • <i>MLK Jr Way S – S Ryan Way to S Henderson St</i> • <i>Sand Point Way NE – NE 115th St to NE 123rd St</i> • <i>S Roxbury St – Renton Ave S to Waters Ave S</i> • <i>SW Trenton St – 35th Ave SW to Delridge Way SW</i>
Safe Routes to School	(1.5) Contribute to up to 70 projects to improve safety and fund safety education programs at public schools	<p>(1.5) SAFE ROUTES TO SCHOOLS PROJECTS Start Construction on improvements at schools including:</p> <ul style="list-style-type: none"> • <i>13th Ave and E Yesler Way – Bailey Gatzert Elementary</i> • <i>Aki Kurose Middle School</i> • <i>Beacon Hill Elementary</i> • <i>Bertschi School</i> • <i>Coe Elementary</i> • <i>Concord Elementary</i> • <i>Franklin High School</i> • <i>Hawthorne Elementary</i>

		<ul style="list-style-type: none"> • Highland Park Elementary • Ingraham High School • James Baldwin Elementary • Jane Addams Middle School • John Muir Elementary • Kimball Elementary • Lafayette Elementary • Lakeridge Elementary (Renton School District) • Madison Middle School • Magnolia Elementary • Maple Elementary • Nathan Hale High School • Pathfinder K-8 • Rainier Beach High School (S Henderson St School Safety Project between the Chief Sealth Trail and Seward Park Ave S) • Rainier View Elementary • Sand Point Elementary • Summit Sierra Charter School • View Ridge Elementary • Viewlands Elementary • West Seattle Elementary <p>Start Design on improvements at schools including: Olympic Hills</p>
Aurora Avenue N Safety	(1.6) Aided by state and federal leverage funds, install sidewalks along Aurora Ave N from N 115th St to N 145th St and implement safety improvements including pedestrian lighting and plant trees along Aurora Ave N	<p>(1.6) AURORA AVE N SAFETY PROJECT</p> <p>Continue planning and engagement with WSDOT and King County Metro to identify a preferred alternative.</p>
Neighborhood-Initiated Safety Partnership Program	(1.7) Build at least 10 neighborhood-initiated and co-created projects, focusing on community priorities across all districts with an emphasis on equity. This could include	<p>(1.7) NEIGHBORHOOD INITIATED SAFETY PARTNERSHIP PROGRAM</p> <p>Start Planning</p> <ul style="list-style-type: none"> • Launch new program

	safety and mobility enhancements like new sidewalks, crossings, and transit access	
Neighborhood Scale Traffic Safety Programs	(1.8) Address community priorities for neighborhood scale traffic safety improvements. This could include safety and mobility enhancements like traffic calming, new sidewalks, crossings, and transit access.	<p>(1.8) NEIGHBORHOOD SCALE TRAFFIC SAFETY IMPROVEMENTS</p> <p>Start Construction:</p> <p><i>Alki Traffic Calming</i></p> <ul style="list-style-type: none"> • 60th Ave SW from SW Admiral Way to Alki Ave SW • 61st Ave SW from SW Admiral Way to Alki Ave SW • 62nd Ave SW from SW Admiral Way to Alki Ave SW <p><i>Bitter Lake Traffic Calming</i></p> <ul style="list-style-type: none"> • Dayton Ave N from N 143rd St to N 145th St • Evanston Ave N from N 143rd St to N 145th St • N 143rd St from Greenwood Ave N to Aurora Ave N • Phinney Ave N from N 143rd St to N 145th St <p><i>Little Brook Traffic Calming</i></p> <ul style="list-style-type: none"> • NE 137th St from 30th Ave NE to 37th Ave NE • NE 140th St from 30th Ave NE to 37th Ave NE • NE 143rd St from 30th Ave NE to Lake City Way NE <p><i>Northgate Traffic Calming</i></p> <ul style="list-style-type: none"> • 8th Ave NE from NE 96th St to NE 103rd St • NE 95th from 1st to 5th Ave NE • NE 95th from 8th Ave NE to Roosevelt Way • NE 100th St from 5th Ave NE to Roosevelt Way NE <p><i>Rainier Beach Traffic Calming</i></p> <ul style="list-style-type: none"> • 54th Ave S from S Roxbury St to Renton Ave S • 57th Ave S from S Roxbury St to Renton Ave S • S Norfolk St from Renton Ave S to 59th Ave S <p>Start Planning:</p> <ul style="list-style-type: none"> • 8th Avenue NW at NW 51st St, NW 53rd St and NW 70th St • 49th Ave SW and SW Graham St • NE 77th St and 21st Ave NE • SW Henderson at West Crest Park
2025 Levy Appropriation		\$16.1M

2: Street Maintenance and Modernization: Repave arterial streets that carry the most buses, trucks, and cars, and improve infrastructure for people walking, rolling, biking, and taking transit.		
Program	Cumulative Estimated Levy Investments	2025 Estimated Levy Investments
Arterial Roadway Maintenance	<p>(2.1) Repave approximately 15 major corridors. This will include a combination of roadway reconstruction and preservation projects. Initial projects are anticipated to include portions of the following:</p> <ul style="list-style-type: none"> • N 130th St: 1st Ave NW to I-5 • Roosevelt Way NE: NE 92nd St to Pinehurst Way NE • E Marginal Way S: 1st Ave S to 16th Ave S • Rainier Ave S: S Walden St to S Jackson St <p>Additional corridors that will be evaluated for specific paving extents through a design process include:</p> <ul style="list-style-type: none"> • 15th Ave NE: Pinehurst Way NE to NE 145th St • Pinehurst Way NE: Roosevelt Way NE to 15th Ave NE • NE 65th St: 2nd Ave NE to 35th Ave NE • NW Market St: 15th Ave NW to 24th Ave NW • 23rd Ave E/24th Ave E: E John St to Lake Washington Blvd • Elliott Ave/Western Ave: Bell St to Thomas St • James St: 3rd Ave to Broadway 	<p>(2.1) MAJOR CORRIDORS REPAVED</p> <p>Start Design:</p> <ul style="list-style-type: none"> • <i>E Marginal Way S: 1st Ave S to 16th Ave</i> • <i>N 130th St: 1st Ave NW to I-5</i> • <i>Pinehurst Way NE: Roosevelt Way NE to 15th Ave NE</i> • <i>Roosevelt Way NE: NE 92nd St to Pinehurst Way NE</i> <p>Start Planning:</p> <ul style="list-style-type: none"> • <i>Beacon Ave S: 14th Ave S to 39th Ave S and 12th Ave S and 14th Ave S: Jose Rizal Bridge to Beacon Ave S</i> • <i>Elliott Ave and Western Ave: Bell St to Thomas St</i> • <i>Rainier Ave S: S Walden St to S Jackson St</i>

	<ul style="list-style-type: none"> • Beacon Ave S to support Route 36 improvements • 35 Ave SW: SW Alaska St to SW Morgan St • S Albro Pl, Corson Ave S, and Ellis Ave S: E Marginal Way S to I-5 • Olson Pl SW/1st Ave S: 2nd Ave SW to SW Cloverdale St • S Henderson St: MLK Jr Way S to Seward Park Ave S • Fauntleroy Way SW: 35th Ave SW to SW Alaska St, to keep roadway functional during light rail construction by making street repairs and spot improvements 	
Paving Spot Improvements	<p>(2.2) Repair approximately 400 locations, totaling about 50 lane-miles of pavement on arterial streets</p> <p>(2.3) Fill 80% of reported potholes within 72 hours</p>	<p>(2.2) SPOT IMPROVEMENTS</p> <p>*Start Construction on Asphalt Paving, including:</p> <ul style="list-style-type: none"> • 3rd Ave W – W Barrett St and W Dravus St • 12th Ave S – Golf Dr S and S Judkins St • 19th Ave E – E Harrison St and E Thomas St • 30th Ave NE – NE 127th St and NE 125th St • 35th Ave SW - SW 106th St and SW 108th St • James St – 7th Ave and 8th Ave • Lake Park Dr S – S McClellan St and Lake Washington Boulevard • Latona Ave NE – NE 52nd St and NE 54th St • N 35th St at Troll Ave N and Albion Pl N • NE 92nd St – 2nd Ave NE and 1st Ave NE • S Holgate St – 6th Ave S and SODO Busway • SW Orchard St – Delridge Way SW and Dumar Way SW • Thorndyke Ave W – W Crocket St and W Plymouth St • Wall St – 4th Ave and 5th Ave <p>* Concrete Paving or Panel Replacement, including:</p>

		<ul style="list-style-type: none"> • 16th Ave SW – SW Myrtle St and SW Holly St • 40th Ave NE – NE 51st St and NE 52nd Pl • Delridge Way SW – SW Genesee St and SW Dakota St • East Montlake Place E – E Roanoke St and E Louisa St • Sand Point Way NE – NE 65th St and NE 70th St • SW Alaska St – Fautleroy Way SW and 38th Ave SW <p>*The list of planned projects is subject to change due to emerging pavement needs at other locations, unrestored utility trenches and private development conflicts at planned project locations, and other potential extenuating circumstances.</p>
Markings	(2.4) Remark up to 3,600 crosswalks and refresh pavement markings on at least 2,100 miles of roadway	(2.4) CROSSWALKS REMARKED <ul style="list-style-type: none"> • Refresh lane-miles • Remark crosswalks
2025 Levy Appropriation		\$43.0M

3: Bridges and Structures: Keep bridges and structures in reliable working condition and prepare for future bridge projects.

Program	Cumulative Estimated Levy Investments	2025 Estimated Levy Investments
Bridge Structural Repairs and Upgrades	<p>(3.1) Upgrade electrical and mechanical systems on moveable Ship Canal Bridges: Ballard Bridge, Fremont Bridge, University Bridge</p> <p>(3.2) Make structural repairs on: Ballard Bridge, including potential pedestrian improvements Magnolia Bridge, including potential type/size/location studies for replacement, seismic improvements, and/or improving emergency access to Magnolia</p>	<p>(3.1) MOVEABLE SHIP CANAL BRIDGE ELECTRICAL/MECHANICAL UPGRADES Start Design:</p> <ul style="list-style-type: none"> • Ballard Bridge • Fremont Bridge • University Bridge <p>(3.2) BRIDGE STRUCTURAL REPAIRS Start Design:</p> <ul style="list-style-type: none"> • Ballard Bridge • Magnolia Bridge
Bridge Preventative Maintenance	<p>(3.3) <i>Implement preventative maintenance for the City's 134 bridges, making optimum preservation-focused treatment schedules for deck and joint replacement, bridge cleaning and painting, and spot repairs</i></p>	<p>(3.3) BRIDGE PREVENTATIVE MAINTENANCE Start Design</p> <ul style="list-style-type: none"> • 4th Ave S Over Argo Bridge Preservation • Abandoned Timber Trestle Decommission • Albro Pl/Airport Way S Bridge Repair and Preservation • MLK Ped Bridge Preservation • N 79th St Ped Tunnel Decommission • Phinney Ave N/N 57th St Bridge Upgrade and Preservation • Roosevelt/Campus Pkway Bridge Upgrade and Preservation • S Main St /RR Bridge Preservation • University Bridge Preservation • Yesler Way/5th Ave S Bridge Upgrade and Preservation • W Dravus St and 15th Ave W Bridge Preservation • W Howe St Bridge Preservation <p>Conduct additional maintenance including bridge cleaning and minor repairs</p>

Project Readiness	<p>(3.4) Advance 6 structures in preparation to seek funding partnerships for future replacement:</p> <ul style="list-style-type: none"> • Elliott Bay Seawall Phase II (north segment) • 1st Ave S Bridge over Argo Railyard • 4th Ave S Bridge over Argo Railyard • W Dravus Street over Railyard • NE 45th St Viaduct Central Span • Magnolia Bridge Replacement Alternatives Cost Estimate updates 	<p>(3.4) ADVANCE STRUCTURES IN PREPARATION FOR FUNDING PARTNERSHIPS</p> <p><i>Start Planning Studies</i></p> <ul style="list-style-type: none"> • <i>1st Ave S Bridge over Argo Railyard Planning Study</i> • <i>4th Ave S Bridge over Argo Railyard Alternative Evaluations</i> • <i>Elliott Bay Seawall Planning and Design (environmental permit update)</i> • <i>NE 45th St Viaduct Central Span Alternative Evaluations W Dravus St over Railyard Planning Study</i> • <i>Magnolia Bridge Cost Estimate update</i>
Areaways	<p>(3.5) Improve data collection, strengthen public-private partnerships, pursue grants, and advance repairs</p>	<p>(3.5) Areaways</p> <ul style="list-style-type: none"> • <i>Start 25 inspections of areaways with limited information and establish a process for researching and documenting ownership of areaways. Identify condition state and owner/maintenance responsibilities for areaways.</i>
2025 Levy Appropriation		\$19.0M

4: Transit Corridors and Connections: Connect people safely to transit hubs, including Link light rail stations and bus stops; and reduce delays on bus routes.

Program	Cumulative Estimated Levy Investments	2025 Estimated Levy Investments
Transit Spot Improvements	<p>(4.1) Implement 160 projects citywide to improve bus reliability, access, equity, and safety with a focus on performance pinch points affecting multiple routes, such as:</p> <ul style="list-style-type: none"> • SW Oregon St between 44th Ave SW and California Ave SW along routes 50 and 128 • MLK Jr Way S between S Myrtle St and S Othello St along Route 106 • E Jefferson St between 9th Ave and 12th Ave along routes 3 and 4 • W Nickerson St between 3rd Ave W and 4th Ave N along routes 31 and 32 	<p>(4.1) TRANSIT SPOT IMPROVEMENTS</p> <p>Start Construction on spot improvements including:</p> <ul style="list-style-type: none"> • <i>Install up to 20 bus benches at various locations</i> • <i>Complete Route 125 bus zone Improvements</i> • <i>Expand Aurora Ave N bus lane operations between N 38th and N 115th streets</i> • <i>Sidewalk repair at bus stops at various locations</i> • <i>Conduct historic shelter maintenance - Rainier Ave and S Wildwood St, and Westlake Ave N and Dexter Ave N</i> • <i>3rd Ave Reconstruction between Stewart and Virginia streets.</i> <p>Start Design on spot improvements including:</p> <ul style="list-style-type: none"> • <i>24th Ave Bus Only Lane</i> • <i>30th Ave NE Paving and Bus Improvements</i> • <i>Broadway Safety Improvements</i> • <i>E Jefferson St/9th to 12th Re-channelization</i> • <i>Jackson Street Safety Improvements</i> • <i>MLK Jr Way S/S Myrtle to S Othello Safety Improvements</i> • <i>N 92nd St Bus Bulbs</i> • <i>Route 8 Improvements</i> • <i>SW Oregon St Asphalt Overlay</i> • <i>W Nickerson St/3rd Ave W Re-channelization</i>
Transit Passenger Safety	<p>(4.2) Invest in strategies that increase transit rider safety and security, including transit and public safety personnel services in coordination with King County Metro, Sound Transit, and/or other transit agencies</p>	<p>(4.2) TRANSIT PASSENGER SAFETY</p> <p>Launch new transit passenger safety initiatives</p>

<p>Transit Improvements and Access to Light Rail</p>	<p>(4.3) Make transit improvements on streets with high- ridership bus routes with a focus in equity priority areas, including:</p> <ul style="list-style-type: none"> • Rainier Ave S • Beacon Ave S • Aurora Ave N (funded via Program 1) • Denny Way/Olive Way <p>(4.4) Build access projects to Link light rail stations such as enhanced bus stops, sidewalks, crossings, bike lanes, and/or lighting:</p> <ul style="list-style-type: none"> • N 130th St • S Henderson St • Judkins Park Station Connections <p>(4.5) Advance key connections to future Link light rail stations in coordination with partner agencies:</p> <ul style="list-style-type: none"> ○ NE 145th St ○ SW Alaska St ○ 4th Ave S ○ S Graham St ○ East-West South Lake Union Transit Connections <p>Make access improvements to Sound Transit 3 light rail stations and future Sound Transit system expansion</p> <p>Support community-based planning and improvements around the future Graham light rail station and Chinatown/ International District light rail station</p>	<p>(4.3) TRANSIT IMPROVEMENTS ON STREETS WITH HIGH RIDERSHIP ROUTES</p> <p>Start Planning:</p> <ul style="list-style-type: none"> • <i>Rainier Ave S – S Walden to S Jackson St</i> • <i>Rapid Ride R</i> • <i>Beacon Ave S</i> <p>(4.4) ACCESS PROJECTS TO LINK LIGHT RAIL STATIONS</p> <p>Start Design:</p> <ul style="list-style-type: none"> • <i>130th - Bitter Lake to Haller Lake Mobility Improvements</i> <p>Start Planning:</p> <ul style="list-style-type: none"> • <i>S Henderson St</i> <p>(4.5) ADVANCE KEY CONNECTIONS TO FUTURE LINK LIGHT RAIL STATIONS</p> <p>Start Design:</p> <ul style="list-style-type: none"> • <i>Harrison St/Mercer St</i>
<p>2025 Levy Appropriation</p>		<p>\$12.6M</p>

5: Pedestrian Safety: Build and repair sidewalks, crossings, and curb ramps so people walking and rolling can safely get to where they need to go.

Program	Cumulative Estimated Levy Investments	2025 Estimated Levy Investments
<p>New Sidewalks and Sidewalk Alternatives</p>	<p>(5.1) Support construction of at least 350 blocks of new sidewalks, including:</p> <ul style="list-style-type: none"> • 320 blocks of new sidewalks and sidewalk alternatives, with 250 of these blocks complete or in construction by 2029 • 30 blocks of new sidewalks located on the frequent transit network, separate from sidewalks delivered as part of the Aurora Avenue N Safety project • Build any new sidewalks and sidewalk alternatives within: the 1-mile walkshed network of any school (K- 12) and/or local transit stop (transit that runs every half an hour) <p>Anticipated initial projects include:</p> <ul style="list-style-type: none"> • 1st Ave NE: NE 120th St – NE 130th St • SW Brandon St: 26th Ave SW to 30th Ave SW • NE Ravenna Blvd: 12th Ave NE to Brooklyn Ave NE • Renton Ave S: 35th Ave S to S Dawson St • Greenwood Ave N: N 112th St to N 117th St • Gilman Ave W: W Manor Pl to 28th 	<p>(5.1) SIDEWALK CONSTRUCTION Start Construction on new sidewalks and sidewalk alternatives at locations including:</p> <ul style="list-style-type: none"> • 4th Ave S between S Royal Brougham Way and I-90 Off-Ramp • 13th Ave NW between NW 85th St and NW 90th St • 21st Ave S between S Bayview St and S Walker St • 26th Ave S between S Plum St and S Holgate St • 31st Ave NE between NE 110th St and NE 115th St • 37th Ave S between S Court St and S Andover St • 43rd Ave S between S Genesee St and Lake Washington Blvd S • Corliss Ave N between N 117th St and N 120th St • Gilman Ave W between W Emerson St and 28th Ave W • Lake Washington Blvd and S Adams St • N 120th St west of 1st Ave NE • N 128th St between Meridian Ave N and Densmore Ave N • NE 114th St between Roosevelt Way NE and Pinehurst Way NE • NE 135th St between 35th Ave NE and Lake City Way NE • NE Ravenna Blvd between 12th Ave NE and Brooklyn Ave NE • NW 130th St between 1st Ave NW and 3rd Ave NW • S Avon St between Beacon Ave S and 56th Ave S • S Juneau St between 46th Ave S and 47th Ave S • S Juneau St between Martin Luther King Jr Way S and 39th Ave S <p>Start Design on new sidewalks and sidewalk alternatives at locations including:</p> <ul style="list-style-type: none"> • 1st Ave NE between N 120th St and N 130th St • 8th Ave NE between NE 96th St and NE 103rd St • Greenwood Ave N between N 112th St and N 117th St

	<p>Ave W</p> <ul style="list-style-type: none"> • NE 130th St Light Rail Station walkshed • 30th Ave NE: complete missing sections between NE 127th St to NE 145th St <p>(5.2) A minimum of 36% of new sidewalks and sidewalk alternatives delivered by this program will be in District 5. A minimum of 17% will be in District 2. A minimum of 22% will be in District 1.</p>	<ul style="list-style-type: none"> • NE 100th St between 5th Ave NE and 15th Ave NE • NE 103rd St between 5th Ave NE and 15th Ave NE • NE 105th St between 8th Ave NE and Roosevelt Way NE • SW Brandon St between 30th Ave SW and Longfellow Creek Trail and 25th Ave SW and Longfellow Creek Trail • SW Hudson St between Delridge Way SW and 26th Ave SW <p>(5.2) Track geographic distribution of new sidewalks and sidewalk alternatives over the life of the levy.</p>
Sidewalk Safety Repair	<p>(5.3) Make up to approximately 34,000 spot repairs to sidewalks</p>	<p>(5.3) SIDEWALK SAFETY REPAIR Start Construction on sidewalk repairs at locations including:</p> <ul style="list-style-type: none"> • 19th Ave E between E Harrison St & E John St • 35th Ave NE between NE 100th St and NE 105th St • 100 N 85th St • 301 Virginia St • 414 E Pine St • 1117 26th Ave • 1422 34th Ave • 1508 22nd Ave S • 2345 31st Ave S • 2408 24th Ave E • 3016 1st Ave • 6111 15th Ave NW • 9420 Rainier Ave S • Airport Way S between S Snoqualmie and S Oregon St • California Ave SW and SW Edmunds St • E Pike St & Bellevue Ave E • E Yesler Way between MLK Jr Way S and 28th Ave S • Holman Rd NW & 3rd Ave NW • MLK Jr Way between E Howell and E John St

		<ul style="list-style-type: none"> • <i>S Massachusetts St between Rainier Ave S & 19th Ave S</i>
ADA Program	<p>(5.4) Contribute to building 10,000 new ADA-accessible curb ramps citywide (combines with other funds and projects to reach 1,250 annual ramps required by Consent Decree)</p>	<p>(5.4) CURB RAMP CONSTRUCTION <i>Start Construction on between 1 and 8 new curb ramps at locations including:</i></p> <ul style="list-style-type: none"> • <i>3rd Ave and Stewart St</i> • <i>3rd Ave NW and NW 43rd St</i> • <i>4th Ave NW and NW 43rd St</i> • <i>5th Ave NE and NE 145th St</i> • <i>5th Ave NW and NW 43rd St</i> • <i>6th Ave NW and NW 43rd St</i> • <i>8th Ave W and W Garfield St</i> • <i>9th Ave NW and NW 56th St</i> • <i>11th Ave NW and NW 58th St</i> • <i>14th Ave E and E Thomas St</i> • <i>15th Ave E and E Denny Way</i> • <i>15th Ave E and E Mercer St (North Leg)</i> • <i>15th Ave E and E Mercer St (South Leg)</i> • <i>15th Ave NE and NE 145th St</i> • <i>16th Ave SW and South Seattle College</i> • <i>16th Ave SW and SW Brandon St</i> • <i>16th Ave SW and SW Holden St</i> • <i>17th Ave NE and NE 145th St</i> • <i>18th Ave E and E Thomas St</i> • <i>20th Ave NE and NE 145th St</i> • <i>20th Ave W and W Dravus St</i> • <i>23rd Ave NW and NW 83rd St</i> • <i>25th Ave NE and NE 70th St</i> • <i>25th Ave NE and NE 145th St</i> • <i>30th Ave NE and NE 145th St</i>

		<ul style="list-style-type: none"> • 30th Ave NW and NW 57th St • 30th Ave NW and NW 58th St • 36th Ave SW and SW Andover St • 37th Ave S and S Andover St • 38th Ave W and W Prosper St • 39th Ave SW and SW Genesee St • 39th Ave W and W Prosper St • 46th Ave SW and SW Raymond St • 47th Ave SW and SW Frontenac St • 55th Ave SW and SW Manning St • 60th Ave SW and SW Admiral Way • Boren Ave and Seneca St • Broadway E and E Roy St (West Leg) • Greenwood Ave N and N 54th St • Interlake Ave N and N 48th St • Lake City Way NE and NE 125th St • Lake City Way NE and NE 127th St • MLK Way E and E Thomas St • Roosevelt Way NE and NE 79th St • University Way NE and NE 40th St • W 33rd Ave and W Smith St • Westmont Way W and Morley Pl W
Stairways	(5.5) Complete up to 9 stairway repairs or expansions	(5.5) STAIRWAY REPAIRS/EXPANSIONS Start Design: <ul style="list-style-type: none"> • 15th Ave and Boston - Howe • 21st Ave SW and SW Dakota St • Garfield St and 5th Ave N • S Brandon St and 39th Ave S • S Atlantic and 15th Ave S

<p>Crossing Improvements</p>	<p>(5.6) Make improvements at street crossings, including upgraded crosswalks, visibility improvements, pedestrian crossing signals, and more. Initial projects are expected to include:</p> <ul style="list-style-type: none"> ○ 5th Ave NE and NE Banner Way ○ Rainier Ave S and S Henderson St ○ 35th Ave NE ○ 11th Ave E and E Aloha St ○ N 137 St and Roosevelt Way N 	<p>(5.6) CROSSING IMPROVEMENTS Start Construction:</p> <ul style="list-style-type: none"> ● 1st Ave NE and NE 92nd St ● 1st Ave NE and NE 95th St ● 7th Ave and Lenora St ● 10th Ave E and E Highland Dr ● 10th Ave E and E Yesler ● 11th Ave E and E Aloha ● 12th Ave NE and NE 43rd St ● 12th Ave NE and NE 47th St ● 14th Ave and E Alder St ● 14th Ave and E Marion Stv ● 14th Ave and E Spring St ● 14th Ave E and E Remington ● 14th Ave S and S Massachusetts St ● 34th Ave W and W Amour St ● 34th Ave W and W Ruffner ● 34th Ave W and W Thurman ● 35th Ave NE and NE 100th St ● 43rd Ave E and E Blaine ● 43rd Ave E and E Howe St ● 43rd Ave E and E Madison ● 50th Ave S and S Ferdinand St ● 51st Ave S and S Creston St ● Alaskan Way and Wall St ● Beacon Ave S and S 27th Ave ● Beacon Ave S and S 28th Ave ● Beacon Ave S and S Bennett St ● Beacon Ave S and S Brandon St ● Beacon Ave S and S Holly St ● Bellevue Ave E and E Republican St ● Bellevue Ave E and E Thomas St ● Boren Ave and Columbia St
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		<ul style="list-style-type: none"> • <i>Delridge Way SW and SW Alaska St</i> • <i>Fremont Ave N and N 43rd St</i> • <i>Greenwood Ave N and N 76th St</i> • <i>Greenwood Ave N and N 77th St</i> • <i>Greenwood Ave N and N 81st St</i> • <i>Greenwood Ave N and N 83rd St</i> • <i>Greenwood Ave N and N 95th St</i> • <i>Lake Washington Blvd</i> • <i>NE 50th St and 20th Ave NE</i> • <i>NE 70th St and Oswego Pl NE</i> • <i>NE Brooklyn and NE 42nd St</i> • <i>NE Brooklyn and NE 52nd St</i> • <i>NW 46th St between 14th Ave NW and 15th Ave NW</i> • <i>Rainier Ave S and S Cooper St</i> • <i>Rainier Ave S and S Henderson St</i> • <i>Rainier Ave S and S Kenyon St</i> • <i>Rainier Ave S and S Norfolk St</i> • <i>Rainier Ave S and S Redwing St</i> • <i>Rainier Ave S and S Spencer St</i> • <i>Rainier Ave S and S Thistle St</i> • <i>S Charlestown St and 34th Ave S</i> • <i>S Genesee St and 43rd Ave S</i> • <i>S Genesee St and 46th Ave S</i> • <i>SW Brandon St and 29th Ave SW</i> • <i>SW Henderson St and 9th Ave SW</i> • <i>SW Thistle St and 28th Ave SW</i> <p>Start Design:</p> <ul style="list-style-type: none"> • <i>3rd Ave NW between NW Market St and Holman Rd</i> • <i>5th Ave NE and Banner</i> • <i>5th Ave NE and NE 70th St</i> • <i>5th Ave NE and NE 71st St</i> • <i>15th Ave NE and NE 85th St</i>
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2025 Levy Appropriation	\$28.9M	

6: Signals and Operations: Install, maintain, and upgrade traffic signals for safe, reliable movement; improve pedestrian and bike accessibility signals; and support traffic operations during large events, incidents, and for trips in and out of the port.		
Program	Cumulative Estimated Levy Investments	2025 Estimated Levy Investments
Traffic Signal Timing	<p>(6.1) Complete 40 corridor signal timing adjustment projects</p> <p>(6.2) Implement up to 4 Intelligent Transportation System projects</p>	<p>(6.1) SIGNAL TIMING ADJUSTMENT PROJECTS Start Construction:</p> <ul style="list-style-type: none"> • 1st Ave S retiming • Broadway North retiming • North Aurora Ave N retiming • South Aurora Ave N retiming <p>(6.2) ITS PROJECTS Start Design:</p> <ul style="list-style-type: none"> • 80th and 85th ITS Improvements • Phase 1 and 2 of the Downtown Modernization (ITS Network Capital Improvement) <p>Start Construction:</p> <ul style="list-style-type: none"> • Phase 1 Downtown Modernization (ITS Network Capital Improvement) • Fiber Network Expansion - SW Admiral Way and 47th Ave SW (ITS Spot Capital Improvement) • SMART Phase 1 MLK/Sound Transit
Traffic Signals and Maintenance	<p>(6.3) Design and install traffic signals at up to 10 locations</p> <p>(6.4) Complete major maintenance on 40 traffic signals</p> <p>(6.5) Add accessible pedestrian signals for at least 50 crossings</p> <p>(6.6) Conduct preventative</p>	<p>(6.3) NEW TRAFFIC SIGNALS Start Construction:</p> <ul style="list-style-type: none"> • 15th Ave NW and NW 51st St • Aurora Ave N and N 137th St • Boren Ave and Columbia St <p>(6.4) SIGNAL MAJOR MAINTENANCE Start Construction:</p> <ul style="list-style-type: none"> • 3rd Ave NW and NW Market St • 15th Ave S and Lucille St

	maintenance at traffic signals	<ul style="list-style-type: none"> • 26th and Roxbury • California Ave SW and SW Erskine/Edmunds St • S Cloverdale St and Renton Ave S <p>(6.5) ACCESSIBLE PEDESTRIAN SIGNALS Start Design:</p> <ul style="list-style-type: none"> • Aurora Ave N and N 137th St • Boren Ave and Columbia St <p>Start Construction:</p> <ul style="list-style-type: none"> • 3rd Ave NW and NW Market St • 4th Ave S and Lucille St • 15th Ave NW and NW 51st St • 15th Ave S and Lucille St • California Ave SW and SW Erskine/Edmunds St • S Cloverdale St and Renton Ave S <p>(6.6) SIGNAL PREVENTATIVE MAINTENANCE <i>Continued annual preventative maintenance at traffic signals</i></p>
Sign Maintenance	(6.7) Replace at least 5,500 signs	<p>(6.7) SIGN REPLACEMENT <i>Continued annual sign maintenance and replacement projects</i></p>
Transportation Operations	<p>(6.8) Research and respond to approximately 24,000 constituent operational complaints and questions</p> <p>(6.9) Maintain 24/7 service in the Transportation Operations Center</p>	<p>(6.8) CONSTITUENT OPERATIONAL COMPLAINT/QUESTION RESPONSES <i>Research and respond to complaints and questions</i></p> <p>(6.9) TRANSPORTATION OPERATIONS CENTER SERVICE <i>Maintain 24/7 service in the Transportation Operations Center</i></p>
2025 Levy Appropriation		\$11.7M

7: Bicycle Safety: Expand Seattle’s protected bike lane network; connect schools to bike lanes, paths, and neighborhood greenways; and maintain and upgrade existing bike lanes		
Program	Cumulative Estimated Levy Investments	2025 Estimated Levy Investments
Complete the Burke-Gilman Trail Missing Link	(7.1) Support design and construct completing the Burke-Gilman Trail Missing Link along NW Market St and Leary Way NW	(7.1) BURKE-GILMAN TRAIL MISSING LINK Continue Design: <ul style="list-style-type: none"> • “Missing Link” Bike Route on NW Market St - Leary Ave NW
Neighborhood Greenways	(7.2) Create bicycle connections for all ages and abilities with at least 5 new neighborhood greenways on residential streets with a focus on K-8 public schools and south Seattle connections. Initial projects include NW 6th Ave from NW 58th St to Carkeek Park	(7.2) NEIGHBORHOOD GREENWAYS Start Construction: <ul style="list-style-type: none"> • 12th Ave NE - Roosevelt Connection • Alki Point - Phase 2 • Central Area Healthy Street – Columbia Street • Georgetown Loop Healthy Street & Neighborhood Greenway • Othello Healthy Street Outreach, Start Design, and Start Planning: Future Projects
Bike Lane Maintenance	(7.3) Maintain existing protected bike lanes with regular sweeping and barrier repair	(7.3) BIKE LANE MAINTENANCE <i>Maintenance includes tuff post replacement and sweeping</i>
Protected Bike Lanes	(7.4) Add concrete-protected bike lanes as part of paving projects, closing gaps in all ages and abilities bicycle network with a focus on improving bicycle connections throughout South Seattle. Initial projects include segments along the following corridors: <ul style="list-style-type: none"> ○ N 130 St ○ S Henderson St ○ Beacon Ave S (Middle and Southern segments) ○ Highland Park Way SW ○ Cleveland High School Swift Ave S protected bike lane and 	(7.4) NEW PROTECTED BIKE LANES Start Construction: <ul style="list-style-type: none"> • N 130 St (Stone to 1st Ave N) • S Henderson St Start Design: <ul style="list-style-type: none"> • 8th Ave (Westlake to Bell St) PBL • Beacon Ave S Middle Segment • Beacon Ave S Southern (S Myrtle St to 39th Ave S) • Highland Park Way SW (W Marginal Way SW to SW Holden St) Start Planning protected bike lanes at locations including: <ul style="list-style-type: none"> • 4th Ave PBL between Dilling and Main St

	<p>Georgetown S Albro Pl Connection</p> <ul style="list-style-type: none"> ○ Chief Sealth Trail: S Myrtle St to S Webster St ○ 12th Ave/12th Ave S: E Madison St to Jose Rizal Bridge ○ Protected Bike Lane Project in West Seattle to be named in honor of Steve Hulsman 	<ul style="list-style-type: none"> ● 12th Ave/12th Ave S between Madison St and Jose Rizal ● 14th Ave S between S Director St to South Park Bridge at Dallas ● 520 Bridge Connections - 10th Ave E between E Miller St and Broadway ● 520 Bridge Connections - Roanoke between I-5 and Eastlake ● Georgetown Connections Study/Albro to Cleveland HS ● NE 47th St Bike/Ped Bridge Study ● Rapid Ride R Bicycle Facility Alternatives Analysis (Rainier Ave S between MLK Jr. Way S and S Jackson St)
Upgraded Bike Lanes	<p>(7.5) Upgrade 30% of existing protected bike lanes with improved barriers or buffer areas</p>	<p>(7.5) PROTECTED BIKE LANE UPGRADES</p> <p>Start Construction on upgrades at locations including:</p> <ul style="list-style-type: none"> ● 5th and Main to Jackson ● Banner Way between NE 77th St and NE Banner Place ● Gilman Ave W/20th Ave W ● NE Campus Parkway ● Ravenna between E Green Lake Way N and 15th Ave NE ● SW Admiral Way between SW Spokane St and SW Olga St ● SW Andover St between Delridge Way SW and SW Avalon Way ● Yesler Way - Boren to 14th <p>Start Design:</p> <ul style="list-style-type: none"> ● 9th Ave Between Bell St and Westlake Ave ● Union Street between 14th Ave S and MLK Way Jr S ● Wilson Ave S between S Dawson St and S Morgon St ● Western Ave between Virginia St and Union St
Bike Spot Improvements	<p>(7.6) Make safety improvements to existing bike lanes, trails and neighborhood greenways</p>	<p>(7.6) BIKE SPOT IMPROVEMENTS</p> <p>Start Construction on improvements at locations including:</p> <ul style="list-style-type: none"> ● Initial NE 130th Street Protected Bike Lane phase ● Microprojects including “Except Bikes” signage retrofits, under Ballard Bridge pathway repair, Queen Anne Ave PBL, and more ● Trail pavement repairs and vegetation mitigation ● Yesler Way PBL gap between Western and Occidental

		<p>Start Design:</p> <ul style="list-style-type: none"> • 1st Ave N Trail connection to N 130th Street • Chief Sealth Trail - S Juneau St Gap • Melrose Connector Trail and Burke Gilman Drainage Improvements <p>Start Planning:</p> <ul style="list-style-type: none"> • 14th Ave S Trail gap between S Director St and S Dallas Ave • Chief Sealth Trail gap between S Myrtle St and S Webster Street
2025 Levy Appropriation		\$16.3M

8: People Streets and Public Spaces: Activate public spaces and improve lighting in partnership with business districts and community organizations so people can enjoy unique and vibrant neighborhoods and business districts.

Program	Cumulative Estimated Levy Investments	2025 Estimated Levy Investments
People Streets Capital Projects	<p>(8.1) Design, implement, and co-create People Street Projects to activate business districts and community spaces, with a focus on high equity priority areas. Improvements could include redesigned streets, seating, wayfinding, lighting, and activation. Anticipated initial projects include:</p> <ul style="list-style-type: none"> • S Henderson St • Occidental Promenade • Chinatown/International District Alley Activation • E Union St Revival Corridor • NE 42nd St Green Street Improvements <p>Additional projects identified with business districts and community organizations</p>	<p>(8.1) PEOPLE STREETS PROJECTS</p> <p>Start Planning:</p> <ul style="list-style-type: none"> • <i>Launch new program</i> <p>Start Design and Construction:</p> <ul style="list-style-type: none"> • <i>Fortson Square Redesign</i> • <i>Occidental Promenade Interim Improvements</i>
Downtown Activation	<p>(8.2) Invest in near-term maintenance and placemaking improvements, construction coordination, and advancement of a longer-term vision for 3rd Ave</p>	<p>(8.2) 3rd Ave Revitalization Planning and Seed Funds - Construction</p> <p>Start Design and Construction:</p> <ul style="list-style-type: none"> • <i>Art, wayfinding, lighting, enhanced bus shelters, and other amenities to improve the pedestrian and transit user experiences of 3rd Ave and downtown in preparation for the FIFA World Cup</i>
Lid I-5 Private Funding Study	<p>(8.3) Explore the feasibility of private funding strategies for lidding Interstate 5 between NE 45th St and NE 65th St and around the NE 130th St Light Rail Station</p>	<p>(8.3) Lid I-5 Studies</p> <p>Start Planning:</p> <ul style="list-style-type: none"> • <i>Launch new program</i>
People Streets and	<p>(8.4) Provide maintenance for existing activation projects and citywide wayfinding</p>	<p>(8.4) People Street Projects and Wayfinding Maintenance</p> <p>Start Design and Construction:</p>

Wayfinding Maintenance	system	<ul style="list-style-type: none"> Maintenance of existing “pavement-to-parks” locations and wayfinding sign maintenance
Pedestrian Lighting	(8.5) Install pedestrian lighting leading to transit stops	(8.5) Pedestrian Lighting Start Planning: <ul style="list-style-type: none"> Update Pedestrian Lighting Action Plan
2025 Levy Appropriation		\$10.2M

9: Climate and Resiliency: Address climate change directly, reducing air pollution and making sustainable transportation options more available.		
Program	Cumulative Estimated Levy Investments	2025 Estimated Levy Investments
Climate and Electrification Program	<p>(9.1) Support Seattle City Light’s expansion of electric vehicle charging stations to libraries, community centers and parks</p> <p>(9.2) Support partnerships and pursue grants that help electrify the transportation system</p>	<p>(9.1) (9.2) ELECTRIFICATION</p> <p>Start Planning:</p> <ul style="list-style-type: none"> • <i>Launch new program</i> • <i>Evaluate Curbside Electric Vehicle (EV) Charging Pilot</i>
Low Pollution Neighborhoods	<p>(9.3) Partner with at least 3 neighborhoods on low pollution pilot projects, which could include low-emissions goods delivery in areas most impacted by climate change</p>	<p>(9.3) LOW POLLUTION NEIGHBORHOODS</p> <p>Continue low-pollution neighborhood planning</p>
Urban Forestry	<p>(9.4) Plant and maintain trees, meeting the Mayor’s Executive Order for 3 to 1 tree replacement</p> <p>(9.5) Expand tree species diversity in areas that historically have had less investment in tree planting and care</p> <p>(9.6) Support maintenance and plant establishment for landscape elements of the Central Waterfront Project, including Pioneer Square connections, and Pike/Pine Corridor in coordination with Seattle Center</p>	<p>(9.4) (9.5) (9.6) DEVELOP EXPANDED TREE PROGRAM</p> <p>Start Pruning:</p> <ul style="list-style-type: none"> • 3rd Avenue Corridor comprehensive tree pruning • Beacon Ave S and Rainier Ave S spot safety pruning
2025 Levy Appropriation		\$11.0M

10: Freight and Goods Movement: Make freight improvements to support trucks delivering goods and providing services		
Program	Cumulative Estimated Levy Investments	2025 Estimated Levy Investments
Freight Spot Improvements	(10.1) Make at least 32 investments to support the freight network, including adjustments to improve truck movement, intersection upgrades, and additional truck parking	(10.1) FREIGHT SPOT IMPROVEMENTS Start Construction: <ul style="list-style-type: none"> • <i>Airport Way S Rail Crossing Removals</i> • <i>Diagonal Ave S Rail Removal</i> • <i>Industrial Area Right of Way Activation (signs, striping, ecology block removal, etc.)</i> Start Planning and Design: <ul style="list-style-type: none"> • <i>Holgate Rail Crossing Elimination Study</i> • <i>Signal concept for 4th Ave S and S Forest St</i> • <i>S Manning St UP Rail Crossing Improvements</i>
Heavy Haul Network	(10.2) In partnership with the Port of Seattle and alignment with the Heavy Haul Network agreement, identify and pave streets that carry the heaviest truck traffic	(10.2) HEAVY HAUL NETWORK INVESTMENTS Start Planning and Design: <ul style="list-style-type: none"> • <i>Harbor Island Scoping and Preliminary Design/Planning</i>
Freight Program	(10.3) Freight improvements to support trucks delivering goods & providing services	(10.3) FREIGHT IMPROVEMENT PROJECTS Start Planning <ul style="list-style-type: none"> • <i>Launch new program</i>
Port Connection to I-90/I-5	(10.4) Implement spot or corridor improvements connecting Port of Seattle facilities through SODO to Interstate 90 and/or Interstate 5	(10.4) PORT SPOT/CORRIDOR IMPROVEMENT PROJECT(S) <ul style="list-style-type: none"> • <i>Start Planning for Port Connection to I-90/I-5</i>
Leary Way Industrial Zone Safety Improvements	(10.5) Implement spot or corridor improvements connecting Maritime, Manufacturing & Logistics (MML) Zones within the Ballard Interbay Northend Manufacturing & Industrial Center (BINMIC) to Interstate 5 and/or SR99	(10.5) LEARY WAY SPOT/CORRIDOR IMPROVEMENTS <ul style="list-style-type: none"> • <i>Develop modal needs and goals along this corridor</i>
2025 Levy Appropriation		\$3.7M

11: Good Governance and Equitable Implementation Initiative		
Program	Cumulative Estimated Levy Investments	2025 Estimated Levy Investments
Oversight Committee Auditing and Professional Services	(11.1) Provide auditing and professional services support for the Levy Oversight Committee	(11.1) Respond to requests from the new LOC for auditing and professional services support.
Property Tax Relief Outreach and Education	(11.2) Support public outreach and education on property tax relief programs	(11.2) Support public outreach and education on property tax relief programs in collaboration with other agencies, and update SDOT website with information and references.
Durable Infrastructure Solutions	<p>(11.3) By January 1, 2029, investigate and propose a comprehensive long-range strategy to:</p> <ul style="list-style-type: none"> • Achieve and maintain an FHWA rating of Good for at least 30% of vehicle bridges and a rating of Fair for at least 60% of vehicle bridges; • Achieve and maintain an average Pavement Condition Index of 80 for arterial streets; and • Complete the missing sidewalk network Tier 1 through Tier 5. <p>Investigate Transportation Impact Fees as a funding strategy for meeting sidewalk, bridge, and pavement needs and make recommendations for a Transportation Impact Fee proposal.</p>	<p>(11.3) Per Resolution 32145, convene a Transportation Funding Task Force to evaluate and recommended potential policy changes and funding strategies that will improve and maintain the City's transportation infrastructure, with a particular focus on bridges, pavement condition, and sidewalks. In 2025, solicit consultant facilitator, recruit Task Force members, begin Task Force meetings with first six-month report due to the Mayor and the City Council.</p> <p><i>Work with the Mayor's Office and Council to assemble the Transportation Fund Task Force and begin regular meetings and onboarding. Solicit consultant facilitator, recruit Task Force members, begin Task Force meetings with first six-month report due to the Mayor and the City Council.</i></p>
2025 Levy Appropriation		\$2.2M

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